

**Coral Springs
Improvement District
Regular Meeting**

Agenda

January 22, 2024

Coral Springs Improvement District

Board of Supervisors
Curt Tiefenbrun, President
Ben Groenevelt, Vice President
Mark Ritter, Secretary

Kenneth Cassel, District Manager
Seth Behn, District Counsel
David McIntosh, Director of Operations
Joe Stephens, Director of Utilities

Meeting Agenda

Monday, January 22, 2023 at 4:00 p.m.

1. **Call to Order**
2. **Audience Comments**
3. **Acceptance of Financial Audit for Fiscal Year 2023 – Marc Grace**
4. **Approval of the Minutes of the December 18, 2023 Audit Committee Meeting and Regular Meeting**
5. **Financials for December 2023**
6. **Discussion and Consideration of RFP/RFQ Document for Procurement of District Management Services – Seth/Janice**
7. **Accepting Corrections to Scrivener’s Errors on the November 2023 Fee Schedule**
8. **Staff Requests Board Consideration of a Request to Engage Stantec Consulting Services, Inc. to Conduct an Update of the Revenue Sufficiency Analysis for the Water and Sewer and General Fund as a Sole Source (*Stantec will allow the District to piggyback on RFQ# 14-20 between Stantec and the City of Clear Water as a price comparison*) - David**
9. **Consideration of Award of RFP# 2023-06 for Disaster Debris Removal Services to Crowdergulf Joint Venture, Inc. as the Primary Contractor and Ceres Environmental Services as the Secondary Contractor-Danielle/Shawn**
10. **Consideration of a Request by Staff for Board Approval of LMK Pipe Renewal to Conduct Budgeted Repairs in the Amount of \$1,488,812.50 to Lift Station 13 in Accordance with the Terms of the Contract between the City of St. Petersburg Florida and LMK Pipe Renewal for the SAN Annual CIPP Lining FY 2020 (*CSID’s Board has previously approved the offer from LMK Pipe Renewal for CSID to piggyback on the contract between the City of St. Petersburg Florida and LMK Pipe Renewal according to the terms of the SAN Annual CIPP Lining FY2020 including any renewals*) – To be distributed under separate cover – Frank/Joe**

11. Consideration of Work Authorizations

- A. Amendment #1 to Work Authorization 207 for Deep Injection Well Mechanical Integrity Test for a Decrease of \$14,053.90
- B. Work Authorization #221 for Site No. 17 Canal Bank Stabilization for a Total Cost of \$603,781
- C. Work Authorization #222 for Belt Filter Press Replacement for a Total Cost of \$1,472,146
- D. Work Authorization #223 for Administrative Building Hurricane Hardening Assessment (To be distributed under separate cover)

12. Engineer's Report

13. Staff Reports

- A. Manager – Ken Cassel
- B. Department Reports
 - Operations – David McIntosh
 - Utilities Update – Joe Stephens
 - Utility Billing Customer Service Report – Brian Klien (Report Provided)
 - Water – Christian McShea (Report Provided)
 - Wastewater – Mike Hosein (Report Provided)
 - Stormwater – Shawn Frankenhauser (Report Provided)
 - Field – Frank Kozlowski (Report Provided)
 - Maintenance Report – Mike Percia (Report Provided)
 - Procurement Report – Danielle Keira-Cancel (Report Provided)
 - Finance and Accounting – Sue Beyer
 - Human Resources – Jan Zilmer
 - Engineering – Glen Hanks
 - Motion to Accept Department Reports
- C. Attorney

14. Supervisors' Requests/Comments

15. Adjournment

*Next regular meeting scheduled for February 26, 2024

Third Order of Business



January 10, 2024

To the Board of Supervisors
Coral Springs Improvement District

We have audited the financial statements of the governmental activities, the business-type activities, and each major fund of Coral Springs Improvement District (the “District”) for the year ended September 30, 2023. Professional standards require that we provide you with information about our responsibilities under the generally accepted auditing standards and *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our engagement letter dated February 7, 2023. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Matters

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the District are described in Note 2 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2023. We noted no transactions entered into by the District during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management’s knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimate affecting the District’s financial statements were as follows:

- Depreciation of capital assets - Depreciation is provided on a straight-line basis over the respective estimated useful lives ranging from 5 to 40 years. The District has informed us they used all relevant facts available to them at the time of acquisition to make the best judgments about the depreciation methods and estimated useful lives of capital assets.
- Net OPEB obligation - In Florida, state statutes require that the employer make health insurance coverage available to retirees at the employer’s group rate. This creates an implicit cost arising as a result of the blended rate premium since retiree health care costs, on average, are higher than those of active employee healthcare costs. The District obtained an actuarial valuation to record its estimated costs and liability in accordance with the requirements of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*).

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. There were no uncorrected misstatements noted during our audit. A detailed list of audit journal entries was provided to management and is available upon request.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated DATE.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the District's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the District's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

We applied certain limited procedures to management's discussion and analysis, which is required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

We were engaged to report on the Schedule of Operating Expenses by Department - Proprietary Fund, which accompany the financial statements but are not RSI. With respect to this supplementary information we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

Restriction on Use

This information is intended solely for the information and use of the Board of Supervisors and management of the District and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

KEEFE McCULLOUGH

Coral Springs Improvement District

Basic Financial Statements
For the Year Ended September 30, 2023



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Coral Springs Improvement District

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INDEPENDENT AUDITOR'S REPORT

To the Board of Supervisors
Coral Springs Improvement District

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities, the business-type activities, and each major fund of Coral Springs Improvement District (the "District"), as of and for the year ended September 30, 2023, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, and each major fund of the District, as of September 30, 2023, and the respective changes in financial position and, where applicable, cash flows thereof and budgetary comparison of the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and schedules of changes in the net OPEB liability and related ratios and district contributions, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The schedule of operating expenses by department - proprietary fund on page 34 as listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. The schedule of operating expenses by department - proprietary fund is the responsibility of management and was derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated January 10, 2024, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

KEEFE McCULLOUGH

Fort Lauderdale, Florida
January 10, 2024

MANAGEMENT'S DISCUSSION AND ANALYSIS

**Coral Springs Improvement District
Management's Discussion and Analysis
September 30, 2023**

Our discussion and analysis of Coral Springs Improvement District's (the "District") financial performance provides an objective and easily readable analysis of the District's financial activities. The analysis provides summary financial information for the District and should be read in conjunction with the District's financial statements.

Financial Highlights

The following are the highlights of financial activity for the year ended September 30, 2023:

- The District's total assets and deferred outflows of resources exceeded total liabilities by \$ 63,591,359 (net position), of which \$ 38,980,062 was unrestricted.
- Governmental activities revenues totaled \$ 3,765,365, including assessments of \$ 3,261,963, while governmental activities expenses totaled \$ 2,827,680. Business-type revenues totaled \$ 17,444,619, including charges for services of \$ 15,981,687, capital grants and contributions of \$ 500,000, and interest income of \$ 911,436. Business-type expenses totaled \$ 16,038,183.
- At September 30, 2023, the General Fund reported a fund balance of \$ 13,024,938, of which \$ 5,665,193 was unassigned.

Overview of the Financial Statements

The District's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to basic financial statements. The government-wide financial statements present an overall picture of the District's financial position and results of operations. The fund financial statements present financial information for the District's major fund. The notes to basic financial statements provide additional information concerning the District's finances that are not disclosed in the government-wide or fund financial statements.

Government-Wide Financial Statements: The Government-wide financial statements are the statement of net position and the statement of activities. These statements use accounting methods similar to those used by private-sector companies. Emphasis is placed on the net position of governmental activities and business-type activities and the change in net position. Governmental activities are primarily supported by property tax assessments. Business-type activities are supported by charges to the users of those activities, such as water and sewer services.

The statement of net position presents information on all assets and liabilities of the District, with the difference between assets, deferred inflow/outflows of resources and liabilities reported as net position. Net position is reported in three categories: 1) net investment in capital assets; 2) restricted and; 3) unrestricted. Assets, liabilities, and net position are reported for all governmental activities separate from the assets, liabilities, and net position of business-type activities.

**Coral Springs Improvement District
Management's Discussion and Analysis
September 30, 2023**

The statement of activities presents information on all revenues and expenses of the District and the change in net position. Expenses are reported by major function and program. Revenues relating to those functions are reported, providing the net cost of all functions provided by the District. To assist in understanding the District's operations, expenses have been reported as governmental activities or business-type activities. Governmental activities financed by the District include physical environment and general government. Business-type activities financed by user charges include water and sewer services.

Fund Financial Statements: Fund financial statements present financial information for governmental funds and proprietary funds. These statements provide financial information for the major funds of the District. Governmental fund financial statements provide information on the current assets and liabilities of the fund, changes in current financial resources (revenues and expenditures), and current available resources. The enterprise fund financial statements provide information on all assets and liabilities of the fund, changes in the economic resources (revenues and expenses), and total economic resources.

Fund financial statements include a balance sheet and a statement of revenues, expenditures and change in fund balance for the governmental fund. A statement of revenues, expenditures, and change in fund balance - budget and actual, is provided for the District's General Fund. For enterprise funds, a statement of net position, a statement of revenues, expenses and change in net position, and a statement of cash flows are presented. Fund financial statements provide more detailed information about the District's activities. Individual funds are established by the District to track revenues that are restricted to certain uses and to comply with legal requirements.

The government-wide financial statements and the fund financial statements provide different pictures of the District. The government-wide financial statements provide an overall picture of the District's financial standing, split between governmental activities and business-type activities. These statements are comparable to private-sector companies and give a good understanding of the District's overall financial health and how the District paid for the various activities, or functions, provided by the District. All assets of the District, including buildings, land, machinery and equipment, construction-in-progress and infrastructure are reported in the statement of net position. All liabilities, including principal outstanding on bonds, and future employee benefits, obligated but not paid by the District, are included. The statement of activities includes a provision for depreciation of all long-lived assets of the District, but transactions between the different functions of the District have been eliminated in order to avoid "doubling up" the revenues and expenses. The fund financial statements provide a picture of the major funds of the District. In the case of governmental activities, outlays for long-lived assets are reported as expenditures and long-term liabilities, such as general obligations bonds, are not included in the fund financial statements. To provide a link from the fund financial statements to the government-wide financial statements, reconciliations are provided from the fund financial statements to the government-wide financial statements.

Notes to the Basic Financial Statements: The notes provide additional information that is necessary to acquire a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statement can be on pages 20 through 31 of this report.

**Coral Springs Improvement District
Management's Discussion and Analysis
September 30, 2023**

Government-Wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of financial position. The following table reflects the condensed government-wide statements of net position as of September 30, 2023 and 2022:

**Coral Springs Improvement District
Statements of Net Position**

	Governmental Activities		Business-Type Activities		Total Primary Government	
	2023	2022	2023	2022	2023	2022
Current and other assets	\$ 13,200,469	\$ 11,840,184	\$ 27,276,189	\$ 25,213,254	\$ 40,476,658	\$ 37,053,438
Restricted assets	-	-	4,622,075	4,592,995	4,622,075	4,592,995
Capital assets (net)	7,714,947	8,162,648	44,014,275	46,141,335	51,729,222	54,303,983
Total assets	20,915,416	20,002,832	75,912,539	75,947,584	96,827,955	95,950,416
Total deferred outflows of resources	-	-	980,170	1,102,691	980,170	1,102,691
Current liabilities	208,213	223,841	3,642,309	3,342,380	3,850,522	3,566,221
Noncurrent liabilities	70,483	79,956	30,295,761	32,159,692	30,366,244	32,239,648
Total liabilities	278,696	303,797	33,938,070	35,502,072	34,216,766	35,805,869
Net position:						
Net investments in capital assets	7,714,947	8,162,648	12,274,275	12,606,335	19,989,222	20,768,983
Restricted	-	-	4,622,075	4,592,995	4,622,075	4,592,995
Unrestricted	12,921,773	11,536,387	26,058,289	24,348,873	38,980,062	35,885,260
Total net position	\$ 20,636,720	\$ 19,699,035	\$ 42,954,639	\$ 41,548,203	\$ 63,591,359	\$ 61,247,238

Governmental and Business-Type Activities: Governmental activities increased the District's net position by \$ 937,685, while business-type activities increased the District's net position by \$ 1,406,436, as reflected in the table below:

**Coral Springs Improvement District
Statements of Activities**

	Governmental Activities		Business-Type Activities		Total Primary Government	
	2023	2022	2023	2022	2023	2022
Revenues:						
Charges for services	\$ 5,600	\$ 8,200	\$ 15,981,687	\$ 15,606,096	\$ 15,987,287	\$ 15,614,296
Capital grants and contributions	-	-	500,000	-	500,000	-
Taxes:						
Assessments	3,261,963	3,103,269	-	-	3,261,963	3,103,269
Other	48,694	37,039	51,496	28,058	100,190	65,097
Total revenues	3,316,257	3,148,508	16,533,183	15,634,154	19,849,440	18,782,662
Expenses:						
General government	527,596	610,834	-	-	527,596	610,834
Physical environment	1,852,383	976,777	-	-	1,852,383	976,777
Water and sewer	-	-	10,053,234	9,349,477	10,053,234	9,349,477
Interest expense	-	-	1,127,090	1,180,821	1,127,090	1,180,821
Provision for depreciation	447,701	435,099	4,857,859	4,789,576	5,305,560	5,224,675
Total expenses	2,827,680	2,022,710	16,038,183	15,319,874	18,865,863	17,342,584
Change in net position before other income (expense)	488,577	1,125,798	495,000	314,280	983,577	1,440,078

**Coral Springs Improvement District
Management's Discussion and Analysis
September 30, 2023**

**Coral Springs Improvement District
Statements of Activities
(continued)**

	Governmental Activities		Business-Type Activities		Total Primary Government	
	2023	2022	2023	2022	2023	2022
Other income (expense):						
Interest income	449,108	33,197	911,436	59,092	1,360,544	92,289
Total other income (expense)	449,108	33,197	911,436	59,092	1,360,544	92,289
Change in net position	937,685	1,158,995	1,406,436	373,372	2,344,121	1,532,367
Net position, beginning of the year	19,699,035	18,540,040	41,548,203	41,174,831	61,247,238	59,714,871
Net position, end of the year	<u>\$ 20,636,720</u>	<u>\$ 19,699,035</u>	<u>\$ 42,954,639</u>	<u>\$ 41,548,203</u>	<u>\$ 63,591,359</u>	<u>\$ 61,247,238</u>

Analysis of the Governmental Funds

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The focus of the District's governmental fund is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a District's net resources available for spending at the end of the fiscal year. The General Fund is the only governmental fund.

As of the end of the current fiscal year, the District's governmental fund reported an ending fund balance of \$ 13,024,938.

Capital Assets and Debt Administration

The District's capital assets less accumulated depreciation for its governmental activities and business-type activities as of September 30, 2023 amounts to \$ 7,714,947 and \$ 44,014,275, respectively, and consists of land, buildings, infrastructure, machinery and equipment, easements and construction-in-progress.

At the end of the year, the District's business activities had general obligation bond debt outstanding of \$ 31,740,000.

Additional information on the District's debt can be found in Note 6 beginning on page 26 of this report.

General Fund Budgetary Highlights: An operating budget for the General Fund was adopted and maintained by the governing board for the District pursuant to the requirements of Florida Statutes. The General Fund budget is adopted using the same basis of accounting that is used in preparation of the fund financial statements. The budget to actual comparisons for the General Fund, including the original and final adopted budget, is shown on page 15.

The District experienced a favorable variance in revenues compared to the General Fund budget in the amount of \$ 481,375. The District also experienced a favorable variance in expenditures compared to the General Fund budget in the amount of \$ 5,677,989.

**Coral Springs Improvement District
Management's Discussion and Analysis
September 30, 2023**

Economic Factors and Next Year's Budgets

The 2024 General Fund's budgeted expenditures increased by approximately \$ 693,595. The 2024 budget includes provisions for continued capital improvements. Canal bank restoration, canal bank assessments, right-of-way clearing, and LP fuel tank storage capacity increase at PS #1.

The 2024 Water and Sewer Fund budgeted expenses increased by approximately 6.50%. The new budget includes capital outlay for Well #2 Power re-routing, Andritz Press to replace Parkson Press, Generator #4 Diesel Storage Tank, Sewer Basin Rehab for LS #13, Rehab of one LS, and constructing a storage building for portable generators.

The District has added an Information Technology position and will continue to collaborate with consulting firms specialized in cybersecurity to manage and upgrade the Districts' Network and computer platforms to increase security, efficiency, and sustainability.

The District's utility rates increased 5% for water and sewer (including irrigations) as recommended by Stantec, following a Rate Study Analysis completed during fiscal year 2019.

Requests for Information

This financial report is designed to provide a general overview of Coral Springs Improvement District's finances for all those with an interest. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Coral Springs Improvement District, 10300 N.W. 11th Manor, Coral Springs, Florida 33071.

BASIC FINANCIAL STATEMENTS

Coral Springs Improvement District
Statement of Net Position
September 30, 2023

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
Assets:			
Current assets:			
Cash and cash equivalents	\$ 7,558,289	\$ 13,520,261	\$ 21,078,550
Investments	5,715,296	11,698,926	17,414,222
Accounts receivable	-	1,540,599	1,540,599
Due from other governments	2,481	62,729	65,210
Internal balances	(118,842)	118,842	-
Prepaid items	43,245	334,832	378,077
Restricted cash and cash equivalents	-	4,622,075	4,622,075
Noncurrent assets:			
Capital assets:			
Depreciable (net)	7,082,699	43,244,960	50,327,659
Nondepreciable	632,248	769,315	1,401,563
	<u>20,915,416</u>	<u>75,912,539</u>	<u>96,827,955</u>
Deferred Outflows of Resources:			
Deferred charge on refunding	-	980,170	980,170
Liabilities:			
Current liabilities:			
Accounts payable	23,432	313,366	336,798
Contracts payable	-	242,603	242,603
Accrued expenses	8,441	86,258	94,699
Compensated absences payable	32,682	285,329	318,011
Deposits	143,658	542,063	685,721
Payable from restricted assets:			
Accrued interest payable	-	322,690	322,690
Current portion of bonds payable	-	1,850,000	1,850,000
Noncurrent liabilities:			
Net OPEB obligation	22,405	130,313	152,718
Compensated absences payable	48,078	275,448	323,526
Bonds payable	-	29,890,000	29,890,000
	<u>278,696</u>	<u>33,938,070</u>	<u>34,216,766</u>
Net Position:			
Net investment in capital assets	7,714,947	12,274,275	19,989,222
Restricted for renewal and replacement	-	3,286,923	3,286,923
Restricted for debt service	-	1,335,152	1,335,152
Unrestricted	12,921,773	26,058,289	38,980,062
	<u>20,636,720</u>	<u>42,954,639</u>	<u>63,591,359</u>
Total net position	\$ <u>20,636,720</u>	\$ <u>42,954,639</u>	\$ <u>63,591,359</u>

The accompanying notes to basic financial statements are an integral part of these statements.

**Coral Springs Improvement District
Statement of Activities
For the Year Ended September 30, 2023**

	Program Revenues			Net (Expense) Revenue and Changes in Net Position			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Functions/Programs:							
Governmental activities:							
General government	\$ 527,596	\$ -	\$ -	\$ -	\$ (527,596)	\$ -	\$ (527,596)
Physical environment	1,852,383	5,600	-	-	(1,846,783)	-	(1,846,783)
Provision for depreciation	447,701	-	-	-	(447,701)	-	(447,701)
Total governmental activities	<u>2,827,680</u>	<u>5,600</u>	<u>-</u>	<u>-</u>	<u>(2,822,080)</u>	<u>-</u>	<u>(2,822,080)</u>
Business-type activities:							
Personnel services	5,788,330	86,990	-	-	-	(5,701,340)	(5,701,340)
Materials, supplies and services	4,264,904	15,894,697	-	500,000	-	12,129,793	12,129,793
Provision for depreciation	4,857,859	-	-	-	-	(4,857,859)	(4,857,859)
Interest and bad debt expense	1,127,090	-	-	-	-	(1,127,090)	(1,127,090)
Total business-type activities	<u>16,038,183</u>	<u>15,981,687</u>	<u>-</u>	<u>500,000</u>	<u>-</u>	<u>443,504</u>	<u>443,504</u>
Total primary government	<u>\$ 18,865,863</u>	<u>\$ 15,987,287</u>	<u>\$ -</u>	<u>\$ 500,000</u>	<u>(2,822,080)</u>	<u>443,504</u>	<u>(2,378,576)</u>
General revenues:							
Assessments					3,261,963	-	3,261,963
Interest income					449,108	911,436	1,360,544
Miscellaneous income					48,694	51,496	100,190
Total general revenues					<u>3,759,765</u>	<u>962,932</u>	<u>4,722,697</u>
Change in net position					937,685	1,406,436	2,344,121
Net position, October 1, 2022					<u>19,699,035</u>	<u>41,548,203</u>	<u>61,247,238</u>
Net position, September 30, 2023					<u>\$ 20,636,720</u>	<u>\$ 42,954,639</u>	<u>\$ 63,591,359</u>

The accompanying notes to basic financial statements are an integral part of these statements.

**Coral Springs Improvement District
Balance Sheet - Governmental Fund
September 30, 2023**

	General Fund
	<u> </u>
Assets:	
Cash and cash equivalents	\$ 7,558,289
Investments	5,715,296
Due from other governments	2,481
Prepaid items	<u>43,245</u>
Total assets	<u>\$ 13,319,311</u>
Liabilities:	
Accounts payable	\$ 23,432
Accrued expenditures	8,441
Due to proprietary fund	118,842
Deposits	<u>143,658</u>
Total liabilities	<u>294,373</u>
Fund Balance:	
Nonspendable:	
Prepaid items	43,245
Assigned to:	
Capital projects	6,616,500
First quarter operating reserves	450,000
Emergency	250,000
Unassigned	<u>5,665,193</u>
Total fund balance	<u>13,024,938</u>
Total liabilities and fund balance	<u>\$ 13,319,311</u>

The accompanying notes to basic financial statements are an integral part of these statements.

**Coral Springs Improvement District
 Reconciliation of the Balance Sheet of the Governmental Fund
 to the Statement of Net Position
 September 30, 2023**

Total Fund Balance - Governmental Fund \$ 13,024,938

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental fund.

Cost of capital assets	\$ 17,025,991	
Less accumulated depreciation	<u>(9,311,044)</u>	7,714,947

Certain liabilities are not due and payable in the current period and, therefore, are not reported in the governmental fund.

Net OPEB obligation	\$ (22,405)	
Compensated absences payable	<u>(80,760)</u>	<u>(103,165)</u>

Net Position of Governmental Activities \$ 20,636,720

The accompanying notes to basic financial statements are an integral part of these statements.

**Coral Springs Improvement District
Statement of Revenues, Expenditures and Change in Fund Balance - Governmental Fund
For the Year Ended September 30, 2023**

	General Fund
Revenues:	
Assessments	\$ 3,261,963
Interest income	449,108
Miscellaneous income	48,694
Permit fees	5,600
	<hr/>
Total revenues	3,765,365
	<hr/>
Expenditures:	
Current:	
General government:	
Personnel services	257,607
Operating	284,647
	<hr/>
Total general government	542,254
	<hr/>
Flood control:	
Personnel services	470,852
Operating	1,381,531
	<hr/>
Total flood control	1,852,383
	<hr/>
Total expenditures	2,394,637
	<hr/>
Net change in fund balance	1,370,728
	<hr/>
Fund Balance, October 1, 2022	11,654,210
	<hr/>
Fund Balance, September 30, 2023	\$ <u><u>13,024,938</u></u>

The accompanying notes to basic financial statements are an integral part of these statements.

**Coral Springs Improvement District
 Reconciliation of the Statement of Revenues, Expenditures and Changes
 in Fund Balance of the Governmental Fund to the Statement of Activities
 For the Year Ended September 30, 2023**

Net Change in Fund Balance - Governmental Fund \$ 1,370,728

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is depreciated over their estimated useful lives.

Current year provision for depreciation (447,701)

Some expenses reported in the statement of activities are not reported in the governmental funds because they have no effect on current financial resources.

Change in net OPEB obligation	\$ 1,847	
Change in compensated absences	<u>12,811</u>	<u>14,658</u>

Change in Net Position of Governmental Activities \$ 937,685

The accompanying notes to basic financial statements are an integral part of these statements.

Coral Springs Improvement District
Statement of Revenues, Expenditures and Change in Fund Balance -
Budget and Actual - General Fund
For the Year Ended September 30, 2023

	<u>Original and Final Budget</u>	<u>Actual</u>	<u>Variance</u>
Revenues:			
Assessments	\$ 3,244,840	\$ 3,261,963	\$ 17,123
Interest income	-	449,108	449,108
Miscellaneous income	38,150	48,694	10,544
Permit fees	1,000	5,600	4,600
	<u>3,283,990</u>	<u>3,765,365</u>	<u>481,375</u>
Total revenues			
Expenditures:			
Current:			
General government:			
Personnel services	367,500	257,607	109,893
Operating	531,726	284,647	247,079
	<u>899,226</u>	<u>542,254</u>	<u>356,972</u>
Total general government			
Flood control:			
Personnel services	507,000	470,852	36,148
Operating	516,400	1,381,531	(865,131)
	<u>1,023,400</u>	<u>1,852,383</u>	<u>(828,983)</u>
Total flood control			
Capital outlay	6,150,000	-	6,150,000
	<u>8,072,626</u>	<u>2,394,637</u>	<u>5,677,989</u>
Total expenditures			
Excess (deficiency) of revenues over expenditures	<u>(4,788,636)</u>	<u>1,370,728</u>	<u>6,159,364</u>
Other Financing Sources (Uses):			
Appropriation of prior years' fund balance	5,488,636	-	(5,488,636)
Assigned for first quarter operating reserves	(450,000)	-	450,000
Assigned for capital projects and emergency	(250,000)	-	250,000
	<u>4,788,636</u>	<u>-</u>	<u>(4,788,636)</u>
Total other financing sources (uses)			
Net change in fund balance	\$ <u>-</u>	<u>1,370,728</u>	\$ <u>1,370,728</u>
Fund Balance, October 1, 2022		<u>11,654,210</u>	
Fund Balance, September 30, 2023		<u>\$ 13,024,938</u>	

The accompanying notes to basic financial statements are an integral part of these statements.

**Coral Springs Improvement District
Statement of Net Position - Proprietary Fund
September 30, 2023**

	<u>Water and Sewer Fund</u>
Assets:	
Current assets:	
Cash and cash equivalents	\$ 13,520,261
Investments	11,698,926
Accounts receivable	1,540,599
Due from other governments	62,729
Prepaid items	334,832
Due from general fund	118,842
Restricted cash and cash equivalents	4,622,075
Noncurrent assets:	
Depreciable (net)	43,244,960
Nondepreciable	769,315
	<u>75,912,539</u>
Total assets	
Deferred Outflows of Resources:	
Deferred charge on refunding	<u>980,170</u>
Liabilities:	
Current liabilities:	
Accounts payable	313,366
Contracts payable	242,603
Accrued expenses	86,258
Compensated absences payable	285,329
Deposits	542,063
Payable from restricted assets:	
Accrued interest payable	322,690
Current portion of bonds payable	1,850,000
Noncurrent liabilities:	
Net OPEB obligation	130,313
Compensated absences payable	275,448
Bonds payable	<u>29,890,000</u>
	<u>33,938,070</u>
Total liabilities	
Net Position:	
Net investment in capital assets	12,274,275
Restricted for renewal and replacement	3,286,923
Restricted for debt service	1,335,152
Unrestricted	<u>26,058,289</u>
	<u>\$ 42,954,639</u>
Total net position	

The accompanying notes to basic financial statements are an integral part of these statements.

Coral Springs Improvement District
Statement of Revenues, Expenses and Change in Net Position - Proprietary Fund
For the Year Ended September 30, 2023

	<u>Water and Sewer Fund</u>
Operating Revenues:	
Charges for services:	
Water	\$ 8,046,652
Sewer	7,293,166
Contract personnel fees	86,990
Miscellaneous utility fees	426,404
Technology sharing fees	18,492
Rentals	<u>109,983</u>
Total operating revenues	<u>15,981,687</u>
Operating Expenses:	
Personnel services	5,788,330
Materials, supplies and services	4,264,904
Provision for depreciation	<u>4,857,859</u>
Total operating expenses	<u>14,911,093</u>
Operating income	<u>1,070,594</u>
Nonoperating Revenues (Expenses):	
Grants	500,000
Interest income	911,436
Miscellaneous revenue	51,496
Interest expense	<u>(1,127,090)</u>
Total nonoperating revenues (expenses)	<u>335,842</u>
Change in net position	1,406,436
Net Position, October 1, 2022	<u>41,548,203</u>
Net Position, September 30, 2023	<u>\$ <u>42,954,639</u></u>

The accompanying notes to basic financial statements are an integral part of these statements.

**Coral Springs Improvement District
Statement of Cash Flows - Proprietary Fund
For the Year Ended September 30, 2023**

	<u>Water and Sewer Fund</u>
Cash Flows from Operating Activities:	
Cash received from customers and users	\$ 16,017,301
Cash paid to employees for services	(5,762,399)
Cash paid to suppliers for goods and services	<u>(3,753,039)</u>
Net cash provided by (used in) operating activities	<u>6,501,863</u>
Cash Flows from Noncapital Financing Activities:	
Cash received for miscellaneous activities	<u>51,496</u>
Net cash provided by (used in) noncapital financing activities	<u>51,496</u>
Cash Flows from Capital and Related Financing Activities:	
Proceeds from capital grants	500,000
Interest paid and other fiscal charges	(1,022,819)
Bond principal payments	(1,795,000)
Purchase of capital assets	(2,730,799)
Purchase of investments	<u>(6,475,465)</u>
Net cash provided by (used in) capital and related financing activities	<u>(11,524,083)</u>
Cash Flows from Investing Activities:	
Interest received	<u>911,436</u>
Net cash provided by (used in) investing activities	<u>911,436</u>
Net increase (decrease) in cash and cash equivalents	(4,059,288)
Cash and Cash Equivalents, October 1, 2022	<u>22,201,624</u>
Cash and Cash Equivalents, September 30, 2023	\$ <u><u>18,142,336</u></u>
Cash and Cash Equivalents per Statement of Net Position:	
Unrestricted	\$ 13,520,261
Restricted	<u>4,622,075</u>
	\$ <u><u>18,142,336</u></u>

The accompanying notes to basic financial statements are an integral part of these statements.

Coral Springs Improvement District
Statement of Cash Flows - Proprietary Fund (continued)
For the Year Ended September 30, 2023

	<u>Water and Sewer Fund</u>
Reconciliation of Operating Income to Net Cash Provided by (Used in) Operating Activities:	
Operating income	\$ <u>1,070,594</u>
Adjustments to reconcile operating income to net cash provided by operating activities:	
Provision for depreciation	4,857,859
Changes in assets and liabilities:	
(Increase) decrease in assets:	
Accounts receivable	51,709
Due from other governments	44,899
Prepaid items	27,334
Due from general fund	200,220
Increase (decrease) in liabilities:	
Accounts payable	47,108
Contracts payable	192,304
Accrued expenses	40,651
Compensated absences payable	(1,550)
Deposits	(16,095)
Net OPEB obligation	<u>(13,170)</u>
Total adjustments	<u>5,431,269</u>
Net cash provided by (used in) operating activities	\$ <u><u>6,501,863</u></u>

The accompanying notes to basic financial statements are an integral part of these statements.

**Coral Springs Improvement District
Notes to Basic Financial Statements
September 30, 2023**

Note 1 - Organization and Operations

The Coral Springs Improvement District (the "District") was incorporated under the provisions of Chapter 70-617, Laws of Florida, for the purpose of constructing and maintaining systems of drainage, flood control and water and sewer utilities within the boundaries of the District. Its utilities currently service approximately 9,500 meters covering 9,200 customers.

Note 2 - Summary of Significant Accounting Policies

The basic financial statements of the District have been prepared in conformity with generally accepted accounting principles as applied to governmental units. The District's more significant accounting policies are described below.

Reporting entity: The criteria used for including component units consists of identification of legally separate organizations for which the Board of Supervisors of the District are financially accountable. This criteria also includes identification of organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's basic financial statements to be misleading or incomplete. Based upon this review, there were no potential component units of the District.

The District's basic financial statements include both government-wide (reporting the District as a whole) and fund financial statements (reporting the District's major funds). Both the government-wide and fund financial statements categorize primary activities as either governmental or business-type. The District has both governmental and business-type activities.

In the government-wide statement of net position, the governmental activities column is presented on a consolidated basis, if applicable, and is reported on a full-accrual, economic resource basis, which recognizes all noncurrent assets and receivables as well as all noncurrent debt and obligations. The effect of inter-fund activity has been eliminated from the government-wide financial statements.

The government-wide statement of activities reports both the gross and net cost of each of the District's functions. The net costs, by function, are also supported by general revenues, other revenue, etc. The statement of activities reduces gross expenses by related program revenues, operating and capital grants. Program revenues must be directly associated with the function. Operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflect capital-specific grants.

This government-wide focus is more on the ability to sustain the District as an entity and the change in the District's net position resulting from the current year's activities.

The accounts of the District are organized on the basis of funds, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance/net position, revenues and expenditures (expenses). The various funds are summarized by type in the basic financial statements. The following fund types are used by the District:

General Fund - The General Fund is established to account for all financial transactions not properly accounted for in another fund.

**Coral Springs Improvement District
Notes to Basic Financial Statements
September 30, 2023**

Note 2 - Summary of Significant Accounting Policies (continued)

Water and Sewer Fund - The Water and Sewer Fund is a proprietary fund established to account for operations that are to be financed and operated in a manner similar to private business enterprises. The costs of providing services to customers are to be recovered primarily through user charges.

Measurement focus, basis of accounting, and presentation: Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the basic financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied. Governmental funds use the current financial resources measurement focus and the government-wide statements use the economic resources measurement focus.

Governmental activity in the government-wide financial statements is presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

The governmental fund is accounted for using the modified accrual basis of accounting. Revenues are recognized when they become measurable and available for use. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The District considers revenues available if they are collected within sixty days after year end. Expenditures are generally recognized when the liability is incurred, except that interest payable on debt is recognized only when due.

The Proprietary Fund uses the accrual basis of accounting. Revenue is recognized when earned and expenses are recognized when incurred.

Budgets and budgetary accounting: The District's annual budgets are adopted for the General Fund and Water and Sewer Fund and approved by the Board of Supervisors. The budget amounts presented in the accompanying basic financial statements are as originally adopted by the District's Board of Supervisors. Any amendments to the budget are reflected in the amended budget.

The General Fund budget is prepared on a basis consistent with generally accepted accounting principles (GAAP). This budget is a financial plan approved in the manner authorized by law, but not subject to appropriation.

Encumbrances: The District does not utilize encumbrance accounting.

Cash equivalents: For purposes of the statement of cash flows, the Water and Sewer Fund considers all highly liquid investments (including restricted assets) with a maturity of three months or less when purchased to be cash equivalents.

Investments: Investments are stated at their fair value, which is based on quoted market prices. Unrealized gains and losses in fair value are recognized. Certain investments are stated at amortized cost if they have a remaining maturity of one year or less when purchased.

Accounts receivable: Accounts receivable reflected in the Water and Sewer Fund consist of charges to customers for service including sewer revenues on services which have been rendered whether billed or not. No allowance for doubtful accounts is considered necessary.

Note 2 - Summary of Significant Accounting Policies (continued)

Prepaid items: Certain payments reflect costs applicable to a future accounting period and are recorded as prepaid items in both the government-wide and fund financial statements.

Capital assets: Capital assets, which include land, buildings, infrastructure, machinery and equipment and construction-in-progress, are reported in the governmental or business-type activities columns in the government-wide financial statements. All capital assets are valued at historical cost or estimated cost when actual historical cost is not available. The District defines capital assets as assets with an initial individual cost of more than \$ 5,000 and an estimated useful life in excess of one year. Depreciation on all capital assets is charged to operations using the straight-line method over the assets' estimated service lives, ranging from 5 to 40 years.

The costs of normal maintenance and repairs that do not add to the value of the capital asset or materially extend its life are not capitalized.

Due to/from other funds: Short-term inter-fund advances, when applicable, are recorded by the advancing fund as a receivable with a corresponding payable recorded by the receiving fund. Repayments reduce the corresponding receivable and payable. Inter-fund balances are eliminated in the government-wide financial statements.

Deferred outflows/inflows of resources: In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The District has one item that qualifies for reporting in this category. It is a deferred charge on refunding reporting in the proprietary fund and government wide statement of net position. A deferred charge on refunding results from the difference in carrying value of refunded debt and its reacquisition price. The amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time. The District does not have any items that qualify for reporting in this category.

Net position: Net position is classified in three categories. The general meaning of each is as follows:

- a. Net investment in capital assets - consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds or other borrowings that are attributable to the acquisition, construction or improvement of those assets.
- b. Restricted - consists of net position with constraints placed on their use either by 1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments, or 2) law through constitutional provisions or enabling legislation.
- c. Unrestricted - all other net position that do not meet the definition of "restricted" or "net investment in capital assets."

**Coral Springs Improvement District
Notes to Basic Financial Statements
September 30, 2023**

Note 2 - Summary of Significant Accounting Policies (continued)

Fund balance: The District previously adopted GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. This statement requires that governmental fund financial statements present fund balances based on classifications that comprise a hierarchy that is based primarily on the extent to which the District is bound to honor constraints on the specific purposes for which amounts in the respective governmental funds can be spent. The classifications used in the governmental fund financial statements are as follows:

Nonspendable: This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) are legally or contractually required to be maintained intact.

Restricted: This classification includes amounts for which constraints have been placed on the use of the resources either (a) externally imposed by creditors (such as through a debt covenant), grantors, contributors, or laws or regulations of other governments, or (b) imposed by law through constitutional provisions or enabling legislation. Debt service resources are to be used for future servicing of the revenue note and are restricted through debt covenants.

Committed: This classification includes amounts that can be used only for specific purposes pursuant to constraints imposed by formal action of the District Board of Supervisors (the "Board"). These amounts cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same type of action (ordinance or resolution) that was employed when the funds were initially committed. This classification also includes contractual obligations to the extent that existing resources have been specifically committed for use in satisfying those contractual requirements.

Assigned: This classification includes amounts that are constrained by the District's intent to be used for a specific purpose but are neither restricted nor committed. This intent can be expressed by the Board or through the Board delegating this responsibility to the District manager through the budgetary process. This classification also includes the remaining positive fund balance for all governmental funds except for the General Fund.

Unassigned: This classification includes the residual fund balance for the General Fund.

When the District has expenditures for which committed, assigned or unassigned fund balance is available, the District would consider committed funds to be spent first, then assigned funds and lastly unassigned funds.

Property tax calendar (assessments): Property tax assessments are validated with the Broward County Property Appraiser and collected by the Broward County Tax Collector. The key dates in the property tax cycle are as follows:

Preceding Fiscal Year:

Enforceable lien date	January 1
Tax roll validated	June 1 and July 1
Taxes levied	November 1

**Coral Springs Improvement District
Notes to Basic Financial Statements
September 30, 2023**

Note 2 - Summary of Significant Accounting Policies (continued)

Current Fiscal Year:

Beginning of fiscal year for which taxes have been levied	October 1
Tax bills rendered	Prior to November 1
Tax due date	March 31
Delinquent tax lien	April 1
Tax certificates sold	On or before June 1

Use of estimates: The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Date of management review: Subsequent events were evaluated by management through January 10, 2024 which is the date the financial statements were available for issuance.

Note 3 - Deposits and Investments

Deposits: The District’s deposits must be placed with banks and savings and loans which are qualified as public depositories prior to receipt of public monies under Chapter 280, Florida Statutes. These deposits are insured by the FDIC up to \$ 250,000. Monies deposited in amounts greater than the insurance coverage are secured by the banks pledging securities with the State Treasurer in the collateral pool. At year end, the carrying amount of the District’s bank deposits was \$ 21,068,050 and the bank balance was \$ 21,358,547. In addition, the District had \$ 10,500 in petty cash.

Investments: The investment of funds is authorized by Florida Statutes, which allows the District to invest in the Local Government Surplus Funds Trust or any intergovernmental investment pool authorized pursuant to the Florida Interlocal Cooperation Act, SEC registered money market funds with the highest credit quality rating, interest-bearing time deposits or savings accounts in qualified public depositories and direct obligations of the United States Treasury. Certain investments of the proprietary fund are governed by Bond Indentures.

Investments as of September 30, 2023 were as follows:

	Investments Measured at Amortized Cost	Maturity
	<u>Cost</u>	<u>Maturity</u>
Money Market mutual funds	\$ 24,572,270	N/A
State Board of Administration:		
Florida Prime	5,810,321	35 days
Florida Class	5,804,966	43 days
Florida Fit	5,798,935	1 day
	<u>\$ 41,986,492</u>	

These deposits and investments are reflected in the accompanying statement of net position as cash and cash equivalents of \$ 25,700,625 and investments of \$ 17,414,222.

**Coral Springs Improvement District
Notes to Basic Financial Statements
September 30, 2023**

Note 3 - Deposits and Investments (continued)

Credit risk: Florida Statutes require the money market mutual funds held by the District to have the highest credit quality rating from a nationally recognized rating agency. The State Board of Administration funds held by the District are rated AAAM by Standard and Poor's.

Interest rate risk: Florida Statutes state that the investment portfolio be structured in such a manner as to provide sufficient liquidity to pay obligations as they come due. The District's investments are not subject to interest rate risk.

Custodial credit risk: For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. None of the District's investments are subject to custodial credit risk.

Restricted cash and cash equivalents: The proprietary fund maintains cash and cash equivalents restricted for the following purposes:

Future debt service	\$	1,335,152
Renewal and replacement of capital assets		<u>3,286,923</u>
Total restricted cash and cash equivalents	\$	<u><u>4,622,075</u></u>

Note 4 - Capital Assets

The following is a schedule of changes in capital assets during the year ended September 30, 2023:

	Balance, October 1, 2022	Additions	Deletions	Transfers	Balance, September 30, 2023
Governmental Activities:					
Capital assets, not being depreciated:					
Construction in progress	\$ 79,048	\$ -	\$ -	\$ -	\$ 79,048
Land	553,200	-	-	-	553,200
Total capital assets, not being depreciated	<u>632,248</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>632,248</u>
Capital assets, being depreciated:					
Infrastructure	15,484,078	-	-	-	15,484,078
Machinery and equipment	909,665	-	-	-	909,665
Total capital assets, being depreciated	<u>16,393,743</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>16,393,743</u>
Less accumulated depreciation for:					
Infrastructure	8,047,267	419,509	-	-	8,466,776
Machinery and equipment	816,076	28,192	-	-	844,268
Total accumulated depreciation	<u>8,863,343</u>	<u>447,701</u>	<u>-</u>	<u>-</u>	<u>9,311,044</u>
Total capital assets, being depreciated, net	<u>7,530,400</u>	<u>(447,701)</u>	<u>-</u>	<u>-</u>	<u>7,082,699</u>
Governmental activities capital assets, net	\$ <u>8,162,648</u>	\$ <u>(447,701)</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>7,714,947</u>

**Coral Springs Improvement District
Notes to Basic Financial Statements
September 30, 2023**

Note 4 - Capital Assets (continued)

	Balance, October 1, 2022	Additions	Deletions	Transfers	Balance, September 30, 2023
Business-Type Activities:					
Capital assets, not being depreciated:					
Construction in progress	\$ 311,508	\$ 12,578	\$ -	\$ (311,508)	\$ 12,578
Easement	394,998	-	-	-	394,998
Land	361,739	-	-	-	361,739
	<u>1,068,245</u>	<u>12,578</u>	<u>-</u>	<u>(311,508)</u>	<u>769,315</u>
Total capital assets, not being depreciated					
Capital assets, being depreciated:					
Infrastructure	138,736,034	833,793	98,591	110,926	139,582,162
Buildings	1,632,892	-	304,931	-	1,327,961
Machinery and equipment	6,452,762	1,884,428	647,158	200,582	7,890,614
	<u>146,821,688</u>	<u>2,718,221</u>	<u>1,050,680</u>	<u>311,508</u>	<u>148,800,737</u>
Total capital assets, being depreciated					
Less accumulated depreciation for:					
Infrastructure	95,696,665	4,137,093	98,591	-	99,735,167
Buildings	1,526,458	8,523	304,931	-	1,230,050
Machinery and equipment	4,525,475	712,243	647,158	-	4,590,560
	<u>101,748,598</u>	<u>4,857,859</u>	<u>1,050,680</u>	<u>-</u>	<u>105,555,777</u>
Total accumulated depreciation					
Total capital assets, being depreciated, net					
	<u>45,073,090</u>	<u>(2,139,638)</u>	<u>-</u>	<u>311,508</u>	<u>43,244,960</u>
Business-type activities capital assets, net					
	<u>\$ 46,141,335</u>	<u>\$ (2,127,060)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 44,014,275</u>

Provision for depreciation was charged to functions as follows:

Total provision for depreciation - governmental activities	\$ <u>447,701</u>
Total provision for depreciation - business-type activities	\$ <u>4,857,859</u>

Note 5 - Commitments

The District has various ongoing construction contracts. As of September 30, 2023, commitments on uncompleted construction contracts totaled approximately \$ 251,224.

Note 6 - Debt

a. Summary of debt of business-type activities:

Debt at September 30, 2023 included the following:

\$ 42,830,000 Series 2016 Water and Sewer Refunding Revenue Bonds, due in annual installments through June 2031, at which time a balloon payment of \$ 17,530,000 plus interest will be due; interest is payable semi-annually at a fixed rate of 3.05%.	\$ <u>31,740,000</u>
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**Coral Springs Improvement District
Notes to Basic Financial Statements
September 30, 2023**

Note 6 - Debt (continued)

The following is a summary of the changes that occurred in the Water and Sewer Fund debt during the year ended September 30, 2023:

	Balance, October 1, 2022	Additions	Deletions	Balance, September 30, 2023	Due Within One Year	Provision for Amortization
Series 2016 Bond	\$ <u>33,535,000</u>	\$ <u>-</u>	\$ <u>1,795,000</u>	\$ <u>31,740,000</u>	\$ <u>1,850,000</u>	\$ <u>122,521</u>

b. Summary of significant bond terms of business-type activities:

The Bonds are payable from the net revenues of the water and sewer system of the District. The District covenants to maintain utility rates which will be sufficient to pay its operating expenses and 110% of the annual required principal and interest on the Bonds. The Bondholder requires the District to maintain deposits with a minimum required balance of \$ 3,000,000. The Series 2016 Bonds maturing after June 1, 2026 are subject to redemption prior to maturity at the option of the District. The Series 2016 Bonds maturing through June 1, 2031 are subject to mandatory sinking fund redemption as outlined in the Bond Indenture. In addition, the Bonds established a Renewal and Replacement Fund as discussed in Note 7.

c. The annual debt service requirements are as follows:

Year Ending September 30,	Principal	Interest	Total
2024	\$ 1,850,000	\$ 968,070	\$ 2,818,070
2025	1,910,000	911,646	2,821,646
2026	1,965,000	853,390	2,818,390
2027	2,025,000	793,458	2,818,458
2028	2,090,000	731,694	2,821,694
2029-2031	<u>21,900,000</u>	<u>1,804,988</u>	<u>23,704,988</u>
	<u>\$ 31,740,000</u>	<u>\$ 6,063,246</u>	<u>\$ 37,803,246</u>

Note 7 - Restricted Net Position

Proprietary Fund: The 2016 Series Bonds established a Renewal and Replacement Account to be used for the purpose of paying the costs of nonrecurring maintenance expenditures, extensions, improvements or additions to, or the replacement of the water and sewer system. The minimum required balance for the Renewal and Replacement Account is \$ 1,000,000. The balance in the Renewal and Replacement Account at September 30, 2023 was \$ 3,286,923 which is reflected as restricted net position in the accompanying statement of net position for the proprietary fund.

**Coral Springs Improvement District
Notes to Basic Financial Statements
September 30, 2023**

Note 8 - Compensated Absences Payable

Employees of the District accumulate unused sick and vacation time up to a specified number of hours depending on the employee's length of employment. Accumulated sick and vacation time can be redeemed in cash at retirement. The accumulated liability for the unused compensated absences at September 30, 2023 of the General Fund is considered to be payable from future resources and, accordingly, is only recorded in the governmental activities column of the statement of net position.

The following is a schedule of the changes in compensated absences of the governmental activities:

Balance, October 1, 2022	Net Increase (Decrease)	Balance, September 30, 2023	Due Within One Year
\$ <u>93,571</u>	\$ <u>(12,811)</u>	\$ <u>80,760</u>	\$ <u>32,682</u>

The following is a schedule of the changes in compensated absences of the Proprietary Fund:

Balance, October 1, 2022	Net Increase (Decrease)	Balance, September 30, 2023	Due Within One Year
\$ <u>562,327</u>	\$ <u>(1,550)</u>	\$ <u>560,777</u>	\$ <u>285,329</u>

Note 9 - Other Employee Benefit Plans

The District has a defined contribution pension plan qualified under Sections 401(a), 403(a), and 501(a) of the Internal Revenue Code. The Plan is administered by an independent trustee and the District does not control the assets. All employees who meet the three consecutive months of employment are qualified to participate. All contributions to the plan are fully funded through employer contributions. Total salaries for the year were \$ 4,570,438. Total salaries of qualified participants were \$ 4,211,680. Each participant's non-forfeitable percentage of his employer's contribution account relating to contributions up to 6% of compensation increases (vests) at 20% for each year of plan participation. The remainder of the employer's contribution account for contributions in excess of 6% of compensation, increases (vests) immediately.

The District has a deferred compensation plan qualified under Section 457(b) of the Internal Revenue code. The Plan is administered by an independent trustee and the District does not control the assets. All full-time employees who meet the three consecutive months of employment and are of 18 years of age are qualified to participate. All contributions to the plan are fully funded through employee payroll deduction. Total salaries for the year were \$ 4,570,438. Total salaries of qualified participants were \$ 4,197,128.

Employer contributions for the year, less forfeitures from terminated employees, totaled \$ 501,956 and are included in personnel services of the General and Water and Sewer Funds.

**Coral Springs Improvement District
Notes to Basic Financial Statements
September 30, 2023**

Note 10 - Post-Employment Benefits

Plan Description

The District provides post-employment health insurance benefits, also known as other postemployment benefits (“OPEB”) to its retired employees through a single-employer plan administered by the District. Pursuant to the provisions of Section 112.0801, Florida Statutes, former employees who retire from the District or its major component unit and eligible dependents may continue to participate in the District’s fully-insured benefit plan for medical insurance coverage. The District subsidizes the premium rates paid by retirees by allowing them to participate in the plan at reduced or blended group (implicitly subsidized) premium rates for both active and retired employees. These rates provide an implicit subsidy for retirees because, on an actuarial basis, their current and future claims are expected to result in higher costs to the plan on average than those of active employees. The benefits provided under this defined benefit plan are provided until the retiree’s attainment of age 65 (or until such time at which retiree discontinues coverage under the District sponsored plans, if earlier). There are no plan assets accumulated in a trust that meets the criteria in paragraph 4 of GASB Statements No. 75 and as a result, there is no separate financial report issued.

As of the September 30, 2022 actuarial valuation, there were 60 active plan members and no inactive members currently receiving benefits or entitled to but not yet receiving benefits.

Funding Policy

Currently, the District’s Other Post-Employment Benefits are unfunded. That is, the District has not determined if a separate Trust Fund or equivalent arrangement will be established into which the District would make contributions to advance-fund the obligation. Current and future retirees will be required to pay 100% of the blended premium to continue coverage under the District’s group health insurance program.

Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each Alternative Measurement Method (“AMM”) calculation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations. As authorized by GASB Statement No. 75, the AMM allows the employer to use simplifications of certain assumptions in measuring the costs and liabilities.

The following simplifying assumptions were made:

Actuarial cost method - Entry Age Normal

Inflation rate - 2.25%

Discount rate - 4.40%

Salary increases - 3.50%

**Coral Springs Improvement District
Notes to Basic Financial Statements
September 30, 2023**

Note 10 - Post-Employment Benefits (continued)

Retirement age for active employees - Earlier of age 62 with at least 6 years of service, or at least 30 years of service at any age; participants who have attained such age as of the valuation date are assumed to retire one year after the valuation date.

Active Member Marital Status - Assumption of marital status for active employees has been incorporated in the acceptance probability for spousal coverage. Using this approach, the percentage of future retired plan members taking spousal coverage was assumed at 0%. For active employees, spouses' genders were assumed to be opposite to the members' genders and females were assumed 3 years younger than their spouses. Covered spouse data were collected for current retired plan members as of the valuation date and were assumed to remain unchanged until the assumed death of the spouses.

Mortality - Mortality tables used in the July 1, 2021 actuarial valuation of the Florida Retirement System for non-K-12 Instructional Regular Class members. These rates were taken from adjusted PUB-2010 mortality tables published by the Society of Actuaries with generational mortality improvements using Scale MP-2018. Adjustments to referenced tables are based on the results of a statewide experience study covering the period 2013 through 2018.

Healthcare Cost Trend Rates - 6.00% for the fiscal year beginning 2022, 5.75% for fiscal year beginning 2023 and then gradually decreasing to an ultimate trend rate of 3.75%.

Assumption Changes - The discount rate was changed from 2.19% as of the previous measurement period to 4.40% as of September 30, 2022. Premiums, healthcare cost trend rates, and mortality and withdrawal rates were updated based on information provided. There were no benefit changes during the year.

Sensitivity of Net OPEB Liability to Changes in the Discount Rate: The following presents the plan's total OPEB liability, calculated using a discount rate of 4.40%, as well as what the plan's total OPEB liability would be if it were calculated using a discount rate that is one percent lower or one percent higher:

	<u>1% Decrease</u> 3.40%	Current Discount Rate Assumption 4.40%	<u>1% Increase</u> 5.40%
Net OPEB Liability	\$ <u>167,964</u>	\$ <u>152,718</u>	\$ <u>139,044</u>

Sensitivity of Net OPEB Liability to Changes in the Healthcare Cost Trends Rate: The following presents the plan's total OPEB liability, calculated using the assumed trend rates as well as what the plan's total OPEB liability would be if it were calculated using a trend rate that is one percent lower or one percent higher:

	<u>1% Decrease</u>	Current Healthcare Cost Trend Rate Assumption	<u>1% Increase</u>
Net OPEB Liability	\$ <u>134,413</u>	\$ <u>152,718</u>	\$ <u>174,627</u>

**Coral Springs Improvement District
Notes to Basic Financial Statements
September 30, 2023**

Note 11 - Risk Management

The District is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees, and natural disasters. The District carries commercial insurance to handle these various risks of losses.

Claims, expenditures, and liabilities would have been reported if it were probable that a loss in excess of policy limits had occurred and the amount of that loss could be reasonably estimated.

REQUIRED SUPPLEMENTAL INFORMATION

**Coral Springs Improvement District
Required Supplementary Information
Schedule of Changes in the Net OPEB Liability and Related Ratios
Other Post-Employment Benefits (OPEB) Plan
(Unaudited)**

	<u>2022</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Total OPEB Liability:						
Service cost	\$ 16,096	\$ 13,021	\$ 11,694	\$ 11,087	\$ 11,287	\$ 11,663
Interest on the total OPEB liability	4,026	3,845	3,797	5,328	4,449	3,592
Difference between expected and actual experience	-	9,535	-	(32,807)	-	-
Changes in assumption and other inputs	<u>(35,139)</u>	<u>(5,169)</u>	<u>4,635</u>	<u>14,747</u>	<u>(3,542)</u>	<u>(3,641)</u>
Net Change in Total OPEB Liability	(15,017)	21,232	20,126	(1,645)	12,194	11,614
Total OPEB Liability - Beginning	<u>167,735</u>	<u>146,503</u>	<u>126,377</u>	<u>128,022</u>	<u>115,828</u>	<u>104,214</u>
Total OPEB Liability - Ending	<u>\$ 152,718</u>	<u>\$ 167,735</u>	<u>\$ 146,503</u>	<u>\$ 126,377</u>	<u>\$ 128,022</u>	<u>\$ 115,828</u>
Covered-employee Payroll *	\$ 4,300,844	\$ 4,179,760	\$ 3,975,452	\$ 3,568,166	\$ 3,395,535	\$ 3,438,220
District's Net OPEB Liability as Percentage of Covered-employee Payroll	3.55%	4.01%	3.69%	3.54%	3.77%	3.37%

Note: This schedule is intended to present information for ten years. However, until a full ten-year trend is compiled, the OPEB plan will present information for those years for which the information is available.

* Covered payroll is for the calendar year period used for the actuarial valuation.

**Coral Springs Improvement District
Required Supplementary Information
Schedule of District Contributions
Other Post-Employment Benefits (OPEB) Plan
(Unaudited)**

The District does not currently contribute to the OPEB Plan and therefore there is no funding schedule.

OTHER FINANCIAL INFORMATION

**Coral Springs Improvement District
 Schedule of Operating Expenses by Department - Proprietary Fund
 For the Year Ended September 30, 2023**

	<u>Water and Sewer Fund</u>
Administrative Operations:	
Personnel services	\$ 1,161,296
Materials, supplies and services	645,969
Provision for depreciation	<u>45,947</u>
Total administrative operations	<u>1,853,212</u>
Plant Operations:	
Personnel services	3,257,791
Materials, supplies and services	2,950,314
Provision for depreciation	<u>3,759,431</u>
Total plant operations	<u>9,967,536</u>
Field Operations:	
Personnel services	1,369,243
Materials, supplies and services	668,621
Provision for depreciation	<u>1,052,481</u>
Total field operations	<u>3,090,345</u>
Total operating expenses	<u>\$ 14,911,093</u>

OTHER REPORTS OF INDEPENDENT AUDITORS



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

The Board of Supervisors
Coral Springs Improvement District

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, and each major fund of Coral Springs Improvement District (the "District"), as of and for the year ended September 30, 2023, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated January 10, 2024.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

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Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

KEEFE McCULLOUGH

Fort Lauderdale, Florida
January 10, 2024



INDEPENDENT AUDITOR'S REPORT TO DISTRICT MANAGEMENT

The Board of Supervisors
Coral Springs Improvement District

Report on the Financial Statements

We have audited the financial statements of Coral Springs Improvement District (the "District"), as of and for the fiscal year ended September 30, 2023, and have issued our report thereon dated January 10, 2024.

Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and Chapter 10.550, Rules of Auditor General.

Other Reporting Requirements

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards* and Independent Accountant's Report on an examination conducted in accordance with *AICPA Professional Standards*, AT-C Section 315, regarding compliance requirements in accordance with Chapter 10.550, Rules of the Auditor General. Disclosures in those reports, which are dated January 10, 2024 should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.554(1)(i)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding financial audit report. There were no findings and recommendations made in the preceding annual audit report.

Official Title and Legal Authority

Section 10.554(1)(i)4., Rules of the Auditor General, requires that the name or official title and legal authority for the primary government and each component unit of the reporting entity be disclosed in this management letter, unless disclosed in the notes to the financial statements. Coral Springs Improvement District was established under the laws of the State of Florida in Chapter 70-617, as amended. The District does not have any component units.

Financial Condition and Management

Section 10.554(1)(i)5.a. and 10.556(7), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether or not the District has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the District did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.554(1)(i)5.b. and 10.556(8), Rules of the Auditor General, we applied financial condition assessment procedures for the District. It is management's responsibility to monitor the District's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Section 10.554(1)(i)2., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Specific Information

As required by Section 218.39(3)(c), Florida Statutes, and Sections 10.554(1)(i)6 and 10.554(1)(i)7, Rules of the Auditor General, the District reported the specific information in Exhibit 1 accompanying this report. The information for compliance with Section 218.39(3)(c), Florida Statutes and Sections 10.554(1)(i)6 and 10.554(1)(i)7, Rules of the Auditor General, has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Monthly Financial Statements

Section 10.554(1)(i)9.a. and 10.556(9), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether or not the District provided monthly financial statement(s) to its governing board and made such monthly statement(s) available for public access on its Web site. In connection with our audit, we determined that the District provided monthly financial statement(s) to its governing board and made such monthly statement(s) available for public access on its Web site.

Transparency

Section 10.554(1)(i)9.b. and 10.556(9), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the District provided a link on its Web site to the Florida Department of Financial Service's Web site to view the District's annual financial report submitted to the Department. In connection with our audit, we determined that the District provided a link on its Web site to the Florida Department of Financial Service's Web site.

Section 10.554(1)(i)9.c. and 10.556(9), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether the District posted its tentative and final budgets on its Web site. In connection with our audit, we determined that the District posted its tentative and final budgets on its Web site.

Additional Matters

Section 10.554(1)(i)3., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Supervisors, and applicable management, and is not intended to be and should not be used by anyone other than these specified parties.

KEEFE McCULLOUGH

Fort Lauderdale, Florida
January 10, 2024

Coral Springs Improvement District**Exhibit 1****Data Elements Required By Section 218.39(3)(c), Florida Statutes and Sections 10.554(1)(i)6 and 10.554(1)(i)7, Rules of the Auditor General (Unaudited)**

Data Element	Comments
Number of district employees compensated at 9/30/2023	62
Number of independent contractors compensated in September 2023	1
Employee compensation for FYE 9/30/2023 (paid/accrued)	\$4,562,280
Independent contractor compensation for FYE 9/30/2023 (paid/accrued)	\$123,850
Each construction project to begin on or after October 1; (>\$65K)	8
Design Build Services - Well #2 Repower	\$288,923
BacT Sample Stations	\$200,000
Generator #4 above ground storage Diesel Tank	\$302,000
Andritz Press	\$1,100,000
Canal Bank Restoration	\$1,400,000
Building for generators	\$600,000
Sewer Basin Rehab (LS #13)	\$1,300,000
Lift Station Rehab	\$180,000
Budget variance report	Page 15
Ad valorem taxes:	
Millage rate FYE 9/30/2023	Not applicable
Ad valorem taxes collected FYE 9/30/2023	Not applicable
Non ad valorem special assessments:	
Special assessment rate FYE 9/30/2023	\$268.67
Special assessments collected FYE 9/30/2023	\$3,261,849
Outstanding Bonds:	
Series 2016, due June 1, 2031	\$31,740,000 - See Note 6



INDEPENDENT ACCOUNTANT'S REPORT ON COMPLIANCE
WITH SECTION 218.415, FLORIDA STATUTES

To the Board of Supervisors,
Coral Springs Improvement District

We have examined Coral Springs Improvement District (the "District") compliance with the requirements of Section 218.415, Florida Statutes, *Local Government Investment Policies*, during the year ended September 30, 2023. Management is responsible for the District's compliance with the specific requirements. Our responsibility is to express an opinion on the District's compliance with the specific requirements based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether the District complied, in all material respects, with the specified requirements referenced above. An examination involves performing procedures to obtain evidence about whether the District complied with the specified requirements. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risks of material noncompliance, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion.

Our examination does not provide a legal determination on the District's compliance with the specified requirements.

In our opinion, the District complied, in all material respects, with the aforementioned requirements for the year ended September 30, 2023.

This report is intended solely for the information and use of management and the State of Florida Auditor General and is not intended to be and should not be used by anyone other than these specified parties.

KEEFE McCULLOUGH

Fort Lauderdale, Florida
January 10, 2024

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Fourth Order of Business

**MINUTES OF MEETING
CORAL SPRINGS
IMPROVEMENT DISTRICT**

An Audit Committee meeting of the Coral Springs Improvement District was held Monday, December 18, 2023 at 3:00 p.m. at the District Offices, 10300 NW 11th Manor, Coral Springs, Florida.

Present and constituting a quorum were:

Ben Groenevelt
Michael Fasciani
Linda Gardner
Joel Levine

Also present were:

Ken Cassel	District Manager
David McIntosh	Director of Operations

The following is a summary of the discussions and actions taken.

FIRST ORDER OF BUSINESS

Call to Order

Mr. Cassel called the meeting to order and called the roll. A quorum was established.

SECOND ORDER OF BUSINESS

Ranking of Audit Firms

The Committee reviewed the proposals and ranked them as follows:

1. Keefe McCullough with a total of 360 points.
2. Grau & Associates with a total of 352 points.
3. Berger, Toombs, Elam, Gaines & Frank with a total of 333 points.

It is the Committee's recommendation to engage with Keefe McCullough.

THIRD ORDER OF BUSINESS

Adjournment

There being no further business, the meeting adjourned.

Kenneth Cassel
Assistant Secretary

Curt Tiefenbrun
President

**MINUTES OF MEETING
CORAL SPRINGS
IMPROVEMENT DISTRICT**

The regular meeting of the Board of Supervisors of the Coral Springs Improvement District was held Monday, December 18, 2023 at 4:00 p.m. at the District Offices, 10300 NW 11th Manor, Coral Springs, Florida.

Present and constituting a quorum were:

Curt Tiefenbrun	President
Ben Groenevelt	Vice President
Mark Ritter	Secretary

Also present were:

Ken Cassel	District Manager
Seth Behn	District Attorney
David McIntosh	Director of Operations
Joe Stephens	Director of Utilities
Sue Beyer	Director of Finance and Accounting
Glen Hanks	Director of Engineering
Rick Olson	District Engineer (Via Teams)
Frank Kozlowski	Field Department
Shawn Frankenhauser	Stormwater Department
Christian McShea	Water Department (Via Teams)
Nick Hosein	Wastewater Department (Via Teams)
Danielle Keira-Cancel	Procurement Department
Mark Lavalle	Advantage Communications, Inc. (Via Teams)
William Christiansen	E Source (Via Teams)
Kris Williams	E Source (Via Teams)

The following is a summary of the discussions and actions taken.

FIRST ORDER OF BUSINESS

Call to Order

- Mr. Cassel called the meeting to order and called the roll.

SECOND ORDER OF BUSINESS

Audience Comments

There being none, the next item followed.

THIRD ORDER OF BUSINESS

**Approval of the Minutes of the
November 13, 2023 Meeting**

On MOTION by Mr. Groenevelt seconded by Mr. Ritter with all in favor the minutes of the November 13, 2023 meeting were approved.

FOURTH ORDER OF BUSINESS

Consideration of a Request by Staff to Approve the Issuance of a Purchase Order to Delta Controls in the Amount of \$136,612.95 for the Well Radio Telemetry System Replacement (*The work is to be performed under the Professional Services Agreement between the District and Delta Controls for Water/Wastewater Plant Instrumental and Control Services RFP# 2022-03*)

- Mr. Stephens noted Advantage Communications, Inc. is the subcontractor, which will be working through Delta Controls on this project.
- He explained the current radio telemetry system is obsolete and the main antenna on site is not up to current building codes for hurricanes.

On MOTION by Mr. Ritter seconded by Mr. Groenevelt with all in favor the issuance of a purchase order to Delta Controls in the amount of \$136,612.95 for the well radio telemetry system replacement was approved.

FIFTH ORDER OF BUSINESS

**Presentation by E Source of Water Loss
Master Plan Project Audit**

- Mr. Stephens reported Mr. McIntosh and he have had several meetings over the past year with E Source, working on this project.
- They started with the leak detection project and then moved to the masterplan, which is basically an audit of the District's accounting for water from production, what will be sent out, to what they bill for and account for with the meters.
- The District's compliance point for the SFWMD withdrawal permit is 10%, which is the goal. Five years ago, they were at 25%. They are currently at 15% because of what they have done.

- Mr. Christiansen and other representatives from E Source provided a presentation on the water loss plan project audit and responded to questions.

SIXTH ORDER OF BUSINESS

Financials for November 2023

There being no questions or comments,

On MOTION by Mr. Ritter seconded by Mr. Groenevelt with all in favor the financials were approved.

SEVENTH ORDER OF BUSINESS

Auditor Selection Committee

A. Audit Ranking Recommendations

Mr. Cassel reported the Audit Selection Committee ranked the auditing proposals as follows and recommends engaging with Keefe McCullough:

1. Keefe McCullough with a total of 360 points.
2. Grau & Associates with a total of 352 points.
3. Berger, Toombs, Elam, Gaines & Frank with a total of 333 points.

B. Authorization to Enter into a Three-Year Contract with the Selected Audit Firm

On MOTION by Mr. Tiefenbrun seconded by Mr. Ritter with all in favor the Board authorized entering a three-year contract with Keefe McCullough.

EIGHTH ORDER OF BUSINESS

Public Hearing to consider Resolution 2024-04, Approving Increase in Annual Fee for BPI

Mr. Stephens reviewed Resolution 2024-04.

On MOTION by Mr. Groenevelt seconded by Mr. Tiefenbrun with all in favor Resolution 2024-04, approving increase in annual fee for BPI, was adopted.

NINTH ORDER OF BUSINESS

Staff Request Board Consideration of the Award of a Hazardous Mitigation Grant from the Florida Department of Emergency Management in the Amount of \$919,012.50 for the Installation of 5 Onsite Generators at Lift Stations 4, 14, 29, 30 and 42

Mr. McIntosh reviewed the services provided by RMPK for grant applications. He reviewed the grant application for onsite generators.

On MOTION by Mr. Ritter seconded by Mr. Tiefenbrun with all in favor the award of hazardous mitigation grant from the Florida Department of Emergency Management in the amount of \$919,012.50 for installation of five onsite generators at lift stations 4, 14, 29, 30 and 42, was approved.

TENTH ORDER OF BUSINESS

Engineer’s Report

Mr. Olson reviewed his report, which was included in the agenda package and is attached hereto as part of the public record.

- WA #207 – He will be submitting a change order to return an unspent allowance to the District.
- WA #213 – They have come up with a plan on how to put this digester back in service.
- WA #216 – They estimate the permit application with the Department of Agriculture will be submitted in January of 2024 and the District will be able to start work in February of 2024.
- WA #220 – They prepared and released the purchase orders for the equipment of the electrical components. They will be waiting on submittals and after they are approved, the project will go on standby for five to six months as the equipment comes in. Work will likely begin on this project in September of 2024.
- Mr. McIntosh noted the District’s treated wastewater historically has a TSS of less than 5 PPMs.

ELEVENTH ORDER OF BUSINESS

Staff Reports

A. Manager – Ken Cassel

- Mr. Cassel reported he had a good call with Mr. Babinec and Ms. Givens at the City to discuss the trees. They will be directing their arborist to work with the District’s arborist.
- Mr. Tiefenbrun noted he sent several emails out to Ms. Givens and the arborist. He provided them with a short statement advanced copy of the District’s newsletter. He will be copying Mr. Cassel and Mr. McIntosh on those emails going forward. He also sent emails to Representative Daley and copied Mr. McIntosh. He would like to be included in correspondence regarding legislation.

B. Department Reports**• Operations – David McIntosh**

- Mr. McIntosh reported they sent out the previous newsletter. There was a mistake and not everyone received the initial newsletter. It was later sent out to those who did not receive it. He has a meeting scheduled December 20, 2023 to start preparing for the next newsletter.
- Mr. McIntosh addressed Mr. Ritter's request to see the accounts receivable. He requested clarification on whether he wants to see a copy of the EAGR each month. Mr. Ritter responded he has no further questions on it.
- Mr. McIntosh stated they have approximately nine residents who are on a payment plan. It totals approximately \$23,000 outstanding fees.
- They are updating the website.

• Utilities Update – Joe Stephens

- Mr. Stephens reported they built a layer of GIS with FTC when they did the tree inventory. They will be meeting on December 20, 2023 to review and see if any tweaks are necessary.
- He emailed the City's arborist this morning to begin speaking with her about what she will need to determine mitigation prior to putting an RFP out.
- They ordered trucks a while back. One of them has been delivered and the rest should arrive shortly. This will generate old surplus trucks they will need to get rid of. Once there is enough surplus equipment, they will prepare a list to bring to the Board to consider as surplus equipment. They will advertise the surplus equipment and accept bids.

• Utility Billing Customer Service Report – Brian Klien (Report Provided)

A copy of the report was distributed to the Board; a copy of which is attached hereto as part of the public record.

• Water – Christian McShea (Report Provided)

Mr. McShea reviewed his report; a copy of which is attached hereto as part of the public record.

- **Wastewater – Nick Hosein (Report Provided)**

Mr. Hosein reviewed his report; a copy of which is attached hereto as part of the public record.

- **Stormwater – Shawn Frankenhauser (Report Provided)**

Mr. Frankenhauser reviewed his report; a copy of which is attached hereto as part of the public record. He provided an update on the rain event from the previous week.

- **Field –Frank Kozlowski (Report Provided)**

Mr. Kozlowski reviewed his report; a copy of which is attached hereto as part of the public record.

- **Maintenance Report – Mike Percia (Report Provided)**

A copy of the report was distributed to the Board; a copy of which is attached hereto as part of the public record.

- **Procurement Report – Danielle Keira-Cancel (Report Provided)**

Ms. Kiera-Cancel reviewed her report; a copy of which is attached hereto as part of the public record. There will be a reverse trade show at the Coral Springs Gymnasium on April 11, 2024.

- **Financing and Accounting – Sue Beyer**

Ms. Beyer provided an update on the financial audit for Fiscal Year 2023, which is in final review. They hope to have it on the January 22, 2023 meeting agenda. She also reported they will be conducting an inventory after the holidays to make sure they have all fixed assets.

- **Human Resources – Jan Zilmer**

Mr. Zilmer reported December 20, 2023 is the last payroll for the year.

- **Engineering – Glen Hanks**

Mr. Hanks reported he is working on several items including the hurricane hardening project. He is searching through the archives and coordinating with the City on record plans. He also provided updates on other current projects.

- **Motion to Accept Department Reports**

On MOTION by Mr. Ritter seconded by Mr. Groenevelt with all in favor the Department Reports were accepted.

C. Attorney

Mr. Behn reported House Bill 793 has been filed and provided instructions on how to track the bill. He also reported there is a proposed committee bill regarding special districts. There was discussion regarding the upcoming General Election.

TWELFTH ORDER OF BUSINESS

Supervisors' Requests/Comments

- Mr. Tiefenbrun addressed the District's history of proactivity in their due diligence and suggested going out for RFQs for management services to review their options.
- Mr. McIntosh noted Mr. Cassel has been an excellent District Manager. Mr. Tiefenbrun agreed and noted this is for succession plan purposes and due diligence.
- District Counsel will have to prepare the RFQs for management services.

On MOTION by Mr. Tiefenbrun seconded by Mr. Ritter with all in favor going out for RFQs for management services was approved.

THIRTEENTH ORDER OF BUSINESS

Adjournment

There being no further business, the meeting adjourned.

Kenneth Cassel
Assistant Secretary

Curt Tiefenbrun
President

Fifth Order of Business



CORAL SPRINGS IMPROVEMENT DISTRICT

FINANCIAL REPORT SUMMARY – MEETING JANUARY 22, 2024

**CORAL SPRINGS IMPROVEMENT DISTRICT
WATER & SEWER FUND
SUMMARY REPORT**

For Period Ending December 31, 2023

	Actual ENDING 12/2023		BUDGET THRU 12/2023		VARIANCE Actual to Budget (UNDERBUDGET)		ADOPTED BUDGET FY 2023/2024
REVENUES							
TOTAL REVENUES	\$ 3,571,950	*	\$ 3,941,566	*	\$ (369,616)	*	\$ 15,766,262
CARRY FORWARD	\$ -		\$ 1,039,000		\$ (1,039,000)		\$ 4,156,000
TOTAL REVENUE WITH CARRY FORWARD	\$ 3,571,950		\$ 4,980,566		\$ (1,408,616)		\$ 19,922,262
EXPENDITURES							
TOTAL ADMINISTRATIVE	\$ 557,866		\$ 581,868		\$ (24,002)		\$ 2,327,472
TOTAL PLANT	\$ 1,444,771		\$ 2,388,881		\$ (944,110)		\$ 9,555,523
TOTAL FIELD	\$ 503,305		\$ 1,234,323		\$ (731,018)		\$ 4,937,293
TOTAL EXPENDITURES	\$ 2,505,941		\$ 4,205,072		\$ (1,699,131)		\$ 16,820,288
AVAILABLE FOR DEBT SERVICE	\$ 1,066,008						\$ 3,101,974
Total Debt Service	\$ 697,678						\$ 2,818,070
Excess Revenues (Expenses) After Debt Service	\$ 368,330						\$ 283,904
Net Assets Beginning	\$ 41,174,831						
Net Assets Ending	\$ 41,543,161						
Debt Service Coverage - Current 1.53							Debt Service-Budget 1.10
Debt Service Requirement 1.10							

* Year end adjustments to W&S Revenue
\$976,407 accrued back to Sept 2023

**CORAL SPRINGS IMPROVEMENT DISTRICT
General Fund
SUMMARY REPORT**

For Period Ending December 31, 2023

	Actual ENDING 12/2023	BUDGET THRU 12/2023	VARIANCE Actual to Budget (UNDERBUDGET)	ADOPTED BUDGET FY 2023/2024
REVENUES				
TOTAL REVENUES	\$ 3,307,037	\$ 862,108	\$ 2,444,929	\$ 3,448,432
CARRY FORWARD	\$ -	\$ 1,498,131	\$ (1,498,131)	\$ 5,992,522
TOTAL REVENUE WITH CARRY FORWARD	\$ 3,307,037	\$ 2,360,239	\$ 946,799	\$ 9,440,954
EXPENDITURES & RESERVES				
TOTAL ADMINISTRATIVE	\$ 133,407	\$ 211,202	\$ (77,795)	\$ 844,807
TOTAL FIELD	\$ 214,126	\$ 1,980,353	\$ (1,766,228)	\$ 7,921,413
TOTAL EXPENDITURES	\$ 347,533	\$ 2,191,555	\$ (1,844,022)	\$ 8,766,220
RESERVES				
EXCESS REVENUES (EXPENSES)	\$ 2,959,505			\$ 674,734
FUND BALANCE BEGINNING	\$ 11,654,210	*		
FUND BALANCE ENDING	\$ 14,613,715			

* Fund Balance changes due to audit adjustments

Seventh Order of Business



954-753-0380

954-753-8784

csidfl.org



Date: January 3, 2024
To: Sandra de Marco - Inframark

Cc: David McIntosh, Director of Operations
Joe Stephens
Ken Cassel

From: Glen Hanks, Director of Engineering *GAH*

Re: CSID review fees – correcting of scrivener’s error

Following the implementation of the fee schedule approved by the board of supervisors on 11/13/23 we noted numerous omissions / errors. I request that you include an item on the January agenda to accept the corrections to the scrivener’s errors. The clarifications are highlighted on the attached, updated fee schedule and are summarized below.

1. No separate category for individual single family residences (SFRs) was reflected in the fee schedule. The review fee for Single Family Residences (individually) is \$750.00
2. The \$500 fee for the determination of no impact from directional bore activities was omitted from the table submitted to the board.
3. The descriptions for temporary right of utilizations were clarified.



Storm Water Management License (permit)	Unit cost
Pre-application Conference	\$ 250.00
Records Search per hour or part thereof	\$ 50.00
Letter of No Objection	\$ 250.00
Storm Water Management License (staff level only) up to two reviews.	\$ 1,500.00
Subsequent (additional) reviews	\$ 500.00
Single family residence (new or additional impervious area)	\$ 750.00
Storm Water Management License (Subject to Board approval) up to two reviews under 10 ac	\$ 3,500.00
Over 10 ac	\$ 7,000.00
Subsequent review (each occasion)	\$ 1,000.00
Major Modification	50% of original fee
Letter modifications	\$ 250.00
Time Extensions	\$ 500.00
Failed inspection	\$ 100.00
Storm Water Management Operational License (SWM renewal)	
Review, process and inspect following engineer's certification	\$ 750.00
if more than two points of discharge add per outfall	\$ 100.00
Failed inspection	\$ 100.00
Right of Way Utilization	
Review, process and inspect requests for temporary access or utilization lasting less than 30 days	\$ 500.00
Determination of no impact from directional bore activities	\$ 500.00
Review, process and inspect requests for temporary access or utilization lasting more than 30 days	\$ 1,000.00
Crossing of Canal or CSID culvert (each location)	\$ 1,500.00
Major mods after permit same as new fee	\$ 1,500.00

Utility	
Plan review fee - 5% of estimated cost to construct public improvements (includes first two reviews)	5%
Subsequent reviews (public systems)	1%
Plan review, permit and inspection fee - private systems	\$ 1,000.00
Subsequent reviews (private systems)	\$ 250.00
Minor changes after approval (per affected sheet)	\$ 100.00
Permit and inspection fee (public) 5% of estimated cost of donated items	5%
Minimum inspection fee \$250/point of connection to CSID facilities	\$250
Failed inspections	
Progress Inspection	\$ 100.00
Pressure test	\$ 200.00
Lamping	\$ 100.00
Final	\$ 200.00
Repeat review of documents	\$ 100.00
Recording (per sheet)	\$ 25.00
Miscellaneous	
Variance from District Criteria	\$ 4,000.00
Consideration of alternative materials, design, etc. (per hour)	\$ 100.00
Fence encroachment	\$ 500.00
Easement encroachment/utilization	\$ 750.00
Additional - engineer/hr (meetings, review...)	\$ 100.00
Expedited Review / Temporary CO agreement	\$ 1,000.00

Eighth Order of Business



January 9th, 2024

David McIntosh
Director of Operations
Coral Springs Improvement District

Re: WATER/SEWER AND GENERAL FUND RATE STUDY – Proposed Agreement

As requested, Stantec has prepared this proposed agreement for the above referenced analysis to conduct a Water/Sewer and General Fund Rate Study (Study) offering the Coral Springs Improvement District (District) terms & rates under City of Clearwater, FL agreement RFP# 14-20 expiring July 16, 2025. The following sections present our proposed approach and our estimated fees for conducting this Study for the District.

Scope of Services

The scope of this analysis will be to update the revenue sufficiency analysis models that were created in 2018 for both the District's Water and Sewer Utility Fund (Utility Fund) and the General Fund. The models will be used to determine the current and projected financial condition of the Utility Fund and the General Fund over a ten-year forecast period. Moreover, this process will provide support in the development of the FY 2025 budget and could provide support in the development of a multi-year budget if the District so desired. Finally, the modeling process will allow District staff and the District Board to measure the effects of various combinations of cost reductions and/or revenue enhancement options that could be considered to maintain financial sustainability over the forecast period and to develop a financial plan that will be sustainable over the ten-year projection period.

As we have done for the District in past years, we will work with you using our dynamic, interactive modeling process to determine the outcomes that would be required for long-term financial sustainability. The final objective will be to present a sustainable vision of the current and future financial condition of the Utility Fund and General Fund.

Approach

We propose a comprehensive update our FAMS models customized to precisely replicate the financial dynamics of the District's Utility Fund and General Fund. The process will include several meetings with District staff to ensure that we have understood and accurately reflected the District's flow of funds, reserve policies, budget categories, cost escalation rates, growth assumptions, and other aspects in the model. During these work sessions we will work with District staff in determining viable scenarios of reduced costs and/or increased revenue in order to provide for a financially sustainable future for the District at its desired levels of service.

We will then present the results/alternative scenarios to the District Board in a workshop after which we will make any adjustments based upon input from the District Board. Lastly, we will document the results of the Study in a Final Report.

Cost Proposal

Stantec has developed a detailed Work Plan and Cost Estimate Schedule (Cost Schedule) that is attached at the end of this proposal. The Cost Schedule presents a detailed description of the tasks and sub-task of the process, the estimated labor-hours and the estimated fees to accomplish the analysis. The rates



reflected in the Cost Schedule are consistent with the Clearwater agreement RFP# 14-20. The Cost Schedule shows a total lump sum fee of **\$43,345** to perform the work described herein.

It is our practice to invoice monthly based upon the percentage of each task of each work element completed. To the extent that additional presentations, meetings, analysis, or any other services are requested by the District that are beyond the scope identified in the above referenced Cost Schedule, they will be completed based upon the necessary time and the hourly rates identified within the Cost Schedule.

Schedule

This proposal is to begin the project immediately upon receipt of a notice-to-proceed with FY 2024 being the base year and FY 2025 being the first year of the projection period. We will initially adapt the models to your specific flow of funds and policies and then we will initialize the models with FY 2024 budget data and all subsequent years will be projected from FY 2024. The completion of the project will coincide with the completion of the FY 2025 budget preparation during the spring and summer of calendar year 2024.

Meetings

Each meeting is described at the end of this proposal. A summary of the calls and meetings is presented below:

1. Task 1.3 – Kick-off conference call with District staff – Conduct a project initiation conference call to review project objectives, schedule, key issues, approach, available data, and key assumptions
2. Task 2.6 – Virtual work session with District staff - Conduct an interactive review session with District staff to review the preliminary results for the fund
3. Task 2.8 – Virtual work session with District staff - Conduct a follow up to the initial interactive to finalize the financial management plan with District staff.
4. Task 4.5 – Presentation with District Board - Attend the budget workshop meeting with the District Board to present the results of the analysis

Conclusion

We are delighted to have the opportunity to present this proposal to you. The rates and terms of this proposal reflect our existing agreement with the City of Clearwater, FL. If these terms are acceptable, please affix the appropriate signature on the following page and return a copy (facsimile will be acceptable) to us for our files.

If you have any questions or would like to discuss this proposal, please do not hesitate to call me at (904) 671-0117. Again, it has been a pleasure to be of service to the District, and we look forward to the opportunity to work together again in providing you and the District with the extraordinary vision that this process provides.

Very truly yours,



Peter Napoli
 Managing Consultant
 peter.napoli@stantec.com
 Stantec Consulting Services Inc.
 777 S Harbour Island Boulevard Suite 600
 Tampa FL 33602-5729



If the terms of this proposal are acceptable, please affix the appropriate signature below and return a copy (facsimile will be acceptable) to us for our files:

**Accepted by the Coral Springs
Improvement District:**

**Accepted by Stantec Consulting
Services Inc.**

Signature



Signature

Name

Peter Napoli

Name

Title

Managing Consultant

Title

Date

1/9/2024

Date



Coral Springs Improvement District (CSID)
WATER/SEWER AND GENERAL FUND RATE STUDY
PROJECT WORK PLAN AND FEE ESTIMATE



PROJECT TASKS	ESTIMATED LABOR-HOURS					Total Project
	Stantec					
	Project Director \$335	Managing Consultant \$235	Project Consultant \$210	Project Analyst \$150	Admin \$85	
Task 1 <u>Initiate the Project, Obtain and Review Relevant Data</u>						
1.1 Prepare initial data request list and detailed critical path schedule. Establish key personnel from City.	0	0	1	2	2	5
1.2 Review prior rate study reports and other relevant information to gain an understanding of the current water and sewer system and general fund for which the rate analyses are to be performed.	0	1	1	2	0	4
1.3 Conduct conference call meeting with all necessary City staff to confirm study objectives, identify fiscal objectives/constraints, financing strategies, establish communication protocols, discuss approach, establish schedule, discuss data request.	0	1	1	1	0	3
1.4 Perform a detailed review of all data as it is received. Prepare supplemental data request list after review with staff in prior subtask.	1	0	1	2	0	4
Task 2 <u>Conduct a Utility Fund Revenue Sufficiency Analysis</u>						
2.1 Perform a detailed review and analysis of customer data and historical billed ERUs and gallons for each service to observe trends in connections and usage by class in order to develop projections for all customer classes.	1	2	2	4	0	9
2.2 Verify and input financial data into proprietary FAMS model, run the model and produce preliminary output, including a five and ten-year financial management program	0	2	4	6	0	12
2.3 Review preliminary results with consulting team, make adjustments, and create alternatives scenarios of rate adjustments and CIP spending.	2	2	2	2	0	8
2.4 Make adjustments and re-run FAMS.	1	2	2	4	0	9
2.5 Prepare alternative scenarios for interactive review session with City staff.	1	1	1	2	0	5
2.6 Conduct an interactive review session with City staff to review the preliminary results of the ten-year projection of revenue sufficiency of the water and sewer enterprise fund. Using the financial planning model developed in Task 2.2, discuss capital projects funding.	0	6	6	6	0	18
2.7 Make adjustments based upon input from City staff, and prepare workbook of assumptions and preliminary results.	1	1	2	4	0	8
2.8 Conduct a second interactive review session with City staff to review the adjusted results of the ten-year projection of revenue sufficiency of the water and sewer enterprise fund and make any final adjustments.	0	6	6	6	0	18



Coral Springs Improvement District (CSID)
WATER/SEWER AND GENERAL FUND RATE STUDY
PROJECT WORK PLAN AND FEE ESTIMATE



PROJECT TASKS	ESTIMATED LABOR-HOURS					Total Project
	Stantec					
	Project Director \$335	Managing Consultant \$235	Project Consultant \$210	Project Analyst \$150	Admin \$85	
Task 3 <u>Conduct a General Fund Revenue Sufficiency Analysis</u>						
3.1 Input data in to FAMS Model, adjust model as required and produce preliminary financial management plan	1	2	2	4	0	9
3.2 Verify and input financial data into proprietary FAMS model, run the model and produce preliminary output, including a five and ten-year financial management program	0	2	4	6	0	12
3.3 Review preliminary results with consulting team, make adjustments, and create alternatives scenarios of rate adjustments and CIP spending.	2	2	2	2	0	8
3.4 Make adjustments and re-run FAMS.	1	2	2	4	0	9
3.5 Prepare alternative scenarios for interactive review session with City staff.	1	1	1	2	0	5
3.6 Conduct an interactive review session with City staff to review the preliminary results of the ten-year projection of revenue sufficiency of the General Fund. Using the financial planning model developed in Task 2.2, discuss capital projects funding.						---- Included in Task 2.6 ----
3.7 Make adjustments based upon input from City staff, and prepare workbook of assumptions and preliminary results.	1	1	2	4	0	8
3.8 Conduct a second interactive review session with City staff to review the adjusted results of the ten-year projection of revenue sufficiency of the General fund and make any final adjustments.						---- Included in Task 2.8 ----
Task 4 <u>Prepare Report and District Board Presentation</u>						
4.1 Prepare a Draft Report of the results of the study, and provide to City staff for review and comment.	1	2	6	8	1	18
4.2 Adjust analysis per staff comment, and incorporate edits. Submit Final Report.	1	1	2	4	0	8
4.3 Prepare presentation for District Board (assumes one (1) presentation).	0	2	2	6	0	10
4.4 Review presentation, final conclusions, messaging, and communication effectiveness with staff prior to meeting.	2	2	2	2	0	8
4.5 Present assumptions and final results in one (1) presentation to District Board.	0	6	6	0	0	12
Total Estimated Labor Hours	17	47	60	83	3	210
Total Estimated Fee	\$5,695	\$11,045	\$12,600	\$12,450	\$255	\$42,045
Estimated Expenses						\$1,300
Total Not-to-Exceed Fee						\$43,345



Stantec Consulting Services Inc. agrees to provide Coral Springs Improvement District with all services, terms, and conditions listed in RFP# 14-20 with City of Clearwater, FL. Stantec Consulting Services Inc. agrees that they will also comply with the requirements below in the administration of this contract with the Coral Springs Improvement District. Further Stantec Consulting Services Inc. agrees that it is their obligation to obtain affidavits from any subcontractors to ensure that the subs are in compliance with E-Verify.

The CONTRACTOR and its subcontractors warrant compliance with all federal immigration laws and regulations that relate to their employees. The CONTRACTOR agrees and acknowledges that the OWNER is a public employer subject to the E-Verify requirements as set forth in Section 448.095, Florida Statutes, and that the provisions of Section 448.095, Florida Statutes apply to this Agreement. If the OWNER has a good faith belief that the CONTRACTOR has knowingly hired, recruited or referred an alien who is not authorized to work by the immigration laws or the Attorney General of the United States for employment under this Agreement, the OWNER shall terminate this Agreement. If the OWNER has a good faith belief that a subcontractor performing work under this Agreement knowingly hired, recruited or referred an alien who is not duly authorized to work by the immigration laws or the Attorney General of the United States for employment under this Agreement, the OWNER shall promptly notify the CONTRACTOR and order the CONTRACTOR to immediately terminate the contract with the subcontractor. The CONTRACTOR shall be liable for any additional costs incurred by the OWNER as a result of the termination of a contract based on CONTRACTOR'S failure to comply with E-Verify requirements evidenced herein.

**IF THE CONTRACTOR HAS ANY QUESTIONS REGARDING THE APPLICATION OF CHAPTER 119, FLORIDA STATUTES TO THE CONTRACTORS DUTY TO PROVIDE PUBLIC RECORDS RELATING TO THIS CONTRACT, THE CONTRACTOR SHOULD CONTACT THE CUSTODIAN OF PUBLIC RECORDS AT
Sandra Demarco
210 N. University Drive, Suite 702 Coral Springs, FL 33071
(O) 954.603.0033, Ext. 40532
Email: PublicRecords@inframark.com**

Stantec Consulting Services Inc. Representative

CSID Representative

Title: Manager

Title: _____

Name: (Print) Peter Napoli

Name: (Print) _____

 1/12/2024
 Signature Date

 Signature Date

Ninth Order of Business

- DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES RFP# 2023-06 was advertised in the Sun-Sentinel on October 13 & 23, 2023. The Pre-Bid Meeting was held on October 24, 2023 with nine (9) vendors in attendance. The bids were opened November 30, 2023 at the District offices. Four (4) responses were received and ranked by the Evaluation Committee as (1) Crowdergulf Joint Venture, Inc. (2) Arbor Tree & Land, Inc. - ATL (3) Ceres Environmental Services, Inc. (4) Phillips & Jordan, Inc. We offered the primary contract to Crowdergulf Joint Venture, Inc and the secondary contract to Arbor Tree & Land, Inc. ATL rejected the offer as a secondary contractor. We offered the secondary contract to Ceres Environmental Services with them accepting under the condition of changing the termination of convenience notice days to seven (7) instead of (3) days. We are presenting the board with two new agreements: Crowdergulf Joint Venture, Inc as the Primary contractor and Ceres Environmental Services, Inc as the Secondary contractor with the initial terms of three (3) years beginning January 22, 2024 – January 22, 2027. These contracts are anticipated to be renewed for one (1), two (2) year extension provided Crowdergulf Joint Venture, Inc and Ceres Environmental Services also agrees in writing to said extensions.

Contractor Services Agreement

This Contractor Services Agreement (Agreement) is entered into this 22 day of January, 2024 between CORAL SPRINGS IMPROVEMENT DISTRICT (OWNER), having its principal office at 10300 NW 11th Manor Coral Springs, FL 33071 and CROWDERGULF JOINT VENTURE, INC (CONTRACTOR), a company licensed to conduct business in the State of Florida, having its principal place of business at 5629 Commerce Blvd E Mobile, AL 36619.

The OWNER intends to engage the CONTRACTOR to provide services related to Disaster Debris Removal and Disposal Services.

The scope of work under this agreement will have the following characteristics: On an as-needed basis, the OWNER will issue Task Orders to the CONTRACTOR describing the work required under this Agreement, containing a mutually-agreed upon "Not to Exceed" cost, with all required work being directly related to those services originally sought by the OWNER. In response, CONTRACTOR will prepare a scope of work and cost estimate which shall become part of the Task Order upon execution by both parties.

In consideration of the mutual promises herein, CONTRACTOR and the OWNER agree that the terms and conditions of this Agreement are as follows:

1. BASIC SERVICES

- 1.1. **Scope.** CONTRACTOR shall provide the Basic Services as described in individual Task Orders authorized in writing by the OWNER. A sample Task Order form is provided in Schedule A. The Task Order format may be modified from time to time. CONTRACTOR's obligations under this Agreement are solely for the benefit of the OWNER and no other party is intended to benefit or have rights hereunder.
- 1.2. **Standard of Care.** CONTRACTOR shall perform the services in a manner consistent with the highest standard of care, diligence, and skill exercised by nationally recognized firms for similar services.
- 1.3. **Instruments of Service.** CONTRACTOR is responsible for the professional quality, technical accuracy, timely completion, and the coordination of all instruments of its services including designs, drawings, specifications, reports [collectively called **Service Instruments**] and other services provided under this Agreement.
- 1.4. **End-Users Software License.** RESERVED
- 1.5. **Applicable Codes.** The Service Instruments will conform to the generally accepted codes and regulations applicable to the Project at the time of performance.
- 1.6. **Subcontractors.** Any subcontractors and outside associates of CONTRACTOR to be engaged by CONTRACTOR under this Agreement are limited to those identified in executed Task Orders or as the OWNER specifically approves during the performance of a Task Order.

CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]

Between Coral Springs Improvement District and CrowderGulf Joint Venture, Inc. Task Order Contract

- 1.7. **Title to Hazardous Materials.** The CONTRACTOR agrees that title to all types of hazardous or toxic wastes, materials, or substances originating at or removed from the Site will remain with the CONTRACTOR.
- 1.8. **Transportation or Disposal of Hazardous Materials.** The OWNER further agrees that, if this Agreement requires the containerization, transportation, or disposal of any hazardous or toxic wastes, materials or substances, CONTRACTOR is, and has authority to act as a generator, arranger, transporter, or disposer of any hazardous or toxic wastes, materials or substances that may be found or identified on, at, or around OWNER's premises. In this regard, the OWNER and CONTRACTOR agree as follows:
- 1.8.1. CONTRACTOR shall assist the OWNER in obtaining the services of licensed hazardous materials contractors for the transportation and disposal of all hazardous or toxic wastes, materials, or substances. CONTRACTOR shall not contract directly for these services.
- 1.8.2. It is understood by both the OWNER and CONTRACTOR that the OWNER will provide all required hazardous or toxic wastes, materials or substance generator numbers, signed manifests, storage and treatment permits, and any permits or licenses required by local, state, or federal laws or regulations for the generation, transportation, storage, treatment and/or disposal of any hazardous or toxic wastes, materials or substances.

2. THE OWNER'S RESPONSIBILITIES

Unless stated otherwise in Section 7 or in individual Task Orders, the OWNER shall do the following in a timely manner:

- 2.1. **The OWNER's Representative.** The OWNER will designate a representative having authority to give instructions, receive information, define the OWNER's policies, and make decisions with respect to individual Task Orders.
- 2.2. **Project Criteria.** Provide criteria and information as to the OWNER's requirements for a Task Order, including design objectives and constraints, space, capacity, scope of work, task assignments, and performance requirements, and any budgetary limitations to the extent known to the OWNER.
- 2.3. **Data.** Provide all available information, including previous reports and any other data in the possession of the OWNER relevant to a Task Order.
- 2.4. **Access.** Arrange for CONTRACTOR to enter upon public property as mandated by the OWNER.
- 2.5. **Review.** Respond to CONTRACTOR's request for decisions or determinations.
- 2.6. **Meetings.** Hold or arrange to hold meetings required to assist in the work required by a Task Order.
- 2.7. **Project Developments.** Give prompt written notice to CONTRACTOR whenever the OWNER observes or otherwise becomes aware of any development that affects the scope or timing of CONTRACTOR's services.

3. PERIODS OF SERVICE

- 3.1. **Time of Performance.** Sections 3 and 4 anticipate the orderly and continuous progress of Task Orders through completion of each Task Order's scope of work.

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Between Coral Springs Improvement District and CrowderGulf Joint Venture, Inc. Task Order Contract

- 3.2. **Start of Performance.** CONTRACTOR will start the Services described in each Task Order upon authorization by the OWNER. If the OWNER gives authorization before signing a Task Order, CONTRACTOR shall be paid as if the services had been performed after both parties signed the Task Order. Task orders will only be valid if signed by the OWNER's authorized representative.
- 3.3. **Force Majeure.** If a force, event, or circumstance beyond CONTRACTOR's or the OWNER'S control interrupts or delays CONTRACTOR's performance, the time of performance shall be equitably adjusted.
- 3.4. **Term.** This Agreement shall be in effect for three (3) years from the effective date of January 22, 2024, with one (1), two (2) year extensions available upon mutual consent of the parties.

4. COMPENSATION

- 4.1. **CONTRACTOR Services.** Based upon the Scope of Services provided for in each Task Order issued pursuant to the Agreement and Fee Schedule (Schedule B), the OWNER shall pay CONTRACTOR the amount stated in invoices issued for and in accordance with each Task Order for actual work performed during the period covered by the invoice, subject to the funding limits established in each task order. Invoices are payable by the OWNER within 30 days after receipt of approved invoice.

5. OPINIONS OF CONSTRUCTION COST

- 5.1. **Construction Cost.** If required by this Agreement, opinions related to cost given by CONTRACTOR are subject to the following. CONTRACTOR has no control over the cost of labor, materials, equipment, services furnished by others, over a contractor's or facility's methods of determining prices, or over competitive bidding or market conditions. CONTRACTOR's opinion of probable cost is made on the basis of CONTRACTOR's experience and qualifications and represents CONTRACTOR's judgment as an experienced and qualified professional firm, familiar with the disaster recovery industry. CONTRACTOR does not guarantee that proposals, bids, or actual project cost will not vary from CONTRACTOR's opinions of probable cost.

6. GENERAL CONSIDERATIONS

- 6.1. **Changes.** By written and/or electronic notice at any time, the OWNER may change services required by a Task Order, provided such changes are within the general scope of the services contemplated by this Agreement, subject to validation under any applicable cost or price analysis required by federal, state, or local law. In such event, an equitable adjustment both in the compensation for and time of performance of the adjusted Task Order shall be made in writing prior to CONTRACTOR performing the changed services. Such changes can only be required by the OWNER's authorized representative.
- 6.2. **Access to Records.** The following access to records requirements apply to CONTRACTOR, which includes its successors, transferees, assignees, and subcontractors: (a) CONTRACTOR agrees to provide the OWNER, the State of Florida, the FEMA Administrator, the Comptroller General of the United States, or any of their authorized representatives access to any books, documents, papers, and records which are directly pertinent to this Agreement for the purpose of making audits, examinations, excerpts, and transcriptions; (b) CONTRACTOR agrees to permit any of the foregoing parties to reproduce by any means whatsoever or to copy excerpts and transcriptions as reasonably needed; and (c) CONTRACTOR agrees to provide the FEMA Administrator or his authorized

CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]Between Coral Springs Improvement District and CrowderGulf Joint Venture, Inc. Task Order Contract

representatives access to construction or other work sites pertaining to the work being completed under this Agreement.

- 6.3. **Confidentiality and Proprietary Information.** CONTRACTOR will hold secret and confidential all information designated by the OWNER as confidential (Confidential Information). CONTRACTOR will not reveal Confidential Information to a third party unless: (a) the OWNER consents in writing; (b) the information is or becomes part of the public domain; (c) applicable law, regulation, court order or an agency of competent jurisdiction requires its disclosure; or (d) failure to disclose the information would pose an imminent and substantial threat to human health or the environment. All drawings, specifications, technical information, and other information furnished to OWNER by CONTRACTOR or developed by CONTRACTOR in connection with the work are, and will remain, the property the OWNER.
- 6.4. **Disputes.** If a dispute or complaint (collectively referred to as a "Dispute") arises concerning this Agreement, the OWNER and CONTRACTOR will negotiate a resolution of the Dispute. Should negotiation be unsuccessful, mediation of the Dispute by a third party shall follow. Any time which elapses in attempting to resolve the Dispute through either or both negotiation or mediation shall extend day-for-day any applicable statute(s) of repose or limitation of actions.
- 6.4.1. **Negotiation.** Following written notice of a Dispute, a minimum of one face-to-face meeting (or less if the Dispute is resolved) shall be held.
- 6.4.2. **Mediation.** If negotiation is unsuccessful, a mutually acceptable third party [**Facilitator**] having expertise in the subject of the Dispute shall be engaged to mediate the Dispute. The fee and expenses of the Facilitator shall be shared equally by the parties to the Dispute. The parties may present evidence and arguments to the Facilitator. Unless the Facilitator and the parties agree otherwise, a minimum of one face-to-face meeting shall be held within the sixty-day period beginning on the date of the Facilitator's engagement. Following the meeting or earlier if appropriate, the Facilitator shall report to the parties whether he believes the Dispute is resolvable through mediation. At that point the parties shall elect (a) to continue mediation, (b) replace the Facilitator and continue mediation, or (c) end mediation. If the mediation is ended, the parties may litigate the Dispute.
- 6.5. **Remedies.** Nothing in this Agreement otherwise prevents the OWNER from utilizing any available remedies, administrative, contractual, or legal, where CONTRACTOR has been found to have violated or breached the terms of this Agreement, subject to the Limitation of Liability provision below.
- 6.6. **Insurance.** CONTRACTOR will maintain **insurance** against the following risks during the term of the Agreement: (a) workers compensation in statutory amounts and employer's liability for CONTRACTOR's employees' project-related injuries or disease; (b) general liability and automobile liability each in the amount of \$1,000,000 for personal injury or property damage to third parties which arises from CONTRACTOR's performance under this Agreement; and (c) Umbrella/Excess liability in the amount of no less than \$2,000,000. Coverage must follow the form of General Liability, Auto Liability and Employer's Liability.

CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]Between Coral Springs Improvement District and CrowderGulf Joint Venture, Inc. Task Order Contract

6.7. Indemnification.

6.7.1. CONTRACTOR hereby agrees to indemnify and hold the OWNER harmless from and against any and all losses, damages, settlements, costs, charges, or other expenses or liabilities of every kind and character arising out of or relating to any and all claims, liens, demands, obligations, actions, proceedings, or causes of action of every kind and character arising out of the negligent acts, errors, or omissions of CONTRACTOR or others for whose acts CONTRACTOR is responsible under this Agreement.

6.7.2. The OWNER hereby agrees to indemnify and hold CONTRACTOR harmless from and against any and all losses, damages, settlements, costs, charges, or other expenses or liabilities of every kind and character arising out of or relating to any and all third party claims, liens, demands, obligations, actions, proceedings, or causes of action of every kind and character arising from performance of the OWNER of its obligations under this Agreement, and the performance hereunder of its employees, agents or others for whose acts the OWNER is responsible under this Agreement.

6.8. Intentionally omitted.

6.9. **Assignment Rights.** OWNER may offer adoption of this agreement in whole to other local governing agencies with the express written approval of the CONTRACTOR. The OWNER makes no guarantee of assignment and the CONTRACTOR maintains the right to refuse services to other local governing agencies.

6.10. **Interpretation.** This Agreement shall be interpreted in accordance with the laws of the State of Florida.

6.11. **Successors.** This Agreement is binding on the successors and assignees of the OWNER and CONTRACTOR. The Agreement may not be assigned in whole or in part to any third parties without the written consent of the OWNER.

6.12. **Independent Contractor.** CONTRACTOR represents that it is an independent contractor and is not an employee of the OWNER.

6.13. **Notices.** Written notices may be delivered in person or by certified mail, or by facsimile, or by courier or by email. All notices shall be effective upon the date of receipt by the party.

6.14. **Entire Agreement.** This Agreement encompasses all procurement and contract documents to include the RFP and addenda, CONTRACTOR Proposal, Contract, Schedules, Attachments, and Task Orders executed pursuant to this Agreement. Any prior or contemporaneous agreements, promises, negotiations or representations not expressly stated herein are of no force and effect. Any modifications to this Agreement shall be in writing and signed by the OWNER and CONTRACTOR.

6.15. **Waivers and Severability.** A waiver or breach of any term, condition, or covenant by a party shall not constitute a waiver or breach of any other term, condition or covenant. If any

CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]

Between Coral Springs Improvement District and CrowderGulf Joint Venture, Inc. Task Order Contract

court of competent jurisdiction declares a provision of this Agreement invalid, illegal, or otherwise unenforceable, the remaining provisions of the Agreement shall remain in full force and effect.

6.16. **Termination.** This Agreement may be terminated by either party at will and without cause, at any time upon three (3) days prior written notice to the other party and shall remain in force until so terminated. All information, data, materials, software and any other materials provided to either party must be returned upon termination of the Agreement.

6.17. **Effective Date.** This Agreement is effective on January 22, 2024.

7. SPECIAL PROVISIONS, EXHIBITS, and SCHEDULES.

7.1 **Special Provisions.** This Agreement is subject to the following special provisions: **Section 4.0 Scope of Services and Section 6.0 Special FEMA Provisions of RFP# 2023-06 Disaster Debris Removal and Disposal Services.** CONTRACTOR or its representatives may be on site during various stages of the work to observe the progress and quality of the work and to determine, in general, if the work is proceeding in accordance with the intent of the Agreement. Visits and observations made by CONTRACTOR will not relieve other contractors of their obligation to conduct comprehensive inspections of the work, to furnish materials, to perform acceptable work, and to provide adequate safety precautions.

7.2 **Limitations of CONTRACTOR's Responsibilities.** CONTRACTOR will not be responsible for other contractors' means, methods, techniques, sequences or procedures of the work, or the safety precautions, including compliance with the program's incident thereto. CONTRACTOR will not be responsible for contractors' or their subcontractor's failure to perform the work in accordance with their contract with the OWNER or any other agreement. CONTRACTOR will not be responsible for the acts or omissions of contractors, their subcontractors or any other contractors, or any of its or their agents or employees or any other persons at the site or otherwise performing any of the work.

7.3 **Schedules.** The following **Schedules** are attached to and made a part of this Agreement:

7.3.1 **Schedule A:** *Sample Task Order*

7.3.2 **Schedule B:** *Request for Proposals*

7.3.3 **Schedule C:** *Fee Schedule*

7.3.4 **Schedule D:** *Contractor Proposal*

Execution Authority. This Agreement is a valid and authorized undertaking of the OWNER and CONTRACTOR. The representatives of the OWNER and CONTRACTOR who have signed below have been authorized to do so.

CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]

Between Coral Springs Improvement District and CrowderGulf Joint Venture, Inc. Task Order Contract

IN WITNESS WHEREOF, the parties hereto have made and executed this Agreement as of the day and year shown on the cover page.

CORAL SPRINGS IMPROVEMENT DISTRICT

CROWDERGULF JOINT VENTURE, INC.

By: _____

By: 
Ashley Ramsay-Naile

Title: _____

Title: President

Date: _____

Date: 01/03/24

CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]

Between Coral Springs Improvement District and CrowderGulf Joint Venture, Inc. Task Order Contract

Schedule A

TASK ORDER

Task Order Number: _____

Task Order Date: _____

Subject to the Agreement between the OWNER and CONTRACTOR, effective January 22, 2024, the OWNER hereby authorizes CONTRACTOR to perform services as specified in this Task Order and in accordance with the above-referenced Agreement.

1. Basic Project Information:

Project Name: _____

Agreement Number: _____

OWNER Representative: _____

CONTRACTOR Representative: _____

2. Scope of Services: CONTRACTOR shall perform services described in Attachment 1, Scope of Services, attached and incorporated into this Task Order.

3. Period of Service: The period of service shall be _____ days from Task Order effective date.

4. Compensation: CONTRACTOR's compensation under this Task Order, which shall not be exceeded without prior written authorization of the OWNER, is \$_____.

5. This Task Order's Pricing Schedule is incorporated and provided as Attachment 2.

6. Special Conditions: This Task Order is subject to the special terms and conditions as described in Section 7.0 of the Agreement.

7. Amendment: This Task Order amends Task Order No. _____, Date: _____.

ISSUED AND AUTHORIZED BY:
CORAL SPRINGS IMPROVEMENT DISTRICT

ACCEPTED AND AGREED TO BY:
CROWDERGULF JOINT VENTURE, INC.

By: _____

By: _____

Title: _____

Title: _____

CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]

Between Coral Springs Improvement District and CrowderGulf Joint Venture, Inc.

Task Order Contract

PROFESSIONAL SERVICES TASK ORDER

Task Order Number: _____

Attachment 1

Scope of Services

Contractor Services Agreement

This Contractor Services Agreement (Agreement) is entered into this 22 day of January, 2024 between CORAL SPRINGS IMPROVEMENT DISTRICT (OWNER), having its principal office at 10300 NW 11th Manor Coral Springs, FL 33071 and CERES ENVIRONMENTAL SERVICES, INC. (CONTRACTOR), a company licensed to conduct business in the State of Florida, having its principal place of business at 6968 Professional Parkway, Sarasota, FL 34240.

The OWNER intends to engage the CONTRACTOR to provide services related to Disaster Debris Removal and Disposal Services.

The scope of work under this agreement will have the following characteristics: On an as-needed basis, the OWNER will issue Task Orders to the CONTRACTOR describing the work required under this Agreement, containing a mutually-agreed upon "Not to Exceed" cost, with all required work being directly related to those services originally sought by the OWNER. In response, CONTRACTOR will prepare a scope of work and cost estimate which shall become part of the Task Order upon execution by both parties.

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CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]

Between Coral Springs Improvement District and Ceres Environmental Services, Inc. Task Order Contract

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CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]

Between Coral Springs Improvement District and Ceres Environmental Services, Inc. Task Order Contract

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CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]

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CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]

Between Coral Springs Improvement District and Ceres Environmental Services, Inc. Task Order Contract

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6.8. Intentionally omitted.

6.9. **Assignment Rights.** OWNER may offer adoption of this agreement in whole to other local governing agencies with the express written approval of the CONTRACTOR. The OWNER makes no guarantee of assignment and the CONTRACTOR maintains the right to refuse services to other local governing agencies.

6.10. **Interpretation.** This Agreement shall be interpreted in accordance with the laws of the State of Florida.

6.11. **Successors.** This Agreement is binding on the successors and assignees of the OWNER and CONTRACTOR. The Agreement may not be assigned in whole or in part to any third parties without the written consent of the OWNER.

6.12. **Independent Contractor.** CONTRACTOR represents that it is an independent contractor and is not an employee of the OWNER.

6.13. **Notices.** Written notices may be delivered in person or by certified mail, or by facsimile, or by courier or by email. All notices shall be effective upon the date of receipt by the party.

6.14. **Entire Agreement.** This Agreement encompasses all procurement and contract documents to include the RFP and addenda, CONTRACTOR Proposal, Contract, Schedules, Attachments, and Task Orders executed pursuant to this Agreement. Any prior or contemporaneous agreements, promises, negotiations or representations not expressly stated herein are of no force and effect. Any modifications to this Agreement shall be in writing and signed by the OWNER and CONTRACTOR.

6.15. **Waivers and Severability.** A waiver or breach of any term, condition, or covenant by a party shall not constitute a waiver or breach of any other term, condition or covenant. If any

CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]

Between Coral Springs Improvement District and Ceres Environmental Services, Inc. Task Order Contract

court of competent jurisdiction declares a provision of this Agreement invalid, illegal, or otherwise unenforceable, the remaining provisions of the Agreement shall remain in full force and effect.

6.16. Termination. This Agreement may be terminated by either party at will and without cause, at any time upon seven (7) days prior written notice to the other party and shall remain in force until so terminated. All information, data, materials, software and any other materials provided to either party must be returned upon termination of the Agreement.

6.17. Effective Date. This Agreement is effective on January 22, 2024.

7. SPECIAL PROVISIONS, EXHIBITS, and SCHEDULES.

7.1 Special Provisions. This Agreement is subject to the following special provisions: **Section 4.0 Scope of Services and Section 6.0 Special FEMA Provisions of RFP# 2023-06 Disaster Debris Removal and Disposal Services.** CONTRACTOR or its representatives may be on site during various stages of the work to observe the progress and quality of the work and to determine, in general, if the work is proceeding in accordance with the intent of the Agreement. Visits and observations made by CONTRACTOR will not relieve other contractors of their obligation to conduct comprehensive inspections of the work, to furnish materials, to perform acceptable work, and to provide adequate safety precautions.

7.2 Limitations of CONTRACTOR's Responsibilities. CONTRACTOR will not be responsible for other contractors' means, methods, techniques, sequences or procedures of the work, or the safety precautions, including compliance with the program's incident thereto. CONTRACTOR will not be responsible for contractors' or their subcontractor's failure to perform the work in accordance with their contract with the OWNER or any other agreement. CONTRACTOR will not be responsible for the acts or omissions of contractors, their subcontractors or any other contractors, or any of its or their agents or employees or any other persons at the site or otherwise performing any of the work.

7.3 Schedules. The following **Schedules** are attached to and made a part of this Agreement:

7.3.1 Schedule A: *Sample Task Order*

7.3.2 Schedule B: *Request for Proposals*

7.3.3 Schedule C: *Fee Schedule*

7.3.4 Schedule D: *Contractor Proposal*

Execution Authority. This Agreement is a valid and authorized undertaking of the OWNER and CONTRACTOR. The representatives of the OWNER and CONTRACTOR who have signed below have been authorized to do so.

CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]

Between Coral Springs Improvement District and Ceres Environmental Services, Inc. Task Order Contract

IN WITNESS WHEREOF, the parties hereto have made and executed this Agreement as of the day and year shown on the cover page.

CORAL SPRINGS IMPROVEMENT DISTRICT

CERES ENVIRONMENTAL SERVICES, INC.

By: _____

By: _____

Title: _____

Title: _____

Date: _____

Date: _____

CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]

Between Coral Springs Improvement District and Ceres Environmental Services, Inc. Task Order Contract

Schedule A

TASK ORDER

Task Order Number: _____

Task Order Date: _____

Subject to the Agreement between the OWNER and CONTRACTOR, effective January 22, 2024, the OWNER hereby authorizes CONTRACTOR to perform services as specified in this Task Order and in accordance with the above-referenced Agreement.

1. Basic Project Information:

Project Name: _____

Agreement Number: _____

OWNER Representative: _____

CONTRACTOR Representative: _____

2. Scope of Services: CONTRACTOR shall perform services described in Attachment 1, Scope of Services, attached and incorporated into this Task Order.

3. Period of Service: The period of service shall be _____ days from Task Order effective date.

4. Compensation: CONTRACTOR's compensation under this Task Order, which shall not be exceeded without prior written authorization of the OWNER, is \$_____.

5. This Task Order's Pricing Schedule is incorporated and provided as Attachment 2.

6. Special Conditions: This Task Order is subject to the special terms and conditions as described in Section 7.0 of the Agreement.

7. Amendment: This Task Order amends Task Order No. _____, Date: _____.

ISSUED AND AUTHORIZED BY:
CORAL SPRINGS IMPROVEMENT DISTRICT

ACCEPTED AND AGREED TO BY:
CERES ENVIRONMENTAL SERVICES, INC.

By: _____

By: _____

Title: _____

Title: _____

CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]

Between Coral Springs Improvement District and Ceres Environmental Services, Inc. Task Order Contract

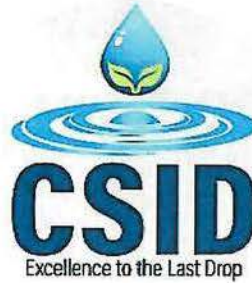
PROFESSIONAL SERVICES TASK ORDER

Task Order Number: _____

Attachment 1

Scope of Services

Tuesday, October 24, 2023
10:00am



Sign-In Sheet for Pre-Proposal Meeting
DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES
Request for Proposals (RFP) # 2023-06

Name	City/Company	Phone#	Email	Signature
Danielle Keira-Cancel	CSID	954-796-6620	daniellec@csidfl.org	
Shawn Frankenhauser	CSID	954-796-6669	shawnf@csidfl.org	
Joe Stephens	CSID	954-796-6667	joes@csidfl.org	
Jesus Carratie	Crowder Gulf	512-275-0269	jcarratie@crowdergulf.com	
Clinton Hodge	ATL	561-722-5770	chodge@atldiversity.com	
Sally Bergeron	Bergeron Env SVE	954-610-4968	sbergeron1515@gmail.com	
Sydney Kendrick	Phillips Jordan	825-998-1023	skendrick@pandjenv.com	
Evan Fancher	DRc	205-472-6400	efancher@drca.com	
BRYAN FIKE	CERES	(941) 321-2912	bryan.fike@ceresenv.com	

Tuesday, October 24, 2023
10:00am



**Sign-In Sheet for Pre-Proposal Meeting
DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES
Request for Proposals (RFP) # 2023-06**

Name	City/Company	Phone#	Email	Signature
Ram Vishal	Lamps Construction	(954) 977-0802	Ultimate@lamps.org	
Raphael Rosenwasser	USS Hauling & Recycling	(305) 785-4220	USShauling@gmail.com	
Asad Hoseini	CSID			

CrowderGulf

Disaster Recovery & Debris Management

Jesus Carretie
Program Manager

5629 Commerce Blvd E
Mobile, AL 36619
www.crowdergulf.com

Office: (800) 992-6207
Fax: (251) 459-7433
Cellular: (512) 375-0229

jcarretie@crowdergulf.com



SYDNEY KENDRICK
Business Manager

M | (325) 998-1023
E | skendrick@pandjenv.com

10142 Parkside Drive, Ste. 500
Knoxville, TN 37922

pandjenv.com

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Part of the Phillips Family of Companies.



Access
Insurance Underwriter, LLC
Home • Commercial • Auto • Health • Life

Phillip M. Wardell
President/CEO

Ft. Lauderdale Office: 954-565-4666 pwardell@accessaip.com
West Palm Beach Office: 561-293-4102 Accessaip.com
Fax: 561-948-4341

2850 N. Andrews Ave., Fort Lauderdale, FL 33311
105 S. Narcissus Ave., Suite 512, West Palm Beach, FL 33401



Delivering sustainable infrastructure solutions
for tomorrow's communities

RAM VISHAL CHILAKALAPALLI, EIT
Estimator

www.Lanzo.net

RamC@Lanzo.org

125 SE 5th Court, Deerfield Beach, FL 33441

Direct: 954-719-5963

Fax: 954-979-9897 Cell: 315-849-6525



Clinton Hodges
Estimator

Environmental Construction

561.722.5630 cell
800.932.7267 office
561.965.9777 fax

Disaster Response & Recovery

Waterway Restoration

chodges@atldiversified.com

CGC#1525226

PO BOX 1387 BOYNTON BEACH, FLORIDA 33425



EVAN FANCHER

REGIONAL MANAGER SOUTH FLORIDA

3800 NE 1st Avenue | Suite 200 | Miami, FL 33137

☎ 205.478.6400 | ☎ 888.721.4372

efancher@drcusa.com | **drcusa.com**



J.R. Bergeron

19612 S.W. 69th Place
Ft. Lauderdale, FL 33332

O: (954) 680-6100
C: (954) 224-5900
F: (954) 680-7520

BRYAN FIKE

REGIONAL CLIENT SERVICES DIRECTOR



Cell: 941-321-2912

Email: Bryan.Fike@Ceresenv.com

Address: 6968 Professional Parkway, Sarasota, FL 34240

www.ceresenvironmental.com

Proposal
in Response to
Coral Springs Improvement District
Disaster Debris Removal and Disposal Services
RFP# 2023-06

10300 NW 11th Manor
Coral Springs, FL 33071

Contact Person: Tia Laurie
tia.laurie@ceresenv.com

November 30, 2023



6968 Professional Parkway
Sarasota, Florida 34240
Tel. (800) 218-4424
Fax (866) 228-5636



November 28, 2023

Coral Springs Improvement District
 Attn: Procurement Manager
 Coral Springs Improvement District Office
 10300 NW 11th Manor
 Coral Springs, FL 33071

RE: **Disaster Debris Removal and Disposal Services RFP# 2023-06**
 Due: 11/30/2023 at 10:00 AM ET

Dear Evaluation Committee:

We are pleased to submit the enclosed proposal for the **Coral Springs Improvement District Disaster Debris Removal and Disposal Services RFP# 2023-06**. Ceres Environmental Services, Inc. is a national leader in disaster recovery and a government contracting firm capable of providing personnel, equipment, and resources to respond to any disaster event rapidly and efficiently. Our services include debris removal and separation, demolition and hazardous material management, debris reduction and site management, hazard tree, limb and stump removal, and the collection/generation of FEMA-required project documentation.

Ceres has multiple pre-event contracts in the South Florida region. **In fact, in 2020, Ceres was awarded the Coral Springs, FL Disaster Recovery Services contract** with possible renewals beginning in 2025. This is to the advantage of the Coral Springs Improvement District. If awarded the District's Disaster Debris Removal and Disposal Services contract, **there is a potential to lower costs and move up project completion dates** due to the parallel debris removal alongside the City, if activated. Additionally, Ceres has extensive experience with waterway debris removal. In 2022, Ceres performed waterway debris removal in Cape Coral, FL under the Public Assistance Program following Hurricane Ian. **In total, Ceres removed 741,260 CY of vegetation from canals and waterways throughout the City.**

In Florida, Ceres has loaded, hauled, managed, reduced, and disposed of over **14,000,000 cubic yards of debris across 77 client activations since 2016**. This along with being a Florida-based corporation has helped Ceres build trusted relationships with Florida Division of Emergency Management, Florida Department of Environmental Protection, and Florida Department of Transportation to provide disaster guidance and quickly permit debris sites.

From 2016 to 2022, Ceres has responded to multiple large-scale events across the U.S. each year with tens of contracts performed simultaneously. The quick bullets highlight Ceres extensive experience and unique capabilities for the Coral Springs Improvement District.

- Across the U.S., Ceres has loaded, hauled, managed, reduced, and disposed of **over 40,000,000 cubic yards of debris**.
- Ceres has managed over **60,000 Right-of-Entries**.
- Ceres maintains **\$2 Billion** in bonding capacity. Bonding capacity is indicative of financial health.
- Ceres has a demonstrated ability to maintain account receivables of more than **\$188.8 Million** without any work stoppages.

- Ceres owns the largest fleet of equipment in the industry -- **1,804 pieces of equipment**.
- Ceres owns the largest internal reduction capacity in the industry – **over 120,000 CYs per day** with 20 grinders and 10 air curtain incinerators.
- Ceres has **61 full-time disaster response field management employees** with specific experience in project management, quality control, and safety practices enforcement. The 16 most senior of our disaster response management team have a **combined 344 years of experience**.
- Ceres received an “**Exceptional**” rating from the U.S. Army Corps of Engineers for projects resulting from Hurricane Michael in Southwest Georgia, Hurricane Irma/Maria in the U.S. Virgin Islands, and Hurricane Katrina in Louisiana.
- During the U.S. Army Corps of Engineers Southwest Georgia Debris Mission following Hurricane Michael, Ceres averaged 769,000 cubic yards of debris for the first 3 weeks of the project with a peak hauling capacity of **140,000 cubic yards in a single day**. This project was performed simultaneously with 4 other projects. When these 4 projects are included, Ceres peak hauling capacity was over **200,000 cubic yards per day**.

Ceres also maintains a database of 3,346 subcontractors with **35 pre-qualified, local subcontractors within 15 miles** of the Coral Springs Improvement District to ensure rapid mobilization during any activation. If awarded, Ceres commits to working with MBE, WBE, SBE, and DBE contractors for debris removal, and conducting a subcontractor workshop in the Coral Springs Improvement District within the first year. Local contractor utilization and keeping dollars in the local community is a cornerstone of Ceres response and long-term operations.

Ceres Disaster Recovery Division is headquartered in Sarasota, FL providing an excellent location from which to manage our post-disaster work in the Coral Springs Improvement District. If an event affects our Sarasota office, Ceres maintains other offices in Houma, LA, Houston, TX, Brooklyn Park, MN, and Cameron Park, CA providing us great continuity of operations to quickly step in and assume responsibility for disaster response.

David A. McIntyre, Sole Shareholder and President; John Ulschmid, Vice President; and Tia Laurie, Corporate Secretary have signature authority to bind the company and can all be reached by calling Ceres' toll-free number (800) 218-4424. **The primary point of contact for the District is Tia Laurie**, who can be reach by phone or email at: (800) 218-4424; tia.laurie@ceresenv.com.

We look forward to the opportunity to be your supplier of disaster debris management services.

Sincerely,



Tia Laurie
Corporate Secretary
Ceres Environmental Services, Inc.

Enc.

Ceres Environmental Services Facts and Highlights

Founded in 1976 and incorporated in 1995, Ceres Environmental Services, Inc. has provided emergency management and other services for **47 years** to government entities throughout the United States.

- Ceres has **never defaulted on a contract or failed to complete any work awarded.**
- **No client of Ceres has been denied eligible reimbursement for work Ceres has performed.** Ceres' professional staff assists our clients, upon request, with the preparation and submission of project worksheets for FEMA and other agencies.
- **No Regulatory or License Agency Sanctions** have ever been imposed on Ceres or any of its principals.
- Ceres' policy and practice is to **utilize qualified local small and disadvantaged business enterprises** to the maximum extent practicable to further aid in the recovery of the community.
- Exemplary Performance on **over \$2.5 billion dollars** of Emergency Debris Management contracts awarded by various government agencies within the past 30 years on over 300 FEMA-funded contracts.
- Following Hurricane Michael, Ceres was activated by the USACE in **13 counties in Southwest Georgia**. Ceres collected and hauled a total of 4,236,363 cubic yards (CY) of debris in 90 days, with a **maximum haul of 140,330 CYs in a single day.**
- In all of 2017, Ceres **received 54 major contract activations from cities, counties, and in the U.S. Virgin Islands (USVI)** for debris removal and off-island debris disposal. For the USVI work, Ceres received the **highest possible contract evaluation – Exceptional – in all categories for its pre- and post-Hurricanes Irma and Maria responses.**
- Ceres responded to Louisiana flooding in 2016, **removing over 1,000,000 cubic yards of debris** as well as damaged white goods and putrescent food.
- Following Hurricanes Hermine and Matthew, Ceres was activated on **20 contracts over four states:** Florida, Georgia, South Carolina, and North Carolina. Ceres successfully removed **more than 3,000,000 cubic yards** of hurricane debris resulting from Hermine and Matthew despite already working in Louisiana following the flooding.
- Ceres responded to the Midwestern flooding and Hurricanes Dolly, Gustav, and Ike during 2008 and **fulfilled all obligations for nine separate contracts**, seven of which were performed simultaneously.
- Performed **simultaneous Hurricanes Katrina, Rita, and Wilma recovery operations** in three states throughout 44 counties and parishes.
- During Hurricane Katrina recovery, 45,000 cubic yards of debris were hauled on the first day of operations and up to 200,000 cubic yards daily after that. In total, **more than 13 million cubic yards** were hauled and processed.
- Performed **over 40,000 Right of Entry (ROE) work orders for "Blue Roof" repairs** for the U.S. Army Corps of Engineers on five contracts, with concurrent operations in over 30 counties.
- Recipient of the **Million Work Hours Award** for our **superb safety record** on the Katrina Debris project for the U.S. Army Corps of Engineers.
- Federal Employer Identification Number 41-1816075
- Florida General Contractor's License CGC1508764

JOINT WRITTEN ACTION OF THE BOARD OF DIRECTORS AND SHAREHOLDERS OF CERES ENVIRONMENTAL SERVICES, INC.

The undersigned, being the sole member of the Board of Directors and the sole shareholder of Ceres Environmental Services, Inc., a Florida corporation (the "Corporation"), does hereby adopt the following resolution in writing pursuant to Florida Statutes effective as of the 13th day of October 2021:

WHEREAS, the Corporation desires to prepare and execute contract documents including but not limited to addendums, change orders, notices to proceed and task orders, and the Corporation desires to grant the authority to the Corporate Secretary, Tia Laurie, to sign and execute such contractual documents on behalf of the Corporation,

NOW, THEREFORE, IN CONSIDERATION OF THE FOREGOING, BE IT:

RESOLVED, that Ceres Environmental Services, Inc. grants Tia Laurie, Corporate Secretary, the authority to sign and bind the Corporation in matters related to the execution of contractual documents.

IN WITNESS WHEREOF, the undersigned Board of Directors and Shareholders have set their hands effective as of the day first written above.



David A. McIntyre
President and Sole Director/Shareholder

Table of Contents
Disaster Debris Removal and Disposal Services RFP# 2023-06

Title Page
 Executive Summary *(limited to 2 pages)*
 Corporate Resolution
 Table of Contents *(limited to 1 page)*
 Florida Certificate of Status
 Florida General Contractors License
 Certificate of Insurance

Tab	Section	Page
1	Firm Qualifications and References <i>(limited to 10 pages)</i>	
1	Firm History and Capabilities	1.1-1
2	References	1.2-1
2	Past Project Experience <i>(limited to 10 pages)</i>	
1	List of Past Projects – Previous 5 Years	2.1-1
2	Ability to Manage Multiple Activations	2.2-1
3	Key Personnel <i>(limited to 20 pages)</i>	
1	Organizational Chart	3.1-1
2	Personnel Resumes.....	3.2-1
4	Project Understanding and Approach <i>(limited to 20 pages)</i>	4-1
5	Automated Debris Management System (ADMS) <i>(limited to 10 pages)</i>	5-1
6	Cost Proposal <i>(limited to 2 pages)</i>	
7	Required Forms	
	Byrd Anti-Lobbying Amendment Certification	
	Proof of Active SAM.gov Unique Entity ID (UEI)	
	Drug Free Workplace Certification	
	Non-Collusion Oath	
	Good Faith Affidavit	
	E-Verify Affidavit	
	Conflict of Interest Disclosure Form	
	Qualification Statement	
	Florida Certificate of Status	
	Bid Submittal Form for RFP# 2023-06	
	Scrutinized Vendor Certification	
	Public Entity Crimes	
	Disclosure of Lobbying Activities	
	Client References	

State of Florida

Department of State

I certify from the records of this office that CERES ENVIRONMENTAL SERVICES, INC. is a corporation organized under the laws of the State of Florida, filed on November 6, 2020, effective July 31, 1995.

The document number of this corporation is P20000086640.

I further certify that said corporation has paid all fees due this office through December 31, 2023 and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Sixth day of June, 2023*




Secretary of State

Tracking Number: 4341902597CU

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>



Ron DeSantis, Governor

Melanie S. Griffin, Secretary



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

MCINTYRE, DAVID A

CERES ENVIRONMENTAL SERVICES INC
6968 PROFESSIONAL PARKWAY EAST
SARASOTA FL 34240

LICENSE NUMBER: CGC1508764

EXPIRATION DATE: AUGUST 31, 2024

Always verify licenses online at MyFloridaLicense.com



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.



CERTIFICATE OF LIABILITY INSURANCE

Agenda Page **2** DATE (MM/DD/YYYY)
8/31/2023

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Holmes Murphy & Associates LLC 2727 Grand Prairie Parkway Waukee IA 50263		CONTACT NAME: Jeffrey Whitworth PHONE (A/C, No, Ext): 801-532-5976 E-MAIL ADDRESS: jwhitworth@holmesmurphy.com FAX (A/C, No):	
INSURED Ceres Environmental Services Inc. 6968 Professional Parkway E Sarasota, FL 34240		INSURER(S) AFFORDING COVERAGE INSURER A: Zurich American Insurance Company INSURER B: Westchester Fire Insurance Company INSURER C: Indian Harbor Insurance Company INSURER D: INSURER E: INSURER F:	
		NAIC # 16535 10030 36940	

COVERAGES

CERTIFICATE NUMBER: 1724578165

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> Contr Liab Per <input checked="" type="checkbox"/> Policy Form/XCU GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC <input type="checkbox"/> OTHER:			GLO183855304	9/1/2023	9/1/2024	EACH OCCURRENCE \$ 2,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 300,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 2,000,000 GENERAL AGGREGATE \$ 4,000,000 PRODUCTS - COMP/OP AGG \$ 4,000,000 \$
A	<input checked="" type="checkbox"/> AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> NON-OWNED AUTOS ONLY			BAP184004604	9/1/2023	9/1/2024	COMBINED SINGLE LIMIT (Ea accident) \$ 2,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ Hired Auto Phy Damage \$ ACV less Ded.
B	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> DED <input checked="" type="checkbox"/> RETENTION \$ 0			G46808848007	9/1/2023	9/1/2024	EACH OCCURRENCE \$ 10,000,000 AGGREGATE \$ 10,000,000 \$
A	<input checked="" type="checkbox"/> WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N N	N/A	WC183855404	9/1/2023	9/1/2024	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
A C	Instl Fltr - Completed Value Prof Liab / Claims Made Contractors Pollution			CPP250784005 PEC005744403	9/1/2023 9/1/2023	9/1/2024 9/1/2024	Special Form Per Occ/Agg Limits: Retro date: 8/18/14 \$2,000,000 \$10,000,000 \$10,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)


All Work Performed

Additional Insured only if required by written contract with respect to General Liability, Automobile Liability and Umbrella/Excess Liability applies on a primary basis and the Insurance of the Additional Insured shall be Non-Contributory: Certificate Holder, Project Owner and Others as required by written contract.

Waiver of Subrogation only if required by written contract with respect to General Liability, Automobile Liability, Workers Compensation and Umbrella/Excess Liability applies in favor of: Certificate Holder, Project Owner and Others as required by written contract.

See Attached...

CERTIFICATE HOLDER**CANCELLATION**

PROOF OF COVERAGE XXXXXXXXXXXXXXXXXXXX XXXXXXXXXXXXXXXXXXXX XXXXXXXXXXXXXXXXXXXX	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE 

LOC #: _____



ADDITIONAL REMARKS SCHEDULE

AGENCY Holmes Murphy & Associates LLC		NAMED INSURED Ceres Environmental Services Inc. 6968 Professional Parkway E Sarasota, FL 34240	
POLICY NUMBER		EFFECTIVE DATE:	
CARRIER	NAIC CODE	(Empty)	

ADDITIONAL REMARKS

THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,
FORM NUMBER: 25 FORM TITLE: CERTIFICATE OF LIABILITY INSURANCE

The following supersedes the cancellation wording: Should any of the above described policies be cancelled before the expiration date, 30 Days written notice (10 Days for Non-Payment) will be delivered to the certificate holder.

1 FIRM QUALIFICATIONS AND REFERENCES

1.1 Firm History and Capabilities

Ceres Environmental Services, Inc. is one of the nation’s leading disaster recovery contractors, deploying from its disaster response facilities in California, Florida, Louisiana, Minnesota, Puerto Rico, Texas, the Virgin Islands and Christchurch, New Zealand. Since its founding in 1976, Ceres has been awarded over **\$2.5 billion in FEMA-funded disaster recovery projects** across the United States. While under contract for one billion dollars, Ceres was able to complete the work for about half that amount, saving hundreds of millions of dollars for the Government. The U.S. Army Corps of Engineers officially evaluated **Ceres’ overall performance during the Katrina cleanup as “Outstanding”, the highest rating available at that time.** Ceres was specifically noted for use of local contractors; quality, efficiency, and swiftness of performance; and cooperation while managing a changing and evolving work scope for the single largest geographic area of operation post Katrina.

Disaster Experience – Notable Events

Ceres responded to numerous disaster events, including hurricanes, tornados, floods, winter storms and fires. The following is a selection of major events that Ceres responded to in the past.

Ceres Response to Hurricanes



- Hurricane Idalia (2023)
- Hurricane Ian (2022)
- Hurricane Ida (2021)
- Hurricanes Delta, Hanna, Laura, Sally and Zeta (2020)
- Hurricanes Michael and Florence (2018)
- Hurricanes Harvey, Irma, and Maria (2017)
- Hurricanes Hermine and Matthew (2016)
- Hurricanes Sandy and Isaac (2012)
- Hurricane Irene (2011)
- Hurricane Ike (2009)
- Hurricanes Gustav and Dolly (2008)
- Hurricanes Katrina and Wilma (2005)

Ceres Response to Winter Storms



- Winter Storm Mara (2023)
- Winter Storm Uri (2021)
- Oklahoma Ice Storm (2020)
- Kansas Snowstorm (2019)
- Winter Storm Goliath (2015)
- Georgia Ice Storm (2015)
- Winter Storm Pax (2014)
- NC Winter Storm (2014)
- Winter Storm Atlas (2013)
- Connecticut Winter Storm (2011)
- Kentucky Ice Storm (2009)
- Oklahoma Ice Storm (2007)

Ceres Response to Tornados and Strong Wind Events



- Mississippi Tornados (2023)
- Tornado following Hurricane Ian (2022)
- Iowa Derechos (2022 and 2020)
- April Tornados – TN and MS (2020)
- Macroburst in Connecticut (2018)
- January Tornado – GA and AL (2017)
- Spring Tornados – MS and AL (2014)
- Macroburst in North Carolina (2013)
- April Tornados in Alabama (2011)



Ceres Response to Floods

- California Floods (2023)
- Louisiana Floods (2016)
- Bastrop County Floods (2016)
- Iowa Floods (2008)



Ceres Response to Fires

- New Mexico Wildfires (2022)
- Cameron Peak Fire in Colorado (2020)
- Oregon Wildfires (2020)
- Camp Fire (2018)
- California Wildfires (2017)



Advantages of Ceres

Feature	Benefit to the District	
Rapid Disaster Response and Mobilization	Improved Safety and Rapid Completion	<p>In October 2018, Hurricane Michael ripped through Georgia leaving damage and destruction in its path, with the hardest hit areas in Southwest Georgia. As a result, Ceres was activated by the U.S. Army Corps of Engineers (USACE) to remove debris in 13 Southwest Georgia counties. We mobilized staff and some equipment prior to the formal Notice to Proceed (NTP).</p> <p>Ceres collected a total of 4.2 million cubic yards of debris in the first 90 days. At the mission's peak, Ceres was able to haul 140,000 CYs – 3.3% of the total project – in a single day. The consistency of this type of significant progress allowed us to finish on schedule with the USACE staff drawdown plan. Ceres received the highest possible quality rating for this work – Exceptional – based in part on our high production rates despite numerous scope changes and severe weather.</p>
Solid Experience and Consistent Performance	Low Risk of Poor Performance	<p>Exemplary performance on over 300 FEMA-funded Emergency Debris Management contracts with an awarded value of over \$2.5 billion dollars for various government agencies.</p>
Long, Varied History of Disaster Recovery Experience	Maximum FEMA Reimbursement	<p>Ceres' careful attention to documentation and strict quality control procedures will aid in the acceptance of a claim for reimbursement. Throughout Ceres' history, no client has been denied reimbursement for work Ceres has performed.</p> <p>Over the past fifteen years, all of Ceres' clients eligible for FEMA reimbursement have received the maximum amount for which their jurisdiction was eligible, typically between 75% and 100% based on FEMA regulations.</p>
Large Scale Experience and Multiple Event Response	Successful Task Completion	<p>In 2022, Ceres responded to 27 contract activations in Florida following the landfalls of Hurricanes Ian and Nicole. During this same time period, Ceres continued work on a waterway debris removal project in Livingston Parish, LA and a debris removal project resulting from wildfires in New Mexico.</p> <p>In 2021, Ceres successfully completed over 30 projects resulting from numerous disasters affecting the United States. This includes Hurricane Ida in Louisiana, Winter Storm Uri, and Tropical Storm Nicholas in Texas, a derecho in Iowa, Red Tide in Florida, and the wildfires in Oregon and Colorado.</p> <p>In September of 2017, Ceres responded to 7 jurisdictions in Texas after Hurricane Harvey, and 35 jurisdictions in Florida and 2 jurisdictions in Georgia after Hurricane Irma. Additionally, Ceres worked under the U.S. Army Corps of Engineers (USACE) in Puerto Rico and the Virgin Islands, where both Hurricanes Irma and Maria caused severe damage and devastation. Ceres received an Exceptional overall rating – the highest possible rating for the work performed in the Virgin Islands by the U.S. Army Corps of Engineers. In August of the same year, Ceres had already begun recovery work in seven jurisdictions in Texas following Hurricane Harvey.</p>
Large Number of Accredited Subcontractors	Faster Job Completion	<p>Ceres' subcontractor database comprises 3,346 qualified individuals and companies certified to work in the U.S. These companies have more than 50,000 pieces of debris removal equipment immediately available for disaster recovery work.</p>
Large Disaster Response Equipment Inventory	Faster Job Completion and Added Flexibility	<p>Through contract with its wholly owned subsidiary, Ceres Environmental, Inc., Ceres has access to one of the largest inventories of disaster recovery equipment in the U.S. Ceres Environmental Inc.'s current inventory includes 1,804 pieces of equipment.</p>



Our mission is to serve units of Government with time-critical disaster recovery and heavy construction services. We have an enviable reputation for speedy deployment, excellent work, and experienced site management. After 47 years of doing demanding work in almost every U.S. state and territory, Ceres is still known for keeping its promises: **Ceres has never defaulted on a contract, failed to complete a contract, nor had any client denied reimbursement.** An evaluation from the Department of the Navy is typical: *“perhaps the finest contractor I have worked with....”* Ceres always adheres to the highest standards of quality, integrity, and safety.

The core competencies Ceres commits to every project are:

- Rapid Deployment
- Experienced Project Management
- Financial Stability
- Equipment, and
- Trusted Subcontractors

Rapid Deployment

Over the years, we have developed and refined our ability for rapid response mobilizations. Following Hurricane Ian in 2022, Ceres mobilized 13 knuckleboom crews and 3 bucket truck crews within 24 hours of Notice to Proceed to Hardee County, FL. This was one of the very first debris removal projects in the state to start after the hurricane.

Following Hurricane Matthew in 2016, Ceres mobilized staff and equipment to Beaufort County, SC within 24 hours of the Notice to Proceed. Originally, Ceres was under contract to provide 10 emergency debris clearance crews, but when the County’s needs changed, we were able to quickly increase the number of crews to 24. That was the largest number of push crews we had provided in 10 years. We set a record again in 2018, when Ceres provided push crews to Jackson County, FL following Hurricane Michael. Ceres received a Notice to Proceed and mobilized over 150 emergency debris clearance crews within 72 hours. Given the severity of the storm, Ceres continued emergency debris clearance for over 100 hours after initial impact maintaining detailed time and materials logs to ensure reimbursement of all eligible costs for Jackson County.

Ceres uses local “teaming partners” as well as strategically placed owned equipment staging and multiple office locations across the country. **Ceres can provide significant equipment and staffing within 24 hours of storm subsidence.**

Experienced Project Management

For the past 5 years, the company has more than 200 full-time professional and managerial staff with disaster experience, many of whom hold degrees in areas such as: Business Administration, Structural and Civil Engineering, Forestry, Geology, Science and Accounting. As part of the Company’s dedication to quality and safety, many of Ceres’ management staff are U.S. Army Corps of Engineers-certified in Construction Quality Management; HAZWOPER certified; NIMS certified through FEMA’s Emergency Management Institute; certified in first aid by the Red Cross; and completed OSHA’s 40-hour safety training course. Ceres’ management is also experienced in a wide variety of geographic conditions. Their work histories include all U.S. states, Puerto Rico, Thule, Greenland, Ascension Island, Haiti, and New Zealand. Ceres maintains a network of highly qualified professionals who work as needed during the high demand periods. **As the company swelled to meet the demand of multiple projects simultaneously, Ceres averaged over 600 employees during busy seasons for the past 5 years.**



Ceres collected over 2.4 million cubic yards of Hurricane Ian debris in the City of North Port, FL alone

This included project management personnel, quality control staff, equipment operators, mechanics project accounting employees, logistical support group, and most importantly, a dedicated safety team.

Ceres' management has demonstrated its ability to respond to large-scale events. Following Hurricanes Ian and Nicole in 2022, Ceres received 27 contract activations across Florida. We successfully responded to all our clients. Two of these projects exceeded 2 million cubic yards of debris each.

From October 2018 to March 2019, Ceres was activated in 13 Southwest Georgia Counties for the U.S Army Corps of Engineers following Hurricane Michael. Ceres collected and hauled a total of 4,236,363 cubic yards of debris, with a maximum haul of 140,330 cubic yards in a single day. This was accomplished by utilizing 1,628 hauling vehicles and managing 144 subcontractors. Ceres received an **Exceptional** – the highest possible rating – for quality of service in the face of enormous challenges caused by an increase in the magnitude of project scope and extreme weather conditions.

Between December 2017 and June 2018, Ceres actively worked in Lake, Mendocino, and Napa (LMN) Counties as part of the U.S. Army Corps of Engineers (USACE) Disaster Recovery effort after the President declared a federal State of Emergency as a result of the Northern California Wildfires. During Hurricane Irma and Maria response, Ceres was closing out 8 projects in Texas, 37 projects in FL, and other projects in Louisiana, Georgia, Puerto Rico and the USVI. Throughout the performance period, Ceres did not have a single loss time accident while the other two (2) prime contractors were plagued by safety issues. This was achieved through effective project management by over 50 project managers of more than 2,500 trucks and hundreds of subcontractors.

Ceres has the resources and experience to handle multiple events and locations. In 2021, Ceres successfully completed numerous projects across 9 different states. This includes responses to Hurricane Ida in Louisiana, Winter Storm Uri in Texas and Oklahoma, Tropical Storm Nicholas in Texas, a derecho in Iowa, Red Tide in Florida, and the wildfires in Oregon and Colorado. Additionally, Ceres performed private property debris removal in Puerto Rico, waterway debris removal in Louisiana and assisted its Georgia clients with solid waste removal due to the Covid-19 related shortage of staff.

In 2018-2019, Ceres was activated by the U.S. Army Corps of Engineers in 13 counties located in southwest Georgia following Hurricane Michael, while also performing work for individual jurisdictions in Florida. In addition to this work, Ceres was still actively providing disaster recovery services throughout North and South Carolina as a result of Hurricane Florence. In 2016, Ceres was already working in Louisiana following heavy rains and flooding when Hurricanes Hermine and Matthew hit the U.S. coast within a month of each other. Ceres responded to several counties in Florida and Georgia after Hurricane Hermine and then to an additional 14 jurisdictions in Florida, Georgia, South Carolina and North Carolina after Hurricane Matthew.

Our successful experience in multiple response situations as well as our substantial resources and teaming relationships, assures that Ceres' performance on this project will be to the Client's utmost satisfaction.

Ceres' management has extensive experience removing debris from waterways. Ceres cleared rivers, streams, waterways, and canals following such disasters as Hurricanes Ian, Ida, Laura, and Katrina and the 2016 Floods. We understand how to work with NRCS, the State and the U.S. Corps of Engineers to



Ceres crew on a barge removing waterway debris in Cape Coral, FL following Hurricane Ian in 2022. Over the course of this large-scale project, Ceres removed a total of 2.7 million cubic yards of debris, both on land and in waterways.

secure Section 404 permits. Ceres would be able to successfully perform any waterway debris removal and/or restoration project for the Coral Springs Improvement District.

For the past 5 years, Ceres has provided scenic and other waterways stream debris removal services to mitigate local flood risks in Livingston Parish, Louisiana. Livingston Parish is geographically expansive, covering 703 square miles. To date throughout Livingston Parish, Ceres has successfully completed over 600 miles/3.3 million linear feet of stream debris removal projects in coordination with federal, state, and local agencies. Similarly, in 2022, we performed waterway debris removal in Cape Coral, FL under the Public Assistance Program following Hurricane Ian. In total, Ceres removed 741,260 CY of vegetation from canals and waterways throughout the City. With all these projects, Ceres was responsible for the Federal and State permitting (Section 404 permits from the U.S. Army Corps of Engineers) and identification of the ROEs to access the respective waterbody for debris removal.

Ceres' management has demonstrated its commitment to safe operations. In 2021, following Hurricane Ida, Ceres performed debris management and removal for much of Louisiana, including three zones in the City of New Orleans and the North and South Shore areas of Lake Pontchartrain. During this response, we had a total of 13 projects with self-performing crews and 75 subcontractors. Ceres worked 71,958 employee hours and incurred 1,706,789 truck miles while hauling 2,630,744 cubic yards of debris. **These projects saw zero recordable or lost time incidents.**

Ceres worked approximately **650,000 manhours without a single lost time injury** in Southwest Georgia in 2018-2019. Our use of equipment safety inspection stickers that were a part of the placarding process ensured that equipment was in good working order, and in total 1,628 vehicles were placarded. Ceres supervised an estimated 1,600 people on this job at its peak. Given the number of people and duration of the project, this is a strong demonstration of Ceres commitment to safety.

Safety is a key component of our company. We bring this emphasis to our debris management work as shown by four important awards. We were a 2015, 2011 and 2009 Recipient of the National Safety Council (NSC) Occupational Excellence Achievement Award. This award recognizes outstanding safety achievements among its members and is designed to help promote the prevention of workplace injuries and illnesses. In 2010, we received a Perfect Record Award for operating an entire year without occupational injury or illness and a Million Mile Club award for driving without a Preventable Incident.



In 2007, Ceres received the Million Work Hours award from the NSC. The award is for 1,000,000 work hours without occupational injury or illness involving days away from work during our Hurricane Katrina debris work.

Ceres' management has demonstrated its commitment to superior performance and customer satisfaction. In 2017-2019, Ceres worked in the U.S. Virgin Islands under the USACE contract. For that work, Ceres received **Exceptional** ratings for nearly all the categories rated, meeting and exceeding contract requirements and achieving the highest ratings available for quality, customer satisfaction, management/personnel/labor, cost/financial management, and safety/security.

Following the devastation of two (2) separate landfalls by Hurricane Irma in Florida on September 10, 2017, all 67 counties and 412 incorporated municipalities in the State of Florida were declared Category A and Category B under the FEMA Public Assistance Program. During this time, Ceres was active in over 50 separate locations throughout the Southern United States. For Seminole County, FL, although Ceres was the secondary contractor, Ceres staff was engaged with the County staff prior to the storm and was activated in place of the primary contractor when they failed to participate in project kickoff procedures. Upon completion, Ceres had managed 786,619 cubic yards of debris, removing on average more than



9,000 cubic yards a day. We cut a total of 25,021 limbs, with a peak day count of 1,353 limbs on September 27.

Ceres' management has demonstrated a high level of capability and adaptability. In 2021, following Hurricane Ida in Louisiana, contractors faced shortages of fuel for vehicles and recovery equipment, electrical power outages, and unavailability of rental vehicles and lodging. Ceres promptly adapted to the scarcity of these resources by transporting bulk fuel from outside the affected area and staging onsite for use by company-owned and subcontractor-owned equipment; transporting and utilizing camper trailers for lodging project management and equipment operators; positioning company-owned generators to the Parish; and securing rental vehicles outside the affected area.

In 2018, when subcontractors became increasingly scarce for Hurricane Florence recovery in North Carolina after Hurricane Michael struck the Southeast U.S. in October of that same year. Ceres used its own equipment and personnel to fulfill all our client commitments without an interruption in service, unlike many other prime contractors, despite extreme weather conditions that caused significant delays.

Ceres was active in Livingston Parish, LA in early 2017 following damages sustained by summer flooding in 2016. Ceres removed and disposed of approximately 1.35 million cubic yards of debris, including 400,000 pounds of putrid food and 20,000 units of white goods. In the middle of clean up, Hurricanes Hermine and Matthew hit the U.S. coast within a month of each other. Ceres extended its services to respond to the needs of more than 20 other jurisdictions while fulfilling all contractual obligations in the Parish. In the words of the Director of Parish Homeland Security, “[Ceres] showed extreme reliability and dedication in the midst of chaos... Organized and diligent, their team quickly adapted to meet our needs.”

Ceres' personnel are trained in FEMA regulations and are schooled in the use of FEMA Public Assistance Debris Management Guide FEMA 325, as well as additional resource books Public Assistance Guide FEMA 322 and Public Assistance Policy Digest 321. Ceres personnel are also familiar with the Public Assistance Program and Policy Guide, as well as 2 CFR Part 200 Procurement Standards.

Financial Stability

Ceres' excellent financial stability means that it can provide performance and payments bonds from treasury-listed carriers in amounts **in excess of \$2 billion** per single project. With liquid working capital and additional credit lines in excess of \$200M available, a lack of financial resources is never an obstacle for Ceres. The company is able to perform work with its own funds and the timing of payments from customers is a non-issue for the corporation. As an example, in 2017, Ceres was activated simultaneously in 35 jurisdictions throughout the state of Florida, while still completing work in Texas, starting, and sustaining projects in both U.S. Virgin Islands and Puerto Rico. Despite the heavy workload and wide variety in project schedules and invoice payments, Ceres was able to maintain a steady pace in all the recovery projects by ensuring that personnel were provided for, equipment was maintained, and subcontractors received prompt payments. At one point, Accounts Receivable exceeded \$105M, and Ceres never had a work stoppage on any project.

Equipment

Ceres and its family of companies own 1,804 pieces of disaster response equipment. Ceres invests heavily in owned equipment because it assures rapid response times and provides additional flexibility as well as direct management control.

Because of its extensive fleet, Ceres can send equipment and personnel to respond to a disaster regardless of the availability of subcontractors.

Following the 2017 storm season, Ceres purchased additional equipment, including self-loading knuckle



boom trucks, additional grinders, excavators, and other support equipment. This allowed Ceres to continue to operate projects in the U.S. Virgin Islands and Puerto Rico and respond to Hurricane Florence and Hurricane Michael in 2018.

Ceres has taken numerous steps to mitigate any recurrence of the equipment shortages that have plagued the disaster industry in recent years. We are confident in our ability to rapidly mobilize the magnitude of equipment and personnel necessary to manage the largest projects and we have demonstrated our ability to manage more than 50 government projects totaling approximately \$250M concurrently, providing a dedicated Project Manager for each individual project.

Ceres has access to all the life support equipment needed for supporting its own personnel including mobile living quarters, food supply, large potable water supply tanks, and large septic storage systems. These systems have saved valuable management time in responses to such higher category storms as Katrina. Ceres also has available life support systems for project-wide support and Government personnel. In Ceres' Jefferson Parish, LA response following Katrina, for example, Ceres provided total life support for more than 400 people, and subcontractor fueling services for enough equipment to move 70,000 CY of debris per day.

Ceres owns four self-contained office trailers including satellite internet connections and satellite phones as well as additional loaner satellite cell phones for the customers' management teams. Ceres regularly supplies rental satellite phone service to its clients.

Category	Owned	Description
Light Truck	118	Pickup Trucks, ½ & ¾ Ton Size
Service Truck	23	Mechanic & Oiler Trucks
Self-Loader Truck	16	Straight Trucks with Grapple Loader
Bucket Truck	27	Arbor Truck with Boom
Straight Truck	48	Flatbed, Dump & Roll Off Trucks
Sweeper Units	8	Open brush and Sweeper Vac units
Semi-Tractor	52	Tandem & Tri Axle Tractors
Utility Trailer	77	Car Hauler & Service Trailers
Dump Trailer	56	Dump Trailers
Walking Floor Trailer	15	48' Self Unloading Debris Trailers
Tag Trailer	14	40K# Tag Along Trailer for Self-Loader Support
Lowboy Trailer	10	Heavy Equipment Hauler Trailers
Debris Container	40	Assorted Roll Off Containers
ISO Storage Container	92	Portable Shipping/Storage Containers
Inspection Tower	6	Portable Traffic Inspection Tower
Portable Office	8	Portable Self-Contained Office
Portable Berthing (R/V)	24	Assorted berthing to house and sleep crew
Wheel Loader	28	Assorted Wheel Loaders with Bucket and/or Grapple
Backhoe Loader	1	Wheel Backhoe Loaders
Skid steer Loader	28	Assorted Wheel or Track Skid steer Loaders
Swinger Loader	3	Swinger Loader with Bucket and/or Grapple
Telehandler	9	Assorted Sized with Forks, Grapple and Bucket
Hydraulic Excavator, Tracked	54	Assorted Tracked Excavators with Bucket and/or Grapple
Hydraulic Excavator, Wheel	2	Wheeled Excavator with Grapple, Breaker, and Buckets
Hydraulic Amphibious Excavator	2	Pontoon Flotation Excavator with 50' Reach
Hydraulic Demolition Excavator	3	High Reach Demolition Units
Tracked Dozer	19	Assorted Dozers Straight Blade or 6 Way Blade
Self-Propelled Sweeper	10	Wet/Dry Sweeper, 4 Truck Mounted Vacuum System



Category	Owned	Description
Tub Grinder	7	Assorted Sized Tub Grinder for Vegetative Reduction
Horizontal Grinder	11	6 Track Mounted and 5 Trailer Mounted Grinder
Brush Chipper	60	Assorted Sized Pull Behind Chipper for Vegetative Reduction
Tree Chipper	10	6 Track Mounted and 2 On Road Wheeled Self-Loading Chipper
Crusher, Jaw Style	1	Track mounted crusher unit
Portable Screening Machine	7	Assorted Screening Units for Soils and Aggregates, 2 on Tracks
Portable Material Density Separator	1	Water bath Unit for Separating Materials
Light Plant	11	Assorted Lamp Light Plants, 2 with 20KW Generator
Air Curtain	10	9 Portable Air Curtain Trench Burner and 1 Fire Box Incinerator
Water Pump	26	Portable Water Pumps Sizing from 3" – 12"
Generator Set	30	Assorted Generators Sizing from 6KW to 240KWmw
Assorted Attachments	441	Buckets, Grapples, Blades, Shears etc.... for equipment support
Marine Skimmer Vessel	5	Work Vessel Outfitted for Harbor Cleaning of Debris and Contaminants
Marine Cleaning Equipment	1	Self-powered Beach Cleaner
Forestry - Tree Handler	10	Track Mounted and On-Road Wheeled Long Reach Tree Handler 42' to 75' Reach
Forestry - Forwarders, Harvesters, Skidders, Masticator, Log Loaders	19	Forwarders, Harvesters, Skidders, Tracked Masticator and Log Loaders
Miscellaneous	361	Tools, etc.

We recognize that subcontractors are crucial to our ultimate success in a major event. Below is a sampling of important equipment available through subcontractors:

Type of Equipment	Quantity
Air Curtain Burner	585
Bucket Trucks	1,136
Concrete/Rock Crushers	54
Excavator	3,356
Knuckleboom-Prentice-Style-Self-Loader	5,219
Roll Off Trucks	3,955
Skid Steer	7,439
Skid Steer with/Grapple	9,001
Tractor-Trailer End Dump	11,872
Tractor-Trailer Live Bottom	4,078
Truck-Dump-Single Axle	7,973
Truck-Dump-Tandem Axle	15,358
WheelLoader-FrontEnd-4Yard	6,092

Trusted Subcontractors

Ceres maintains one of the industry’s largest networks of pre-screened and fully qualified subcontractors, including local vendors and preferred vendors. While Ceres’ database of screened and qualified subcontractors consists of 3,346 firms from all across the country, Ceres intends to draw from a more select list of regionally based subcontractors to provide the highest level of performance, including rapid mobilization.

In accordance with Ceres Corporate policies, it is our practice to use Local and other Small Businesses (SB) and also HUBZone, Veteran-Owned (VO), Service-Disabled Veteran-Owned (SDVO), Small Disadvantaged (SDB), Women-Owned (WOSB), Historically Black Colleges and Universities (HBCU), and Minority Institutions (MI) for the provision of equipment, labor, services, and supplies to the maximum



extent possible. In our most recent reporting on our federal contracts, we exceeded our goals in each of the applicable categories. This report shows that Ceres paid Small Business Concerns 75.6% of the total dollars, with 12.0% going to SDBs, 13% to WOSBs, 3.3% to HUBZone SBs, 11% to VOs, and 9.5% to SDVOs.

In Ceres' subcontractor registration process, all potential firms are required to demonstrate their knowledge of the disaster recovery process, including safety, knowledge of FEMA related topics, eligible debris, etc. After careful scrutiny, the firms that meet Ceres' rigorous standards are added to the list of preferred subcontractors. Additionally, after each disaster recovery project, Ceres managers go through a complete performance evaluation of each subcontractor that worked on the project.

All subcontractors have been screened through the Excluded Parties List System and only those shown to have no history on the list will be chosen for this project.

Client Satisfaction-Oriented

Ceres is in business to serve governmental agencies. We recognize that providing customer satisfaction is critical to our success. Our satisfied customers and the commendation letters and evaluations quoted below speak for themselves.

[Ceres] showed extreme reliability and dedication in the midst of chaos... Ceres Environmental has my highest recommendation.

James A. (Jimmie) Stephens, County Commissioner, Jefferson County, Alabama

I would like to officially express my gratitude and admiration for your leadership and expediency of action in providing the Corps of Engineers with logistical and operational support. I feel confident that with leaders like you the Corps of Engineers and the State of Louisiana will have little difficulty in continuing to succeed in the recovery mission.

Wesley Todd, Mission Manager, U.S. Army Corps of Engineers

My experience with this firm is that they are true professionals with a focus on the need of their customers and the community they serve regardless of the circumstances.

Alberto Zamora, Sanitation Division Director, City of Miami Beach, FL

...I would like to thank Ceres and all of its personnel for the services that you provided during this most trying of times. I thought that you and your staff handled yourselves in a most professional manner and it was a pleasure working with you.

Don Brandon, P.E, County Engineer, Chambers County, Texas

While many out of state contractors used this opportunity to take advantage of the situation, your organization rose above the rest with superior customer service...

James A. Randolph, Asst. to the Town Manager, Town of Windsor, VA

As communities seek to incorporate the benefit of a defined and organized emergency debris haul contract, we would promote and recommend that Ceres Environmental be at the forefront of consideration. The company is committed to purpose, responsive to action, and sets the standard of industry excellence.

Joe Mercurio, Project Manager, Emergency Management, City of Port St. Lucie, FL

[Ceres] have been responsive to the needs that are unique to our County, they have advised us of FEMA regulations, they have made suggestions to save the County money and most importantly they conducted their business in a professional manner....I have been most impressed by their thoroughness and flexibility.

Donald M. Long, Director of Public Works, County of Isle of Wight, VA

Ceres did an excellent job in the coordination and the removal of tree damage that occurred.... I would highly recommend them for any future cleanup because of the proficiency and timely manner in which they operated.

Tim Stevens, Superintendent of State Highways, Kentucky State Highway Department

1.2 References

Ceres Environmental Services, Inc. has a long record of successful contract performance. Many of our customers have provided formal evaluations or letters of recommendation that attest to our strong performance and record of customer service and satisfaction. The following tables contain a selection of our references from projects completed in the past five (5) years.

References

Event	Contract Activity	Government Entity	Amount	Contract Period
Hurricane Ian	Emergency Disaster Assistance and Debris Removal from Land and Waterways	Cape Coral, FL	\$64,888,996 2,707,047 CY Total 741,260 CY Waterway Debris	October 2022 – May 2023
	Terry B. Schweitzer, Solid Waste Manager; P.O. Box 150027, Cape Coral, Florida 33915-0027, Tel: 239-573-3136; tschweitzer@capecoral.gov			
Hurricane Ian	Disaster Debris Clearance and Removal Services	North Port, FL	\$42,031,396.28 2,446,843 CY Total 3,227 CY Waterway Debris	October 2022 – March 2023
	Frank Lama, Solid Waste Manager, 1100 North Chamberlain Blvd., North Port, FL 34286, Tel.: (941) 240-8074; flama@northportfl.gov			
Hurricane Ian	Emergency Debris Hauling and Disposal	Mt. Dora, FL	\$77,132 8,774 CY	September – October 2022
	George Marek, Director of Public Works Department, 900 N Donnelly Street, Mount Dora, FL 32757, Tel: (352) 735-7151, marekg@cityofmoundora.com			
Hurricane Ian	Removal of Debris Following Hurricane Ian	Melbourne, FL	\$232,153 25,852 CY	October 2022 – November 2022
	Point of Contact: Jennifer Wilster - Environmental Community Outreach Manager, City of Melbourne ECO Division 2885 Harper Road, Melbourne, FL 32904, Tel: (321) 608-5080, Jennifer.Wilster@mlbfl.org			
Hurricane Ian	Emergency Debris Removal and Disposal Services	Arcadia, FL	\$1,400,512 97,379 CY	September 2022 – November 2022
	Point of Contact: Beth Carsten, Finance Director, City of Arcadia 23 N. Polk Ave, Margaret Way building, Arcadia, FL 34266, Tel. (863) 494-4114, ecarsten@arcadia-fl.gov			
Hurricane Ian	Disaster Debris Removal and Disposal	Indian River County, FL	\$138,002 9,952 CY	October 2022 – November 2022
	Point of Contact: James Ennis, Assistant Public Works Director, 1801 27th Street, Vero Beach 32960, Tel: (772) 226-1221, jennis@ircgov.com			
Hurricane Ian	Disaster Recovery Services	Sarasota County, FL	\$623,932 54,499 CY	September 2022 – January 2023
	Point of Contact: Lois Rose, Manager Landfill Operations, 4000 Knights Trail Road, Nokomis, FL 34275 Tel: (941) 544-2817, lrose@scgov.net			
Waterway Cleanup and Hurricane Ida	Waterway Debris Removal & Emergency Debris Removal Following Hurricane Ida	Livingston Parish, LA	NRCS Waterway Cleanup: \$65,467,989 3,306,224 LF Hurricane Ida: \$24,632,443 1,322,210 CY	May 2018 – Current August 2021 – January 2022
	Point of Contact: Mark Harrell, Director of Homeland Security Office, 20355 Government Blvd., Suite D, Livingston, LA 70754; Tel. (225) 686-3066; Fax (225) 686-7280; mh@lpgov.com			



2 PAST PROJECT EXPERIENCE

2.1 List of Past Projects – Previous 5 Years

Ceres Environmental Services, Inc. has been working actively in the disaster recovery business since our founding in 1976, completing over 300 FEMA-reimbursed projects. **All of Ceres' clients eligible for FEMA reimbursement have received the maximum amount** for which their jurisdiction was eligible, typically between 75% and 100% based on FEMA regulations.

Below is a selection of our past performance from the previous five (5) years; additional details on our past performance are available upon request.

Shoreline/Waterway Debris Removal Project

Owner & Location	Title of Work	Value	CY	Time Period	Description
Cape Coral, FL	Emergency Disaster Assistance and Debris Removal from Land and Waterways	\$64,888,996	2,707,047 CY Total 741,260 CY Waterway Debris	September 2022 – May 2023	Removal of Debris Following Hurricane Ian
North Port, FL	Disaster Debris Clearance and Removal Services	\$42,031,396	2,446,843 CY Total 3,227 CY Waterway Debris	October 2022 – March 2023	Removal of Debris Following Hurricane Ian
City of Sarasota, FL	Disaster Recovery Services – Red Tide Clean Up	\$51,317	Hourly	August 2021	Manual and mechanical beach and shoreline raking for red tide debris removal
Linn County, IA	Derecho Storm Debris Removal from Waterways	\$89,353	3,284 CY	June-August 2021	Removal of waterway debris following the 2020 Derecho in Iowa
Sabine River Authority, LA	Disaster Debris Management and Other Ancillary Services Agreement	\$5,560,812	119,572 CY	February-May 2021	Removal of Hurricane Laura debris from levee systems
Cameron Parish, LA	Debris Clearance and Removal Services	\$28,880,677	1,151,059 CY Total 252,551 CY of Marsh Grass	August 2020 – May 2021	Removal, reduction, and disposal of debris generated from Hurricane Laura and Hurricane Delta.
Livingston Parish, LA	Vegetative Debris Removal from Parish Waterways	\$65,467,989	3,306,224 Linear Feet	May 2018 – Present	Removal of waterway debris as part of the NRCS funded Emergency Watershed Protection Project



Additional Projects – Over 500,000 Cubic Yards of Debris

Owner & Location	Title of Work	Value	CY	Time Period	Description
Livingston Parish, LA	Debris Removal & Site Management for Debris Reduction and Emergency Roadway Clearance	\$23,019,328	1,322,210	August 2021 – January 2022	Removal and disposal of debris following Hurricane Ida
Allen Parish, LA	Debris Removal and Disposal Service	\$8,526,706.44	550,846.00	September - December 2020	Collection and disposal of debris generated from Hurricane Laura.
Linn County, IA	Debris Clearance and Removal Services (Pre-Event Contract)	\$9,476,677	681,998	September 2020 - January 2021	Removal and disposal of debris resulting from August derecho.
CalRecycle	Fire Debris Removal and Recovery Services for the Camp Fire in Butte County	\$246,156,950	768,458.69 tons; 3083 ROEs	January 2019 – May 2020	Wildfire Structure and Debris removal in Butte County, CA Camp Fire
U.S Army Corps of Engineers; Southwest GA, multiple counties	W912P814D0020 (ACI) Debris Management: Hurricane Michael Debris Removal	\$134,159,610	4,271,053	October 2018 – March 2019	Removal of debris and hauling following Hurricane Michael within 13 Southwest Georgia Counties.
USACE – Virgin Islands	W912P8-14-D- 0020, Debris Management	\$55,448,300.75	1,029,505	October 2017 – May 2019	Removal and reduction of debris resulting from Hurricanes Irma and Maria; site management and restoration
FDOT – District 3	Debris Removal and Disposal Services	\$49,589,902.77	3,358,266	October 2018 - May 2019	Removal of debris resulting from Hurricane Michael in Jackson and Washington Counties

Additional Projects – Under 500,000 Cubic Yards of Debris

Owner & Location	Title of Work	Value	CY	Time Period	Description
State of Vermont	Debris Management Services	\$634,553	5920 Tons	July – September 2023	Removal of Debris Following July Severe Flooding Event
Shreveport, LA	Vegetative Storm Debris Removal and Disposal Services	\$2,180,607	195,220	July – September 2023	Removal of Debris Following June Major Storm
Harris County, TX	Emergency Services for Debris Clearing, Removal and Disposal, and Operation of Temporary Staging and Reduction Sites	\$423,305.10	21,152.35	June – July 2023	Removal of Debris Following June Windstorm
Carroll County, MS	MS Exigent Circumstances- Tornadoes	\$362,202	34,613.30	March – July 2023	Removal of Debris Following March Mississippi Tornadoes
Williamson County, TX	Debris Management Services	\$3,422,753	95,550 CY/ 23,404 trees	March-June 2023	Removal of Debris Following Winter Storm Mara



Owner & Location	Title of Work	Value	CY	Time Period	Description
Austin, TX	Debris Removal Services	\$2,895,125	235,346	February -March 2023	Removal of Debris Following Winter Storm Mara
Arcadia, FL	Emergency Debris Removal and Disposal Services	\$1,400,512	97,379	September 2022 – November 2022	Removal of Debris Following Hurricane Ian
Bradenton, FL	Disaster Debris Collection Services	\$588,862	34,738	September – November 2022	Removal of Debris Following Hurricane Ian
Deltona, FL	Emergency Debris Removal Services	\$1,735,331	142,427	October 2022 – February 2023	Removal of Debris Following Hurricane Ian
FDOT, District 1- Collier County	Emergency Debris Removal Operations	\$18,486	440 trees 240 CY	December 2023	Removal of Debris Following Hurricane Ian
FDOT, District 1- Hendry County	Emergency Debris Removal Operations	\$17,259	1,218	January 2023	Removal of Debris Following Hurricane Ian
FDOT, District 1- Lee County	Emergency Debris Removal Operations	\$820,572	45,262	October 2022 – February 2023	Removal of Debris Following Hurricane Ian
FDOT, District 1- Manatee County	Emergency Debris Removal Operations	\$935,156	45,768	October 2022 – February 2023	Removal of Debris Following Hurricane Ian
FDOT, District 1- Sarasota County	Emergency Debris Removal Operations	\$1,346,299	67,002	October 2022 – February 2023	Removal of Debris Following Hurricane Ian
Hardee County, FL	Debris Management	\$2,712,465	170,673	September 2022 – November 2022	Removal of Debris Following Hurricane Ian
Holmes Beach, FL	Debris Removal Services	\$168,790	8,481	October – November 2022	Removal of Debris Following Hurricane Ian
Indian River County, FL	Disaster Debris Removal and Disposal	\$138,002	9,952	October – November 2022	Removal of Debris Following Hurricane Ian
Longwood, FL	Disaster Debris Removal Services	\$236,358	14,485	October 2022 – November 2022	Removal of Debris Following Hurricane Ian
Manatee County, FL	Debris Management Services and Emergency Response Management and Recovery Services	\$2,091,469	136,011	October 2022 – December 2022	Removal of Debris Following Hurricane Ian
Melbourne, FL	Disaster Debris Removal Services	\$232,153	25,852	October 2022 – November 2022	Removal of Debris Following Hurricane Ian
Mt. Dora, FL	Emergency Debris Hauling and Disposal	\$77,132	8,774	September – October 2022	Removal of Debris Following Hurricane Ian
Palmetto, FL	Emergency Response Debris Removal Services	\$309,118	26,293	October 2022 – November 2022	Removal of Debris Following Hurricane Ian



Owner & Location	Title of Work	Value	CY	Time Period	Description
Sarasota County, FL	Disaster Debris Collection, Reduction and Disposal	\$623,932	54,499	September 2022 – January 2023	Removal of Debris Following Hurricane Ian
Sarasota, FL (City of)	Disaster Recovery Services	\$2,405,850	114,340	October 2022 – January 2023	Removal of Debris Following Hurricane Ian
Sebastian, FL	Disaster Debris Removal and Disposal	\$28,353	3,161	October 2022	Removal of Debris Following Hurricane Ian
Seminole County, FL	Disaster Debris Hauling	\$2,573,750	182,533	October 2022 – January 2023	Removal of Debris Following Hurricane Ian
Wellington, FL	Disaster Recovery Services	\$39,052	3,387	October 2022	Removal of Debris Following Hurricane Ian
Winter Park, FL	Emergency Debris Management Services	\$270,711	19,822	October – November 2022	Removal of Debris Following Hurricane Ian
City of Cedar Rapids, IA	Drainageway Derecho Cleanup	\$781,869.60	52 Acres	March – June 2022	Removal of debris and cleaning of drainageway
City of Cedar Rapids, IA	Drainageway Derecho Cleanup	\$518,591.40	42 Acres	March – June 2022	Debris Clearance and Removal Services
St. Helena Parish Police Jury, LA	Debris Removal and Site Management for Debris Reduction, Emergency Roadway Debris Clearance and Waterway Debris Removal	\$5,036,779	349,389	September 2021 – April 2022	Removal and disposal of debris following Hurricane Ida
Kenner, LA	Post-Disaster Debris Collection, Processing and Disposal Services	\$5,015,066	239,906	September - December 2021	Removal and disposal of debris following Hurricane Ida
East Feliciana Parish, LA	Debris Removal and Site Management for Debris Reduction, Emergency Roadway Debris Clearance and Waterway Debris Removal	\$1,123,044	32,252	September - December 2021	Removal and disposal of debris following Hurricane Ida
Mandeville, LA	Emergency Debris Removal and Disposal	\$5,576,418	306,702	September-December 2021	Removal and disposal of debris following Hurricane Ida
Covington, LA	Debris Removal and Site Management for Debris Reduction, Emergency Roadway Debris Clearance and Waterway Debris Removal	\$3,550,181	157,712	September - December 2021	Removal and disposal of debris following Hurricane Ida
Westwego, LA	Emergency Debris Removal	\$298,695	18,787	September – December 2021	Removal and disposal of debris following Hurricane Ida



Owner & Location	Title of Work	Value	CY	Time Period	Description
Denham Springs, LA	Disaster Debris Management and Disposal Services	\$984,710	70,589	September-November 2021	Removal and disposal of debris following Hurricane Ida
Gonzales, LA	Disaster Debris Removal	\$1,493,917	106,041	September - October 2021	Removal and disposal of debris following Hurricane Ida
New Orleans, LA (Zone 1)	Debris Collection, Removal, Processing, and Disposal	\$2,635,055	112,085	September- January 2022	Removal and disposal of debris following Hurricane Ida
New Orleans, LA (Zone 2)	Debris Collection, Removal, Processing, and Disposal	\$2,149,393	72,289	September- January 2022	Removal and disposal of debris following Hurricane Ida
New Orleans, LA (Zone 3)	Debris Collection, Removal, Processing, and Disposal	\$2,436,468	97,421	September- January 2022	Removal and disposal of debris following Hurricane Ida
Richwood, TX	Debris Removal and Disposal Services	\$140,461	11,437	September-October 2021	Removal and disposal of debris in response to Tropical Storm Nicholas
Thibodaux, LA	Disaster Debris Management Services	\$1,653,961	105,691	August – November 2021	Removal and disposal of debris following Hurricane Ida
Macon-Bibb County, GA	Waste Disposal Services	\$665,027.95	2,304 tons	July – September 2021	Mixed debris removal
Vermillion Parish, LA	Non-Storm Related Debris Removal	\$32,130	1,640	July 2021	Non-emergency yard waste collection
Larimer County, CO	Cameron Peak Fire 2020 - Debris Management Services	\$3,860,431	14,207 trees	May-July 2021	Hazard tree removal steep slope tree removal, and tree grinding following Cameron Peak Fire in Colorado
Harris County, TX	Emergency Services for Debris Clearing, Removal, Disposal & Operations of TDSRS	\$398,476	Hourly + 3,932 CY	March – April 2021	Removal and disposal of debris in response to Winter Storm Uri.
Pearland, TX	Debris Management Services	\$43,695.90	2,210	February-March 2021	Debris removal and disposal services as a result of Winter Storm Uri.
Nacogdoches, TX	Post Disaster Debris Collection, Processing, and Disposal Services	\$243,582.77	Hourly	March – April 2021	Removal and disposal of debris generated by Winter Storm Uri.
Oregon Department of Transportation (ODOT)	Hazard Tree Removal Services	\$36,294,618	22,311 trees	February 2021 – April 2022	Hazard Tree Removal in 3 Operational Branches: Branch 1: Archie Creek Fire, Douglas County, Branch 5: Thielson Fire, Douglas County and Branch 6: Two Four Two Fire, Klamath County.
Oklahoma Emergency Management Agency (OEMA)	Emergency Debris Removal	\$3,024,587	205,069	November 2020 – January 2021	Ice Storm Debris Grinding



Owner & Location	Title of Work	Value	CY	Time Period	Description
Calumet, OK	Emergency Debris Removal Services	\$99,755.70	9,509.60	December 2020	Ice storm debris removal within the City limits of Calumet.
Oklahoma City, OK	Emergency City Street Access Tree and Debris Removal	\$487,300.00	5000 Tons	December 2020 - Current	Removal and disposal of vegetative debris generated by the 2020 ice storm.
Piedmont, OK	Emergency Debris Removal Services	\$453,242.22	40,573.70	November - December 2020	Vegetative debris removal as a result of the 2020 ice storm.
New Orleans, LA (Zone 1)	Disaster Street – Clearing and Debris Collection, Removal, Processing and Disposal	\$884,403.50	42,742	November - December 2020	Debris removal, processing, and disposal as a result of Hurricane Zeta.
New Orleans, LA (Zone 3)	Disaster Street – Clearing and Debris Collection, Removal, Processing and Disposal	\$534,109.88	20,244	November - December 2020	Debris removal, processing, and disposal as a result of Hurricane Zeta.
Kingfisher, OK	Emergency Debris Removal Services	\$377,799.11	46,241.50	November - December 2020	Ice storm debris removal within the City limits of Kingfisher.
El Reno, OK	Emergency Debris Removal Services	\$1,381,052.01	98,408.50	November - December 2020	Vegetative debris removal as a result of the 2020 ice storm.
Lafourche Parish, LA	Debris Removal & Recovery Services	\$773,850.27	57,130	November 2020 - January 2021	Removal, reduction and disposal of debris generated by Hurricane Zeta.
Atlanta, GA (Dept. of Forestry)	Emergency On-Call Services for Debris Removal	\$551,188.34	Hourly	October - November 2020	Bulk waste removal for the Department of Forestry as a result of reduced staff due to COVID-19.
Nederland, TX	Debris Removal Services	\$296,976.60	36,155.87	October - November 2020	Debris removal as a result of Hurricane Delta.
Scott, LA	Debris Removal and Disposal Services	\$370,425.99	16,099.15	October - November 2020	Removal and disposal of debris generated from Hurricane Delta.
St. Martin Parish, LA	Pre-Positioned Disaster Debris Removal Contract	\$587,092.19	30,600.80	October - November 2020	Debris removal, reduction and disposal as a result of Hurricane Delta.
Escambia County School Board, FL	Tree Debris Removal	\$793,494.35	5,732.70	September - October 2020	Debris removal and disposal as a result of Hurricane Sally.
Santa Rosa County, FL	Disaster Debris Removal Services	\$9,394,981.31	595746	September 2020 – Feb 2021	Collection, reduction and disposal of debris generated from Hurricane Sally.
Vermilion Parish, LA	Pre-Positioned Disaster Debris Removal Contract	\$4,905,458.09	265,883.85	September 2020 - January 2021	Hurricane Laura debris removal and disposal.



Owner & Location	Title of Work	Value	CY	Time Period	Description
Macon-Bibb County, GA	EMA Debris Removal Services	\$260,650.95	903 Tons	August - September 2020	Collection and disposal of furniture, appliances, and other approved waste materials as a result of reduced staff due to COVID-19.
Pharr, TX	Catastrophic Event Debris Removal Contract	\$254,362.26	29,995.55	August – September 2020	Hurricane Hanna debris collection, reduction, and disposal.
Linn County, IA	Debris Clearance and Removal Services (30-day Post-Event Contract)	\$6,662,897.33	479,167.52	August - September 2020	Removal and disposal of debris resulting from August derecho.
Hidalgo County, TX	Debris Removal and Disposal Services	\$1,489,567.28	187,135.05	August - September 2020	Hurricane Hanna debris collection and disposal.
Atlanta, GA DPW	Emergency Debris, Trash and Recyclables Pick-Up Services	\$1,570,547.12	5,063.4 Tons	August 2020 – January 2021	Bulk waste removal for the Public Works Department as a result of reduced staff due to COVID-19.
City of Edinburg, TX	Disaster Debris Removal and Recovery Services	\$931,991.86	109,904.70	August – September 2020	Debris removal and disposal as a result of Hurricane Hanna.
Santa Rosa County, FL	Disaster Debris Removal Services	\$618,321.55	47,518	May – June 2020	Debris removal and disposal as a result of severe weather in April 2020.
Jones County, MS	Tornado Debris Removal and Disposal Services	\$3,273,295.10	240,056.40	May – August 2020	Collection, reduction by air curtain incineration, and disposal of tornado generated debris.
Hamilton County, TN	Emergency Debris Collection and Disposal Services	\$5,369,509.79	409,504.30	April – June 2020	Tornado debris collection, reduction, and disposal.
City of Albany, GA	Debris Removal and Disposal Services	\$4,541,937.19	340,779	February-May 2019	Removal of debris resulting from Hurricane Michael
Dougherty County GA	Debris Removal and Disposal Services	\$1,664,063.35	41,879	February-May 2019	Removal of debris resulting from Hurricane Michael
Miller County, GA	Debris Removal and Disposal Services	\$89,394.77	5,203	March 2019	Removal of debris resulting from Hurricane Michael



2.2 Ability to Manage Multiple Contracts

Due to the nature of disaster relief work, it is difficult to project workload; **however, Ceres has the proven resources and experience to handle multiple events and locations.** Our successful experience in multiple response situations as well as our substantial resources and teaming relationships ensures that Ceres' performance on this contract will be to the District's utmost satisfaction.

2022 U.S. Event Responses and Projects

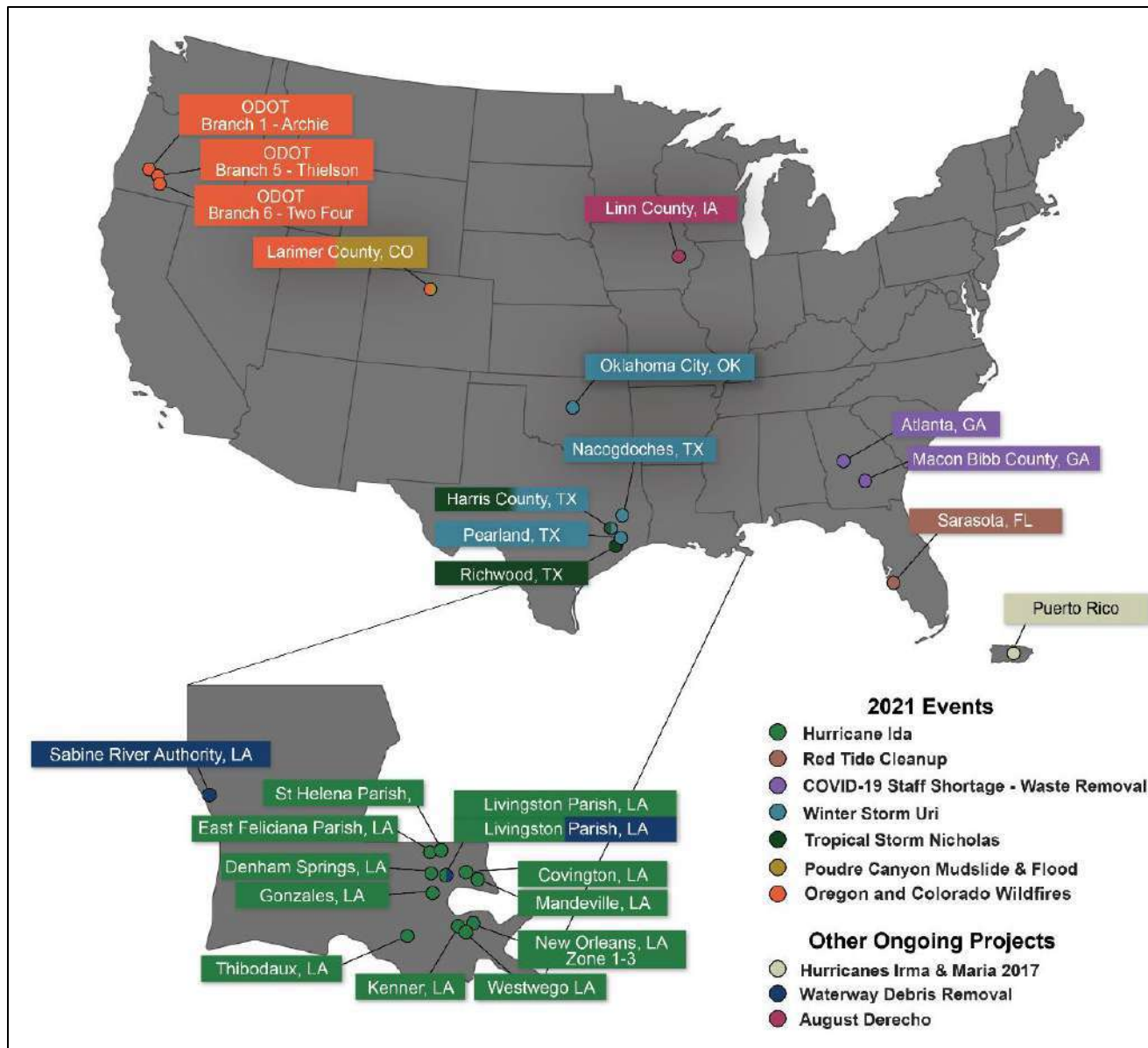
In September 2022, Hurricane Ian impacted Florida as a Category 4 Storm. As a result, Ceres received 25 contract activations across the state. Two of these contracts got activated again when Hurricane Nicole affected Florida a month and a half later.

That same year, Ceres also responded to the South Carolina DOT following a winter storm, removed fire debris in New Mexico, and worked in Louisiana, Iowa, and South Dakota to clear debris from waterways. Additionally, Ceres helped the City of Atlanta, GA with routine debris removal when the City experienced shortage of staff due to COVID-19.



2021 U.S. Event Responses and Projects

In 2021, Ceres responded to Hurricane Ida in Louisiana, Hurricane Nicholas and Winter Storm Uri in Texas, a Derecho in Iowa, a mudslide, and a fire in Colorado, all while finishing up projects due to the 2020 Labor Day fire in Oregon and Hurricanes Laura and Delta in Louisiana. Additionally, Ceres cleaned up extensive amounts of waterway debris in Livingston Parish, Louisiana as part of the NCRS Emergency Watershed Protection Program. Ceres successfully managed over 30 projects in total.



2019 – 2020 U.S. Event Responses and Projects

In 2020, Ceres responded to 21 jurisdictions following disasters ranging from tornadoes to hurricanes to ice storms. Additionally, Ceres worked in Butte County, California as a part of the CalRecycle Disaster Recovery effort. The project started in May of 2019 and finished in February of 2020.

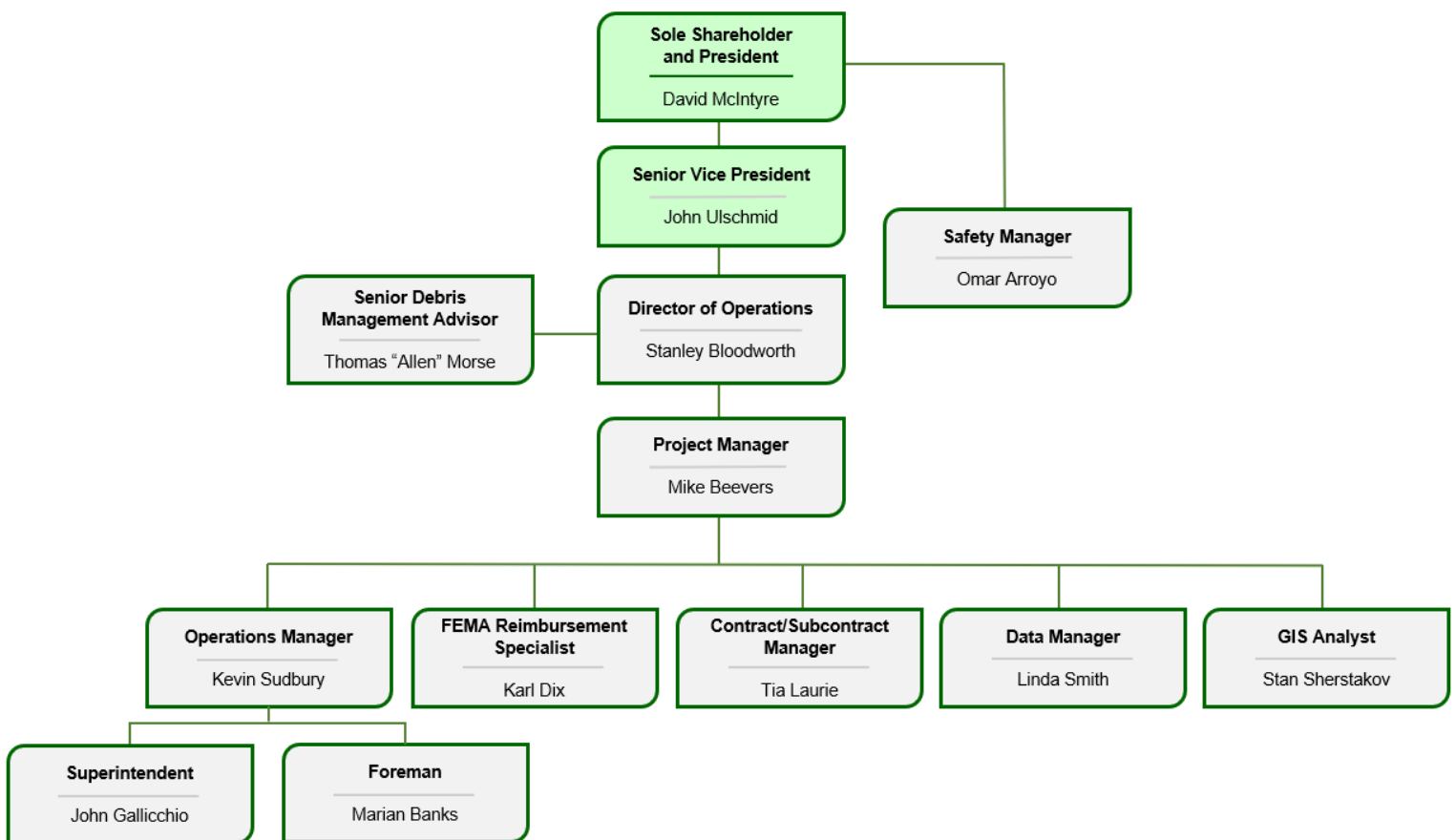


3 KEY PERSONNEL

3.1 Organizational Chart

Ceres Environmental Services, Inc. has over 200 employees, many of whom are professional staff. Our staff hold degrees in areas such as Structural and Civil Engineering, Business Administration, Forestry, Geology, Science, and Accounting. As part of the Company’s dedication to quality and safety, many of Ceres’ management staff are U.S. Army Corps of Engineers-certified in Construction Quality Management; are FEMA-certified in NIMS; are Red Cross-certified in first aid; and have completed OSHA’s 40-hour safety training course. Ceres’ management has worked extensively on FEMA-reimbursed contracts and has demonstrated its ability to respond to large-scale events.

For the Coral Springs Improvement District, Ceres will provide exceptionally qualified personnel to lead the efforts for any event occurring for which our services are required. The following core team will be assigned to the Coral Springs Improvement District for the life of the contract. Additional personnel will be assigned based on the size and severity of an event affecting the District.



David McIntyre is the **Founder and President** of Ceres Environmental Services, Inc. and affiliated companies. He created the company in 1976 and has personally managed or supervised over 300 FEMA-reimbursed contracts, including over 250 disaster debris-related projects. He has performed superbly in hiring, training, and supervising an excellent team of personnel, resulting in Ceres' extensive list of satisfied customers. Mr. McIntyre's history includes his on-the-ground, on-site management of debris contracts during Ceres' large-scale response to several major disasters. The disaster debris projects include major projects for the USACE, including Ceres' 2018 ACI SAD Contract activation in the State of Georgia following Hurricane Michael; USACE work in response to the Northern California Wildfires in 2018;



Alabama 2011 tornadoes response; 2008 Hurricane Ike USACE ACI response; 2005 Hurricane Katrina USACE and local jurisdiction debris management projects; and the Hurricane Georges USACE response in 1998.

Mr. McIntyre has been Project Manager and Operations Manager for many of the projects outlined below. He has also presided over the performance of over 95 additional contracts with branches of the U.S. federal government regarding demolition, grinding, abatement, clearing, and other work. These government branches include the U.S. Army Corps of Engineers; U.S. Navy, Army, and Air Force; U.S. Department of the Interior; and the U.S. Department of Agriculture.

Mr. John Ulschmid is the **Senior Vice President** of Ceres Environmental Services, Inc. Mr. Ulschmid has more than 34 years of experience with Ceres, including project management of multiple FEMA-reimbursed contracts. Mr. Ulschmid manages the company's Construction and Demolition Division as well as various operational aspects of the Emergency Management Services Division, concurrently with the company's Public Affairs and Logistics Management. Mr. Ulschmid has also worked on a variety of other emergency response projects including emergency building demolitions due to floods, Emergency Bank Stabilization of the Mississippi River Lock and Dam 8, and multiple floodway and water control and mitigation construction projects. He has provided project management, supervision, and administration to several federal government clients including the U.S. Army Corps of Engineers, U.S. Air Force, U.S. Navy, U.S. Army, CAL OES, LA DOTD, and TX DOT along with multiple projects with cities, counties, municipalities, and other public agencies with revenues totaling in excess of \$1 Billion. Mr. Ulschmid attended the University of Minnesota, Carlson School of Management where he holds a bachelor's degree in management information systems.

Mr. Stanley Bloodworth is our **Director of Operations**. Mr. Bloodworth has almost 40 years of Project Management experience in the construction and disaster recovery industry. His professional career includes a 25-year tenure with the U.S. Army Corps of Engineers, where he held a variety of construction planning and management roles. After leaving the Corps, he entered the private disaster recovery industry serving as a project/program manager, senior project manager, operations manager, and director of operations. He is a highly skilled, boots-on-the-ground manager of disaster recovery projects, specifically those requiring expertise related to removal, reduction, and final disposition of vegetative, construction, demolition, and hazardous debris.

Mr. Allen Morse is our **Senior Debris Management Advisor**. Mr. Morse has worked for Ceres for 10 years providing technical, political, and professional advice at all operational levels of debris management operations. He has over 35 years of experience in damage assessment and debris management. Mr. Morse is retired from the U.S. Army Corps of Engineers (USACE), where he served for 15 years as the National Program Manager for all debris management programs. In this role, Mr. Morse was responsible for training USACE debris teams, as well as training FEMA's FCO cadre on debris management. During his career at the USACE, Mr. Morse provided his knowledge and management skills to some of our nation's most challenging responses. Mr. Morse worked with the USACE in the aftermath of the attack on the Twin towers on September 11. The USACE was tasked by FEMA to perform a forensic analysis of all ground zero debris and identify human remains and personal effects. This was the first time for the USACE to handle a large-scale debris operation as an evidence stream requiring extreme security. Mr. Morse also was the lead debris program manager for Hurricane Katrina in Alabama, Mississippi and Louisiana. This was one of the nation's largest debris management responses requiring \$2.2 billion in FEMA funds allocated for debris removal operations. Mr. Morse is the author of the USACE Hurricane Debris Forecasting Model and the Points of Distribution Commodities planning model.

Mr. Karl Dix will be the **FEMA Reimbursement Specialist** assigned to the Coral Springs Improvement District. Mr. Dix experience includes project management; quality control of operational and administrative functions to ensure FEMA eligibility, compliance with State regulations and adherence to contract specifications; review of FEMA eligibility and processing of FEMA paperwork; training sessions with clients; and development of new record-keeping systems. His responsibilities include developing business



relationships with current and potential clients; development of strategic plans; and management of assigned projects. Mr. Dix holds a bachelor's degree in business administration from Emory University.

Mr. Mike Beevers will be the **Project Manager** assigned to the District. Mr. Beevers has been in environmental services for almost 20 years, starting in earthwork and contracting and moving to disaster response and mobile recycling. He has experience managing employees along with hiring, scheduling, and managing subcontractors for large projects. Mr. Beevers has expertise in responding to various types of disasters, including hurricanes, ice storms, tornadoes, floods, and fires.

Mr. Kevin Sudbury will be the **Operations Manager** assigned to the Coral Springs Improvement District. Kevin Sudbury has a 25-year career that includes a far-reaching understanding of operations and finance as well as cross-functional experience in planning, project management, business administration, public speaking, and client support. He thrives in fast-paced, high-pressure environments. Mr. Sudbury has a reputation for applying advanced problem-solving techniques that lead to the restoration of smooth-flowing procedures and systems, turning around failing projects and developing innovative solutions to any challenge. He possesses demonstrated capability to analyze and translate complex customer requirements, plan for as well as execute simultaneous projects. Mr. Sudbury is an articulate communicator who can fluently speak the languages of both people and industry-specific terminology, blending technical expertise with exceptional interpersonal skills to reach the desired outcome. These skills ensure project engagement and cohesion across diverse groups of staff, management, and clients.

Mr. John Gallicchio will be the **Superintendent** assigned to the District. Mr. Gallicchio has twenty-six years of experience as a Project Superintendent with Ceres Environmental Services, Inc. overseeing and managing disaster recovery, demolition, and construction projects. Mr. Gallicchio's professional work ranged from management oversight and coordinating projects to communicating with the U.S. Army Corps of Engineers.

Mr. Marian Banks will be the **Foreman** assigned to the District. Mr. Banks joined the Ceres Team in 2018. Prior to working at Ceres, Mr. Banks was a reliable police officer dedicated to saving lives, increasing community safety, and decreasing crime rates for more than 18 years. He proudly served in Desert Storm, Gulf War, and Operations Iraqi Freedom. As a project superintendent for Ceres, Mr. Banks is responsible for overseeing and managing storm removal teams for disaster recovery projects. His responsibilities include but are not limited to maintaining contract schedules, dispatching subcontractors, enforcing site safety requirements and liaising with clients and monitoring agencies.

Ms. Tia Laurie, a West Point graduate, is our **Contract/Subcontractor Manager**. She is responsible for the overall administrative response to all disaster response and recovery missions, including contracting and subcontracting. Ms. Laurie provides a background in several fields including quality control, construction, logistics, management, and contracting. She is adept at ensuring that our subcontractors and equipment are in place and ready to work when needed. She keeps an extensive list of subcontracts, both local and throughout the country, in case specialty work is required. Ms. Laurie understands the importance of local recovery and knows that it means more than just clearing debris – it means providing jobs in the area. She is expert at finding qualified personnel in any area throughout the United States. Ms. Laurie also provides management in the areas of maintaining and upgrading the subcontractor database, registration process, and evaluation criteria, as well as creating and executing applicable training programs for subcontractors. Ms. Laurie will be immediately available to locate and check the credentials of all required subcontractors and to pre-stage necessary equipment, ensuring that Coral Springs Improvement District efforts are well under way within the time frames required.

Ms. Linda Smith is our Director of Accounting and will be the **Data Manager**. Ms. Smith has over 30 years of experience in leading accounting teams in day-to-day activities while providing owners, shareholders, and executives with the financial information and guidance required to make informed business decisions.

Mr. Omar Arroyo will be the **Safety Manager** assigned to the District. Mr. Arroyo has more than 22 years of professional experience in safety management. He has worked in various fields including debris

management, civil construction, new construction, and oil, dealing with all aspects of Environmental Health and Safety Management and Training.

Mr. Stan Sherstakov is our **GIS Analyst**. Since 2018, Mr. Sherstakov has been a dedicated Ceres analyst and IT specialist. As an intern, he developed an ArcGIS road map to help prevent subcontractors from performing unnecessary work, saving time and money for both Ceres and clients. Since then, he has become an integral part of the Ceres family as an IT Software Developer, primarily focused on developing and implementing new tracking systems to lower costs and increase productivity.

Ceres' personnel are trained in FEMA regulations and are schooled in the use of FEMA Public Assistance Debris Management Guide FEMA 325, as well as additional resource books Public Assistance Guide FEMA 322 and Public Assistance Policy Digest 321.

For more extensive information on the qualifications of Ceres project management team, please see their resumes within this proposal. Resumes of the additional key personnel that will be made available depending on the size and severity of the event are included as well.

If for any reason key personnel named in this proposal are not available for a Coral Springs Improvement District event, or are not acceptable to the District, personnel with equivalent or better backgrounds and skills will be made available and will be presented for approval.

3.2 Personnel Resumes

David A. McIntyre, Sole Shareholder and President

David McIntyre is the founder and sole shareholder of Ceres Environmental Services, Inc. and affiliated companies. He created the company in 1976 and has personally managed or supervised over 300 FEMA-reimbursed contracts, the majority of which were disaster debris-related projects. He has performed superbly in hiring, training and supervising an excellent team of personnel, resulting in Ceres' extensive list of satisfied customers. Mr. McIntyre's disaster debris projects include major projects for the USACE, including Ceres' 2018 ACI SAD Contract activation in the State of Georgia following Hurricane Michael; USACE work in response to the Northern California Wildfires in 2018; Alabama 2011 tornadoes response; 2008 Hurricane Ike USACE ACI response; 2005 Hurricane Katrina USACE and local jurisdiction debris management projects; and the Hurricane Georges USACE response in 1998.

PROFESSIONAL EXPERIENCE

- **Hurricane Idalia 2023.** Management oversight for debris removal in Florida and Georgia following a Hurricane Idalia.
- **California Floods 2023.** Management oversight for flood debris removal services in Tulare County, CA and Merced, CA.
- **State of Vermont Summer Flood 2023.** Management oversight for debris removal in (sixteen) 16 jurisdictions across the State of Vermont
- **Hurricanes Ian and Nicole 2022.** Management oversight for 27 contract activations in Florida. Two of these projects surpassed 2 million cubic yards of debris each.
- **Hurricane Ida 2021.** Management oversight for debris removal in 14 Louisiana jurisdictions.
- **Hurricanes Laura, Hanna, Sally, Delta, and Zeta 2020.** Provided management oversight for 13 individual contract activations across Louisiana, Texas, and Florida.
- **California Wildfires – Camp Fire, Butte County 2020 – 2021.** Project Manager for the CalRecycle removal of hazardous trees generated by the Camp Fire wildfire in North-Central California in 2017.
- **Hamilton County, TN Tornado 2020.** Provided management oversight for removal and disposal of tornado generated debris in Hamilton County.
- **California Wildfires – Camp Fire, Butte County 2019.** Project Manager for the CalRecycle clean-up project for hauling and disposal of debris generated by the Camp Fire wildfire in North-Central California in 2019, which is the largest debris mission in California in more than 100 years.
- **Northern California Wildfire Debris Removal 2018.** Provided management oversight for the USACE debris removal project in Lake, Mendocino and Napa Counties, CA.
- **Hurricane Michael USACE Response 2019.** Project Manager/Operations Manager for work in 13 Georgia Counties.
- **Hurricanes Irma and Harvey 2017.** Provided management oversight for more than 45 disaster recovery projects in Florida and Texas.
- **Hurricanes Hermine and Matthew 2016.** Provided management oversight for over 20 individual projects following Hurricane Hermine in September and Hurricane Matthew in October.
- **Winter Storm Pax 2014.** Management oversight for Ceres response in Georgia and North Carolina. Ceres provided removal and disposal of storm-related debris in both states.
- **New Zealand Earthquake 2011.** Oversight of response to Christchurch earthquake. Established a New Zealand branch office of Ceres to work in conjunction with the Canterbury Earthquake Recovery Authority
- **Hurricane Ike 2008.** Presided over debris collection, transportation, and disposal on 11 different contract locations in Texas and Louisiana
- **Hurricane Katrina 2005.** Lead Project Manager for collection, transportation, processing, and disposal of over 13 million cubic yards of debris.

EDUCATION/CERTIFICATIONS

- Graduate coursework in Physics, Chemistry, and Mathematics from the University of Minnesota
- Licensed Florida General Contractor
- Recognized as a Patriotic Employer by the Office of the Secretary of Defense

John Ulschmid, Senior Vice President

Mr. Ulschmid has more than 34 years of experience with Ceres Environmental Services, Inc. including project management of multiple FEMA-reimbursed contracts. Mr. Ulschmid manages the company's Construction and Demolition Division as well as various operational aspects of the Emergency Management Services Division, concurrently with the company's Public Affairs and Logistics Management. Mr. Ulschmid has also worked on a variety of other emergency response projects including emergency building demolitions due to floods, Emergency Bank Stabilization of the Mississippi River Lock and Dam 8, and multiple floodway and water control and mitigation construction projects. He has provided project management, supervision, and administration to several federal government clients including the U.S. Army Corps of Engineers, U.S. Air Force, U.S. Navy, U.S. Army, CAL OES, LA DOTD, and TX DOT along with multiple projects with cities, counties, municipalities, and other public agencies with revenues totaling in excess of \$1 Billion. Mr. Ulschmid attended the University of Minnesota, Carlson School of Management where he holds a bachelor's degree in Management Information Systems.

PROFESSIONAL EXPERIENCE

- **Hurricane Idalia 2023.** Management oversight for Ceres' response to Hurricane Idalia.
- **Archie Creek Fire Tree Removal 2020 – 2022.** Senior Director for the Oregon Department of Transportation hazardous tree removal project following the Archie Creek Fire in Oregon.
- **California Wildfires – Camp Fire, Butte County 2019-2020.** Senior Director for the CalRecycle clean-up project for hauling and disposal of debris generated by the Camp Fire wildfire in North-Central California in 2018, which is the largest debris mission in California in more than 100 years.
- **Hurricane Michael- SW Georgia 2018.** Deputy Operations Manager for USACE debris removal operation in 13 SW Georgia counties.
- **U. S. Virgin Islands Hurricane Recovery 2017-2019.** Project Manager for response to Hurricanes Irma and Maria on St. Croix, St. Thomas and St. John for debris removal and processing, marine vessel processing, and off-island disposal of 600K CY. C&D Debris was disposed of in CONUS requiring federal and state approvals and permitting.
- **Alabama Tornadoes 2011.** Management oversight for response to record-setting tornadoes that hit the Southeast, including management of over 1 million CY of debris in Jefferson County.
- **Emergency Levee Removal- Minot ND 2011.** Project Manager for emergency levee removal post Souris River flooding (a greater than 100-year flood event).
- **Hurricane Ike 2008.** Project management, logistics management, and contract administration of operations in Texas.
- **Hurricane Gustav 2008.** Supervision and contract administration of company operations for debris removal and disposal; Project Manager of HVAC project and LA DOTD roadway drainage repairs and improvements project in Louisiana
- **Hurricane Rita 2005.** Project management for debris removal and disposal of over 4.5 million cubic yards; Reduction of over 1.1 million cubic yards of debris; Removal and disposal of e-waste; demolition of approximately 253 storm damaged buildings in Terrebonne and Calcasieu Parishes, Louisiana
- **Hurricane Katrina 2005.** Project Manager for debris removal operations including 13 million cubic yards of hurricane debris in 11 Louisiana parishes; trimming and removal of over 165,000 hazardous trees; supervised over 12 miles of emergency levee repair & stabilization projects in St. Bernard and Plaquemines Parishes, Louisiana
- **Hurricanes Jeanne & Frances 2004.** Operations Manager in the collection and disposal of over 404,000 cubic yards of debris in Florida
- **Ice Storm 2002.** Safety Officer and Contract Administrator for operations which hauled more than 510,000 cubic yards of debris in Kansas City, Missouri

CERTIFICATIONS/TRAINING

- USACE CQM certified
- First Aid/CPR certified

Stanley D. Bloodworth, Director of Operations

Mr. Bloodworth has almost 40 years of Project Management experience in the construction and disaster recovery industry. His professional career includes a 25-year tenure with the U.S. Army Corps of Engineers, where he held a variety of construction planning and management roles. After leaving the Corps, he entered the private disaster recovery industry serving as a project/program manager, senior project manager, operations manager, and vice president of operations. He is a highly skilled, boots-on-the-ground manager of disaster recovery projects, specifically those requiring expertise related to removal, reduction, and final disposition of vegetative, construction, demolition, and hazardous debris.

PROFESSIONAL EXPERIENCE

- **Texas Windstorm 2023.** Project Manager for debris removal services in Harris County, TX following a Windstorm. 21,152 CY of debris was removed.
- **California Floods 2023.** Project Manager for flood debris removal services in Tulare County, CA and Merced, CA.
- **Mississippi Tornado 2023.** Project Manager for the removal of 32,514 cubic yards of tornado generated debris in Carroll County, MS.
- **Hurricanes Ian and Nicole 2022.** Director of Operations for 27 contact activations in Florida. Two of the projects surpassed 2 million cubic yards of debris each.
- **Livingston Parish Emergency Channel Debris Removal 2019 – Current.** Operations manager for debris removal from waterways. **Hurricane Ida 2021.** Project Manager for 6 Louisiana jurisdictions, removing over 2 million CY of debris: Denham Springs, Gonzales, Covington, Mandeville, Livingston Parish, and St. Helena Parish.
- **Hurricane Sally 2020.** Performed as Project Manager for Santa Rosa County, FL and Escambia County School Board as a result of Hurricane Sally. Over 600,000 CY of debris was removed for these projects.
- **Hamilton County, TN 2020.** Project Manager for collection, reduction, and disposal of over 400,000 CY of tornado generated debris in Hamilton County, TN.
- **Emergency Watershed Protection August 2019.** Performed dual roles as Senior Project Manager/Operations Planner for emergency channel debris removal for Livingston Parish, LA.
- **Hurricane Michael 2018 – 2019.** Senior Project Manager in Dougherty County and City of Albany, GA for clean-up after Hurricane Michael.
- **Hurricane Maria 2017.** Project Manager/Operations Planner for the Puerto Rico Department of Transportation (DTOP) Disaster Recovery Project.
- **Hurricane Irma 2017.** Project Manager in Tampa City, FL clean-up following the heavy destruction caused by Hurricane Irma.
- **Louisiana Floods 2016.** Project Manager and Planner for Livingston Parish project involving clean-up following heavy rains and flooding in Louisiana in August 2016.
- **Winter Storm Goliath 2015.** Project Manager for clean-up of several cities and counties under the Oklahoma Emergency Management Authority following Winter Storm Goliath over Christmas 2015.
- **Winter Storm Pax 2014.** Operations Manager for Columbia County clean up after Winter Storm Pax. Managed removal and disposal of over 500,000 CY of debris.
- **June Microburst Storm 2013.** Project Manager for cleanup project of debris and tree removal in Albemarle, NC following a summer microburst storm.
- **U.S. Army Corps of Engineers 2006-2011.** Numerous large-scale U.S Army Corps of Engineers, multiple state DOT and municipality debris removal and heavy construction contracts.
 - **2004 – 2008: Program/Project Manager** for Disaster Recovery Operations where he served on numerous disaster recovery contracts.

EDUCATION/CERTIFICATIONS

- USACE certifications including: CQM, materials laboratory technician, flexible pavement and concrete inspection, nuclear density operator, civil engineering technician
- OSHA 30, FEMA IS 100, 700
- CPR/First Aid
- Coursework, University of Mississippi

Thomas “Allen” Morse, Senior Debris Management Advisor

Mr. Morse has worked for Ceres for 10 years providing technical, political, and professional advice at all operational levels of debris management operations. He has over 35 years of experience in damage assessment and debris management. Mr. Morse is retired from the U.S. Army Corps of Engineers (USACE), where he served for 15 years as the National Program Manager for all debris management programs. In this role, Mr. Morse was responsible for training USACE debris teams, as well as training FEMA’s FCO cadre on debris management. During his career at the USACE, Mr. Morse provided his knowledge and management skills to some of our nation’s most challenging responses. Mr. Morse worked with the USACE in the aftermath of the attack on the Twin towers on September 11. The USACE was tasked by FEMA to perform a forensic analysis of all ground zero debris and identify human remains and personal effects. Mr. Morse also was the lead debris program manager for Hurricane Katrina in Alabama, Mississippi and Louisiana. This was one of the nation’s largest debris management responses requiring \$2.2 billion in FEMA funds allocated for debris removal operations. Mr. Morse is the author of the USACE Hurricane Debris Forecasting Model and the Points of Distribution Commodities planning model.

PROFESSIONAL EXPERIENCE

- **Hurricane Idalia 2023.** Provided support to operations in Florida and Georgia following Hurricane Idalia
- **Hurricane Ian 2022.** Project Consultant interfacing with the USACE during Ceres performance on 27 debris removal contracts in Florida.
- **Hurricane Ida 2021.** Project Consultant interfacing with the USACE during Ceres performance on 14 debris removal contracts in Louisiana
- **Hurricane Sally 2020.** Project Consultant interfacing with the USACE during Ceres performance in Texas following Hurricane Sally.
- **Hurricane Michael 2018.** Project Consultant to USACE for the USACE ACI Restricted SAD Region activation in 13 Georgia counties for the clean-up of debris generated by Hurricane Michael in October 2018.
- **Northern California Wildfire Debris Removal 2018.** Project Consultant for the USACE debris removal project in Lake, Mendocino and Napa Counties, CA following the fires between October and December of 2017.
- **Fire Island 2014.** Provided technical assistance to USACE for the highly specialized debris removal mission off the coast of Long Island, NY.
- **Alabama Tornadoes 2011.** Special advisor and liaison to state and Federal partners for the tornado clean up in Alabama and Joplin, MO.
- **Haiti Earthquake 2010.** Consultant to the World Bank on debris management, environmental assessments, and bidding documents for a World Bank sponsored debris project.
- **Eagle, Alaska 2009.** Authored plans and specifications for specialized debris clean up following ice flow damage. Acted as legal advisor for the city.
- **Hurricane Rita 2007.** USACE Debris Task Force Leader.
- **Hurricane Katrina 2005.** USACE Senior debris manager/coordinator for \$2.5 billion in debris contracts in Alabama, Mississippi, and Louisiana
- **Weapons of Mass Destruction Debris Management Guide 2001-2004.** Project Manager and contributing author of the FEMA-sponsored “Weapons of Mass Destruction Debris Management Guide.”
- **World Trade Center 2001.** Senior Project Manager over disposal operations for USACE following a terrorist attack.
- **Suriname South America 1993.** Managed the design and construction of a base camp for 2,500 occupants.
- **Hurricane Andrew 1992.** Debris team leader for USACE

EDUCATION/CERTIFICATIONS

- B.S. in Civil Engineering from University of South Alabama
- FEMA/ICS certified 100, 200, 700 and 800
- Author of U.S. Army Corps of Engineers Debris Forecasting Model and U.S. Army Corps of Engineers Commodities Planning Model

Mike L. Beevers, Project Manager

Mr. Beevers has been in environmental services for almost 20 years, starting in earthwork and contracting and moving to disaster response and mobile recycling. He has experience managing employees along with hiring, scheduling, and managing subcontractors for large projects. Mr. Beevers has expertise in responding to various types of disasters, including hurricanes, ice storms, tornadoes, floods, and fires.

PROFESSIONAL EXPERIENCE

- **Hurricane Idalia, 2023.** Project Manager for debris removal operations following Hurricane Idalia in Columbia County, FL, Taylor County, FL, and Perry, FL.
- **Louisiana Windstorm 2023.** Project Manager for Shreveport, LA. Just under 200,000 cubic yards of debris was removed following a windstorm in July.
- **Hurricanes Ian and Nicole 2022.** Operations Manager providing oversight for debris removal in 5 Florida jurisdictions.
- **Hurricane Ida 2021.** Operations Manager for debris removal in 7 Louisiana jurisdictions.
- **Winter Storm Uri 2021.** Project Manager for debris removal operations in response to an ice storm for Pearland, TX, Nacogdoches, TX, and Harris County, TX.
- **Hurricanes Laura, Delta, and Zeta 2020.** Project Manager for Vermilion Parish, Cameron Parish, St. Martin Parish, Nederland, Scott, Lafourche Parish, and New Orleans, LA as a result of Hurricanes Laura, Delta, and Zeta.
- **Linn County, IA Derecho 2020.** Project Manager for Linn County, IA. Over 1 million cubic yards of debris were hauled as part of this project.
- **Jones County, MS Tornado 2020.** Project Manager for Jones County for the cleanup after a tornado in April 2020. Over 200,000 cubic yards of debris were hauled as part of this project.
- **Santa Rosa County, FL Wind Event 2020.** Project Manager for Santa Rosa County, FL debris removal project after a severe storm and wind event.
- **Bahamas September 2019 – 2020.** Project Manager for debris removal on public and private property in response to category five Hurricane Dorian.
- **Hurricane Michael 2018.** Project Manager for Jackson County, FL for the cleanup of debris in October of 2018.
- **Hurricane Irma 2017.** Project Manager for Seminole County, FL. Over 1 million cubic yards of debris were hauled as part of this project.
- **Hurricane Harvey 2017.** Project Manager for the City of Pearland, TX debris removal project.
- **Hurricane Hermine 2016.** Project Manager for debris removal project in Taylor County, Florida following a September hurricane. Oversaw collection of vegetative and C&D debris, as well as white goods and household hazardous waste.
- **Louisiana Floods 2016.** Project Manager for Ceres response to the City of Zachary following August flooding.
- **Louisiana Levee Construction 2014 – 2015.** Fleet Logistics Manager for USACE levee construction projects in LA.
- **Winter Storm Pax 2014.** Truck Boss for ice storm clean up in Guilford County, North Carolina.
- **Black Forest Fire 2013.** Superintendent for debris removal following forest fire in El Paso County, Colorado.
- **Hurricane Isaac 2012.** Project Manager for debris clean up in LaFourche Parish, LA.
- **Hurricane Ike 2008.** Project Manager for Harris County for Galveston Island Beach reclamation project.
- **2005 – 2007: Beevers Construction.** Founded company and began building custom homes.
- **2001 – 2010: North Valley Dirt Work and Contracting.** Originally supervised 15-20 employees during preliminary dirt work of constructing custom homes and small businesses. Preliminary work consisting of house pads, septic systems, underground utilities, roads and drainage. Tasks included: bidding of jobs, ordering of materials, scheduling, and completing jobs on time.

EDUCATION/CERTIFICATIONS

- OSHA 10-hour safety training
- OSHA 40 HAZWOPER

Kevin Sudbury, Operations Manager

Kevin Sudbury has a 25-year career that includes a far-reaching understanding of operations and finance as well as cross-functional experience in planning, project management, business administration, public speaking, and client support. Mr. Sudbury has a reputation for applying advanced problem-solving techniques that lead to the restoration of smooth-flowing procedures and systems, turning around failing projects and developing innovative solutions to any challenge.

PROFESSIONAL EXPERIENCE

- **Hurricane Idalia 2023.** Project Manager. Responsible for the management of Hurricane Idalia generated debris in Glynn County, GA.
- **Red Tide Cleanup 2023.** Project Manager. Responsible for managing all aspects of Red Tide Cleanup in Sarasota, FL.
- **State of Vermont Summer Flood 2023.** State Manager. Responsible for managing sixteen (16) debris removal projects across the State.
- **Central Texas Winter Storm Mara Debris 2023.** Area Manager. Responsible for managing four (4) debris removal projects across two (2) counties.
- **West Central Florida Hurricane Ian Debris 2022.** Area Manager. Responsible for managing eleven (11) debris removal projects across five (5) counties.
- **Terrebonne Parish School District, LA Hurricane Ida Debris 2022.** Project Manager. Responsible for managing all aspects of debris removal across forty-five (45) facilities heavily impacted by Hurricane Ida.
- **Sabine River Authority, LA Hurricane Laura/Delta Debris 2021.** Project Manager. Responsible for managing all aspects of debris removal along forty (40) miles of canal including eighty (80) miles of levee and over thirty-five (35) entrance ways/ramps in ninety-two (92) working days.
- **Escambia County School District Hurricane Sally Debris 2020.** Project Superintendent. Responsible for scheduling, managing, and ensuring quality control for the removal debris and hangers/leaners from sixty (60) facilities.
- **Hamilton County Tennessee Tornado Debris 2020.** Subcontractor Manager. Responsible for the acquisition, scheduling and management of multiple subcontractors executing ROW Vegetative and C&D Haul-in and Mulch Haul-out.
- **Butte County California Fire Debris 2019.** Logistics Chief/Subcontractor Manager. Responsible for project-wide and self-performing crew logistics support.
- **SW Georgia Hurricane Michael Debris 2018.** Operations Manager/ Subcontractor Manager. Responsible for the direct management of over 120 ROW debris haulers and haul-out subcontractors (1,000+ containers) across 13 counties.
- **City of Miami Wagner Creek/Seybold Canal Stormwater Improvements 2017.** Senior Project Manager. Responsible for funding, project management, federal compliance (Davis Bacon, American Iron and Steel, EEO), financial reconciliation and close-out.
- **US Virgin Islands Gordon A. Finch Marine Terminal 2016.** Senior Project Manager. Responsible for preparing a federal TIGER grant application, award acceptance, procurement, and project management.
- **City of Marco Island Septic Tank Replacement Program 2015.** Senior Project Manager. Responsible for the planning, funding, procurement, project management, federal compliance (MBE/WBE participation, Davis Bacon, Buy American, EEO), financial reconciliation and close-out.
- **Collier County Wastewater System Improvements Program 2014.** Senior Project Manager. Responsible for the planning, funding, procurement, project management, federal compliance (Davis Bacon, EEO), financial reconciliation and close-out.

EDUCATION/CERTIFICATIONS

- BA, Business Administration-Finance, Keiser University, Sarasota, FL
- AS, Computer Network Administration, Keiser University, Sarasota, FL
- OSHA 30/HAZWOPER
- US Army Corps of Engineers (USACE) – CQM-C
- FEMA IS20, IS21, IS33, IS102, IS559, IS632, IS 633, IS634, IS700, IS702, ICS100
- FDOT Resident Compliance Specialist – Local Agency Program

John Gallicchio, Project Superintendent

Mr. Gallicchio has twenty-six years of experience as a Project Superintendent with Ceres Environmental Services, Inc. overseeing and managing disaster recovery, demolition, and construction projects. Mr. Gallicchio's professional work ranged from management oversight and coordinating projects to communicating with the U.S. Army Corps of Engineers.

PROFESSIONAL EXPERIENCE

- **Hurricane Ian 2023.** Project Superintendent responsible for overseeing the clearing of vegetative debris generated from 2022 Hurricane Ian on vacant lots in Cape Coral, FL.
- **Oregon Wildfire Response 2021-2022** Oversight of multiple Debris Management Sites in remote locations, managing traffic control and segregation of debris.
- **Hurricane Sally 2020.** Project Superintendent for Ceres response in Santa Rosa County, FL.
- **Hurricanes Michael and Florence 2018 – 2019.** Provided management oversight for 13 individual contract activations in jurisdictions across North Carolina, South Carolina, Florida and Georgia
- **Hurricanes Irma and Harvey 2017.** Provided management oversight for disaster recovery projects in Florida and Texas.
- **Southeast Tornadoes 2017.** Project Superintendent for disaster recovery projects in Georgia and Louisiana following early tornadoes.
- **Louisiana Levee Construction 2013 – 2016.** Project Superintendent for Terrebonne levee projects.
- **Moore, OK Tornado 2013.** Senior Project Superintendent responding to the City of Moore, Oklahoma following an EF5 tornado.
- **Hurricane Sandy 2012 – 2013.** Project Superintendent for Ceres response in Point Pleasant Beach, NJ.
- **Hurricane Isaac 2012.** Project Superintendent for five separate contracts in response to Hurricane Isaac.
- **North Dakota Flooding 2011.** Operator for emergency levee removal and repair projects after historic flooding in spring of 2011 near Minot, North Dakota.
- **Hurricane Ike 2008.** Project Superintendent debris removal in Texas and Louisiana.
- **Hurricane Gustav 2008.** Project Superintendent for the debris removal and disposal and trimming and removal of hazardous trees in Louisiana.
- **Hurricane Katrina 2005 – 2007.** Project Manager/Operator for Grand Isle and Metairie, LA.
- **Hurricane Katrina 2005 – 2006.** Project Manager for debris removal in the City of Biloxi, MS.
- **U.S. Army Corps of Engineers; Louisiana 2005 – 2007.** Superintendent Oversight of crews operating directly with Parish presidents, FEMA personnel and Representatives with USACE
- **Hurricane Jeanne and Frances 2004.** Superintendent overseeing the debris removal and disposal in Palm Beach, FL.
- **Fort Knox Building Demolition.** Superintendent involved in the demolition of a variety of buildings in Fort Knox, Kentucky.
- **Hurricane Isabel 2003.** Project Superintendent for the debris removal and disposal in Virginia.
- **Hurricane Floyd 1999.** Project Superintendent for debris removal in North Carolina.
- **Oklahoma City Tornadoes 1999.** Project Superintendent providing debris removal, managing multiple debris sites, and demolishing damaged residential structures.
- **Hurricane Fran 1996.** Project Superintendent for USACE contract providing debris removal, reduction and site management.

EDUCATION/CERTIFICATIONS

- First Responder, First Aid CPR, AED, BLS
- ACLS Medical (Advanced Cardiovascular Life Support)
- Certified heavy equipment operator/Instructor 20+ years
- 10+ year carpentry experience
- Certified Flagger 10+ years
- OSHA 40 Hazwoper, OSHA 29 CFR 19.26.602
- USACE Construction Quality Management for Construction
- Rigger Level 1

Marian Banks, Foreman

Mr. Banks joined the Ceres Team in 2018. Prior to working at Ceres, Mr. Banks was a reliable police officer dedicated to saving lives, increasing community safety, and decreasing crime rates for more than 18 years. He proudly served in Desert Storm, Gulf War, and Operations Iraqi Freedom. As a project superintendent for Ceres, Mr. Banks is responsible for overseeing and managing storm removal teams for disaster recovery projects. His responsibilities include but are not limited to maintaining contract schedules, dispatching subcontractors, enforcing site safety requirements and liaising with clients and monitoring agencies.

PROFESSIONAL EXPERIENCE

- **FDOT, Taylor County, FL Sept. 2023 - Current.** Project Foreman overseeing operations for collection, removal, reduction, and disposal of debris following Hurricane Idalia.
- **Shreveport, LA Wind Event 2023.** Project Superintendent overseeing operations for collection, removal, and disposal of debris.
- **Cameron Parish, LA PPDR 2023.** Project Foreman for Cameron Parish, LA for the private property debris removal and disposal program following Hurricanes Laura and Delta.
- **Hurricane Ian 2022.** Project Superintendent overseeing debris management and removal in Palmetto, FL, Bradenton, FL and North Port, FL.
- **Cedar Rapids, IA Derecho 2022.** Project Superintendent overseeing operations for collection, reduction, and disposal of debris.
- **Hurricane Ida 2021.** Project Superintendent in Westwego, LA and New Orleans, LA for removal and disposal of hurricane debris.
- **Winter Storm Uri 2021.** Project Foreman overseeing and managing removal and disposal of debris in response to Winter Storm Uri.
- **California Wildfires - Camp Fire, Butte County 2020 – 2021.** Division Supervisor for the CalRecycle removal of hazardous trees generated by the Camp Fire wildfire in North-Central California in 2017. Over 3000 properties were cleaned up during this project. This was the largest debris mission in California in more than 100 years.
- **Hurricane Laura and Delta 2020.** Project Superintendent for Cameron Parish, LA for the collection, reduction, and disposal of Hurricane Laura generated debris.
- **Hamilton County, TN 2020.** Project Superintendent for collection, reduction, and disposal of tornado generated debris in Hamilton County, TN. Over 500,000 cubic yards of debris were hauled as part of this project.
- **Camp Fire, Butte County 2019.** Divisional Supervisor for the campfire project in Paradise, CA for wildfire structure and debris removal.
- **Hurricane Michael 2018.** Quality Control Technician following Hurricane Michael in Marianna, FL.
- **2005-2115. Lead Detective Cornelia Police Department – Cornelia, GA.** Promoted from patrol to lead detective. Responded quickly to dispatch and took appropriate action at crime and disaster scenes. Gathered preliminary investigation information as a first responder to crime scenes.
- **2000-2005 Deputy & Jailer Habersham County Sheriff Department – Clarkesville, GA.** Gathered preliminary investigation information as a first responder to crime scenes. Monitored and investigated suspicious persons and situations and unusual activities.

EDUCATION/CERTIFICATIONS

- OSHA 40 Hour HAZWOPER
- OSHA 30-Hour Construction Safety
- NIMS IS100
- FEMA Introduction to Incident Command System ICS-100
- FEMA Initial Action Incident ICS-200

Karl A. Dix, III, FEMA Reimbursement Specialist/Operations Planner

Mr. Dix's experience includes Project Management; Quality Control of operational and administrative functions to ensure FEMA eligibility, compliance with State regulations and adherence to contract specifications; review of FEMA eligibility and processing of FEMA paperwork; training sessions with clients; and development of new record-keeping systems. His responsibilities include developing business relationships with current and potential clients; development of strategic plans; management of assigned projects; and providing FEMA reimbursement assistance to clients.

PROFESSIONAL EXPERIENCE

- **Hurricane Idalia 2023.** Provided operational oversight and FEMA reimbursement assistance for debris removal in Florida and Georgia following Hurricane Idalia.
- **California Floods 2023.** Provided operational oversight and FEMA reimbursement assistance for flood debris removal services in Tulare County, CA and Merced, CA.
- **Texas Winter Storm Mara 2023.** Provided operational oversight and FEMA reimbursement assistance for debris removal in 2 Texas jurisdictions following a winter storm.
- **State of Vermont Summer Flood 2023.** Provided operational oversight and FEMA reimbursement assistance for debris removal in (sixteen) 16 jurisdictions across the State of Vermont
- **Hurricanes Ian and Nicole 2022.** Operations Planner and FEMA Liaison for 27 contract activations in Florida. Two of the projects surpassed 2 million cubic yards of debris each.
- **Hurricane Ida 2021.** Operations Planner and FEMA Liaison for 14 Louisiana projects.
- **Oregon Wildfire Recovery 2020 – 2022.** Operations Planner for Oregon Department of Transportation providing Hazard Tree Removal Services for Operational Branch 1: Archie Creek Fire, Douglas County, Operational Branch 5: Thielson Fire, Douglas County and Operational Branch 6: Two Four Two Fire, Klamath County.
- **Hurricanes Laura, Hanna, Sally, Delta, and Zeta 2020.** Provided operational oversight for 13 individual contract activations across Louisiana, Texas, and Florida.
- **Linn County, IA Derecho 2020.** Operations Planner for removal, reduction, and disposal of derecho generated debris.
- **California Wildfires 2019 – 2020.** Operations Planner for the CalRecycle clean-up project for hauling and disposal of debris generated by the Camp Fire wildfire in North-Central California in 2018, which is the largest debris mission in California in more than 100 years.
- **Hurricane Michael 2018.** Operations Planner for the USACE ACI Restricted SAD Region activation in 13 Georgia Counties for the clean-up of debris generated by Hurricane Michael in October 2018.
- **Hurricane Irma 2017.** Operations Planner and FEMA Liaison for 37 Hurricane Irma projects.
- **Southeast Tornadoes 2017.** Operational oversight for debris removal and disposal project in the City of Albany, GA.
- **Hurricane Matthew 2016.** Project Manager for Charleston County, SC and Bald Head Island, NC debris removal and disposal projects following Hurricane Matthew in October.
- **Hurricane Hermine 2016.** Project Manager for Glynn County, GA debris removal and disposal project.
- **Oklahoma Ice Storms 2015.** Quality Control and Assurance for debris removal and disposal projects for Oklahoma Emergency Management Authority, Oklahoma City, and Warr Acres following severe winter storms.
- **Winter Storm Ulysses 2014.** Quality Control and Quality Assurance for NCDOT project.
- **Mississippi/Alabama Tornadoes 2014.** Quality Control and Quality Assurance to 4 projects.
- **Hurricane Sandy 2012-2013.** Program Lead, Project Administration, Safety and Support for multiple projects in NJ and VA. Removed roughly 150,000 CYs across all projects.
- **Hurricane Irene 2011.** Program Lead, Project Administration, Safety and Support for response to Hurricane Irene's impact on the Atlantic coast. Removed over 110,000 CY of debris on 5 projects.

EDUCATION/CERTIFICATIONS

- Bachelor of Business Administration, Emory University
- Master of Science in Threat and Response Management, University of Chicago (in progress)
- FEMA IS 100, 631, 632, 700, 701, 703, 800

Tia Laurie, Contract/Subcontract Manager, Corporate Secretary

Tia Laurie provides a background in several fields including quality control, construction, logistics, management, and contracting. Ms. Laurie serves as Qualifying Agent, holding General Contractors Licenses on behalf of Ceres in many states including California, Louisiana, Alabama, Tennessee, Mississippi, Oregon, and South Carolina. Certified in Construction Quality Management by USACE, Ms. Laurie has served in supporting roles on several missions for more than ten (10) years. Additionally, Ms. Laurie is responsible for the overall administrative response to all disaster response and recovery missions, including contracting and subcontracting.

PROFESSIONAL EXPERIENCE

- **Hurricane Idalia 2023.** Director of Administration including subcontracting and contract management for debris removal in Florida and Georgia following Hurricane Idalia.
- **State of Vermont Summer Flood 2023.** Director of Administration including subcontracting and contract management for debris removal in (sixteen) 16 jurisdictions across the State of Vermont
- **Hurricanes Ian and Nicole 2022.** Director of Administration including subcontracting and contract management for 27 contract activations in Florida. Two of these contract surpassed 2 million cubic yards of debris each.
- **Hurricane Ida 2021.** Director of Administration including subcontracting and contract management for Ceres projects in Louisiana.
- **Hurricanes Hanna, Laura, Sally, Delta, and Zeta 2020.** Director of Administration including subcontracting.
- **Hamilton County, TN and Jones County, MS Tornados 2020.** Director of Administration including subcontracting. Managed 6 subcontractors providing debris collection, reduction, and disposal.
- **Paradise and Butte County, CA Fire 2019.** Director of Administration including subcontracting and managing over 23 subcontractors and working contract administration with CalRecycle.
- **Hurricanes Florence and Michael 2018.** Director of Administration for storm operations in a wide geographic area including 13 Georgia Counties.
- **Northern California Wildfire Debris Removal 2018.** Subcontractor Manager responsible for hiring all subcontractors for the USACE debris removal project in Lake, Mendocino and Napa Counties, CA
- **Hurricanes Harvey, Irma, and Matthew 2017.** Director of Administration and Subcontracting Manager for over 50 storm and civil construction projects.
- **Hurricanes Hermine and Matthew 2016.** Subcontractor Manager for over 20 contracts in Florida, Georgia, South Carolina, and North Carolina.
- **Louisiana Floods 2016.** Subcontractor Manager for Ceres response to August floods in Louisiana.
- **Winter Storm Cara and Goliath 2015.** Subcontractor Manager for debris removal in Oklahoma.
- **Winter Storm Pax and Ulysses 2014.** Subcontractor Manager for Columbia County, GA and NC DOT
- **Hurricane Sandy 2012-2013.** Subcontractor Manager recruiting local subcontractors and vendors for Ceres response in New York and New Jersey.
- **Hurricane Irene 2011.** Subcontractor Manager for Greenville, NC response and recovery efforts. Recruited local and specialty subcontractors for hurricane debris cleanup.
- **Hurricanes Dolly, Gustav, and Ike 2008.** Subcontractor Liaison screening and coordinating qualified subcontractors for debris removal, processing, and disposal operations.
- **Military Stars, Orion International 2007-2008.** Account Executive researching, identifying, and capturing of new clients providing opportunity for hiring of transitioning military personnel.
- **U.S. Army Corps of Engineers, Captain 1999-2005.** Battalion Logistics/Supply Officer, Detachment Commander, Company Executive Officer, and Topographic Platoon; awarded Bronze Star Medal

EDUCATION/CERTIFICATIONS

- Master's degree, Engineering Management, University of Missouri (Rolla)
- Bachelor's degree, Engineering Management, U.S. Military Academy, West Point, New York
- Engineer-In-Training (EIT/FE): Registered in New York, 1999
- FEMA certified IS-10, ICS-200, IS-102, IS-632, NIMS IS-700
- USACE CQM certified
- Red Cross Disaster Services certified

Linda Smith, Director of Accounting/Data Manager

Ms. Smith has over 30 years of experience in leading accounting teams in day-to-day activities while providing owners, shareholders, and executives with the financial information and guidance required to make informed business decisions.

PROFESSIONAL EXPERIENCE

- **Ceres Environmental Services, Inc.** Accounting Manager. In coordination with the director of storm accounting, responsible for the day-to-day functions of the entire storm accounting department and assisted the field operations to establish internal protocols.
 - Hurricane Idalia – 2023
 - California Floods – 2023
 - Texas Winter Storm Mara – 2023
 - State of Vermont Summer Flood – 2023
 - Hurricanes Ian and Nicole, FL – 2022
 - New Mexico DOT Fire and Flood Debris – 2022
 - Hurricane Ida, LA – 2021-2022
 - Oregon Wildfire Recovery 2020 – 2022.
 - California Wildfires – Camp Fire, Butte County Hazardous Tree 2020-2021
 - Oklahoma Ice Storm 2020 (5 jurisdictions)
 - Hurricanes Laura, Hanna, Sally, Delta, and Zeta 2020 (13 jurisdictions)
 - Linn County, IA – Derecho 2020
 - City of Atlanta, GA and Macon-Bibb County, GA – Bulk Waste 2020
 - Hamilton County, TN – Tornado 2020
 - Jones County, MS – Tornado 2020
 - Santa Rosa County, FL – Wind Event 2020
 - California Wildfires – Camp Fire, Butte County Debris Removal 2019
 - Northern California Wildfires 2018 (USACE)
 - Hurricane Michael 2018
 - Hurricane Irma 2017
- **Resort Funding, LLC. 1997 – 2017.** Senior Accountant. Analyzed financial statements and created reports for monthly corporate reporting. Generated financial statements in accordance with GAAP and facilitated account closing procedures for multiple companies on a monthly basis. Created strong internal controls and accounting processes that reduced the financial statement close from 10 days to 3 days, which led to completion of 17 clean audits. Analyzed and researched reporting issues to improve accounting operations procedures. Maintained notes receivable in excess of \$500 million. Managed journal entries, invoices, and reconciled over 200 general ledger accounts annually. Reviewed and approved weekly borrowings and monthly servicer report for \$200 million warehouse facility. Led and provided guidance to accounting staff. Prepared for and assisted in annual audit and two agreed upon procedures annually for warehouse facilities. Managed all NSF payments from consumer account holders. Assisted other departments in identifying problems and finding solutions to correct, assisted IT in implementation of new systems and the controller in projects regularly.
- **Fay's Inc. 1995 – 1997.** Corporate Accountant participating in design, testing and implementation of accounts receivable system resulting in departmental efficiencies. Ms. Smith was also responsible for tracking and analysis of accounts receivable activity on decentralized systems in maintained at the store level.
- **National Commodity Clearance Center 1994 – 1995.** Bookkeeper managing inventory control and produced month financial statements and maintained accounts payable and receivable.

EDUCATION

- Bachelor of Science, Accounting 1989
- Minor in Economics, State University of New York at Oswego

CERTIFICATIONS

- ICS-100 Introduction to Incident Command System



Omar Arroyo, Safety Manager

Mr. Arroyo has more than 22 years of professional experience in safety management. He has worked in various fields including debris management, civil construction, new construction, and oil, dealing with all aspects of Environmental Health and Safety Management and Training.

PROFESSIONAL EXPERIENCE

- **Ceres Environmental Services 2017 – Present**
 - Safety and Health Officer. Vegetative, construction and demolition, and metal debris removal from local municipality Rights-of-Way (ROW) and other eligible public property in the U.S Virgin Islands for the USACE ACI project following Hurricanes Irma and Maria.
 - Safety Officer for the Wildfire clean up and logging operations for California, Colorado, and Oregon.
 - Safety Officer for wildfire recovery for the Oregon Department of Transportation in 2020-2022.
 - Safety and Health Officer for the Luma Vegetation Clearing Service Contract in 2022 and 2023 in Puerto Rico.
 - Safety and Health Officer for Taylor County, FDOT following Hurricane Idalia.
 - Safety and Health Officer for NMDOT Hermits Peak/Calf Canyon Flood, Straight Line Wind and Wildfire Recovery in 2022-Current.
- **PES Performance Energy Services 2015-2016.** HHSE Site Safety Supervisor in Beaumont, Texas conducting daily equipment inspections, Air Liquide safety and production meetings, fire watch training, and new hire orientations.
- **Titan 360 Industrial Services 2014-2015.** HSSE Site Safety Manager coordinating a project at Trunk line in Lake Charles, Louisiana overseeing 85 employees.
- **Total Safety 2014.** HSSE in Busan, Korea working as a third-party safety representative for Nobel and Shell at a shipyard reconstructing the Nobel Discoverer ship oil driller.
- **KBR Kellogg Brown & Root 2012-2013.** HSSE Site Safety Manager. Conducted safety audits and meetings, performed daily equipment and apparatus inspections, first aid case management and related record-keeping.
- **BP 2010-2012 HSSE Site Safety Turnaround Manager.** Managed and oversaw safety field turnaround for several units.
- **STARCON International, Inc. 2001-2010 HSE Safety Supervisor.** Performed daily audits and inspections. Maintained company and refinery compliance and recordkeeping.

EDUCATION/CERTIFICATIONS

- San Jacinto College Central Campus - Two Years
- College of the Mainland (Conducting Safety Audits)
- OSHA 30, 500, 502
- BASIC Arborist Training Certification
- Construction Site Safety Technology, Field Safety, & Safety Supervisor CSST Certification
- Industrial Toxicology Certification
- GHS and OSHA Hazardous Communications Certificate
- Introduction to Safety Accountability-OSHA Academy
- Emergency Action and Fire Prevention-OSHA Academy
- Conducting a Job Hazard Analysis (JHA)- OSHA Academy
- Personal Protective Equipment-OSHA Academy
- Introduction to Safety Recognition- OSHA Academy
- Introduction to OSHA-OSHA Academy
- Introduction to Hazard Control- OSHA Academy
- Electrical Safety for Employees- OSHA Academy
- Introduction to Safety Training- OSHA Academy
- Personal Protective Equipment- OSHA Academy
- Introduction to Safety Supervision- OSHA Academy
- Hazard Communication- OSHA Academy
- Effective Accident Investigation- OSHA Academy
- Introduction to Safety Leadership- OSHA Academy
- Walking-Working Surfaces and Fall Protection- OSHA Academy
- Supervisor 201 Training-LEAD Leadership, Excellence, and Development-Houston Area Safety Council
- EM 385-1-1 8 Hour Awareness- USACE
- First Aid-CPR-AED Certification 1377463
- American Red Cross (CPR-Adult)
- AMERICAN Red Cross (Standard First Aid)
- TWIC Transportation Worker Identification Credential
- HAZWHOPER

Stanislav “Stan” Sherstakov, GIS Analyst

Since 2018, Mr. Sherstakov has been a dedicated Ceres analyst and IT specialist. As an intern, he developed an ArcGIS road map to help prevent subcontractors from performing unnecessary work, saving time and money for both Ceres and clients. Since then, he has become an integral part of the Ceres family as an IT Software Developer, primarily focused on developing and implementing new tracking systems to lower costs and increase productivity.

PROFESSIONAL EXPERIENCE

- **IT Software Developer II, Ceres | May 2023 – Current** Designed and implemented an ArcGIS Survey123 form for tracking work progress on Luma project in Puerto Rico.
- **IT Business Analyst, Ceres | Sep 2021 – May 2023** Designed and implemented Survey123 form for property assessments after Hermits fire. Created multilayer offline map for tracking tree removal operations in New Mexico.
- **Contract Data Analyst, Ceres | Dec 2020 – Sep 2021** Developed field data collection forms using Survey123 for various tree removal projects. Developed Survey 123 form for property assessments after Marshall Fire in Colorado. Created a web mapping application dashboard for tracking tree removal operations in Oregon.
- **Analyst, Ceres | Nov 2019 – Dec 2020** Automated heavy equipment prestart inspections using PowerApps and PowerAutomate. Developed and implemented an application to substitute paper-based concrete hauling dockets. Created a PowerApps form for online incident reporting. Prepared weekly project progress reports for clients and management board. Audited compliance with safety and environmental regulations on demolition site. Completed regular equipment checks using Hilti On!Track. Reconciled invoices for one of the company’s largest subcontractors.
- **Analyst Intern, Ceres | Aug 2018 – Aug 2019** Developed an ArcGIS roads map to help prevent subcontractors from cleaning ineligible areas. Implemented Survey123 to coordinate QC managers and to optimize rootballs data collection. Estimated distances / travel time to closest DMS sites from each damaged property for Camp Fire bid. Developed a template for regular project progress report.

EDUCATION

- Graduate School of Management at St. Petersburg University | 2016 - 2018
 - Masters in Management
- Russian State Social University
 - B.S. International Relations

4 PROJECT UNDERSTANDING AND APPROACH





The following is a general discussion of Ceres Environmental Services, Inc.’s technical approach and understanding of the scope of work. It includes a timetable for response and recovery based on past Ceres experience and our standing disaster response plans. The plan for contract execution is described in detail in a section below titled “Contract Performance Phases”. Finally, we present seven scenarios based on different disaster events that may impact your jurisdiction to illustrate our response to increasingly severe storms.

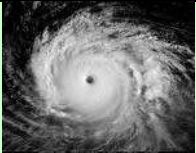







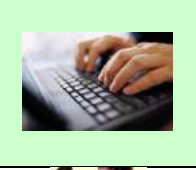


Our Response to You

Our record demonstrates that we stand ready to perform tasks of any size. To keep that record intact our preplanning is already underway for the Coral Springs Improvement District. As part of its response, Ceres has identified our office in Sarasota, Florida as a mobilization headquarters. Ceres’ mobilization planning and localized subcontracting efforts are implemented to minimize lead times during an event and to keep subcontracting dollars local. Our approach to subcontracting is to work from the inside out. This means we are implementing pre-storm agreements with local resources first, to use them first. When the project expands or the need arises, Ceres adds other resources that are also under contract to us.

Project Timeline

The following describes the typical workflow between Ceres and the Coral Springs Improvement District once a contract award has been received until FEMA reimbursement.

Projected Storm Preparation and Response Table		
Today	We are at work at Ceres so that we can respond rapidly and successfully to an event in the Coral Springs Improvement District. We are zone mapping, doing localized resourcing, and negotiating subcontractor agreements. Ceres has letters of intent from local subcontractors and is pursuing additional pre-arranged agreements with more local subcontractors and vendors. Being proactive in our pre-event planning allows us to give maximum attention to the District when the day comes for a disaster response.	
Contract Award	Upon contract award and at the District’s request, we schedule a personal visit by a Ceres Project Manager. The purpose of this visit is the personal introduction of the key members of each party’s team, discussion of the planning, training, and disaster response preparedness needs of the District. During an event, a Project Manager will be assigned only to the Coral Springs Improvement District and will be available to the District 24 hours per day, 7 days per week.	
Planning and Training	If included in the contract, Ceres will provide training to designated District personnel as agreed. The company also continues its Pre-Event planning as it reviews local subcontracts, makes plan changes as necessary and keeps an eye on the weather. Typically, Ceres monitors the National Weather Service forecasts and several subscription services to keep us aware of tropical storms and hurricanes.	
Pre-Storm Mobilization	When a storm in your area is imminent, Ceres acts quickly so that road clearance and debris removal operations can begin as soon as the storm subsides. At your request, if conditions permit, your Ceres Project Manager, or other Ceres professional, will join Coral Springs Improvement District personnel in the EOC and help prepare for storm impact and recovery.	

Landfall	Once the immediate threats are past, the on-site Project Manager will work directly with District officials as we begin our disaster response efforts. Our pre-arranged subcontractors will begin readying equipment for registration.	
Cut and Push	The Ceres Project Manager will ensure that District needs are being met in order of priority. Local subcontractors and equipment will begin any necessary road clearance operations and will begin staging efforts for right-of-way debris removal.	
FEMA Records and Data Management	Ceres will assist the Coral Springs Improvement District on an as-requested, as-needed basis to ensure that records are kept and maintained to provide maximum allowable reimbursement to the District.	
Fully Operational	The necessary trucks will be in place to continue debris removal in an orderly fashion. Local subcontractors will be deployed to the maximum extent possible, and the Ceres debris removal operation will be fully operational on this day.	
First Pass Complete	At the end of the first pass of debris removal time would be allowed for residents to bring additional debris to the curbside. Crews would begin ramping up to start the second pass. Additional tasks, such as hazardous tree removal, hazardous stump removal, and other similar scopes of work may be implemented.	
Second Pass Complete	Debris removal operations would be well in hand. Hot spot crews would continue to cleanup any debris that has time or safety constraints. The vast majority of storm debris would be cleaned from the rights-of-way. The Ceres Project Manager would begin focusing on project completion procedures.	
Final Pass Complete	Debris removal operations would be 100% complete. The Ceres Project Manager would remain in constant contact with the Coral Springs Improvement District personnel, but daily presence may not be needed by this time.	
Site Reclamation	After debris hauling activities have ceased, all debris on any Debris Management Sites (DMS) will be processed and/or removed. The sites will then be graded and restored, usually by seeding with grass.	
Ticket Reconciliation	Ceres performs ongoing ticket reconciliation with subcontractors and the Coral Springs Improvement District so that databases of debris hauled match as closely as possible. After all debris has been hauled, all truck ticket databases are reconciled to close out the financial records of the project.	
Invoicing	Following reconciliation of the truck records, a final invoice will be delivered.	
FEMA Reimbursement	Ceres will work with the District following the completion of the field work, on an as-requested, as-needed basis to ensure maximum allowable reimbursement.	

Contract Performance Phases

In order to successfully respond to a disaster, natural or otherwise, planning and preparation are of the utmost importance. Ceres adheres to a series of carefully drawn plans for each step of its response beginning from the time we prepare our response to your RFP until planning begins for the event after



next. The following information outlines a generic plan for responding to debris-generating emergencies. Please note that this general summary is not specific to a particular type of disaster event.

Post Award Phase

Upon contract award and at the District request, a personal visit by a Ceres Project Manager can be scheduled. The purpose of this visit is to introduce the key members of each party's team, discuss the planning, training, and disaster response preparedness needs of the District from their own perspective, and review the Ceres Debris Management Plan, from mobilization to the Final Report. Tours of each of the sites identified for the following uses will be jointly conducted:

- Equipment Staging
- Debris Management Site(s)
- Local Landfills Authorized for Final Disposal
- District Public Works Offices
- District Administration

It is expected that this meeting will require the better part of a normal workday. Discussion will loosely follow a prepared agenda designed to address the critical elements of resource requirements and knowledge base known to significantly enhance the District's level of disaster response preparedness.

This is step one in the strategic pre-positioning of the interpersonal knowledge of each of our (both parties) teammates. Getting to know each other prior to an event is very important in maintaining a seamless transition during an actual disaster recovery.

Planning and Training Phase

Planning and training are available each year of the contract and may include some of the following planning and training topics:

- How Many Jellybeans in the Jar: Estimating Debris
- The FEMA Paperwork Process: From IDA to PW and All Points In Between
- Continued Growth: Changes in FEMA Policy
- Recent Legislative Changes
- Know Where to Look: Additional Funding Mechanisms for Debris
- Keeping It Between the Lines: Working with Regulatory Agencies for Debris
- Tipping Point: Determining Your Force Account Capabilities or When Will I Need Help
- FEMA Eligibility: What a "Good" Contractor Will Tell You
- Behind the Curtain: Becoming a Ceres Project Manager
- Tricks of the Trade: Tough Lessons Learned from 45+ Years of Experience
- Document, Document, Document: Debris Monitoring

This creates further opportunities to develop the relationships between the District staff and Ceres personnel that will help to assure a successful debris management operation, when required.

Alert Phase

Selected Ceres team members are subscribed to special weather advisories from several different sources. We are aware of the weather.

Alert 1: Category I & II Hurricanes

When a Category I or II Hurricane's "Cone of Influence" of Projected Impact Area associated with the **3-day** forecast, begins to touch the coastline, the Project Manager assigned to the contract will commence Alert 1 activities.

Alert 1 activity includes, but is not limited to:

- Calling the previously identified representatives of the Coral Springs Improvement District and exchanging the most up-to-date contact information each has with the other.
- Activating Ceres notification procedures for all subcontractors – operations and administrative services.

- Contacting and overseeing preparations to make the Project Advance Team ready to deploy.
- Assigning a Project Logistics Coordinator to make use of all services possible: including, but not limited to hotels/motels, gasoline and diesel fuel, catering/restaurants, laundry services, emergency medical services, vehicle and equipment repair shops, and other disaster response and life support services.
- Confirming the availability of emergency road clearing crews and equipment, and as local conditions dictate, dispatch them to a secure, pre-positioning site near or within the District's boundaries.

Alert 2: Category III, IV, or V Hurricane

The same functions are performed as during Alert 1 activity, but they start when the **5-day** "Cone of Influence" of Projected Impact Area begins to focus on the District's geographic area.

Alert 3: All Other Sudden Impact Events

Sudden Impact Events include earthquakes, ice storms, tornados, man-made, technological events, and terrorist activities. These events do not allow for a forecast or pre-positioning the Project Advance Team. Ceres pledges to the District to have a representative physically present within 12 hours of notification to respond to Sudden Impact Events.

Mobilization Phase

Ceres is expert at rapidly mobilizing its team and its equipment as well as key subcontractors to provide the District with the necessary resources as quickly as possible. Ceres recognizes that in order to minimize the financial damage to a community, cleanup activities must begin rapidly and proceed without delay.

Pre-Landfall Activities

Ceres Representative (Early Rep): Ceres will provide, at the District's request, a representative prior to hurricane landfall. When a disaster threatens, Ceres is pleased to provide to Coral Springs Improvement District one or more representatives to be present at the Emergency Operations Center prior to landfall. The Early Rep will interface with District personnel and provide Ceres management with on-the-ground reports regarding local conditions.

Equipment pre-staging: Prior to landfall, Ceres equipment will be pre-staged at the closest mobilization point and contract administration headquarters. Additionally, our principal subcontractors will have equipment available in or near the District's location. In this manner, Ceres will have sufficient equipment to immediately start the initial push when weather permits and have sufficient equipment to begin the load and haul as soon as possible.

Subcontractor Liaison: As detailed elsewhere in this submission, Ceres has many subcontractors available. During the pre-landfall phase, our subcontractors will be contacted and put on alert in order that they can arrive as soon as safety permits. Ceres already has advance master contracts signed with many subcontractors, so we have already ascertained that they are properly insured.

Project Advance Team

The project team, consisting of the Project Manager and selected Project Administrative Staff and Field Management personnel, will be on-site within 12 hours following notification by the District prior to, or immediately following, storm impact. The project staff may include management representatives from health and safety, quality control, accounting, subcontract administration, logistics, and field management, depending on the size of the event. As soon as practicable, the advance team will compile an initial damage assessment. Personnel sufficient to round out the project administrative staff, its support function, and operations management, will arrive within 24 hours of notification. Once on-site, the Project Manager will be physically capable of responding to the District Representative within one (1) hour of notification.

If requested by the District, the logistics support team will provide and distribute ice, water, food, temporary utilities, sanitary facilities, temporary housing, and any additional services as specified in the agreement between Ceres and the District. During the Preparation/Planning Phase, vendors within and adjacent to

the region will be identified and contingency contracts established for the provision of gasoline and diesel fuel, ice, water, food, sanitation, temporary housing, and other services. If during the Preparation/Planning Phase, local vendors are not available, Ceres will arrange to provide the services from other qualified and registered sources.

Contractor Mobile Command Center

The Emergency Operations Temporary Project Office and Primary Debris Collection/Debris Processing Equipment are staged in Houston, TX. Annual heavy equipment hauling permits are maintained for Ceres' eight heavy equipment haulers consisting of semi tractors with lowboy trailers, enabling a quick response. The temporary facilities and Ceres-owned disaster response equipment is expected to arrive within 12 hours of notice to proceed by the District.

The Emergency Operations Temporary Project Office comes equipped with general support equipment such as telecommunications (satellite telephone, radio, cellular phone, or land lines), fax copier, computer network, file cabinets, and general office supplies. The Project Manager, Project Administrative Personnel, Field Manager, Debris Collection and Site Management Crew, and designated District representatives will be provided with a proprietary communication link in the event conventional communications are interrupted. The Emergency Operations Temporary Project Office will be of sufficient size to provide support to the Project Manager, project administrative and support staff, and debris collection and site managers. A separate 10' x 20' office within the same facility equipped with general support equipment can be provided to the District.

Satellite

Ceres knows that immediate communications are critical to an effective response to disaster. We maintain an account with a satellite communications company and maintain satellite handsets for our managers and to provide to our customers as "loaner phones" until standard cell phone service is back online.

In the U.S. Virgin Islands after Hurricane Irma and Maria, the telecommunications network on the islands were destroyed. Given the islands remote location, telecommunications providers struggled to repair the network. Ceres deployed mobile satellite dishes at each debris management to maintain connectivity for the USACE and Ceres to review real-time production data.

Ceres also has the capability to utilize various satellite communications system, which when wired together provide high-speed internet access roughly equivalent to a T-1 line. When powered by a portable generator, our management and our Mobile Command Center users have local and world-wide communication tools to support our high service level.

FirstNet

Ceres also participates in FirstNet, the First Responder Network program developed by AT&T. This gives us the ability to prioritize cellular and internet communications during an emergency. We can request equipment and resources from FirstNet to improve cellular communications and services during an incident.

Life Support and Fuel Supplies

Ceres comes to the project self-sufficient and ready to help in many ways, including the provision of necessities. Due to the uncertain nature of room and board, Ceres mobilizes with life support for our crews and for some subcontractors. Additionally, if Coral Springs Improvement District seeks assistance in provision of basic needs of water, food, shelter, and ice, Ceres can supply these services, as we have done in the past in other locations.

Debris Management Sites (DMS)

When a DMS is established, a Site Plan will be developed for each site, and include, but not be limited to:

- A description of project operations
- Site layout
- Environmental factors
- Site photographs

Additional sub-plans that may be incorporated as necessary in the Site Plan include:

- Environmental Protection Plan
- Dust Control Plan
- Traffic Control Plan
- Site Safety Plan
- Fire Prevention Plan
- Production Plan
- Other plans may include Truck Routes and Access; Site Staffing and Assigned Duties; Debris Separation and Hazardous Waste Handling plans.



A water truck sprinkling to control dust on an access road.

DMS Construction Timeline

Each designated Debris Site Manager will commence construction of their respective DMS within 24 hours of notification. DMSs will be fully operational within 48-72 hours of Notice to Proceed. The Project Logistics Manager is responsible for ensuring gravel for access and internal haul roads and dump pads, prefabricated inspection tower kits, erosion control materials such as silt fence, straw bales, coir fiber, and geo-membrane liners for hazardous waste containment areas are available on site within 24 hours of notification. Additionally, portable truck scales may also be requested at the direction of the District.

Emergency Roadway Clearance and Debris Removal Phase

The following information outlines a generic plan for responding to debris-generating emergencies. Please note that this general summary is not specific to a particular type of disaster event. This phase encompasses the majority of the physical work of the project. It also generates the most records including load tickets and logs of various kinds. This is also the phase where careful planning pays huge dividends.

Emergency Road Clearing-Cutting and Pushing Public Right of Ways

When emergency road clearing is required, separate crews will be allocated and will be available within hours following an event. Ceres typically mobilizes this equipment pre-event based on weather forecasts. Cut and Push Crews will be prepared to work 24-hour shifts (with rotating personnel).

Cut and Push Crew typical configuration is:

- One front-end loader 4/1 bucket (or equivalent) with experienced and qualified operator
- Up to two transport trucks approximately 30 cubic yards with operator(s)
- Two laborers with chain saws and rakes
- Two flag persons
- One Bucket Truck with an experienced operator or climber (optional based on need)
- One Foreman with cell phone and pickup

The number of Cut and Push Crews will be determined by the District. Ceres owns eight (8) wheel loaders (with appropriate grapple attachments) and has additional subcontractor supplied pushing equipment.

Ground personnel will be supplied with sufficient types and quantities of tools and materials to effectively push the debris to the roadside to clear routes for emergency traffic. In the event debris cannot be pushed aside, it will be loaded in trucks and transported to nearby off-street locations for temporary dumping, to be picked up later by the normal debris clearing crews. When each assignment is complete, Ceres' crews will contact the District's dispatcher to obtain authorization to proceed to the next assignment.

Debris Collection

Crews will be dispatched to begin work within two days, and according to the District's priorities and the removal schedule adopted in coordination with the District representative. At the direction of the Ceres field supervisor each assigned debris removal crew will service each assigned road or right of way. Daily meetings will be conducted at 7:00 AM between the District and Ceres. Zones and Sections will be

identified and prioritized. Progress will be updated and reported to the District at the close of business each day. Additional passes will be conducted prior to project completion in agreement with the District or per contractual requirements, to ensure adequate time has been scheduled for residents to move their debris into the right of way.

A typical crew will be comprised of:

- One Knuckleboom Loader (or one 4-cubic yard wheel loader with grapple)
- One Bobcat with grapple
- Two laborers with chain saws and rakes
- Two flag persons
- One Foreman with cell phone and pickup truck (one foreman/ three crews)
- GPS Tracking and Navigation Aids
- Three hauling trucks or trailers (30 - 50 cubic yards). Additional/large capacity trucks may be added for longer hauls.



A Ceres self-loader with a trailer making pickups from the ROW.

First preference will be given to hauling vehicles best suited to local conditions. Knuckleboom self-loaders are efficient, but in areas with narrow streets or limited overhead clearance, they are too large to be effective. In tight areas, pickup trucks with dumping trailers minimize traffic disruption and potential damage. Crew and overall debris collection production will be monitored daily. The Project Manager will alter crew composition and overall number of crews as necessary. Self-Loaders may work singly or in conjunction with dump trucks. In accordance with FEMA guidelines, hand-loading will not be allowed or tolerated in any circumstance. Ceres owns 13 Self Loaders (Knucklebooms) and has access to many more through our subcontractors. Following Hurricane Irma, Ceres bought additional knucklebooms to ensure immediate response to our clients.

A minimum of one **Hot Spot Crew** will be assembled for each zone during this project. The crew(s) will commence operations within 24 hours of the notice to proceed. The typical crew will consist of:

- One Knuckleboom or self-loader
- Three Laborers (one sawyer and two Flagmen)

Work zones will move as the debris is cleaned up from the streets and boulevards. When the work zone is located on or near a heavily traveled roadway, it will require additional flag persons, additional signage, and/or assistance from local law enforcement agencies. The crew foreman will monitor the work zone and all other aspects of crew operation.

River and Canal Debris Removal

Ceres has extensive experience removing debris from waterways. Since 2018, Ceres has completed over 3,300,000 linear feet of waterway debris in Livingston Parish, LA. Ceres has also completed waterway debris removal in Iowa, Georgia, South Carolina, and Florida.

Debris removal can be accomplished with long reach excavators in some instances, and where required, floating cranes and other amphibious equipment would be mobilized. Several of Ceres' subcontractors are specialists in waterway activity including debris removal. Wet soil conditions and mud will cause problems for wheeled vehicles, making low ground pressure equipment a necessity. Allocation of equipment is always important, but special care must be taken to deploy equipment that will not easily become stuck when cleaning logjams and waterways.

Ceres has also performed emergency levee repair. We own most of the heavy equipment necessary for this work and we have experienced operators available to operate the equipment.

Heavy rainfall, especially following high wind conditions, may cause waterways and canals to become clogged with vegetative and other debris. Logjams must be removed so that future rainfall does not contribute to more flooding, and to promote unimpeded water drainage of any existing flood situation. Existing debris piles near waterways and canals should be removed on a priority basis, so that if additional rain occurs the debris will not float into the drainage system and cause further problems.

Water-based, three feet or less of water depth

Depending on the characteristics of the waterway, temporary bypass pumping, cofferdams, or other means to control the flow of water may be used to enable operation in the waterway.

Dependent on the ability to control the flow of water, various methodologies would be used. These methods could include a combination of the following:

- Hydraulic Long Reach excavators operated from shore
- Willow draft work platforms with Hydraulic Excavators and Grapples
- Winch Truck
- 17-foot utility work boats with 25hp out-board motor.
- Cable Skidders or Tractor Dozers with Winches- laborers would be used to attach the cables to the debris in the waterway, creek, or tributary.



Water-based, greater than three feet of water depth

The removal of vegetative, construction, and demolition debris, hazardous material, and recyclable material in greater than three feet of water will be accomplished primarily with floating plants equipped with spuds supporting hydraulic excavators with long booms equipped with material grapples and materials barges, although a combination of approaches previously detailed may be used. A flexi-barge will be used along with a winch truck as well as a utility work boat with motor. Exact methods are dependent on local conditions and geography.

Sewer, Culvert, and Catch Basin Cleaning

If required, Ceres will supply full-service cleaning/pumping for sewers, culverts, and catch basins. We will provide qualified crews and can supply diesel and gas powered, trash, submersible hydraulic, double diaphragm and centrifugal pumps to allow for cleaning of pipes from an 8-inch diameter up to and beyond 5-foot diameter pipes.

Following Hurricane Ian in 2022, the Florida Department of Transportation (FDOT) contracted Ceres to clear storm drainage systems and catch basins in 4 counties. Over 1,200 catch basins were included in the program.

Hazardous Tree, Limb, and Stump Removal

Ceres employs crews with professional tree climbers and aerial equipment such as bucket trucks to remove hazardous hanging branches and leaning trees (“hangers” and “leaners”). Ceres has performed this work on previous storms with an excellent safety record and with an excellent damage record. In response to Hurricane Katrina, Ceres was responsible for trimming and removal of trees in all of Jefferson Parish, LA amounting to 18,599 trees.

Flooding

Ceres expects flood recovery work when a client has significant land area in a 100-year flood zone, and when rivers and other waterways pass through the area to be cleaned. Flood recovery work generally requires specialty equipment, such as long-reach excavators, floating excavators, and a greater amount

of tracked skid steers. Wheel loaders with buckets and grapples are often used to remove debris that may fall apart if picked up by a knuckleboom loader.

Ceres has surveyors and other specialists on staff who can determine which flooded areas will be likely to drain first so we can plan and allocate equipment based on those studies.

Although some of the same types of debris are removed in flood and non-flood disaster recovery, typically storms with heavy rainfall increase the amount of construction and demolition debris when compared to vegetation. Also, the timeline is longer in flood situations because standing water takes time to recede. The debris removal may also be more complex as it can involve partial or full demolition of structures. For example, in a post flood situation, a house may have sheetrock walls that must be inspected by an expert who determines that sheetrock must be removed. After removal, the debris may be left on the right-of-way in loose piles. These piles will probably present more difficulty in loading than vegetative debris, or a pile of wind-blown privacy fence, because the waterlogged debris may have no structural integrity and will fall into pieces when picked up. For this reason, the types of equipment may be different in flood situation, with wheel loaders and dump trucks more prevalent and self-loading knucklebooms less prevalent than in a non-flood storm. Ceres owns nearly all types of equipment used in flood recovery, and we have subcontractors who specialize in flood disaster recovery.

Ceres has a special hazardous materials (HAZMAT) team that specializes in preventing the spread of contamination and infestations of rodents in areas that were flooded. From experience, Ceres knows that these areas are prone to contamination from sewage, agricultural run-off, mold, and chemicals, they are also prone to rodents. Ceres plans to concentrate heavily on these areas to limit the spread of contaminants and to limit the breeding of rodents and pests. Once the determination is made in conjunction with local officials and the EPA, if applicable, Ceres will utilize its special teams to target these areas.

Pathogens are also more of a problem in flooded areas. Water promotes growth of undesirable organisms, and it also facilitates transfer of bacteria that exist in an environment to humans working in that environment. Our corporate health policies address hazards of working in a flooded disaster environment, and Ceres uses procedures including additional immunizations and additional personal protective equipment such as waterproof clothing and footwear, face shields and respirators (air filters) to minimize hazards of flooded areas.

Flood situations may also generate other types of task orders, such as pumping water or clearing catch basins. Ceres is ready for these sorts of eventualities in the District. If a storm leads to flooding, we are prepared to transfer our debris management sites and equipment staging sites to higher ground using identified alternative transportation routes if necessary. Ceres also has several barges, dredging, and water salvage companies on hand as subcontractors if the need arises.

Certification of Maximum Volume Capacity of Hauling Trucks/Trailers

Prior to initial use, authorized Ceres personnel and Coral Springs Improvement District representatives will inspect hauling trucks. Only pre-approved trucks will be received at the DMS. Approval will include documentation of truck identification and insurance, safety requirements, and measured cubic yardage capacity. A unique approval number will be assigned to the truck and posted on the truck along with measured capacity. All units hauling debris are required to be "measured in" prior to commencement of work. The hauling unit/truck/trailer certification procedure is mandatory and will be administered by quality control representatives of Ceres and the District. A Truck Certification Log Sheet will be created for each hauling unit/truck/trailer. Unit specific information along with Year, Make, Model, Address, Photograph, License Plate information,



Placarding a truck.

Driver Name, and signatures will be recorded on the log. At this time, a unique identifier will be assigned to the unit. Truck Certification Logs will be maintained by Quality Control Staff. The log will be maintained and available to DMS inspection personnel regarding truck approvals, approval number, capacity, and other pertinent information.

The unique truck/trailer identification number and its maximum carrying capacity are written with permanent marker on Ceres placards that are mounted on both sides of the truck/trailer. Ceres uses pre-printed labels with our name and blocks for the assigned identification number and measured volume. These labels cannot be removed without destroying the label. All equipment is subject to further inspection by the District at any time during the project.

Work Locations

Dispatch records will be maintained for the duration of the project. Records will include date and time of dispatch, crew and unit identifier, and status of assigned section (In Progress, Completed). Typically, one contractor will be assigned to a given section. Sections may be comprised of individual developments or combinations thereof. Accurate and thorough Dispatch Logs enable the identification of any potential issues and the responsible party.

Prior to the assignment of sections to crews, each section/subdivision will be inspected by Ceres Field Personnel to ascertain the optimal crew configuration/type (Self Loader, Wheeled Loader with Dump Trucks, High-Capacity Trailers, or other combinations of equipment). Classification of sections maximizes production and minimizes potential damage to property. Additionally, all supervisors will conduct weekly toolbox meetings and develop activity hazard analyses in compliance with the corporate Health and Safety Plan.

Field Management

Regular and effective communications are critical to the rapid dissemination of appropriate and accurate data to both the District Management Team and the Ceres Management Team. As the project progresses, the needs of the District may change and resource requirements may need to be reassessed. The original plan, therefore, may need to be modified. In order to ensure effective and efficient execution of all fieldwork, the Ceres team, from Site Managers up to the Project Manager, will meet on a daily basis. The Project Manager is responsible for coordinating the daily scheduling and dispatch of cleanup crews with the District and will meet with the designated representative on a daily basis. The Site Manager is responsible for management and operation of a reduction site, loading sites or any other work site. The Site Managers report directly to the Sector Manager, who reports to an Area Manager, who reports to a Project Superintendent, who reports to the Project Manager. Depending on the scale of a disaster, the number of managers assigned to the Ceres Team will vary depending on local conditions. Foremen at the reduction site(s) and for the collection and hauling activities are responsible for crew supervision and report to the Site Manager.

Each Site Manager ensures that their crew operates in an efficient manner and is responsible for documenting and inspecting work performed. Site Managers document safety meetings, equipment safety inspections, quantity and location of debris hauled, areas completed, and daily time sheets of personnel and equipment. Site Managers also monitor quality control issues such as completeness of cleanup and/or trimming and contract compliance.

The collection crew Foreman will be responsible for scouting future debris removal locations within the daily schedule set by the Program Manager. While scouting the zone, the Foreman's responsibilities include:

- Locating logical trucking routes.
- Identification of Sections by Crew Type/Composition.
- Locating and planning the control or elimination of hazards within the zone (such as high traffic areas). Preference will be given to Self-Loaders to ease traffic congestion and minimize damage.
- Advising the Site Manager of any anticipated difficulties or hazards.

- Determining and obtaining resources necessary to ensure a steady workflow.

At the end of each shift, documentation of work completed will be tabulated by the administrative staff and used to schedule the next day's work activities. At this time, any daily reports required by the District will be produced.

Scheduling Control Debris Collection

During post-award preparation the Project Manager obtains maps detailed enough to provide individual debris collection crews address block information. Maps will be divided and identified according to Districts, Sections, and Developments or Address Blocks. The Master Debris Management Map will be located in the Emergency Response Mobile Command Center. Individual developments or address block maps will be reproduced on 8.5" x 11" paper for use in crew dispatching. Each Site Manager will be provided with a binder containing all the development/address block maps for the event's entire area.

The Project Manager will be responsible for the assignment of Districts, Sections, and Developments or Address blocks to subcontractors and their respective crews. A written master assignment file will be maintained in the Emergency Mobile Command Center and will be updated as changes or additions are made. The dispatcher will be responsible for dispatching crews to their assigned areas utilizing the master assignment file. Subcontractors and their respective crews will not be permitted to have more than two open assigned areas. Communication between the subcontractors, their respective crews and the dispatcher will be via radio or telephone. Upon completion or near completion of an assignment, it is the responsibility of the crew leader or subcontractor to request an inspection. The dispatcher will forward this request to the debris collection superintendent or area manager for action. The debris collection superintendent or area manager will coordinate an inspection with a District designated representative.

Once an assignment has been completed and inspected, a new area will be given to the subcontractor. Depending on the size of the subcontractor and/or crew, areas may be as small as address blocks or developments up to portions or even entire Sections. Crews will not be permitted to leave their assigned area and move to another work area until all work is completed as required and the area inspected, and authorization received from the Site Manager. The dispatcher is responsible for continually updating crew locations. At the end of each shift, the dispatcher will provide the field managers with a list of crews and their current locations. Subcontractors and crews are prohibited from collecting debris from outside of their assigned areas. The District field representatives will be provided updated crew assignments daily.

Project Manager

The Project Manager (PM) will serve as the principal point of contact between Ceres and the District Operations Manager. The assigned PM will be knowledgeable about all facets of Ceres' assigned tasks and will have executive project responsibilities. The PM will have written authority to sign for the corporation in matters relating to this project and the District.

Upon receipt of a Notice to Proceed, the PM will be on call 24 hours per day, seven days per week, and will have electronic linkage capability for transmitting and receiving relevant contractual information. This linkage will provide immediate contact availability via cell phone and fax machine and have Internet capabilities. The PM will participate in daily After-Action Reviews and disaster exercises, functioning as a source to provide essential element information. The PM will report to the District Operations Manager on an "on call basis" and be capable of responding within one hour of notification.

The PM will ensure that all District event goals and priorities are met and will have authority to make executive decisions regarding the project. The PM will work out of Ceres local disaster office and will meet



with his support staff and crew leaders at the end of each day to review progress and set goals and priorities for the following day.

Field Supervisors/Crew Leaders

Ceres Site Managers are responsible for ensuring safe and healthy work environments exist during all operational phases. The Site Manager's specific daily Health and Safety and Operations responsibilities include:

- Monitoring and Inspecting Heavy Equipment Operators, Truck Drivers, and Traffic Controllers in the safe operation of their specific area of responsibility using the proper tools and in accordance with the safety procedures and guidelines outlined in EM 385-1-1 and CFR 29 Par 1929 and 1910. It is important to note that a debris clean-up operation exposes the general public to the numerous hazards involved in debris collection and removal.
- Enforcing the use of proper guards, controls, and work practices. Monitoring each feature of work for human, situational, and environmental factors that could cause accidents.
- Locating compiling contact information for area medical facilities. Crew Leaders will be equipped with a pager and a cellular phone in case of emergency.
- Supervising and evaluating overall worker performance, including safety.

Crew Leaders document daily production to monitor and ensure the most efficient operations. The information they are to record includes: cycle times of trucks, loads per hour and production.

Crew leaders are also required to make sure that safety gear is provided and that it is adequate for the hazards involved and enforce proper use and wearing of protective gear. Accidents will be recorded and reported on the Supervisor's Accident/Incident Investigation Report by the Crew Leaders.

Daily records submitted up the chain of command to the Project Manager will include: sub-contractor/employee name; equipment number; type of equipment and hourly equipment documentation, downtime, lost time, and sick time.

All accident/incident reports are forwarded through the Health and Safety Manager to the Health and Safety Officer (HSO). The HSO notifies the PM, who in turn informs the District Operations Manager and implements all procedures as set forth in the Ceres Health and Safety Program.

Description of a Typical Workday

It will be the responsibility of the Sector Manager to schedule and coordinate the location of a particular crew and equipment necessary for its job function to its location through direction to the Field Supervisors. This will take place through schedule planning from the previous day. The Field Supervisor will notify members of the crew of the start time, specific job function, and location where he/she is to report. At the beginning of the day each field employee will sign in a daily time sheet, the location according to zone (if the zone changes during the course of the day the employee will document the new location), the phase of work he/she is performing, and the unit number and beginning hours of the piece of equipment that he/she is operating (if applicable). The employee responsible for loading trucks and truck drivers will keep a running tally of the loads they complete from each particular zone over the course of the day. It is then the responsibility of the field employee to perform an inspection of the piece of equipment and inform the crew Foreman so corrective actions may be taken. The inspection will be documented on a punch-list that is supplied on the employee's daily report. After inspections and documentation are complete, the crew will begin removing the debris from their zone assigned.

Two flagmen will be placed on each end of the work perimeter to meter the flow of traffic into the work perimeter. If debris is to be moved across the roadway, the flagmen will stop all traffic. When the loading of a truck is completed, the flagmen will also stop traffic while the truck moves out of the controlled area. During the work, the flagmen will be equipped with two-way radios to coordinate the direction of traffic. Additional trucks staged for loading will all be stationed to the side of the roadway from which they will be loaded so they will not obstruct incoming traffic to the work perimeter. When loading is completed, the truck will leave the work area.

The trucks will be placed in single file to the rear of the Knuckleboom loader. As each truck in the queue is loaded and departs for the dumpsite, the next truck in line backs up to the loading perimeter. The Knuckleboom loader will load from piles that are staged by two front-end loaders working ahead of the Knuckleboom loader to limit the amount of movement of the Knuckleboom loader during the course of the day. When self-loading trucks (self-loaders) are in use, those trucks will be directed to an appropriate location within the work perimeter where they can begin loading immediately.



The front-end loaders will stage the material from the area between the sidewalks and the street into staging areas on the side of the street. If the crew is working in a high traffic area, then this method will not be incorporated – rather the staging will be done completely on one side then staged completely on the other side. When the Knuckleboom loader encounters material difficult to handle (such as chunk wood), the Front-end loader will assist in performing the loading.

Two laborers trained in the use of chain saws will assist the Knuckleboom loader. They will rake and clean up the area of the pile. When oversized material is encountered, the laborers will use chainsaws to reduce its size. The laborers will also assist the truck operators in staging for the Knuckleboom loader, notifying when loading is completed and for obstructions to and from the loading area.

The crew Foreman will be responsible for scouting future debris removal locations. He will utilize maps to locate the perimeter of the zone to which he is assigned. While scouting the zone, the Foreman's responsibilities will include:

- Locating logical truck routes.
- Plotting a logical and efficient direction for the crew.
- Locating and planning for hazards within the zone (such as high traffic areas).
- Notifying his Supervisor and Sector or Area Manager of hazards in a timely fashion so the hazard can be avoided if possible or mitigated if necessary.
- Identify plan for and obtain the necessary resources for a steady workflow in future locations of the work zone.

At the end of each shift, crew employees will complete their time sheet by entering in the time the shift ended, the ending hours on the equipment they utilized and the number of loads they either hauled or loaded. They will deliver this timesheet to the Foreman before leaving the shift. The Foreman will compile the labor information to a daily worksheet, along with Purchase Orders, trucking that was utilized and number of loads hauled, equipment utilization, and a briefing of the course of the day describing any problems that arose and solutions implemented, and areas worked. The Foreman will then turn in the reports for the day.

After the meeting is adjourned, the Project Manager (PM) will collect all the data. The next business day the data received, and the daily reports will be entered into a computerized database. These reports will be evaluated by the Disaster Response Business Unit Director and discussed with the CEO and the PM. The data will be used in weekly reports that itemize costs per region and code and weigh them towards the projected costs and schedules of the project. These reports will be submitted weekly to corresponding company divisions along with reports submitted to the District. It will be the responsibility of the PM to utilize the minutes of the daily meeting and the information from the reports to make daily assessments of the schedules of each individual crew. The PM will also have daily meetings with the District regarding performance and schedule issues of the project. This meeting will cover the customer needs of each zone, projected costs and scheduling of assigned zones, priority of zones, and work to be completed.

Geographic Area Management

Every area has its own unique geographic characteristics that define the parameters of the response. An urban area, smaller municipalities, and rural areas offers different challenges to the successful completion of a disaster recovery mission. Traffic is always an issue that must be addressed, especially when working in and around waterways. Bridges are natural bottlenecks, and our experience has taught us, the less they are used during the transportation of the debris, the better. Ceres is always aware that our disaster recovery work is not the only thing utilizing the transportation system. Through the selection of strategically located DMS, our haul trucks should have minimal impact on these areas, as the haul zones are designed to keep the trucks working close to each DMS. In the successful completion of our Hurricane Katrina disaster recovery operation in Louisiana, we worked with all these geographical characteristics and traffic

never became an issue because the zone design and DMS locations worked together as intended. All impact sensitive areas, such as waterways, parks, forest land, and reserves will be dealt with in an environmentally appropriate manner.

During work for the USACE in Louisiana after Hurricane Katrina, we performed debris removal operations in 11 Parishes, and operated 54 DMS/final disposal sites, simultaneously.

Debris Management Sites (DMS)

Ceres will utilize the DMS identified by the District. In the event that additional sites are required, Ceres will work closely with the District to secure leasing agreements and permitting for additional facilities. The state or local environmental authority would be notified, and the required information submitted by Ceres.

Ceres will provide sufficient equipment and personnel to process, by burning (if allowable) or grinding, a minimum of 210 and up to 500 cubic yards of debris per hour per crew. Each DMS would generally include the following equipment:

- One Grinder, either horizontal or tub (depending upon needs/specs), and/or Air Curtain Incinerator
- Two Backhoes with grapples
- One Wheel Loader with rake
- One Wheel Loader with a light materials bucket for loading mulch
- One Maintenance Truck
- One Water Truck
- One Road Grader (optional)
- One Inspection Tower
- One Hazardous Materials Containment Area
- One Foreman with cell phone
- Four walking floor trucks (120cubic yards) for hauling mulch
- Additional Equipment as determined by the Contract and Site Manager

One operator will be assigned site maintenance duties and will operate the Motor Grader, Water Truck, and Low-bed Trailer. This operator's primary duty is to ensure use of the roads by the dump trucks and maintain dust and fire control. The Loader with blade will have intermittent general site maintenance duties and will keep areas around the burn pits, ash storage, and grinding areas clean.

Ceres will construct a hazardous materials containment area at each DMS measuring approximately 30' x 30'. Typically, the perimeter will be lined with hay bales and staked in place. The area will be lined with heavy gauge plastic (10 mil or greater) to provide a waterproof barrier. A plastic cover (10 mil or greater) will be used to prevent rain from entering the containment area. Site run-off is redirected away from the containment area by site grading. Hazardous materials that are encountered during cleanup operations will be staged in this area. Such materials will be properly disposed of in a timely manner.

Inspection

DMSs will be the point of inspection and load volume estimation by the District or their designated representative. Inspection towers will be used to observe and record all trucks entering and leaving the DMS and document their loads. The tower will be 10 feet above the existing ground elevation, with a wooden handrail and steps to provide access and constructed of pressure treated lumber. The floor area

will be 8'x8', constructed of 2'x8' joists, 16" O.C. with 3/4" plywood supported by four 6"x6" posts. The perimeter of the floor area will be protected by a 4' high wall constructed of 2'x4" studs and 3/4" plywood. The entire floor area will be covered with a corrugated tin roof. The roof will provide minimum 6' 6" headroom below the support beams. The inspection tower will be large enough to adequately accommodate a minimum of three people simultaneously.

District Monitors/Inspectors will inspect each load to verify that:

- The truck has been pre-approved and measured.
- The load is eligible.
- The 'percentage filled to' figure is determined and noted on each individual load ticket.

The Monitor will determine the capacity of the truck and estimated load volume (percent capacity) and evaluate the load for contaminants requiring separation. The Monitor will instruct the driver regarding the appropriate dump location at the site and will verify the truck is completely empty following dumping. The Monitor will complete the load ticket presented for each load delivered to the site.

After inspection, the material will be forwarded to the tipping area supported by a wheel loader with rake and laborers. The laborers will inspect the debris and remove any contaminants. Contaminants that are hazardous will be handled by the Hazardous Toxic Waste Specialist, staged in the Hazmat containment area, and disposed of in accordance with federal, state, and local requirements. Other contaminants, such as metal, will be separated accordingly.



Load Tickets and Reporting

Ceres uses preprinted, five-part carbonless, color-coded load tickets. The tickets are available for use on this project if approved by the District. Each ticket has a unique serial number and ample space to record information such as: contractor, date, truck number, load size, driver, and type of material, origination, dumpsite, time, GPS Location, and inspector. Ceres uses a custom Access database program to record ticket information. The entry screen follows the format of the load ticket which greatly speeds up data entry. Tickets are easily verified and combined with a truck inspection table contained in the same database. One data entry clerk with minimal training can enter 700 load tickets (the equivalent of about 21,000 cubic yards) per day. Access also contains powerful report features that aid in ticket reconciliation and truck verification. Data is easily converted between Excel and Access for reporting purposes.

Material Separation

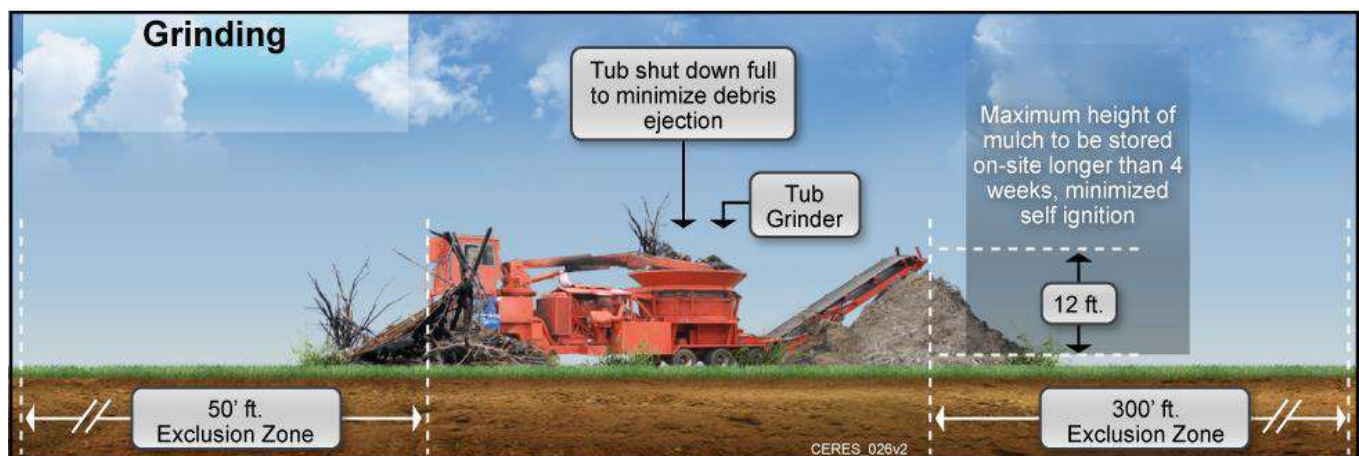
Due to the nature of these operations, material separation is required to properly and efficiently process debris. Collection crews will separate non-grindable debris to the maximum extent possible during collection and loading operations. The inspection tower will also assume responsibility for the separation of loads containing contaminants or non-grindables. Those loads, which may contain debris ranging from white goods, household hazardous waste (HHW), e-waste, and other materials, will be separated and sorted either manually or mechanically to remove the contaminants and then dumped in designated and appropriately lined/fenced areas at the DMS until final disposal.

Metal contaminants will be separated and baled or otherwise processed for recycling. Concrete will be separated and transported to a recycling facility and may be crushed prior to transport. Glass, plastic, and other materials will similarly be separated and recycled to the maximum extent possible. Debris that cannot be processed or otherwise recycled will be disposed of at an approved and lawfully permitted construction and demolition final disposal site.

Volume Reduction by Grinding

The wheel loader with rake will push material designated for reduction to the grinder. Great care should be taken to keep the debris free of dirt before processing with a grinder/chipper; this both maintains the value of the product and reduces the cost of grinding. If the mulch produced from grinding is to remain on site for more than four weeks, the mulch piles will then be stacked no higher than 12 feet to minimize the potential for spontaneous combustion.

Horizontal grinders, having a predominately closed grinding chamber, can operate with a minimal exclusion zone projecting out at a 45-degree angle at 250 feet from each corner of the in-feed conveyor. Tub grinders, if used, will operate with an exclusion zone of 300 feet on the “kick” side of the grinder and 50 feet on the “non-kick” side. Grinders will be shut down in a full tub condition to minimize debris ejection. The Dust Control plan will be implemented to ensure dust from the grinder does not impact the adjacent properties. Lockout/tagout procedures will be used on grinders and strictly enforced. All equipment in the vicinity of the grinders will be equipped with fully enclosed cabs.



Volume Reduction by Burning

The loader/rake will push clean debris in the direction of the burn pit, taking great care to keep the debris free of dirt. Once the debris is piled in the vicinity of the burn pit area, the backhoe with thumb will feed the Air Curtain Incinerator in such a manner as to promote complete combustion. The backhoe will also set aside any material that would process more efficiently in a chipper/grinder, such as large diameter logs or stumps.

The Air Curtain will be operated at least 100 feet from any stockpile of debris and at least 1,000 feet from any occupied structure. Prior to removal of ash debris from the air curtain incinerator pit, the material will be wetted. Ash stockpiles will be at least 100 feet away from any debris stockpiles.



Traffic Control

As discussed in other sections, Ceres requires and will provide certified traffic control personnel for debris collection, transportation, and processing operations. Competent and qualified personnel will be trained in traffic control procedures and will be provided necessary safety equipment and communication devices. Traffic control personnel will generally be placed at either end of a work zone to properly control the flow of traffic into and out of the work zone.

Work Hours

Collection crews will typically work up to 12 hours per day, seven days per week unless otherwise specified or limited by contractual requirements. For safety reasons, collection crews will work during daylight hours only. Debris processing sites typically operate 24 hours per day, seven days per week if sufficient lighting is provided during evening hours, unless restricted by the contract.

Final Disposition

Separated, processed non-grindables will be recycled to the maximum extent possible and practicable. Metals and concrete will be baled, crushed, or otherwise processed for transport to recycling facilities. Documentation will be retained regarding total type and amount of materials recycled and each recycling destination.

Clean woody materials will be processed to generate mulch. Live bottom trucks loaded with a rollout bucket-equipped wheel loader will be used to haul mulch to the final disposal site. Mulch hauling will be performed simultaneously with grinding. Mulch will be applied or disposed of at a site(s) approved by the District, as appropriate. The handling of Incinerator Ash Material will comply with all federal, state, and local requirements and the Incinerator Ash Material Management Plan.

Site Restoration

The Site Restoration and Environmental Survey Plan will ensure that restoration of the site will meet the owner's requirements and local regulations. In addition to site cleanup and removal of all debris, the Restoration Plan will include requirements for achieving ground cover through topsoil and seeding specifications. Other requirements may be mandated by the Erosion Control Plan, such as maintenance of straw bales, retention ponds, or erosion control fencing until ground cover is established. An outside independent party may be employed to conduct a post utilization environmental survey to ensure satisfactory site conditions. Site closure is normally accomplished within 30 days of receipt of the last load of disaster related debris.

Demobilization Phase

The PM prepares a demobilization checklist that includes a punch list of items to be completed by staff. The Punch List may include items such as arrangement for future maintenance of erosion control measures. The PM and staff are also responsible for final report to the District which includes lessons learned and results of operations.

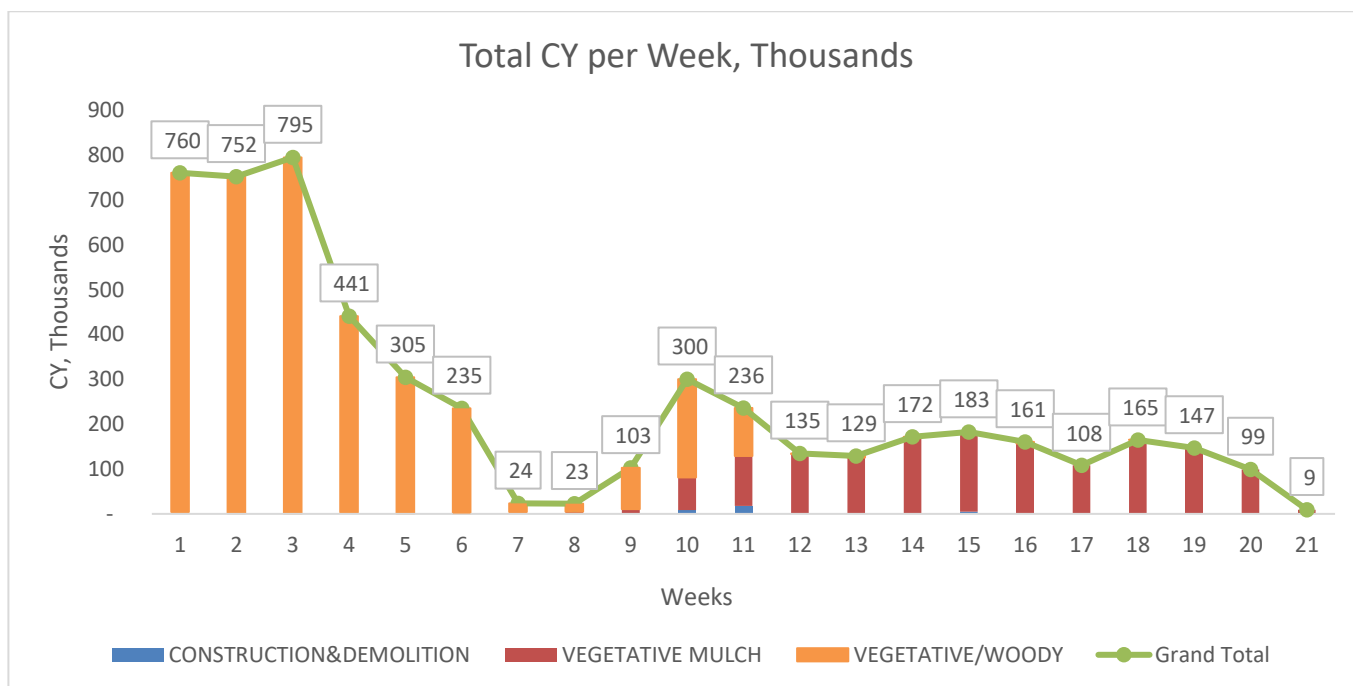
To see detailed information on documentation and debris tracking, please go to Tab 5, Automated Debris Management System (ADMS).

Potential Scenarios

Ceres is expert in quick-response service, as evidenced in a letter from the Superintendent of Public Works of Elizabethtown, Kentucky following a storm debris removal project:

“...Your representatives and employees were cooperative and responsive to our suggestions and requests regarding the progress of the cleanup. **Our town was cleaned up in an amazingly short time and our residents were very thankful.**”

Ceres is also expert in high-volume projects, as shown by our 2018 Hurricane Michael response in Southwest Georgia, where Ceres was activated by the U.S. Army Corps of Engineers (USACE). At the mission’s peak, Ceres was able to haul 140,000 CYs – 3.3% of the total project – in a single day. This was accomplished by utilizing 1,628 hauling vehicles and managing 144 subcontracts. The consistency of this type of significant progress allowed us to finish on schedule with the USACE staff drawdown plan. Ceres loaded, hauled and disposed of a total of 4.2 million cubic yards of debris.



Ceres Production Curve: Total CY Average per Week

Ceres is accomplished in all aspects of the work described in the RFP. Some of those tasks are performed in every project, while other activities are performed only in worst case scenarios. Whether Ceres is tasked with the smallest event or the most catastrophic, Ceres has experience, and no task is too small nor too large.

As the severity of an event increases, the physical scope of work of a project will grow. A major event will require a wider variety of services, and it will also require a more complex response with a corresponding higher level of management attention. All projects will require some basic services including debris loading and hauling. The physical actions of loading debris, cutting trees, hauling debris, reducing debris, managing, and closing out a site are similar on small and large events. The larger events also may require additional services including life support (water, ice, food), and as mentioned, the logistics and management abilities required on a larger event are at a higher level. Ceres is qualified to handle all events, large and small, as shown by our successful operations in each of the over 300 FEMA-reimbursed projects



we have managed, whether Ceres handled over 13 million cubic yards of debris or less than 10,000 cubic yards of debris.

The estimated cubic yards listed below are general estimates. Likewise, **projected mobilization times and equipment usage given are general estimates.** Graphical displays of approximated past performance on similar sized projects are given as a reference.

The following pages describe 2 projected scenarios and detail projected quantities and production rates. Graphs of hauling production in cubic yards on previous projects performed by Ceres illustrate Ceres' ability to perform each scope of work in each scenario. The graphs are rough illustrations of vegetative and construction and demolition debris and may use rounded numbers. The graphs generally do not include stumps, white goods, and other types of materials. Severe one-day drops in production usually indicate a "weather day" of zero hauling for safety reasons.

It is important to note that production rates vary for several reasons. In many cases, the rate of hauling is determined by how quickly citizens bring debris from private property to the curbside. In some cases, the city preferred very quick production. In other cases, the local government wanted Ceres' hauling crews to stay on the job for an extended time even though production was low, because the citizenry needed time to bring debris to the curbside.

Production rates in an event in the Coral Springs Improvement District will vary depending on the actual storm event and physical conditions, and also depending on the District's wishes, which may relate to how quickly residents can bring material out of their yards to the curbside. Generally, Ceres has the capacity to perform more rapidly than is preferred by the local government.

Event Type: 1

Spot Jobs – Localized

Ceres Headquarters Office Location: Sarasota, Florida permanent office with mobile Coral Springs Improvement District office

Number of TDSR Sites: Maximum of 1, no reduction

Location of TDSR Sites: To be determined

Size of TDSR Sites: 1 acre or more

Type of Hauling Equipment: Knuckleboom self-loading trucks, dump trucks/trailers

Total Expected Cubic Yards of Debris: less than 10,000 CY

Quantity of Hauling Equipment: Ten trucks or less

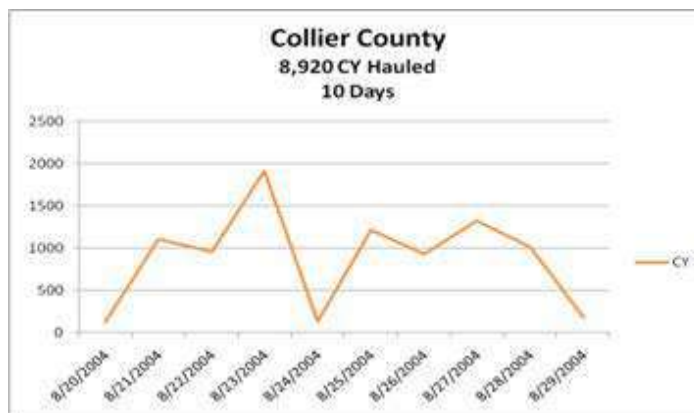
Time elapsed from Notice to Proceed to first arrival onsite of equipment: 1 hour

Time elapsed from Notice to Proceed to complete mobilization: 100% in 24 hours

Expected Management and Supervision Staff: 1 project manager, 1 or 2 foremen, 1 project accountant

Methodology for Scheduling and Routing the Removal of Debris: Ceres would provide one or more crews consisting of a chain saw crew with flaggers and self-loading knuckleboom trucks. A bobcat type loader may also be used. The crew would be supervised by a foreman who would interface with the District field representative, and a Ceres project manager would supervise the foreman and interface with the District administrators to assist with FEMA reimbursement including writing the Project Worksheet. Ceres' expert FEMA reimbursement staff would be available to assist further with FEMA reimbursement issues.

Ceres will haul the debris to a TDSR site where it will be reduced by compaction ("walking" on the debris with tracked heavy equipment) and then



transfer it to a recycling yard for grinding and conversion to mulch for recycling, or other method acceptable to the District.

Administration: All trucks would be placarded and certified by Ceres and District personnel, and each load would be ticketed by a District-authorized monitor. All loads will pass under an inspection tower and will be “scaled” or “called” by a District-authorized monitor and the load call will be recorded on the load ticket. Ceres will use its proprietary load ticket software that has been successfully used for twelve years on FEMA-reimbursed projects.

Daily reports will be issued by Ceres stating the amounts of debris hauled the types of debris, and the zones from which the debris originated. Additional information will be provided by Ceres as requested by the District. Ceres, with the District’s prior approval, will make available updates to citizens through internet access, including information on which areas have been cleared, and the proposed schedule for future clearing of debris.

Event Type: 2

Small Event – Widespread or District-wide

Ceres Headquarters Office Location: Sarasota, Florida permanent office with mobile Coral Springs Improvement District office

Number of TDSR Sites: up to 1

Location of TDSR Sites: To be determined

Size of TDSR Sites: 5 to 10 acres

Type of Hauling Equipment: Self-loading knuckleboom trucks, dump trucks/trailers

Total Expected Cubic Yards of Debris: up to 30,000 CY

Quantity of Hauling Equipment: up to 3 crews with a total of up to 12 trucks and 2 bobcats

Time elapsed from Notice to Proceed to first arrival onsite of equipment: 1 hour

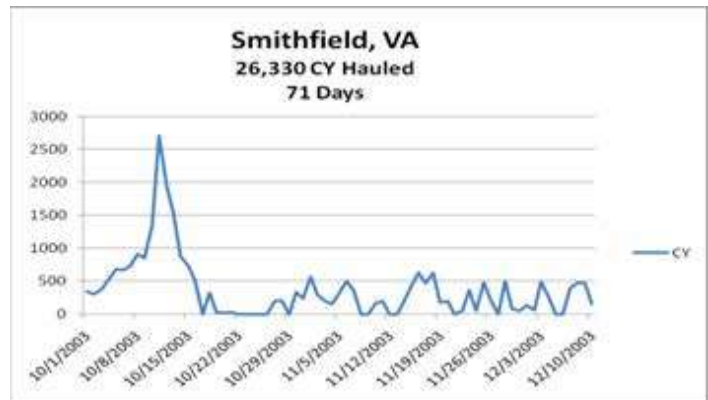
Time elapsed from Notice to Proceed to complete mobilization: 100% in 24 hours

Expected Management and Supervision Staff: 1 project manager, 1 superintendent, 1 foreman, 1 project accountant

Methodology for Scheduling and Routing the Removal of Debris: Ceres would provide two or three crews consisting of self-loading knuckleboom trucks with flaggers and chain saw operators. Bobcat type loaders would likely be used to forward material into larger piles for efficient pickup by self-loading knuckleboom trucks. Each crew would be supervised by a lead man, and all crews would be supervised by a superintendent who would interface with the District field representative. A Debris Management Site (DMS) will be established, a Ceres site manager will be installed who will manage the site operations, which would likely include a dozer, an excavator with grapple, a tub grinder or air curtain incinerator and dump trucks to haul out reduced debris (ash or wood chips). A Ceres project manager would supervise the superintendent and DMS site manager and will supervise site restoration. The Ceres project manager will also interface with the District administrators to assist with FEMA reimbursement including writing the Project Worksheet. Ceres’ expert FEMA reimbursement staff would be available to assist further with FEMA reimbursement issues.

Ceres will haul the debris to a TDSR site where it will be reduced by grinding and then transferred by “live floor” or “walking floor” trucks with approximately 90 cubic yard capacity to a recycling yard for grinding and conversion to mulch for recycling, or other method acceptable to the District.

Administration: See Event 1.



5 AUTOMATED DEBRIS MANAGEMENT SYSTEM (ADMS)

Ceres Environmental Services, Inc. has provided ADMS services on debris projects since 2008. Ceres' ADMS links key components of documentation including truck certification, load tickets and image databases. Ceres' ticket database has been in use for more than 10 years and is easily modified to meet the varying needs of our clients.

If requested by the Coral Springs Improvement District, Ceres will maintain a web-based data and GIS system in support of the ADMS. Additionally, Ceres will provide Quality Control representatives that monitor debris removal field operations using the contractor supplied ADMS equipment. Ceres has used this alternative monitoring option as part of our U.S. Army Corps of Engineers (USACE) project management in SW Georgia in 2018 and the Virgin Islands following Hurricane Maria and in response to the USACE contract in California following the 2017 wildfires.

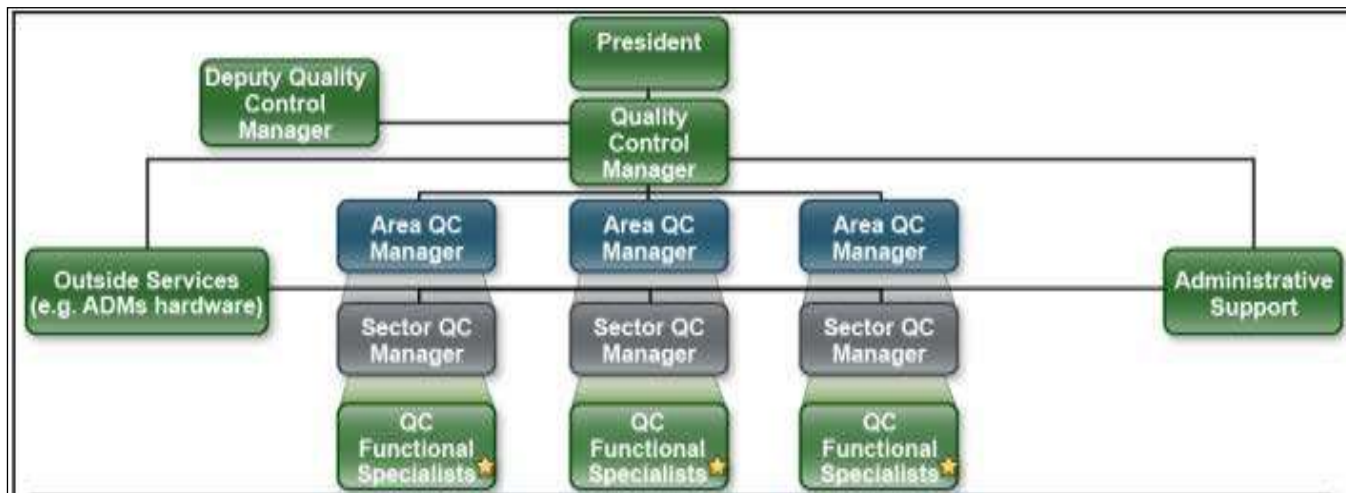
Ceres has worked successfully with many debris monitoring firms, such as Tetra Tech, CB&I Coastal, Inc., Thompson Consulting, True North Emergency Management, Debris Tech, Witt O'Brien, Rostan and others. Ceres has worked using several of the monitor companies' ADMS and if the District decides that a monitoring firm will supply the ADMS, we are amenable to working in cooperation with the monitoring firm using their selected ADMS as well.

ADMS Administration

The ADMS system will be operated under the Quality Control System as a part of that organization. The ADMS Manager will be responsible for the efficient and accurate collection of ADMS data and will report to the Quality Control Manager. A supervisory structure will be in place to ensure efficient field staffing and performance of the ADMS system, and the monitoring vendor will ensure sufficient hardware availability and the proper functioning of hand-held units, the hardware, and the software.

Quality Control, Staffing and Documentation

Quality Control personnel will be responsible for monitoring the proper execution of debris operations and will also be responsible for the correct execution of the ADMS system and the information it generates. The Quality Control Manager reports directly to the Company President in accordance with best corporate practice, as illustrated below. Depending on the size of the event, the organization can be readily expanded by adding additional Area and Sector Managers and Functional Specialists. This allows us to maintain coverage and keep spans of control within the ideal three to seven direct reports.



Quality Organization

Having the Quality Manager report directly to a company officer means that quality issues get visibility at the highest levels in the company.

ADMS Team Responsibilities

ADMS Manager: Responsible for the overall operation of the ADMS and reporting systems per the performance requirements of the ACI requirements. The ADMS Manager reports to the Contractor Quality Control Manager, specific responsibilities include:

- Manage training, deployment, and day-to-day operations of the ADMS system including reporting.
- Provide reports and documentation required by the Contractor Quality Control (QC) Plan to the Contractor Quality Control Manager.
- Ensure ADMS and reporting systems is meeting the performance specification or the ACI debris requirements performance-based metrics and take any corrective action required to meet metrics.

ADMS Technical Engineer: Responsible for the day-to-day technical support of the ADMS system and training for the mission staff (supervisors and QC monitors)

- Supervise the ADMS Equipment Support Technician(s) in the setup, operation, and maintenance of ADMS equipment.
- Monitor system performance and coordinate with Data Quality Specialist for any data anomalies and or inconsistencies.

ADMS Equipment Support Technician: Maintains the ADMS equipment in high working order and ensures supplies and other ADMS system needs are satisfied. Ensures all equipment is ready to be deployed at the beginning of each workday.

- Monitor ADMS consumable usage (i.e., thermal paper, spare devices, and printers, etc.) and re-order to ensure sufficient supplies are maintained on-hand.
- Perform end of day field maintenance of QC monitor devices and DMS equipment kits (cleaning, power charging, and consumable restocking) to ensure equipment is ready.

Field Supervisor/Technical Support Specialist: Provides dedicated support to DMS tower QA personnel for ADMS equipment, roving support, and supervision of QC Monitors to ensure compliance with health and safety, eligibility, and other operations plan procedures.

- Provide roaming support for Field QC monitors to assist with questions and troubleshooting of ADMS equipment.
- Perform end of day QA of QC monitor logs and system data to ensure any locally stored data has been successfully uploaded and is reflected in the system.

Data Quality Specialist: Provides mission support, monitoring incoming data for inconsistencies including operator and equipment errors, and checking for fraud. Interfaces between the ADMS Mission Manager and Database and GIS developer to provide required reporting.

- Perform system setup and configuration per ACI task order and other contractual documents.
- Perform end of day validation of Operations reports and GIS reporting systems and resolve any identified anomalies.
- Coordinate with contractor's designate for proper submission on invoices and supporting documentation per the ACI contract and task orders.

Quality Control Manager: Implements, controls, and maintains the QC system, including the phase-in of the Automated Debris Management System (ADMS) during the mission response and mobilization.

- Ensures all QC managers and functional specialists are adequately trained to perform the functions of their assigned duties.
- Ensures the preparation of Daily Progress and Production Reports with timely submittal to the government in accordance with contract specifications.

System Database Administrator: Provides database administration and on-call support for custom reporting and data exports of mission data.

- Maintain system security and monitor for proper system performance.
- Provide database support to ensure the proper synchronization of data between the government database and the internet reporting database.

GIS Analyst: Provides on-call support for custom GIS needs including GIS data import, and reporting internet data access via Geoportal.

- Import and configure custom debris management grids.
- Configure and publish custom geospatial applications to the geoportal, as required.

FEMA Training and AMDS Integration

Ceres has a robust federal reimbursement training program that focuses on each stakeholder in the process. First, Ceres staff are trained in debris eligibility concerns and most hold certificates from FEMA courses including IS-632.A, Introduction to Debris Operations, and IS-633, Debris Management Plan Development. These project managers are deployed on large-scale debris removal projects, such as North Port, FL following Hurricane Ian in 2022 where Ceres removed over 2 million CY of debris from ROW and waterways and removed over 20,000 trees. North Port, FL had filed their Project Worksheets to receive FEMA reimbursement ahead of most other jurisdictions in Florida. Second, Ceres also offers training to its subcontractors before any event regarding FEMA eligibility to include tree removal, hanger removal, and debris hauling. Ceres offers both online and in-person training. A potential subcontractor, or existing subcontractor, can log into their Ceres account and have various project managers, foreman, and operators take debris eligibility courses. The more individuals that participate in the Ceres training program, the greater the likelihood a specific subcontractor is chosen for work. Lastly, Ceres offers extensive FEMA debris training to its clients. This may include debris eligibility, debris monitoring, debris planning and full fledge exercises to practice this training ahead of an event. By focusing on training of each stakeholder in the process, Ceres imparts its extensive experience on others to help insulate any Coral Springs Improvement District project from FEMA reimbursement risk.

Ceres robust training program is paired with proprietary software, or automated debris management system (ADMS), to ensure the proper tracking of costs and the production of FEMA documentation. Ceres ADMS is built to specifications developed by the U.S. Army Corps of Engineers and tested with real-world events. Specifically, Ceres ADMS incorporates system operator (debris monitor) credentials with unique IDs to electronically register all debris hauling vehicles, bucket trucks, and support equipment, generate electronic load tickets at the debris origination point, generate unit rate tickets for tree or hanger removals, and performance of administrative functions such as verification of vehicle audit information, displaying real-time collection volumes, and progress and reviewing ticket/tower personnel GPS audit logs. In a layman's terms, this ADMS allows Ceres to capture work information for that individual debris load or tree/hanger removal, take pictures to document the hazard, and provide that information in a format accustomed to FEMA. Ceres is prepared to deploy the ADMS in support of any District project to track work performance and produce FEMA documentation in accordance with the federal programs.

Documentation – Field Operations

Ceres has its own forms for truck certification, load tickets, force account labor and equipment, man-hours, and equipment supplied. Ceres is pleased to provide these, and any other forms needed for the District.

Ceres often provides these forms to clients during disaster response projects. For example, Ceres performed debris removal for Indian River County following back-to-back hurricanes Matthew and Irma in 2016 and 2017. Since the County performed its own monitoring, Ceres brought its own truck certifications, load tickets, and other required forms for the County monitors' use. During project closeout, Ceres scanned all truck certification and load tickets and provided them back to the County for automated recordkeeping. Lastly, Ceres has transitioned its time and materials logs for emergency debris clearance to mirror an ICS Form 214 more closely. This is the standard ICS form used in emergency management to log activities performed by various ESFs. By mirroring this form in our own activities, Ceres can more seamlessly assimilate into Coral Springs Improvement District's emergency response functions and quicken PW development and cost tracking.



In addition to its proprietary forms, Ceres is also familiar with the sample forms included in the 2021 version of the Public Assistance Debris Monitoring Guide and the guidance provided by the Public Assistance Program and Policy Guide (PAPPG v4). These FEMA publications provide guidelines for debris management from preparation to concluding response and offer multiple sample forms for use during monitoring, including load tickets and truck certifications.


Ceres is also intimately familiar with PAPPG, Title 2 of the Code of Federal Regulations (CFR) Part 200 Procurement Standards, the Procurement Disaster Assistance Team Field Manual (2019 version) and other pertinent FEMA policy guides, fact sheets, and disaster specific guidance. Ceres maintains this information in a central repository to quickly compare policy guide revisions and distribute it to clients. When FEMA transitioned from 44 C.F.R. 13.36 to 2 C.F.R. 200, Ceres and its attorney wrote a crosswalk article highlighting the changes from one set of regulations to the other (The Construction Lawyer, Volume 36, Number 4, Fall 2016, Emergency Contracting: Avoiding a Disaster After the Disaster). In short, Ceres has access to and understands the various rules, regulations and policies required to meet FEMA reimbursement guidelines.

Ceres has recently expanded its field operations reporting with the latest ESRI GIS software suite, ArcGIS 10.7TM. Ceres is able to create sector, zone and subzone maps to augment completion of PDA Forms, provide better estimates of debris quantities/types, track the progress of debris collection operations and help closeout zones/subzones. In totality, ArcGIS helps create a common operating picture between Ceres, its various department and the District. ArcGIS has become an integral part of Ceres overall operations and is developing a common operating picture within Ceres and among our partners.


To highlight the importance of ArcGIS, Ceres recently implemented the software suite during Ceres' completion of CalRecycle's Camp Fire debris removal project, as well as for ongoing operations in Abaco, Bahamas from Hurricane Dorian. Ceres can tailor forms and reports with each project to capture required information and help create an administrative record to protect the District FEMA reimbursement. A screenshot of a sample report is provided on the previous page; complete copies are available upon request.

Documentation – Administrative

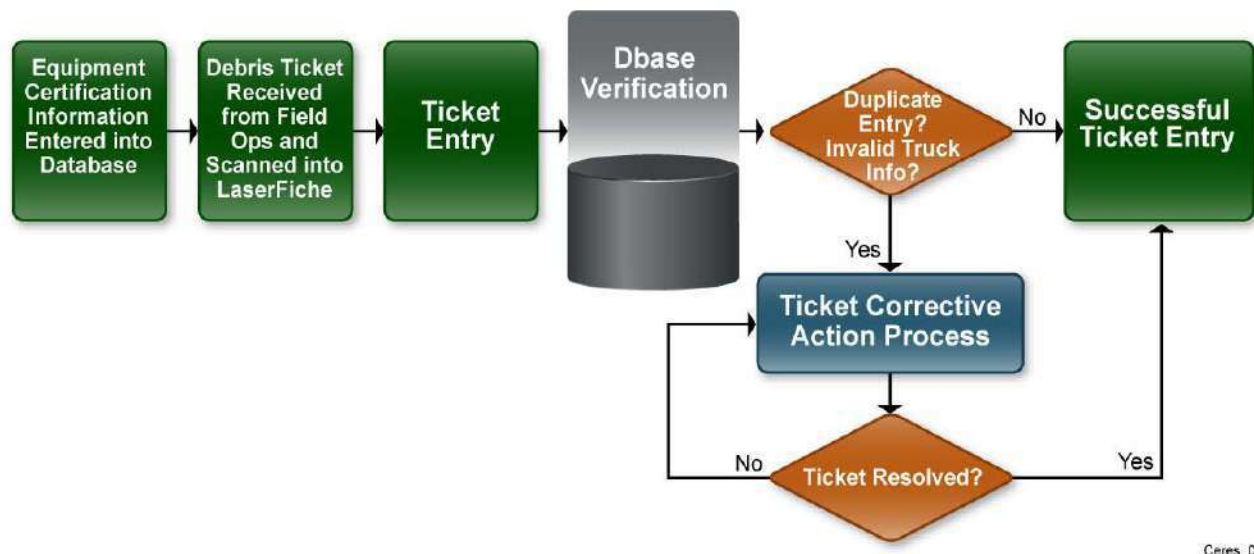
Tickets and Truck Certification Forms are the foundation of the major expenses on most projects. Tickets are designed in several versions depending on what information is required. Tickets may track debris by cubic yard, tons, each, or load. The debris stream may also influence the ticket form that is selected for any particular project phase. Truck Certification forms are also critical documentation that must be accurately and carefully recorded. These forms are carefully structured to ensure that all necessary information, as required by FEMA, is recorded. FEMA requires signed truck certification forms for every vehicle hauling on the project and a signed dump ticket for every load. Ceres supplies these 5-part carbonless forms if the District wishes.



Quality Control Form
 Debris Removal
 Submitted Time: 10/05/2019 7:01 AM
 APN: 058-520-009-000
 Address: 058-520-009 BARDEES BAR RD

QC Name	Mike Randall	
SUB	P31	
TF	9	
Weather Conditions	Weather Class	Class A
	Min Temperature	45
	Max Temperature	70
	Precipitation	0
Unique Features	Yes, Steep rutted driveway to top site	
Access	Poor up top, bottom is good.	
Rock	Yes, 3 loads on driveway	
Proximity to Stream or Watershed	Neither	
Walls or Chimney	No	
Multiple Outbuildings	No	
Vehicles	Yes, 1 pick up truck	
Pool	No	
Fencing	No	
Property Progress	Start: 60, End: PFI	
Picture #1		

Ceres has developed a powerful custom database that links key components of documentation including the truck certification database, ticket database, and the database containing all of the images of each individual ticket and the truck certifications. Ceres' ticket database has been in use for more than 10 years and is easily modified to meet the varying needs of our clients. The database is also designed to make data entry easy. One data entry person, with minimal training, can enter over 700 tickets per day. Drop down selections, short cuts and static information retrieval make data entry fast and accurate. The system does not allow entry of duplicate tickets thus preventing duplicate billing and duplicate payments. The system does not allow a ticket to be entered with an amount that exceeds the certified load amount of the truck. Additional features of this custom software make it flexible enough to record data that is known to be required for a particular circumstance or project. Ceres maintains separate databases for each project to ensure that data integrity is maintained.



Ceres 00

This flow chart illustrates the data flow and system logic for handling completed load tickets. The system will check for a non-duplicate ticket number, a valid truck number and that the load does not exceed the verified capacity of the truck before information will be saved in the data base.

Each completed truck certification form and each load ticket are electronically scanned at the field office and then transmitted to an imaging database located on a secure Ceres server outside the disaster area. The scanned information is then retrieved by our data entry staff and entered into the appropriate project database under normal office conditions. Database rules require that first the truck owner (Ceres or one of its subcontractors) and then the individual truck be established in the database before the system will accept any load ticket information for that truck.

Ceres has taken great care to develop both policies and procedures that can be consistently applied to every project. The Ceres "Data Entry/Accounting Procedures" manual is used to provide guidance to our data entry personnel, so all data is entered in a consistent manner to ensure data integrity. This extra planning makes the implementation of a project easier and faster. Additionally, the use of advanced communication technologies, such as wireless and satellite internet connections; cell phones with voice, data and text; and electronic imaging of paper documents, allow Ceres to simultaneously manage multiple projects, in multiple states. All reimbursable activities under a particular contract, for example, stump removal, operation of hourly rate equipment, and personnel hours, are recorded by our operations staff.

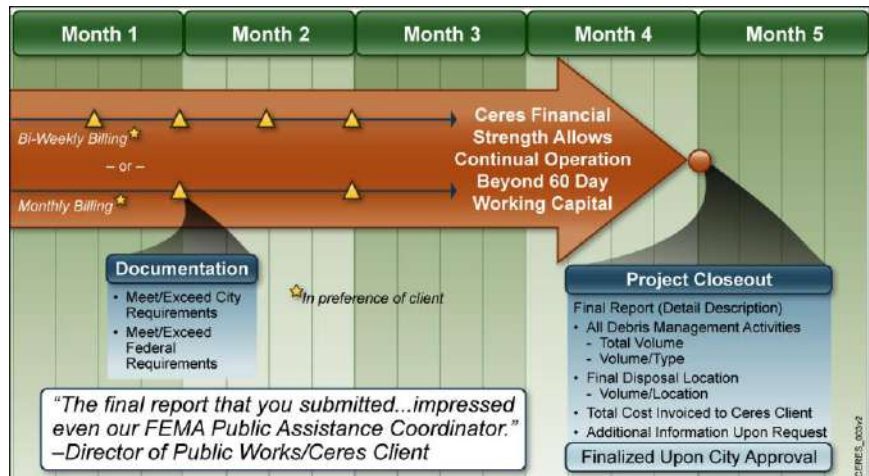
At any time, Ceres' image databases (images include both tickets and truck logs) are available to all our governmental customers as password protected read only files on the internet. The data has been used for audits by such Federal agencies as the U.S. Army Corps of Engineers.

Ceres audits the database for inconsistencies, data entry error and data integrity daily. This ensures that records of all potentially reimbursable activities are acceptable and auditable by FEMA.

Both standard and custom reports can be generated from Ceres databases. These reports are used to invoice work performed to the Client, to pay subcontractors, and to provide management/field operations with production reports. This information is readily shared in a variety of formats.

Invoicing

Ceres can invoice the District on a weekly, bi-weekly or monthly basis and in any format the client or a client's representative requires. Each invoice is submitted with appropriate documentation relating to the services provided. Documentation shall meet or exceed District and federal requirements for funding and reimbursement purposes. Ceres will provide technical assistance to the District in the completion of claims filed to FEMA or other agencies for funding and reimbursement. A documentation team will be assembled from representatives of quality control and accounting. This team will assist the District throughout the invoicing and reimbursement process long after the work has been completed. Ceres' financial strength enables Ceres to operate within the working capital requirement of the contract.



Invoices are generated as contractually agreed with all necessary supporting documentation. Project closeout is expedited by automated controls on truck identification, load sizes and ticket number validity.

Internal Audit

Ceres regularly conducts internal audits of the debris data to ensure foul play is not occurring on the project. For example, a Project Accountant will run reports on the average load calls, number of hauls per day, and total cubic yards hauled per day. That information is then compared for every truck to determine if someone falls outside the expected range. If a truck is below or above the expected range, the Project Manager or QC team will review the work of the individual truck and generate a report to document the discrepancy. Additionally, our GIS team may map all the collection locations across the District. One area seems to have tens of loads originating from the same or close by location. Similarly, the Project Manager or QC team will review the work and generate a report to document the discrepancy.

Monitoring Consultants

Many of Ceres' clients choose to contract with a firm providing monitoring services. The services provided by a monitoring firm may include: damage assessment, training, emergency and pre-event planning, direct communications with the District, incorporation of District forms and FEMA forms, post-event construction management, funding, and grants management. To eliminate any question of conflict of interest we will not involve ourselves in the actual selection process and we do not endorse nor recommend any of the monitoring companies. We do strongly recommend that the District verify that the proposed monitoring firm is not de-listed by the federal government on the "Excluded Parties List System" at www.epls.gov.

Ceres maintains extensive experience working with almost every debris monitoring firm in the industry today. Given the countless projects with each debris monitoring firm, Ceres understands the ins and outs of each firm's response and recovery structure, their respective automated debris management system (ADMS) and their respective invoicing procedures to ensure compliant documentation and payment recommendations. This seamless integration happens at the field level with truck certifications, monitor

dispatches, zone assignments, zone closeouts and the administrative level with contracts/pricing schedule during project kick off, final disposal permits/documentation, ADMS login/downloads, and invoice reconciliation. Each day, Ceres' accounting staff imports the monitor's ADMS data by mapping the Excel spreadsheet and uploading it to Ceres database. Ceres' accounting staff then reconciles the previous day's data, identifies inconsistencies, and communicates those inconsistencies back to the monitoring firm to help ensure data integrity used in reports and invoices. Much of these elements happen outside the purview of the District, but because of the experience with each debris monitoring firm, Ceres can anticipate your needs and proactively help fill out the District's contract record for FEMA reimbursement.

Production Reporting

Ceres has developed specific procedures to ensure proper and thorough documentation of daily project activities and adherence to strict quality control requirements. Daily documentation required for each debris management project will meet or exceed contractual, FEMA or other agency requirements. Ceres has developed project-tracking forms to ensure accurate reporting. In addition to the forms already mentioned, other forms include truck certification logs, production logs, shift inspection checklists, safety meeting report forms, daily crew reports, and various equipment usage reports. From this information, Ceres can provide daily, weekly, monthly and quarterly reports as requested by the client. A few reports generated for clients in the past 5 years include Diversity Plan Monthly Status Reports, Paid Summary Reports, and Utilization and Data Monthly Reports. Ceres strong and accurate field administration feeds the production reporting developed and submitted by the accounting staff.

EQUIPMENT	PRICE	UNIT
ATV (All Terrain Vehicles)	\$48.00	Hour
Bobcat, Skid-Steer Loader (Mini-Loader)	\$98.00	Hour
Backhoe, Wheel Loader, 1.0 - 1.5 CY	\$145.00	Hour
Backhoe, Extend-A-Hoe (Forklift)	\$140.00	Hour
Bucket Truck, 50' - 70'	\$250.00	Hour
Crane, Clam Bucket for 50 Ton	\$105.00	Hour
Crane, Winch Hydraulic w/ Cable for 3 & 5 yd Loader	\$285.00	Hour
Crane, 50 Ton w/ 90' Boom	\$355.00	Hour
Dozer, CAT 04	\$145.00	Hour
Dozer, CAT 06	\$155.00	Hour
Dozer, CAT D6 XL	\$165.00	Hour
Dozer, CAT D7	\$175.00	Hour
Dozer, CAT D8	\$185.00	Hour
Dump Trailer, Demo +/-50 yds & Tractor	\$115.00	Hour
Dump Self Loader Grapple Truck Mack 50 Yds	\$245.00	Hour
Dump Truck Tandem 18-29 yds	\$105.00	Hour
Dump Truck Tandem 30-40 yds	\$110.00	Hour
Dump Truck Tandem 41-50 yds	\$115.00	Hour
Dump Truck Tandem 51-100 yds	\$120.00	Hour
Dump Walking Floor 100 yd Trailer with Tractor	\$115.00	Hour
Grapple Truck, Mack DM688S, self-loader, end-dump	\$245.00	Hour
Grapple Truck Mack for Loading	\$225.00	Hour
Equipment Transport Trailer & Tractor 55 ton	\$125.00	Hour
Excavator - 1 yd	\$145.00	Hour
Excavator - 2 yds	\$150.00	Hour
Excavator - 3 yds	\$160.00	Hour
Excavator - 4 yds	\$170.00	Hour
Excavator w/ Longstick 60,000	\$180.00	Hour
Excavator Wood Shear Attachment	\$45.00	Hour
Mower, Boom Flail	\$85.00	Hour
Motor Grader	\$135.00	Hour
Tracked Loader, Cat 955	\$135.00	Hour
Tractor w/box blade	\$95.00	Hour
Water Truck (2000 gallon)	\$110.00	Hour
TOTAL DOLLAR AMOUNT	\$5,181.00	

This proposal price form submitted in any other format shall not be accepted

FORESTRY EQUIPMENT	PRICE	UNIT
Tigercat Feller Buncher (tree felling and selective cut applications)	\$150.00	Hour
Excavator (with safety shields) Backhoe 60,000	\$160.00	Hour
Excavator (with safety shields) w/ Hydraulic Grapple & Thumb	\$175.00	Hour
Excavator (with safety shields) with Sheer	\$185.00	Hour
Excavator (with safety shields) w/ Longstick 60,000	\$180.00	Hour
Excavator (with safety shields) PT 76	\$175.00	Hour
Grinder, DZ 1000 HP Tub Grinder	\$420.00	Hour
Grinder, DZ 1000 HP Horizontal Grinder	\$385.00	Hour
Chipper, Bandit - 14 inch	\$102.00	Hour
Chipper, Whole Tree -18 inch 330 hp Knuckle Boom	\$205.00	Hour
Chainsaw, Medium & Large	\$38.00	Hour
TOTAL DOLLAR AMOUNT	\$2,175.00	

MARINE RESOURCES	PRICE	UNIT
Barge Single 12' x 40/50'	\$260.00	Hour
Barge 30' x 150/200' (mobilization in \$19,000)	\$3,250.00	Day
Self propelled barge 150 HP 12x30	\$145.00	Hour
Push/Tug Boat 300 to 450 HP w/rower	\$145.00	Hour
Push/Tug Boat 50 to 150 HP	\$115.00	Hour
Push/Tug Boat w/Tower 150 HP	\$130.00	Hour
Work Boats+/- 50 HP	\$50.00	Hour
Rigging Cable	\$45.00	Hour
Diver w/Equipment (2-person crew)	\$135.00	Hour
Licensed Scuba Diver w/Gear	\$40.00	Hour
Scuba Bottle Refill (Air)	\$18.00	Each
Mats (each)	\$15.00	Hour
TOTAL DOLLAR AMOUNT	\$4,348.00	

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TRANSPORTATION VEHICLES	PRICE	UNIT
Pickup Truck, 1/2 Ton	\$25.00	Hour
Pickup Truck, 1 Ton	\$27.00	Hour
Box Truck, 3/4 Ton	\$62.00	Hour
Utility Van 3/4 Ton	\$43.00	Hour
Passenger Van, 9 passenger	\$26.00	Hour
Passenger Car, full size	\$22.00	Hour
Flatbed Trailer	\$40.00	Hour
TOTAL DOLLAR AMOUNT	\$245.00	

MISCELLANEOUS EQUIPMENT/SERVICES	PRICE	UNIT
Office Trailer 20' with Air Conditioner	\$150.00	Day
Winch Boom for 5 yd Loader	\$25.00	Hour
Traffic control vest, cones, flags, barrels. (lump sum)	\$23.00	LS
1 yd Rake & Grapple	\$95.00	Hour
3 yd Rake & Grapple	\$95.00	Hour
4 yd Rake & Grapple	\$105.00	Hour
5 yd Rake & Grapple	\$105.00	Hour
Fuel (2000 gallon)/Service Truck with operator (less fuel)	\$110.00	Hour
Fuel (800 gallon)/Service Truck with operator (less fuel)	\$125.00	Hour
Aggregate Hopper/Feeder, 8x14 feet (800/1100 Tons/Hr.)	\$195.00	Hour
Vibrating Grizzly Screening Rack	\$65.00	Hour
Conveyor System, 100 feet (1000 Tons/Hr.)	\$75.00	Hour
Metal Cutting Torches	\$22.00	Hour
Mechanized Broom	\$115.00	Hour
Arrow Board	\$125.00	Hour
Lightboard Generator	\$850.00	Day
Sign Board	\$145.00	Hour
Sign & Cones	\$25.00	Hour
Water Pump & Hose (suction and 25' discharge)	\$20.00	Hour
Catch Basin/Storm Drain Cleaning (up to 10 VF)	\$1,250.00	Each
TDSR custom steel inspection towers	\$420.00	Day
TOTAL DOLLAR AMOUNT	\$4,140.00	

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POWER SOURCES - RATE SCHEDULE	Rate Per		
	Month	Week	Day
Generator, 15 kW	\$88,000.00	\$4,000.00	\$800.00
Generator, 25 kW	\$90,750.00	\$4,125.00	\$825.00
Generator, 56 kW	\$137,500.00	\$6,250.00	\$1,250.00
Generator, 100 kW	\$209,000.00	\$9,500.00	\$1,900.00
Generator, 125 kW	\$242,000.00	\$11,000.00	\$2,200.00
Generator, 150 kW	\$275,000.00	\$12,500.00	\$2,500.00
Generator, 175 kW	\$308,000.00	\$14,000.00	\$2,800.00
Generator, 250 kW	\$401,500.00	\$18,250.00	\$3,650.00
Generator, 320 kW	\$511,500.00	\$23,250.00	\$4,650.00
Generator, 500 kW	\$770,000.00	\$35,000.00	\$7,000.00
Generator, 800 kW	\$1,221,000.00	\$55,500.00	\$11,100.00
TOTAL DOLLAR AMOUNT	\$4,254,250.00	\$193,375.00	\$38,675.00

PERSONNEL	PER HOUR	OVER TIME
Clerical	\$45.00	\$67.50
Truck Driver	\$68.00	\$102.00
Climber w/gear	\$65.00	\$97.50
Equipment Operator	\$70.00	\$105.00
Field hazardous material manager	\$75.00	\$112.50
Field hazardous material technician	\$65.00	\$97.50
Asbestos inspector	\$85.00	\$127.50
Laborer	\$45.00	\$67.50
Project Foreman	\$75.00	\$112.50
Project Manager	\$85.00	\$127.50
Security Personnel	\$65.00	\$97.50
Traffic Control Personnel	\$45.00	\$67.50
Operator w/ chainsaw	\$55.00	\$82.50
Certified Arborist	\$120.00	\$180.00
Crew leader	\$70.00	\$105.00
Superintendent	\$75.00	\$112.50
Supervisor	\$65.00	\$97.50
Safety/QC Manager	\$65.00	\$97.50
Push/Tug Boat Captain	\$55.00	\$82.50
Diver w/Equipment (2-person crew)	\$95.00	\$142.50
Mechanic w/ truck and tools	\$70.00	\$105.00
TOTAL DOLLAR AMOUNT	\$1,458.00	\$2,187.00

This proposal price form submitted in any other format shall not be accepted

ITEM	TYPE OF WORK/DESCRIPTION OF SERVICES	COST	UNIT
1.	ROW Debris Collection Load and haul vegetative, mixed, construction, and demolition debris to debris management site or final disposal.		
1a	0 to 15 miles	\$ 10.99	Cubic Yard
1b	>15 to 30 miles	\$ 11.38	Cubic Yard
1c	>30 to 60 miles	\$ 11.68	Cubic Yard
1d	>60 miles	\$ 11.98	Cubic Yard
1e	Haul to Temporary Debris Aggregation Site (TDAS) (0 to 15 miles)	\$ 10.48	Cubic Yard
2.	White Goods		
2a	Remove and transport from ROW to DMS	\$ 75.00	Per Unit
2b	Remove and transport from ROW to Recycling Facility or approved disposal facility	\$ 85.00	Per Unit
2c	Transport from DMS to Recycling Facility or approved disposal facility	\$ 50.00	Per Unit
2d	Freon Removal / Recycling and Management	\$ 35.00	Per Unit
3.	Special Waste		
3a	Electronic Waste (e-Waste) removal from ROW and dispose of at County approved site.	\$ 38.00	Per Unit
3b	Hazardous Waste removal from ROW and dispose of at County approved site.	\$ 550.00	Per Drum (55 GAL)
3c	Derelict vehicle removal, transfer/tow of typical passenger car/truck/van	\$ 250.00	Each
3d	Derelict vehicle removal and transportation to secure storage site. (Land)		
3d1	1 foot to 10 feet (average width)	\$ 29.00	Per Linear Ft
3d2	10.1 feet to 20 feet (average width)	\$ 39.00	Per Linear Ft
3d3	20.1 feet to 35 feet (average width)	\$ 49.00	Per Linear Ft
3d4	Greater than 35 feet (average width)	\$ 79.00	Per Linear Ft
3e	Derelict vehicle removal and transportation to secure storage site. (Marine)		
3e1	1 foot to 10 feet (average width)	\$ 79.00	Per Linear Ft
3e2	10.1 feet to 20 feet (average width)	\$ 99.00	Per Linear Ft
3e3	20.1 feet to 35 feet (average width)	\$ 119.00	Per Linear Ft
3e4	Greater than 35 feet (average width)	\$ 149.00	Per Linear Ft
3f	Operation of secure storage site for derelict vehicles/vessels.	\$ 15,000.00	Per Month
3g	Vessel and Vehicle Fluids Management - draining/removal of fluids from vessel/vehicle, storage of fluids and transportation to a disposal/recycling facility	\$ 150.00	Each
3h	Vessel and Vehicle Hazardous Materials Management - removal of hazardous materials from vessel/vehicle, (e.g. batteries) storage of same and transportation to a disposal/recycling facility	\$ 150.00	Each
3i	Crushing of Vessels for Disposal	\$ 14.50	Per Foot
3j	Waterway Debris Removal from water less than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts		
3j1	Land	\$ 38.00	Cubic Yard
3j2	Marine	\$ 68.00	Cubic Yard
3k	Waterway Debris Removal from water more than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts		
3k1	Land	\$ 48.00	Cubic Yard
3k2	Marine	\$ 135.00	Cubic Yard
3l	Removal and disposal of animal carcasses	\$ 1.15	Per Pound
3m	Removal and destruction/disposal of pulrescent debris	\$ 6.50	Per Pound
3n	Tire removal and disposal or recycle	\$ 19.00	Each
4.	Concrete Removal Load and haul broken concrete from the ROW and dispose at County approved site.		
4a	0 to 15 miles	\$ 15.50	Cubic Yard
4b	>15 to 30 miles	\$ 18.50	Cubic Yard
4c	>30 to 60 miles	\$ 20.50	Cubic Yard
4d	>60 miles	\$ 28.50	Cubic Yard
5.	Soil, Mud, Silt or Sand Load from location and dispose at County approved site.		
5a	0 to 15 miles	\$ 16.00	Cubic Yard
5b	>15 to 30 miles	\$ 18.00	Cubic Yard
5c	>30 to 60 miles	\$ 21.50	Cubic Yard
5d	>60 miles	\$ 23.50	Cubic Yard

This proposal price form submitted in any other format shall not be accepted.

5e	Screening & Collection: Removal and Screening of debris-laden sand from public property, stockpiling debris at DMS, and replacing screened sand at County designated location.	\$ 16.25	Cubic Yard
6.	Hazardous Stump Remove from ROW or public property and transportation to DMS or final disposal.		
6a	24" to 48" diameter	\$ 250.00	Each
6b	>48" diameter	\$ 350.00	Each
6c	Backfill - supply and placement of clean fill dirt into holes created by stump removal in the ROW	\$ 28.00	Cubic Yard
6d	Sod - supply and placement with St. Augustine Sod	\$ 4.22	Square Foot
7.	Hazardous Trees (leaning or damaged) Cut and place on ROW to be transported Remove from-ROW or public property with trunk measured at DBH transportation to DMS or final disposal.		
7a	6" to 24"	\$ 395.00	Each
7b	>24" to 48"	\$ 695.00	Each
7c	>48"	\$ 110.00	Each
7d	Removal of hazardous hanging limbs from ROW or public property that are greater than 2 inches	\$ 145.00	Per Tree
8.	Demolition of structures Structure demolition with construction and demolition debris loaded at the designated work zone and hauled to an approved County landfill. Successful proposer shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, e-waste and household hazardous waste for ROW collection. Does not include removal of concrete slabs.		
8a	0 to 15 miles one-way haul	\$ 16.75	Cubic Yard
8b	>15 to 30 miles one-way haul	\$ 18.75	Cubic Yard
8c	>30 to 60 miles one-way haul	\$ 20.75	Cubic Yard
8d	>60 miles one-way haul	\$ 24.75	Cubic Yard
9.	Demolition of structures Structure demolition with regulated asbestos containing (RACM) construction and demolition debris loaded at the designed work zone and hauled to an approved Type III landfill. Successful proposer shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, e-waste and household hazardous waste for ROW collection. Does not include removal of concrete slabs.		
9a	0 to 15 miles one-way haul	\$ 28.50	Cubic Yard
9b	>15 to 30 miles one-way haul	\$ 30.50	Cubic Yard
9c	>30 to 60 miles one-way haul	\$ 35.50	Cubic Yard
9d	>60 miles one-way haul	\$ 39.50	Cubic Yard
10.	RACM removal from safe-to-enter structures prior to demolition commencement. Removal will include identification through sampling, removal of, containment, proper transfer and disposal, and post removal sampling/monitoring necessary to clear the structure.		
10a	Pre-demolition removal of RACM from safe-to-enter structures	\$ 3.50	Square Foot
10b	Pre-demolition removal of RACM from safe-to-enter structures	\$ 35.00	Pound
11.	Air-quality monitoring and controls necessary to reduce or mitigation increased particulate matter concentration and exposure. To include but not limited to providing wate, hoses, and other supplies necessary to reduce impacts to the surrounding environment		
11a	Air monitoring and controls	\$ 1,850.00	Per Site/ Per Day
12.	Processing/Reducing Debris & Debris Site Management		
12a	Grinding / Chipping Managing, accepting, processing, and reducing vegetative debris through grinding	\$ 2.95	Cubic Yard
12b	Burning Managing, accepting, processing, and reducing vegetative debris through burning	\$ 0.35	Cubic Yard
12c	Processing and/or compacting C&D materials and mixed debris, based on incoming cubic yards	\$ 1.85	Cubic Yard
12d	Processing and/or compacting concrete materials and masonry, based on incoming cubic yards	\$ 5.45	Cubic Yard
12e	Debris Management Site (DMS) Management, includes the cost of site preparation, site management, acceptance, erosion control, and site closeout based on incoming cubic yards	\$ 1.85	Cubic Yard
13.	Final Disposal Disposal Fees shall be passed through to the county without markup		
13a	Load and Transport processed vegetative debris from DMS to final disposal		
13a1	0 to 30 miles	\$ 19.50	TON (Default)

This proposal price form submitted in any other format shall not be accepted.

13a2	>30 to 60 miles	\$ 27.50	TON (Default)
13a3	>60 miles	\$ 39.50	TON (Default)
13b	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal		
13b1	0 to 30 miles	\$ 28.00	TON (Default)
13b2	>30 to 60 miles	\$ 39.00	TON (Default)
13b3	>60 miles	\$ 52.00	TON (Default)
13c	Load and Transport processed vegetative debris from DMS to final disposal		
13c1	0 to 30 miles	\$ 4.45	Cubic Yard
13c2	>30 to 60 miles	\$ 6.45	Cubic Yard
13c3	>60 miles	\$ 9.95	Cubic Yard
13d	Load and Transport processed vegetative debris from DMS to final disposal		
13d1	0 to 30 miles	\$ -	Cubic Yard
13d2	>30 to 60 miles	\$ -	Cubic Yard
13d3	>60 miles	\$ -	Cubic Yard
13e	Load and Transport processed hazardous waste from DMS to final disposal		
13e.1	0 to 30 miles	\$ 5.50	Pound
13e.2	>30 to 60 miles	\$ 6.00	Pound
13e.3	>60 miles	\$ 6.50	Pound
Total Dollar Amount		\$21,947.77	

This proposal price form submitted in any other format shall not be accepted.

BIDDER'S PRICING CERTIFICATION

In witness whereof, the Bidder has executed this Proposal Price Form for RFP# 2023-06

this 27th day of November, 2023.

Tia Laurie Corporate Secretary
Signature of Individual/Title

Megan Anne Foy
Witness

Tia Laurie
Printed Name of Individual

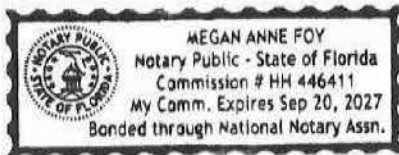
ACKNOWLEDGMENT

STATE OF Florida

COUNTY OF Sarasota

Sworn to (or affirmed) and subscribed before me this 27th day of November,
2023, by Tia Laurie.

Physical presence OR Online notarization _____



Megan Anne Foy
Signature of Notary Public

[STAMP HERE]

State of Florida

Personally Known OR Produced Identification _____

Type of Identification Produced: _____

BYRD ANTI-LOBBYING AMENDMENT CERTIFICATION

(To be submitted with each bid or offer exceeding \$100,000)

The undersigned, [Company] Ceres Environmental Services, Inc. certifies, to the best of his or her knowledge, that:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form -LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
3. The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by 31, U.S.C. § 1352 (as amended by the Lobbying Disclosure Act of 1995). Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The Contractor, [Company] Ceres Environmental Services, Inc., certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. § 3801 *et seq.*, apply to this certification and disclosure, if any.



Signature of Contractor's Authorized Official

Tia Laurie, Corporate Secretary

Name and Title of Contractor's Authorized Official

11/27/2023

Date



CERES ENVIRONMENTAL SERVICES, INC.

Unique Entity ID CBUJM4NJVJR6	CAGE / NCAGE 1CAW2	Purpose of Registration All Awards
Registration Status Active Registration	Expiration Date Feb 27, 2024	
Physical Address 6968 Professional PKWY Sarasota, Florida 34240-8414 United States	Mailing Address 6968 Professional Parkway Sarasota, Florida 34240 United States	

Business Information

Doing Business as (blank)	Division Name (blank)	Division Number (blank)
Congressional District Florida 17	State / Country of Incorporation Florida / United States	URL www.ceresenvironmental.com

Registration Dates

Activation Date Mar 1, 2023	Submission Date Feb 27, 2023	Initial Registration Date Nov 30, 2001
---------------------------------------	--	--

Entity Dates

Entity Start Date Sep 30, 1976	Fiscal Year End Close Date Dec 31
--	---

Immediate Owner

CAGE 8QE20	Legal Business Name CES HOLDCO INC
----------------------	--

Highest Level Owner

CAGE (blank)	Legal Business Name (blank)
------------------------	---------------------------------------

Executive Compensation

In your business or organization's preceding completed fiscal year, did your business or organization (the legal entity to which this specific SAM record, represented by a Unique Entity ID, belongs) receive both of the following: 1. 80 percent or more of your annual gross revenues in U.S. federal contracts, subcontracts, loans, grants, subgrants, and/or cooperative agreements and 2. \$25,000,000 or more in annual gross revenues from U.S. federal contracts, subcontracts, loans, grants, subgrants, and/or cooperative agreements?

No

Does the public have access to information about the compensation of the senior executives in your business or organization (the legal entity to which this specific SAM record, represented by a Unique Entity ID, belongs) through periodic reports filed under section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a), 78o(d)) or section 6104 of the Internal Revenue Code of 1986?

Not Selected

Proceedings Questions

Is your business or organization, as represented by the Unique Entity ID on this entity registration, responding to a Federal procurement opportunity that contains the provision at FAR 52.209-7, subject to the clause in FAR 52.209-9 in a current Federal contract, or applying for a Federal grant opportunity which contains the award term and condition described in 2 C.F.R. 200 Appendix XII?

No

Does your business or organization, as represented by the Unique Entity ID on this specific SAM record, have current active Federal contracts and/or grants with total value (including any exercised/unexercised options) greater than \$10,000,000?

Not Selected

Within the last five years, had the business or organization (represented by the Unique Entity ID on this specific SAM record) and/or any of its principals, in connection with the award to or performance by the business or organization of a Federal contract or grant, been the subject of a Federal or State (1) criminal proceeding resulting in a conviction or other acknowledgment of fault; (2) civil proceeding resulting in a finding of fault with a monetary fine, penalty, reimbursement, restitution, and/or damages greater than \$5,000, or other acknowledgment of fault; and/or (3) administrative proceeding resulting in a finding of fault with either a monetary fine or penalty greater than \$5,000 or reimbursement, restitution, or damages greater than \$100,000, or other acknowledgment of fault?

Not Selected

Exclusion Summary

Active Exclusions Records?

Agenda Page 188

No**SAM Search Authorization**

I authorize my entity's non-sensitive information to be displayed in SAM public search results:

Yes**Entity Types****Business Types**

Entity Structure Corporate Entity (Not Tax Exempt)	Entity Type Business or Organization	Organization Factors (blank)
Profit Structure For Profit Organization		

Socio-Economic Types

Check the registrant's Reqs & Certs, if present, under FAR 52.212-3 or FAR 52.219-1 to determine if the entity is an SBA-certified HUBZone small business concern. Additional small business information may be found in the SBA's Dynamic Small Business Search if the entity completed the SBA supplemental pages during registration.

Financial Information

Accepts Credit Card Payments Yes	Debt Subject To Offset No
--	-------------------------------------

EFT Indicator 0000	CAGE Code 1CAW2
------------------------------	---------------------------

Electronic Funds Transfer

Account Type Checking	Routing Number ****2128	Lock Box Number (blank)
Financial Institution 1ST SOURCE BANK	Account Number ****684	

Automated Clearing House

Phone (U.S.) 5742352873	Email (blank)	Phone (non-U.S.) (blank)
Fax (blank)		

Remittance Address

CERES ENVIRONMENTAL SERVICES INC.
3825 85TH AVE N
Brooklyn Park, Minnesota 55443
United States

Taxpayer Information

EIN ****6075	Type of Tax Applicable Federal Tax	Taxpayer Name CERES ENVIRONMENTAL SERVICES INC
Tax Year (Most Recent Tax Year) 2021	Name/Title of Individual Executing Consent President	TIN Consent Date Feb 27, 2023
Address 6968 Professional Parkway Sarasota, Florida 34240	Signature DAVID MCINTYRE	

Points of Contact**Accounts Receivable POC**

♀
Tia Laurie, Mrs.
tia.laurie@ceresenv.com
9413586363

Electronic Business

Agenda Page 189

♀
Tia Laurie, Mrs.
 tia.laurie@ceresenv.com
 9413586363

6968 Professional Parkway
Sarasota, Florida 34240
United States

Government Business

♀
David McIntyre, Mr.
 david.mcintyre@ceresenv.com
 8002184424

6968 Professional Parkway
Sarasota, Florida 34240
United States

Past Performance

♀
Tia Laurie, Mrs.
 tia.laurie@ceresenv.com
 9413586363

6968 Professional Parkway
Sarasota, Florida 34240
United States

David McIntyre, Mr.
 david.mcintyre@ceresenv.com
 8002184424

6968 Professional Parkway
 Sarasota, Florida 34240
 United States

Service Classifications

NAICS Codes

Primary	NAICS Codes	NAICS Title
Yes	238990	All Other Specialty Trade Contractors
	115310	Support Activities For Forestry
	236115	New Single-Family Housing Construction (Except For-Sale Builders)
	236220	Commercial And Institutional Building Construction
	237210	Land Subdivision
	237310	Highway, Street, And Bridge Construction
	237990	Other Heavy And Civil Engineering Construction
	238160	Roofing Contractors
	238910	Site Preparation Contractors
	541620	Environmental Consulting Services
	561730	Landscaping Services
	562111	Solid Waste Collection
	562112	Hazardous Waste Collection
	562119	Other Waste Collection
	562213	Solid Waste Combustors And Incinerators
	562219	Other Nonhazardous Waste Treatment And Disposal
	562920	Materials Recovery Facilities
	562998	All Other Miscellaneous Waste Management Services
	624230	Emergency And Other Relief Services

Product and Service Codes

PSC	PSC Name
3805	Earth Moving And Excavating Equipment
P300	Salvage- Marine Vessels
R429	Support- Professional: Emergency Response, Disaster Planning, And Preparedness Support
S299	Housekeeping- Other

Size Metrics Agenda Page 190

IGT Size Metrics

Annual Revenue (from all IGTs)
(blank)

Worldwide

Annual Receipts (in accordance with 13 CFR 121) Number of Employees (in accordance with 13 CFR 121)
\$100,000,000.00 **200**

Location

Annual Receipts (in accordance with 13 CFR 121) Number of Employees (in accordance with 13 CFR 121)
(blank) **(blank)**

Industry-Specific

Barrels Capacity Megawatt Hours Total Assets
(blank) **(blank)** **(blank)**

Electronic Data Interchange (EDI) Information

This entity did not enter the EDI information

Disaster Response

Yes, this entity appears in the disaster response registry.

Bonding Levels	Dollars
(blank)	(blank)

States Counties Metropolitan Statistical Areas
Any **(blank)** **(blank)**

DRUG-FREE WORKPLACE CERTIFICATION

THE BELOW SIGNED Contractor CERTIFIES that it has implemented a drug-free workplace program. In order to have a drug-free workplace program, a business shall:

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violation of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under quote a copy of the statement specified in subsection 1.
4. In the statement specified in subsection 1, notify the employees that, as a condition of working on the commodities or contractual services that are under quote, the employee will abide by the terms of the statement and will notify the employer of any conviction or plea of guilty or nolo contendere to any violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in, drug abuse assistance or rehabilitation program if such is available in the employee's community, by an employee who is convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign this statement, I certify the Contractor complies fully with the above requirements.



Signature of Contractor's Authorized Official

Tia Laurie, Corporate Secretary

Name and Title of Contractor's Authorized Official

11/27/2023

Date

NON-COLLUSION OATH

Before me, the Undersigned, a Notary Public, for and in the County and State aforesaid, personally appeared: Tia Laurie and made oath that the Contractor herein, its agents, servants, and/or employees, to the best of its knowledge and belief, have not in any way colluded with anyone for and on behalf of the Contractor, or themselves, to obtain information that would give the Contractor an unfair advantage over others, nor have they colluded with anyone for and on behalf of the Contractor, or themselves, to gain any favoritism in the award of the contract.

Tia Laurie
Affiant Signature

STATE OF Florida
COUNTY OF Sarasota

Sworn to (or affirmed) and subscribed before me this 27th day of November, 2022, by Tia Laurie.

Physical presence OR Online notarization _____



Megan Anne Foy
Signature of Notary Public

[STAMP HERE]

State of Florida

Personally Known OR Produced Identification _____

Type of Identification Produced: _____

GOOD FAITH AFFIDAVIT

I hereby propose to provide the services requested in the District's RFP and, if awarded, enter into a contract with the District. I agree that the terms and conditions of the District's RFP shall take precedence over any conflicting terms and conditions submitted with my proposal and agree to abide by all conditions of the RFP. I acknowledge that the District may not accept the proposal due to any exceptions.

I certify that all information contained in my proposal is truthful to the best of my knowledge and belief. I further certify that I am duly authorized to submit this proposal on behalf of the company as its agent and that the company is ready, willing, and able to perform if awarded a contract.

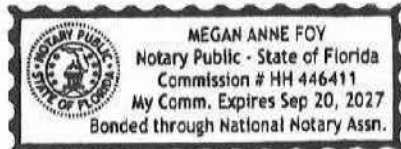
I further certify, under oath, that this proposal is made without prior understanding, agreement, connection, discussion or collusion with any other person, company or corporation submitting a proposal for the same product or service; no gratuities, gifts or kick-backs were offered or given by the Contractor or anyone on its behalf to gain favorable treatment concerning this procurement; no elected official, employee or agent of the District or of any other company is interested in said proposal; and that the undersigned executed this affidavit with full knowledge and understanding of the matters therein contained and was duly authorized to do so.

Tia Laurie
Affiant Signature

STATE OF Florida
COUNTY OF Sarasota

Sworn to (or affirmed) and subscribed before me this 27th day of November,
2022, by Tia Laurie via

Physical presence OR Online notarization



[STAMP HERE]

Megan Anne Foy
Signature of Notary Public

State of Florida

Personally Known OR Produced Identification

Type of Identification Produced: _____

E-VERIFY FORM UNDER SECTION 448.095, FLORIDA STATUTES

Page 1 of 3

Project Name: DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICESProject No.: RFP# 2023-06

DEFINITIONS:

"Contractor" means a person or entity that has entered or is attempting to enter into a contract with a public employer to provide labor, supplies, or services to such employer in exchange for salary, wages, or other remuneration. "Contractor" includes, but is not limited to, a vendor or consultant.

"Subcontractor" means a person or entity that provides labor, supplies, or services to or for a contractor or another subcontractor in exchange for salary, wages, or other remuneration.

"E-Verify system" means an Internet-based system operated by the United States Department of Homeland Security that allows participating employers to electronically verify the employment eligibility of newly hired employees.

Effective January 1, 2021, Contractors shall register with and use the E-Verify system in order to verify the work authorization status of all newly hired employees. Contractor shall register for and utilize the U.S. Department of Homeland Security's E-Verify System to verify the employment eligibility of:

- a) All persons employed by a Contractor to perform employment duties within Florida during the term of the contract; and
- b) All persons (including sub vendors/subconsultants/subcontractors) assigned by Contractor to perform work pursuant to the contract with the Coral Springs Improvement District. The Contractor acknowledges and agrees that registration and use of the U.S. Department of Homeland Security's E-Verify System during the term of the contract is a condition of the contract with the Coral Springs Improvement District; and
- c) Should vendor become the successful Contractor awarded for the above-named project, by entering into the contract, the Contractor shall comply with the provisions of Section 448.095, Fla. Stat., "Employment Eligibility," as amended from time to time. This includes but is not limited to registration and utilization of the E-Verify System to verify the work authorization status of all newly hired employees. The contractor shall also require all subcontractors to provide an affidavit attesting that the subcontractor does not employ, contract with, or subcontract with, an unauthorized alien. The Contractor shall maintain a copy of such affidavit for the duration of the contract

E-VERIFY FORM UNDER SECTION 448.095, FLORIDA STATUTES

Page 2 of 3

CONTRACT TERMINATION:

- a) If the District has a good faith belief that a person or entity with which it is contracting has knowingly violated s. 448.09 (1) Fla. Stat., the contract shall be terminated.
- b) If the District has a good faith belief that a subcontractor knowingly violated s. 448.095 (2), but the Contractor otherwise complied with s. 448.095 (2) Fla. Stat., shall promptly notify the Contractor and order the Contractor to immediately terminate the contract with the subcontractor.
- c) A contract terminated under subparagraph a) or b) is not a breach of contract and may not be considered as such.
- d) Any challenge to termination under this provision must be filed in the Circuit Court no later than 20 calendar days after the date of termination.
- e) If the contract is terminated for a violation of the statute by the Contractor, the Contractor may not be awarded a public contract for a period of 1 year after the date of termination.

Ceres Environmental Services, Inc.

Name of Company



Signature of Contractor's Authorized Official

Tia Laurie

Print Name of Contractor's Authorized Official

Corporate Secretary

Print Title of Contractor's Authorized Official

11/27/2023

Date

E-VERIFY FORM UNDER SECTION 448.095, FLORIDA STATUTES

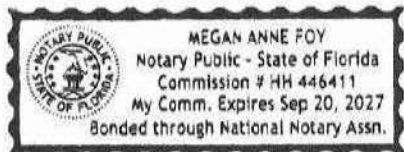
Page 3 of 3

STATE OF Florida

COUNTY OF Sarasota

Sworn to (or affirmed) and subscribed before me this 27th day of November, 2023, by Tia Laurie.

Physical presence OR Online notarization _____



Megan Anne Foy

Signature of Notary Public

[STAMP HERE]

State of Florida

Personally Known OR Produced Identification _____

Type of Identification Produced: _____

CONFLICT OF INTEREST DISCLOSURE FORM

Project Name: DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

Project No.: RFP# 2023-06

DEFINITIONS:

"Conflict of Interest" or **"Interest"** is defined as a situation in which a proposer has, or appears to have, a financial or family relationship with any employee, manager, or Board of Supervisors.

"Financial Relationship" includes involvement of the proposer and the District employee in a current partnership, joint venture, company, or corporation, and any other relationship that could make it appear that the proposer would obtain a monetary benefit if a favorable evaluation was given.

"Immediate Family" is defined as spouse, father, mother, son, daughter, brother, sister, uncle, aunt, first cousin, nephew, niece, grandfather, grandmother, grandson, granddaughter, father-in-law, mother-in-law, son-in-law, daughter-in-law, brother-in-law, sister-in-law, stepmother, stepfather, stepson, stepdaughter, stepbrother, stepsister, half-brother or half-sister, or domestic partner.

1. We certify that we do not have a conflict of interest because of any financial relationship or other interest with any immediate family member of the District Board Member and/or Employee.
2. We certify that we will not solicit or accept gratuities, favors, or anything of monetary value from any District Board Member and/or Employee.
3. We certify to the best of our knowledge that we have not had discussions, conversations, offers, agreements, or arrangements for future employment with our company for any District Board Member and/or Employee.
4. We certify to the best of my knowledge that we have no financial relationship of any kind with any District Board Member and/or Employee, which might appear to create a conflict of interest.
5. We certify that our SBE firm(s) do not have any conflict of interest.

Ceres Environmental Services, Inc.

Name of Company



Signature of Contractor's Authorized Official

Corporate Secretary

Print Title of Contractor's Authorized Official

11/27/2023

Date

Tia Laurie

Print Name of Contractor's Authorized Official

QUALIFICATIONS STATEMENT

Page 1 of 9

The undersigned certifies under oath the truth and correctness of all statements and of all answers to questions made hereinafter:

Submitted To: Coral Springs Improvement District
10300 N.W. 11th Manor
Coral Springs, Florida 33071

Doing Business As
(If applicable):

Proposer's Name: Ceres Environmental Services, Inc.
Proposer's Address: 6968 Professional Parkway
City, State, Zip Code: Sarasota, FL 34240
Telephone No: (800) 218-4424
Email: tia.laurie@ceresenv.com

If payment(s) is/are to be mailed to address other than stated above, please complete section below:

Contact Name: Tricia Urban
"Remit to" Address: 3825 85th Avenue North
City, State, Zip Code: Brooklyn Park, MN. 55443
Telephone No: 800-218-4424
Email: ap@ceresenv.com

QUALIFICATIONS STATEMENT

Page 2 of 9

1. State the true, exact, correct and complete name of the partnership, corporation, trade, or fictitious name under which you do business and the address of the place of business.

Legal Name of Proposer:	<u>Ceres Environmental Services, Inc.</u>
Address of principal place of business:	<u>6968 Professional Parkway, Sarasota, FL 34240</u>
Contact Person's Name and Title:	<u>Tia Laurie, Corporate Secretary</u>
Proposer's Telephone	<u>(800) 218-4424</u>
Email	<u>tia.laurie@ceresenv.com</u>
Proposer's License Number	<u>CGC1508764</u>

2. If the Proposer is a corporation, answer the following:

a. Date of Incorporation:	<u>July 31, 1995 ; Re-Incorporated - November 6, 2020</u>
b. State of Incorporation:	<u>Florida</u>
c. President's name:	<u>David McIntyre</u>
d. Vice President's name:	<u>John Ulschmid</u>
e. Secretary's name:	<u>Tia Laurie</u>
f. Treasurer's name:	<u>N/A</u>
g. Name and address of Registered Agent:	<u>CORPORATION SERVICE COMPANY 1201 HAYS STREET TALLAHASSEE, FL 32301-2525</u>

QUALIFICATIONS STATEMENT

Page 3 of 9

3. If Proposer is an individual, corporation, or partnership answer the following:

Articles of Incorporation Date	Indicate if Proposer is Individual, Corporation, or Partnership	Name of Individual or Partnership	Address of Individual or Partnership	Ownership of Units for Partner (If applicable)
Incorporated in July 31, 1995 Re-Incorporated in Nov 6, 2020	Corporation	N/A	N/A	N/A

4. If Proposer is other than an individual, corporation or partnership, describe the organization and give the name and address of principals:

N/A

5. If Proposer is operating under a fictitious name, submit evidence of compliance with the Florida Fictitious Name Statute.

N/A

6. How many years has your organization been in business under its present business name?

28 years

QUALIFICATIONS STATEMENT

Page 4 of 9

Under what other former names has your organization operated?

Ceres Tree Services

7. Indicate registration, license numbers or certificate numbers for the businesses or professions which are the subject of this RFP. Please attach certificate of competency and/or state registration.

Florida General Contractors License Number: CGC1508764

Certificate of Authority Number: P20000086640

Sarasota County Tax Number: 990010096621

8. Do you have a complete set of documents, including drawings and addenda?

(Y) X (N) _____

9. Did you attend the Pre-Proposal Conference? Your bid submittal WILL NOT be accepted if your firm or the firm you represent did not sign-in on the Sign-In sheet provided at such conference.

(Y) X (N) _____

10. Have you ever failed to complete any work awarded to you?

(Y) _____ (N) X _____

If so, state when, where and why?

QUALIFICATIONS STATEMENT

Page 5 of 9

- 11. Within the last five (5) years, has any officer or partner of your organization ever been an officer or partner of another organization when it failed to complete a contract?

(Y) _____ (N) X _____

If so, state when, where and why?

THE PROPOSER ACKNOWLEDGES AND UNDERSTANDS THAT THE INFORMATION CONTAINED IN RESPONSE TO THIS QUALIFICATIONS STATEMENT SHALL BE RELIED UPON BY DISTRICT IN AWARDED THE CONTRACT AND SUCH INFORMATION IS WARRANTED BY PROPOSER TO BE TRUE. THE DISCOVERY OF ANY OMISSION OR MISSTATEMENT THAT MATERIALLY AFFECTS THE PROPOSER'S QUALIFICATIONS TO PERFORM UNDER THE CONTRACT SHALL CAUSE THE DISTRICT TO REJECT THE BID SUBMITTAL, AND, IF AFTER THE AWARD, TO CANCEL AND TERMINATE THE AWARD AND/OR CONTRACT.



Signature

QUALIFICATIONS STATEMENT

Page 6 of 9

STATE OF Florida

COUNTY OF Sarasota

Sworn to (or affirmed) and subscribed before me this 27th day of November,
2023, by Tia Laurie.

Physical presence OR Online notarization _____



Megan Anne Foy

Signature of Notary Public

[STAMP HERE]

State of Florida

Personally Known OR Produced Identification _____

Type of Identification Produced: _____

WITNESS my hand and official seal.

The undersigned further agrees to the following stipulations of the RFP requirements.

1.LIABILITY

- A. District personnel shall be contacted a minimum of 24 hours prior to any work with the time and location the work is to be performed. In addition, District personnel will/may observe but will not participate in any operations.
- B. CONTRACTOR shall not commence work under this Agreement until it has obtained all insurance required under this paragraph and such insurance has been approved by the DISTRICT nor shall the CONTRACTOR allow any subcontractor to commence work on any subcontract until all similar such insurance required of the subcontractor has been obtained and similarly approved. It shall be the responsibility of the Contractor to comply with all Federal, State, and Local Water Management District Environmental Rules and/or Regulations.

QUALIFICATIONS STATEMENT

Page 7 of 9

- C. Comprehensive General Liability Insurance written on an occurrence basis including, but not limited to coverage for bodily injury and property damage, personal & advertising injury, products & completed operations, and contractual liability. Coverage must be written on an occurrence basis, with limits of liability no less than:
1. Each Occurrence Limit - \$1,000,000
 2. Personal & Advertising Injury Limit - \$1,000,000
 3. General Aggregate Limit - \$2,000,000
 4. Products & Completed Operations Aggregate Limit - \$2,000,000
- D. Workers' Compensation and Employers' Liability Insurance covering all employees, and/or volunteers of the CONTRACTOR engaged in the performance of the Scope of Work associated with this Agreement. In the event any work is sublet, the CONTRACTOR shall require the subcontractors similarly to provide Workers' Compensation Insurance for all the latter's employees unless such employees are covered by the protection afforded by the CONTRACTOR. Coverage for the CONTRACTOR and its subcontractors shall be in accordance with applicable state and/or federal laws that may apply to Workers' Compensation Insurance with limits of liability no less than:
1. Workers' Compensation: Coverage A – Statutory
 2. Employers Liability: Coverage B \$100,000 - Each Accident
\$500,000 Disease – Policy Limit
\$100,000 Disease – Each Employee
- If CONTRACTOR claims to be exempt from this requirement, CONTRACTOR shall provide CITY proof of such exemption along with a written request for CITY to exempt CONTRACTOR, written on CONTRACTOR letterhead.
- E. Comprehensive Auto Liability Insurance covering all owned, non-owned and hired vehicles used in connection with the performance of work under this Agreement, with a combined single limit of liability for bodily injury and property damage no less than:
1. Any Auto (Symbol 1)
Combined Single Limit (Each Accident) - \$1,000,000
 2. Hired Autos (Symbol 8)
Combined Single Limit (Each Accident) - \$1,000,000
 3. Non-Owned Autos (Symbol 9)
Combined Single Limit (Each Accident) - \$1,000,000
- F. Umbrella/Excess Insurance with the limits of liability Insurance no less than \$2,000,000. Coverage must follow the form of General Liability, Auto Liability and Employer's Liability.

QUALIFICATIONS STATEMENT


Page 8 of 9

- G. The Coral Springs Improvement District shall be named as an Additional Insured on each of the General Liability policies required herein.
- H. CONTRACTOR shall name the DISTRICT, as an additional insured on each of the General Liability policies required herein and shall hold the DISTRICT, its elected and appointed officers, agents, employees, and instrumentalities harmless on account of claims for damages to persons, property or premises arising out of the services provided hereunder.
- I. Any insurance required of the CONTRACTOR pursuant to this Agreement must also be required of any subcontractor in the same limits and with all requirements as provided herein, including naming the DISTRICT as an additional insured, in any work that is subcontracted unless such subcontractor is covered by the protection afforded by the CONTRACTOR and provided proof of such coverage is provided to DISTRICT. The CONTRACTOR and any subcontractors shall maintain such policies during the term of this Agreement.
- J. The DISTRICT reserves the right to require any other additional types of insurance coverage and/or higher limits of liability it deems necessary based on the nature of work being performed under this Agreement.
- K. The insurance requirements specified in this Agreement are minimum requirements and in no way reduce any liability the CONTRACTOR has assumed in the indemnification/hold harmless section(s) of this Agreement.

2. COMPLETION OF WORK

- A. The district reserves the right to inspect the contractor's work to verify completion of the contract and withhold partial payment for work deemed incomplete.

Signed By:

Tia Laurie 

Title:

Corporate Secretary

Dated:

11/27/2023

QUALIFICATIONS STATEMENT

Page 9 of 9

BOARD/CONTRACTOR SIGNED SHEET

Coral Springs Improvement District RFP # 2023-06 approved on January 22, 2024

CORAL SPRINGS IMPROVEMENT DISTRICT

Signature of CSID Witness

Signature of CSID President

Printed Name of CSID Witness

Printed Name of CSID President

Date

CONTRACTOR

Ceres Environmental Services, Inc.

Company



Signature

Tia Laurie, Corporate Secretary

Name and Title (Printed)

State of Florida

Department of State

I certify from the records of this office that CERES ENVIRONMENTAL SERVICES, INC. is a corporation organized under the laws of the State of Florida, filed on November 6, 2020, effective July 31, 1995.

The document number of this corporation is P20000086640.

I further certify that said corporation has paid all fees due this office through December 31, 2023 and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Sixth day of June, 2023*




Secretary of State

Tracking Number: 4341902597CU

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

BID SUBMITTAL FORM FOR RFP NO. 2023-06

Page 1 of 4

SUBMITTED TO:

Coral Springs Improvement District
 10300 N.W. 11th Manor
 Coral Springs, Florida 33071

1. The undersigned Proposer proposes and agrees, if this Bid is accepted, to enter into an agreement with DISTRICT to perform all service as specified in the Request for Proposals No. 2023-06 Documents for the price(s) and within the time indicated in this Request for Proposals No. 2023-06, and in accordance with the terms and conditions of Request for Proposals No. 2023-06 Documents.

2. Proposer accepts and hereby incorporates by reference in this Bid Submittal Form all of the terms and conditions of the Request for Proposal and Instructions to Proposers, Section 2.0 including without limitation those pertaining to the disposition of Request for Proposal Security.

3. The Proposer has examined the site of the project and has become fully informed concerning local conditions, and the nature and extent of the deliveries. Proposer has examined the indemnification and liquidated damages provisions, if any, and the bond and insurance requirements of the bid submittal. Accepts and agrees to abide by those terms and conditions without exception or limitation of any kind.

4. Proposer has given the DISTRICT written notice of all conflicts, errors or discrepancies that it has discovered in the RFP No 2023-06 and/or Contract documents and the written resolution thereof by the DISTRICT is acceptable to Proposer.

5. Will you subcontract any part of these services? Give details including a list of each subcontractor(s) that will perform services of **ANY** percent of the contract amount and the services that will be performed by each subcontractor(s). **PROVIDE SBE CERTIFICATION OF EACH PRIME (IF APPLICABLE) AND SUBCONTRACTOR.**
 - Optimal Recovery, LLC - Emergency road clearance, debris disposal - 15%
 - A&J Transports, Inc. - Emergency road clearance, debris disposal - 10%
 - V&M Tree Services, Inc. - Emergency road clearance, debris disposal - 10%
 - Native Tree Service, Inc. - Tree removal, emergency road clearance - SBE (see documentation attached) - 6%
 - Big Ron's Tree Service, LLC - Hazardous tree removal, debris disposal - SBE (see documentation attached) - 4%

BID SUBMITTAL FORM FOR RFP NO. 2023-06

Page 2 of 4

6. Proposer proposes to furnish all labor, materials, equipment, machinery, tools, transportation, supplies, services, and supervision for the deliveries described as follows:

Remove all debris, materials, and sediment from district right-of-way following a disaster such as hurricane within 72 hours and dispose of the disaster debris.

7. The proposer will adhere to the awarded Bid Price(s) listed on their submitted Disaster Debris Removal and Disposal – Services & Equipment Bid Price Form (FEE SCHEDULE C) in US Dollars

8. The proposer agrees that the deliverables will be ready for deliveries within sixty (60) calendar days from the date of Contract Commencement as specified in the Notice to Proceed.

9. Acknowledgment is hereby made of the following addenda (identified by number) received since issuance of the Request for Proposal:

Pre-Bid Meeting Dated 10/24/2023
Addendum No. 1 Dated 11/7/2023
Addendum No. 2 Dated 11/9/2023
Addendum No. Dated
Addendum No. Dated
Addendum No. Dated
Addendum No. Dated

BID SUBMITTAL FORM FOR RFP NO. 2023-06

Page 3 of 4

10. PLEASE HAVE YOUR INSURANCE REPRESENTATIVE CAREFULLY REVIEW THE INSURANCE REQUIREMENTS CONTAINED IN THE QUALIFICATIONS STATEMENT, PRIOR TO SUBMITTING YOUR BID PACKAGE TO ENSURE COMPLIANCE WITH ALL INSURANCE REQUIREMENTS.

11. The DISTRICT reserves the right to award this contract on the basis of any combination or all items, in which the DISTRICT deems in its best interests.

12. All communications concerning this RFP shall be emailed to:

Danielle Keira-Cancel, Procurement Manager

Coral Springs Improvement District

10300 N.W. 11th Manor

Coral Springs, Florida 33071

Tel. 954-796-6620

Email daniellec@csidfl.org

13. The following documents are attached to and made as a condition to this RFP:

- a. Byrd Anti-Lobbying Amendment Certification
- b. Drug-Free Workplace Certification
- c. Proof of Insurance
- d. State of Florida Business License
- e. Proof of active SAM.gov Unique Entity ID (UEI)
- f. E-Verify Affidavit: **3 pages**
- g. Non-Collusion Oath
- h. Qualification Statement: **9 pages**
- i. Client References
- j. Bid Submittal Form for RFP No. 2023-06: **4 pages**
- k. Bid Submittal Security, if required
- l. Public Entity Crimes: **3 pages**
- m. Scrutinized Vendor Certification: **2 pages**
- n. Conflict of Interest Disclosure Form
- o. Good Faith Affidavit
- p. Disaster Debris Removal and Disposal – Services & Equipment Form (Fee Schedule C): **8 pages**

BID SUBMITTAL FORM FOR RFP NO. 2023-06

Page 4 of 4

PROPOSER'S CERTIFICATION

In witness whereof, the Proposer has executed this Bid Submittal Form for RFP# 2023-06
this 27th day of November, 2023.

Corporate Secretary
Signature of Individual/Title

Tia Laurie 
Printed Name of Individual


Witness

ACKNOWLEDGMENT

STATE OF Florida
COUNTY OF Sarasota

Sworn to (or affirmed) and subscribed before me this 27th day of November,
2023, by Tia Laurie.

Physical presence OR Online notarization _____




Signature of Notary Public

[STAMP HERE]

State of Florida

Personally Known OR Produced Identification _____
Type of Identification Produced: _____

Business & Contact Information

BUSINESS NAME **Big Ron's Tree Service LLC**

OWNER **Mr. Ron Von Paulus**

ADDRESS **9899 SW 170 St.
Miami, FL 33157 [\[map\]](#)**

PHONE **305-962-6143**

FAX **305-867-5309**

EMAIL **Admin@bigronstreeservice.com**

WEBSITE **<http://www.bigronstreeservice.com>**

Certification Information

CERTIFYING AGENCY **Miami-Dade County**

CERTIFICATION TYPE **SBE-G&S - Small Business Enterprise - Goods & Services**

CERTIFIED BUSINESS DESCRIPTION **LAWN/LANDSCAPING/TREE SERVICE/DISTRIBUTION**

Commodity Codes

Code	Description
NIGP 01942	Fruits, Deciduous Tree
NIGP 01956	Nuts, Tree
NIGP 23202	Artificial Plants, Shrubs, and Trees
NIGP 33538	Fertilizer, Tree and Shrub, Spikes, Tablets, etc
NIGP 59570	Trees, Fruit and Nut
NIGP 59575	Trees, Ornamental and Shade
NIGP 79073	Tree Seeds
NIGP 96888	Tree and Shrub Removal Services
NIGP 98836	Grounds and Roadside Maintenance: Mowing, Edging, Plant, Not Tree Trimming, etc.
NIGP 98852	Landscaping, Including Design, Fertilizing, Planting, etc., Not Grounds Maintenance or Tree Trimming Services
NIGP 98888	Tree Trimming and Pruning Services

TIER

Goods & Services - Tier 2: 3 Yr. AGR \$750,000.01 up to \$2,000,000.00

Business & Contact Information

BUSINESS NAME **A NATIVE TREE SERVICE, INC., DBA Native Tree Service**

OWNER **Ms. Angela Tomasetti**

ADDRESS **15733 SW 117th Ave
Miami, FL 33177 [\[map\]](#)**

PHONE **305-238-1178**

FAX **305-238-8878**

EMAIL **nativetree@nativetree.com**

Certification Information

CERTIFYING AGENCY **Miami-Dade County**

CERTIFICATION TYPE **SBE-G&S - Small Business Enterprise - Goods & Services**

CERTIFIED BUSINESS DESCRIPTION **Landscaping Services**

Commodity Codes

Code	Description
NIGP 968	Public Works and Related Services
NIGP 96800	PUBLIC WORKS AND RELATED SERVICES
NIGP 96888	Tree and Shrub Removal Services
NIGP 988	Roadside, Grounds, Recreational and Park Area Services
NIGP 98800	ROADSIDE, GROUNDS, RECREATIONAL AND PARK AREA SERVICES
NIGP 98836	Grounds and Roadside Maintenance: Mowing, Edging, Plant, Not Tree Trimming, etc.
NIGP 98852	Landscaping, Including Design, Fertilizing, Planting, etc., Not Grounds Maintenance or Tree Trimming Services
NIGP 98888	Tree Trimming and Pruning Services
NIGP 98889	Weed and Vegetation Control, Including Trees, Shrubs and Aquatic Weed Control

Additional Information

TIER **Goods & Services - Tier 3: 3 Yr. AGR \$2,000,000.01 up to \$5,000,000.00**

SCRUTINIZED VENDOR CERTIFICATION

Page 1 of 2

Certification Pursuant To Florida Statute § 287.135

I, Tia Laurie, Corporate Secretary, on behalf of Ceres Environmental Services, Inc.
Print Name and Title Contractor Name

Certify that Ceres Environmental Services, Inc. does not:
Contractor Name

1. Participate in a boycott of Israel; and
2. Is not on the Scrutinized Companies that Boycott Israel List; and
3. Is not on the Scrutinized Companies with Activities in Sudan List; and
4. Is not on the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List; and
5. Has not engaged in business operations in Syria.

Submitting a false certification shall be deemed a material breach of contract. The City shall provide notice, in writing, to the Contractor of the City's determination concerning the false certification. The Contractor shall have ninety (90) days following receipt of the notice to respond in writing and demonstrate that the determination of false certification was made in error. If the Contractor does not demonstrate that the City's determination of false certification was made in error then the City shall have the right to terminate the contract and seek civil remedies pursuant to Florida Statute § 287.135.

Section 287.135, Florida Statutes, prohibits the City from: 1) Contracting with companies for goods or services in any amount if at the time of bidding on, submitting a proposal for, or entering into or renewing a contract if the company is on the Scrutinized Companies that Boycott Israel List, created pursuant to Section 215.4725, F.S. or is engaged in a boycott of Israel; and 2) Contracting with companies, for goods or services over \$1,000,000.00 that re on either the Scrutinized Companies with activities in the Iran Petroleum Energy Sector List, created pursuant to s. 215.473, or are engaged in business operations in Syria

SCRUTINIZED VENDOR CERTIFICATION

Page 2 of 2

As the person authorized to sign on behalf of the Contractor, I hereby certify that the company identified above in the section entitled "Contractor Name" does not participate in any boycott of Israel, is not listed on the Scrutinized Companies that Boycott Israel List, is not listed on either the Scrutinized Companies with activities in the Iran Petroleum Energy Sector List, and is not engaged in business operations in Syria. I understand that pursuant to section 287.135, Florida Statutes, the submission of a false certification may subject the company to civil penalties, attorney's fees, and/or costs. I further understand that any contract with the City for goods or services may be terminated at the option of the City if the company is found to have submitted a false certification or has been placed on the Scrutinized Companies with Activities in Sudan list or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List.

Ceres Environmental Services, Inc.

Name of Company



Signature of Contractor's Authorized Official

Tia Laurie

Print Name of Contractor's Authorized Official

Corporate Secretary

Print Title of Contractor's Authorized Official

11/27/2023

Date

PUBLIC ENTITY CRIMES

Page 1 of 3

Section 287.132-133(3)(a), Florida Statutes, effective July 1, 1989, require that no public entity shall enter into a contract, award of RFP, or transact business in excess of \$10,000.00 with any person or affiliate who has been convicted of a public entity crime. Prior to entering into a sworn statement with the Purchasing Department on form 7088.

A copy of the form is reproduced below. This completed form must be on file prior to the issuing of a Purchasing Order.

Sworn Statement Under Section 287.133(3)(a), Florida Statutes on Public Entity Crimes

THIS FORM MUST BE SIGNED IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICER AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted with RFP# 2023-06 Disaster Debris Removal and Disposal Services
(Solicitation Number and Name)
2. This sworn statement is submitted by Ceres Environmental Services, Inc. whose business address is 6968 Professional Parkway, Sarasota, FL 34240

and (if applicable) it's Federal Employer Identification No. (FEIN) is 41-1816075 (If the entity has no FEIN, include the Social Security Number of the individual signing the sworn statement.

3. My name is Tia Laurie and my relationship to the entity name above is Corporate Secretary.

4. I understand that a "public entity crime" as defined in Paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States, including but not limited to, any RFP or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.

5. I understand that "convicted or conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding or fault or a conviction of a public entity crime, with or without adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilty or nolo contendere.

PUBLIC ENTITY CRIMES

Page 2 of 3

6. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:
- A. A predecessor or successor of a person convicted of a public entity crime; or
 - B. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.

7. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of the state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.

8. Based on information and belief, the statement, which I have marked below, is true in relation to the entity submitting this sworn statement. **(Please indicate which one of the two statements applies.)**

Neither the entity submitting this sworn statement, nor any officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, nor the affiliate of the entity have been charged with and convicted of a public entity crime subsequent to July 1, 1989.

The entity submitting this sworn statement, or one or more of the officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, have been charged with and convicted of a public entity crime subsequent to July 1, 1989, AND **(Please indicate which of the three additional statement applies below.)**

PUBLIC ENTITY CRIMES

Page 3 of 3

- ___ There have been proceedings concerning the conviction before a hearing officer of the State of Florida, Division of Administration Hearings. The final order entered by the hearing officer did not place the person or affiliate on the convicted vendor list. **(Please attach a copy of the Final Order)**
- ___ The person or affiliate was placed on the convicted vendor list. There has been a subsequent proceeding before a hearing officer of the State of Florida, Division of Administration Hearings. The final order entered by the hearing officer determined that it was in the public interest to remove the person or affiliate from the convicted vendor list. **(Please attach a copy of the Final Order)**
- ___ The person or affiliate has not been placed on the convicted vendor list. **(Please describe any action taken by or pending with the Department of General Services)**

Tia Laurie

Signature of Contractor's Authorized Official

Tia Laurie, Corporate Secretary

Name and Title of Contractor's Authorized Official

11/27/2023

Date

STATE OF Florida

COUNTY OF Sarasota

Sworn to (or affirmed) and subscribed before me this 27th day of November, 2023, by Tia Laurie

Physical presence OR Online notarization



Megan Anne Foy
Signature of Notary Public

[STAMP HERE]

State of Florida

Personally Known OR Produced Identification

Type of Identification Produced: _____

Not Applicable

DISCLOSURE OF LOBBYING ACTIVITIES

Approved by OMB

Complete this form to disclose lobbying activities pursuant to 31 U.S.C. 1352

0348-0046

(See reverse for public burden disclosure.)

1. Type of Federal Action: <input type="checkbox"/> a. contract <input type="checkbox"/> b. grant <input type="checkbox"/> c. cooperative agreement <input type="checkbox"/> d. loan <input type="checkbox"/> e. loan guarantee <input type="checkbox"/> f. loan insurance	2. Status of Federal Action: <input type="checkbox"/> a. bid/offer/application <input type="checkbox"/> b. initial award <input type="checkbox"/> c. post-award	3. Report Type: <input type="checkbox"/> a. initial filing <input type="checkbox"/> b. material change For Material Change Only: year _____ quarter _____ date of last report _____
4. Name and Address of Reporting Entity: <input type="checkbox"/> Prime <input type="checkbox"/> Subawardee Tier _____, if known: Congressional District, if known: _____	5. If Reporting Entity in No. 4 is a Subawardee, Enter Name and Address of Prime: _____ _____ _____ _____ Congressional District, if known: _____	
6. Federal Department/Agency: _____	7. Federal Program Name/Description: _____ CFDA Number, if applicable: _____	
8. Federal Action Number, if known: _____	9. Award Amount, if known: \$ _____	
10. a. Name and Address of Lobbying Registrant (if individual, last name, first name, MI): _____ _____ _____ _____	b. Individuals Performing Services (including address if different from No. 10a) (last name, first name, MI): _____	
11. Information requested through this form is authorized by title 31 U.S.C. section 1352. This disclosure of lobbying activities is a material representation of fact upon which reliance was placed by the tier above when this transaction was made or entered into. This disclosure is required pursuant to 31 U.S.C. 1352. This information will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.	Signature: <u>Tia Laurie</u> Print Name: <u>Tia Laurie</u> Title: <u>Corporate Secretary</u> Telephone No.: <u>(800) 218-4424</u> Date: <u>11/27/2023</u>	
Federal Use Only:	Authorized for Local Reproduction Standard Form LLL (Rev. 7-97)	

CLIENT REFERENCES

Contractor's Name: [Ceres Environmental Services, Inc.](#)

The contractor must provide the following information for three (3) previous clients in which similar scope of services were performed within the last five (5) years. Contractor is responsible for verifying correct phone numbers, email address, and contact information. Public Entities are preferred as references. Failure to provide all three (3) references may deem your submittal non-responsive.

Reference No. 1

Company Name:	Cape Coral, FL
Location (City, State):	Cape Coral, FL
Date of Service:	October 2022 – May 2023
Contact Person:	Terry B. Schweitzer
Contact Number:	239-573-3136
Email Address:	tschweitzer@capecoral.gov

Reference No. 2

Company Name:	Melbourne, FL
Location (City, State):	Melbourne, FL
Date of Service:	October 2022 – November 2022
Contact Person:	Jennifer Wilster
Contact Number:	321-608-5080
Email Address:	Jennifer.Wilster@mlbfl.org

Reference No. 3

Company Name:	Indian River County, FL
Location (City, State):	Indian River County, FL
Date of Service:	October 2022 – November 2022
Contact Person:	James Ennis
Contact Number:	772-226-1221
Email Address:	jennis@ircgov.com

RE: [Ext] Proposal Pricing Confirmation

Tia Laurie <Tia.Laurie@ceresenv.com>

Thu 12/14/2023 10:15 AM

To: Danielle Cancel <daniellec@csidfl.org>

Cc: Margarita Gusakovskaya <Margarita.Gusakovskaya@ceresenv.com>

Danielle,

I believe the correct rates should be :

	Month .	Week	Day
Generator, 15.kW	\$ 17,600.00	\$ 4,000.00	\$ 800.00
Generator, 25 kW	\$ 18,150.00	\$ 4,125.00	\$ 825.00
Generator, 56 kW	\$ 27,500.00	\$ 6,250.00	\$ 1,250.00
Generator, 100 kW	\$ 41,800.00	\$ 9,500.00	\$ 1,900.00
Generator, 125 kW	\$ 48,400.00	\$ 11,000.00	\$ 2,200.00
Generator, 150.kW	\$ 55,000.00	\$ 12,500.00	\$ 2,500.00
Generator, 175 kW	\$ 61,600.00	\$ 14,000.00	\$ 2,800.00
Generator, 250 kW	\$ 80,300.00	\$ 18,250.00	\$ 3,650.00
Generator, 320.kW	\$ 102,300.00	\$ 23,250.00	\$ 4,650.00
Generator, 500 kW	\$ 154,000.00	\$ 35,000.00	\$ 7,000.00
Generator, 800 kW	\$ 244,200.00	\$ 55,500.00	\$ 11,100.00

TIA LAURIE

Director of Administration

Ceres Environmental Services, Inc.

6968 Professional Pkwy E

Sarasota, FL 34240 .

Cell: (813) 333-8254

Office: (941) 358-6363

Fax: 1-866-228-5636

Email: Tia.Laurie@ceresenv.com

Website: www.ceresenvironmental.com .



Proven. Responsive. Ready.

From: Danielle Cancel <daniellec@csidfl.org>

Sent: Thursday, December 14, 2023 8:05 AM

To: Tia Laurie <Tia.Laurie@ceresenv.com>

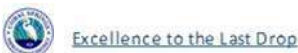
Subject: [External] Proposal Pricing Confirmation .

Importance: High

Good Morning, Tia:

One of our committee members wanted to confirm that your pricing is correct for your generators. Please see the snip of your submitted pricing below and let me know if you would like to make any changes. Sorry for the late notice, but I would need an answer within the next couple of hours because our meeting is at 10:00 this morning. I will also follow up with phone call in one hour.

POWER SOURCES - RATE SCHEDULE	Rate Per		
	Month	Week	Day
Generator, 15 kW	\$88,000.00	\$4,000.00	\$800.00
Generator, 25 kW	\$90,750.00	\$4,125.00	\$825.00
Generator, 56 kW	\$137,500.00	\$6,250.00	\$1,250.00
Generator, 100 kW	\$209,000.00	\$9,500.00	\$1,900.00
Generator, 125 kW	\$242,000.00	\$11,000.00	\$2,200.00
Generator, 150 kW	\$275,000.00	\$12,500.00	\$2,500.00
Generator, 175 kW	\$308,000.00	\$14,000.00	\$2,800.00
Generator, 250 kW	\$401,500.00	\$18,250.00	\$3,650.00
Generator, 320 kW	\$511,500.00	\$23,250.00	\$4,650.00
Generator, 500 kW	\$770,000.00	\$35,000.00	\$7,000.00
Generator, 800 kW	\$1,221,000.00	\$55,500.00	\$11,100.00
TOTAL DOLLAR AMOUNT	\$4,254,250.00	\$193,375.00	\$38,675.00



Danielle Keira-Cancel

Procurement Manager

954-796-6620

daniellec@csidfl.org

10300 N.W 11th Manor

Coral Springs, FL 33071



The Coral Springs Improvement District is a public entity subject to Chapter 119 of the Florida Statutes concerning public records. Email messages are covered under Chapter 119 and are thus subject to public records disclosure. All email messages sent and received are captured by our server and retained as public records.

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Coral Springs Improvement

District (CSID), FL

RFP # 2023-06

*Disaster Debris Removal and Disposal
Services*

Thursday, November 30th, 2023



Ashley Ramsay-Naile,
President

Disaster Administration Office

5629 Commerce Blvd. E

Mobile, AL 36619

800-992-6207 Phone

251-459-7433 Fax

jramsay@crowdergulf.com

www.crowdergulf.com

Florida Business License # CGC1532476



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 - Non-Collusion Oath & Good Faith Effort

Disaster Recovery and Debris Management

5629 Commerce Blvd. East
Mobile, Alabama 36619

Office: (800) 992-6207
Fax: (251) 459-7433

Re: RFP #2023-26 for Disaster Debris Removal Services

CrowderGulf is pleased to submit the enclosed proposal as a firm and irrevocable offer in response to the bid referenced above. We want to express our desire to enter into an agreement with the **Coral Springs Improvement District (CSID)** for Disaster Debris Removal and Disposal Services. We believe we are the best company to provide the District with the requested services based on our personal experience, and our many years of experience and capabilities as synopsisized below and demonstrated in the attached proposal.

CrowderGulf is a national full-service debris management firm with over **fifty-three (53) years'** experience in helping communities like the Coral Springs Improvement District recover from disasters. Having managed successful debris clean-up operations in **fifteen (15) states, including Florida**, we have developed one of the most capable recovery management teams in the Country. Our disaster experience includes the completion of **over five hundred (500) disaster recovery projects** and success in removing, reducing, and disposing of **over four hundred (400) million cubic yards of debris** and is testament to our ability to meet the scope of work established by the Coral Springs Improvement District.

Highlights of Past Projects in Florida

- 2022 Hurricane Ian (FL)
 - **2023 APWA Award of Excellence**
 - 34 Activations – \$290,220,471+ Invoice Amount (*ongoing*) – **18,302,705+ Total Event Cubic Yards**
- 2018 Hurricane Michael (FL, GA)
 - 16 Activations – \$252,281,133 Invoice Amount – **12,256,345 Total Event Cubic Yards**
- 2017 Hurricane Irma (FL)
 - **American Public Works Association – 2018 Contractor of the Year** (City of Punta Gorda, FL)
 - 67 Activations – \$202,277,038 – Invoice Amount – **10,047,423 Total Event Cubic Yards**
- 2016 Hurricane Matthew (SC, FL, VA, NC, GA)
 - 39 Contracts Activated - \$82,267,725 Invoice Amount - **5,675,560 Total Event Cubic Yards**

CrowderGulf's management team includes previous FEMA Directors, Emergency Managers and qualified Debris Specialists with 40+ years of training and "boots on the ground" field experience. You will find our team fully knowledgeable in all aspects of debris removal from operational methodology to quality control and FEMA public assistance reimbursements. We recognize that an efficient, orderly, and safe debris management operation can only be achieved by experienced on-site personnel. Our key management and field staff have obtained numerous FEMA and OSHA certifications in emergency management, safety and environmental compliance and remain with you from contract activation to closeout.

The knowledge and experience of the CrowderGulf management team, coupled with our personal inventory of heavy equipment and a large cadre of dedicated subcontractors, has meant that every project has been completed successfully and within contract timelines. **Our team is dedicated to following FEMA Public Assistance Program and Policy Guidelines and meeting 2 CFR requirements.** Our experience enables us to assemble uniquely trained and experienced project teams and match specialized equipment and resources with project execution requirements. We believe training and pre-planning are keys to a successful debris removal operation. CrowderGulf provides **pre-planning and training** to our clients **free of charge** throughout the contract term.

CrowderGulf is committed to responding to any event in the District regardless of size or type, with utmost promptness. **Don Madio, Florida Regional Director**, is a seasoned member of the CrowderGulf team. He is a long time Florida resident and has first-hand experience working disaster declarations within the State of Florida. In addition, **Joe Hayes, Regional Manager** has been assigned to meet the needs and requests of the District throughout the year and is a lifelong resident of Palm Beach County, Florida. Don and Joe have been at the forefront of CrowderGulf's Florida Activations, most recently directing debris removal operations after Hurricanes Ian and Idalia. In the last seven years, the CrowderGulf Florida Regional Management Team has overseen the removal and disposal of over **forty-five (45) million cubic yards** of disaster debris in the State of Florida. Both he and Don can provide valuable knowledge and experience with an inherent commitment and dedication to the. Don Madio can be reached at 813-285-8749 or dmadio@crowdergulf.com and Joe Hayes can be reached at 561-315-1360 jhayes@crowdergulf.com or, you may contact the CrowderGulf Disaster Assistance Office (DAO) at 1-800-992-6207.

Financial strength is one of the most important aspects for the Coral Springs Improvement District to consider when selecting a debris contractor. Following a major disaster, the District's financial burdens could be substantial. It is important to have a financially strong disaster-experienced contractor, such as CrowderGulf, that will work to get the job completed, regardless of any delays in invoice payments.

CrowderGulf's financial stability is solid and reliable and over the years we have established an excellent line of credit with our financial institution. We have always paid our subcontractors and personnel weekly. This ensures that we are able to provide the very best subcontractors for the District and are able to secure additional qualified subcontractors to fulfill any concurrent contracts. CrowderGulf has always met all financial obligations without interruption.

AGGREGATE BONDING CAPACITY	\$ 1,000,000,000
SINGLE BONDING CAPACITY	\$ 250,000,000
OTHER AVAILABLE FUNDING	\$ 150,000,000

CrowderGulf maintains *all required insurances* such as General Liability, Personal Injury, Workers Compensation, Automobile/Equipment Liability, as well as Maritime Insurance. Additional information regarding insurance has been presented with our proposal response.

CrowderGulf has encountered and successfully handled everything within the District's Scope of Work identified in the RFP. This includes removal of eligible disaster-related vegetation, construction & demolition (C&D), hazardous waste, white goods, e-goods, stump removal, marine debris removal, debris reduction and disposal etc. Details of our abilities are summarized in our Past Performance in the attached proposal.

Our Disaster Management Services include the following:

Pre Planning and Training	Waterway Debris Removal	Demolition
Emergency Road Clearance	Marine Salvage	Dredging
ROW & ROW Debris Removal	Bio-Mass Recycling	Portable Housing
Development & Operation of DMS	Derelict Vehicle and Abandoned Vehicle Removal	Levee Construction
Final Debris Disposal	Removal & Disposal of White Goods & E-Goods	Sonar Scanning
Hazardous Materials Handling	Tree Trimming and Removal (leaners /hangers)	Marine Construction
Technical Disaster Recovery Assistance	Sand Removal, Screening & Breach Restoration	Cellular Tower Construction
Historic Property Preservation	Temporary Ice, Water and Other Consumables	Road and Utility Work
Bulkhead and Pier Replacement Pile Driving	Temporary Power Services/Generators	Land Clearing and Site Prep

We greatly appreciate the opportunity to submit this proposal. **We assure you that our professional disaster debris team will continue to exceed the expectations of the Coral Springs Improvement District.** We will be pleased to provide any additional information that would assist the District in its deliberations and look forward to your favorable response.

As the President of CrowderGulf, I attest that this proposal is presented in fairness and in good faith without collusion or fraud and I, Ashley Ramsay-Naife, have the authority to bind CrowderGulf in all transactions relative to the award of RFP #2023-26 In addition, Reid Loper, Vice President, also has the authority to bind the company.

Best Regards,

Ashley Ramsay-Naife
President

jramsay@crowdergulf.com / knoll@crowdergulf.com



Section 1 – Firm Qualifications

2018 Hurricane Michael
Bay County, FL



Coral Springs Improvement District, FL
RFP #2023-06 for Disaster Debris Removal and Disposal Services

Section I. Firm Qualifications and References

CrowderGulf At-A-Glance

- Full time (365 days/yr.) Debris Management Company with over 50 years of successful experience in debris management, removal and disposal services.
- In just the last seven years, CrowderGulf has successfully removed over **62,000,000 cubic yards** of debris, thus becoming one of the most experienced companies in the industry.

- **Bases of Operation:**

Primary

Mobile, Alabama

Satellite Offices

Austin and Denton, Texas

D'Iberville, Mississippi

New Orleans, Louisiana

Hilton Head Island and Laurens, South Carolina

Palm Harbor, Deerfield Beach and Winter Garden, Florida

Richmond, Virginia

Historic Storm Season - 2020

During the 2020 Hurricane Storm Season, the CrowderGulf Team responded to nine major disasters with 34 contracts activated in six different states. Most notable accomplishments included CrowderGulf's consistent daily production rates and the removal of over **22 Million Cubic Yards** of debris from Rights-of-Way (ROW).

- Never failed to complete all contract obligations and never defaulted on a contract.
- Committed to the same Project Management Team remaining with the project from start to finish.
- Large cadre of management personnel with extensive disaster debris training and experience.
- Completed simultaneous debris projects after all major hurricanes since 1969.
- Over 500 disaster recovery projects successfully completed.
- Successfully removed, reduced and disposed of over **400 million cubic yards of debris**.
- Industry leader in **waterway debris removal**, including work from New Jersey to Texas.
- Fully committed to using local citizens and qualified local subcontractors to the maximum extent, including Minority Business Enterprise (MBE) owners.
- **No lawsuits, liens or judgments by clients ever filed** or pending and no bankruptcy proceedings filed or pending.
- **No lawsuits, liens or judgments by CrowderGulf to clients ever filed.**
- Over 350 pieces of company-owned/leased equipment available for rapid response.
- Experienced in providing FEMA compliant documentation to every client. We provide unlimited support and accurate documentation to help ensure that no clients are denied reimbursement.
- Well-developed and proven Debris Management and Operations Plan that is reviewed and revised after every event.
- Quality Control always maintained to reinforce the "Clean as You Go" policy for debris removal.
- Technical advice and training available to all clients throughout the contract term, at no cost to client.
- Significant financial strength:

AGGREGATE BONDING CAPACITY	\$1,000,000,000
SINGLE BONDING CAPACITY	\$ 250,000,000
OTHER AVAILABLE FUNDING	\$ 150,000,000

Over Fifty Years of Debris Management Experience

CrowderGulf is a national full-service debris management firm, with over **fifty-three years** of experience throughout the United States, helping special-purpose local governments like the Coral Springs Improvement District (CSID) recover from disasters as rapidly and efficiently as possible. The roots of the company began in 1969, from the work of John and Woodie Ramsay, brothers and recent graduates of Auburn University. They grew up truck farming in south Mobile County, AL, less than 10 miles from the Mississippi State line. When Hurricane Camille devastated the Mississippi Gulf Coast in 1969, the Ramsay brothers joined forces with local contractors, to clean up Biloxi, MS, and much of the Gulf Coast.

In 1984, as the brothers' work branched out into other areas, they began doing business as Gulf Equipment Corporation, an Alabama General Contractor licensed in seven Southeastern states. Based on the work generated, they developed three divisions in Gulf Equipment: tower erection, construction, and disaster debris management.

In 2002, CrowderGulf was formally created by John Ramsay, as an independent disaster debris management company. John's honesty, reliability and respect for all clients, along with his extensive knowledge and experience in disaster debris cleanup, were key to the strong qualified team that he built over the years. Today, **Ashley Ramsay-Naile**, John's oldest daughter, is president of CrowderGulf. Ashley continues to build a strong, qualified team, using her years of experience and excellent management skills to grow and improve the Company.

During the last five decades, the Company has managed over **500 disaster recovery projects in 16 states and has successfully removed, reduced and disposed of over 400 million cubic yards of debris**. CrowderGulf's current and past performance, as highlighted in this proposal, demonstrates our expertise in successfully completing multiple contracts simultaneously, regardless of their locations or the amount of damage.

CrowderGulf has encountered and successfully handled everything within the Coral Springs Improvement District's Scope of Work identified in this RFP. Having successfully completed hundreds of projects of similar scope, many simultaneously, we are committed to continuing to complete every project in a safe, practical, and efficient manner. CrowderGulf contracts have involved disaster debris work in all eligible areas identified in FEMA's Public Assistance Program, Category A. The confidence that we can deliver services to the District effectively and efficiently is bred from our past successes.

All debris management work is completed in full regulatory compliance with all local, state and federal agencies involved in disaster recovery, including the Federal Emergency Management Agency (FEMA), the Federal Highway Administration (FHWA), the Environmental Protection Agency (EPA), the Florida Department of Environmental Protection (FDEP), the Florida Division of Emergency Management (FDEM), and the Florida Department of Transportation (FDOT). CrowderGulf continually strives to integrate policy change and updates at all levels of government by providing enhanced, year-round client coordination and pre-planning. In doing so, CrowderGulf has proudly remained at the forefront of the disaster recovery and disaster debris management industry through a superior commitment to administrative and operational foresight for its valued clients. This vested commitment to regulatory detail has earned CrowderGulf a reputation as a company of integrity and reliability.

CrowderGulf is committed to working as a team with District personnel to facilitate the pre-planning that will assure an efficient, and successful debris removal operation in the event of a disaster. We can assist in preparing and updating Debris Management, Emergency Operations and Mitigation Plans. In addition, CrowderGulf will provide preparedness training designed specifically to meet the needs of the District. **Our training and technical advice is provided free of charge throughout the contract term.**

The CrowderGulf Staff is dedicated to providing the Coral Springs Improvement District with priority service, quality performance and expert on-site management. The combination of CrowderGulf's human resources, extensive equipment inventory, financial capacity and experienced subcontracting teams, allow the company to honor all contractual commitments with dispatch and efficiency, regardless of geographic location or size of disaster. The depth of these integrated components will also allow CrowderGulf to respond to those special needs of the City that may not have been considered in the pre-event contract.

Contract Management - Ability to Handle Multiple Contract Activations

CrowderGulf has a proven track record of simultaneously managing multiple contracts and many specialty debris projects such as waterway debris removal, vessel recovery, and structural demolition. CrowderGulf has at its disposal an extensive inventory of company-owned equipment coupled with a large pool of dedicated subcontractors to complete any project, large or small.

The Summary Table below provides a snapshot of CrowderGulf's disaster-related work experience. It reflects the Company's ability to successfully complete multiple simultaneous disaster projects by providing the personnel and equipment resources needed, regardless of size, location, number of active projects, or the nature and severity of the disaster. Over 98% of the 508 disaster projects listed in the table below were the result of pre-event contracts that were activated after a disaster. CrowderGulf successfully provided every Client with all documentation required by FEMA in order to receive reimbursement.

SUMMARY TABLE OF SIMULTANEOUS DISASTER DEBRIS PROJECTS					
Year	Hurricanes & Severe-Weather Events	Simultaneous Contract Activations	# DDMS Managed	Invoiced Amount	Approx. Volume (CY)
2022	Hurricanes Ian & Nicole	38	52	\$290,220,471+	18,302,705+
2021	Ida, Nicholas; Tornados, Storms,	15	21	\$45,673,004+	2,630,348+
2020	Laura, Sally, Zeta; Tropical Storm (TS) Cristobal; Hurricane Hanna; Tornados	34	72	\$500,950,933+	30,848,027+
2019	Hurricane Dorian; TS Imelda, Tornado	4	3	\$1,502,321	41,955
2018	Hurricanes Florence & Michael; Red Tide	40	56	\$284,507,345	19,311,888
2017	Irma, Harvey, Nate, TS Cindy, Tornado	98	142	\$300,409,064	17,643,955
2016	Hurricanes Hermine & Matthew; Severe Storms, Flooding, Tornado	51	35	\$99,983,827	6,645,566
2015	Severe Storms (Flood & Tornadoes)	15	0	\$2,311,844	109,578
2014	Ice Storms Pax & Ulysses; Severe Storms	14	5	\$9,866,559	669,314
2012	Hurricanes Isaac & Sandy	13	4	\$60,627,670	972,993
2011	Hurricane Irene	31	13	\$14,754,641	1,673,821
2008	Hurricane Ike	36	27	\$178,318,425	16,933,904
2005	Dennis, Katrina, Rita, Wilma	67	41	\$279,764,959	19,441,656
2004	Hurricanes Charley, Frances, Ivan & Jeanne	36	61	\$292,426,233	16,800,678
2003	Isabel	16	19	\$66,344,733	5,447,815



Recent contract activations with U.S. Department of Agriculture (USDA) Natural Resource Conservation Service (NRCS) Waterway Debris Removal operations have been highlighted in blue. These include both land-based and waterborne clearance and removal operations. All large-scale CrowderGulf responses are conducted under the Event's respective Federal Emergency Management Agency (FEMA) Declaration.

Financial Capability

Financial strength is one of the most important aspects for the Coral Springs Improvement District to consider when selecting a debris contractor. Following a major disaster, the District's financial burdens could be substantial. It is important to have a financially strong disaster-experienced contractor, such as CrowderGulf, that will work to get the job completed, regardless of any delays in invoice payments.

CrowderGulf's financial stability is solid and reliable and we have established an excellent line of credit with our financial institution. We have always paid our subcontractors and personnel weekly and met all financial obligations without interruption. Over the years, CrowderGulf has paid out millions of dollars before receiving any payments. CrowderGulf's long time commitment to pay subcontractors weekly has allowed us to attract the most experienced and well-equipped subcontractors in the nation.

CrowderGulf has had extensive experience working disasters and is personally aware that many municipalities are not financially prepared to handle the cost of a major recovery effort. We understand that it takes time to work through the bureaucracy and obtain funding. Consequently, CrowderGulf's position has always been one of patience with our clients as they endeavor to meet our invoices.

AGGREGATE BONDING CAPACITY	\$1,000,000,000
SINGLE BONDING CAPACITY	\$ 250,000,000
OTHER AVAILABLE FUNDING	\$ 150,000,000

Bonding

Sterling Seacrest Partners
Mr. Jim Congelio
3111 W. Dr. Martin Luther King Jr Blvd., Suite 350
Tampa, FL 33637
813-489-1183

Insurance

Pathway Insurance Group
Mr. Robbie Farmer
753 Nicholas Avenue
Fairhope, AL 36532
251-279-6373

See "Bank and Bonding Reference Letters" attached. Audited Financial Statements can be provided upon request.

Insurance

CrowderGulf maintains **all required insurances** such as General Liability, Personal Injury, Workers Compensation, Automobile/Equipment Liability, as well as Maritime Insurance. Gray Insurance Company of Metairie, Louisiana provides this insurance coverage.

See Sample Insurance Certification attached.

Equal Opportunity Employer

CrowderGulf is an **Equal Opportunity Employer**. It is our policy to provide an employment and work process free of any unlawful discrimination. We will promote the value of a diverse work force, which fosters fair treatment of all individuals based on knowledge, skill, ability and performance.

Drug Free Work Place

CrowderGulf is a participant in the **National Drug Free Work Place Program**. Our policy prohibits drug distribution, possession or use while in the employment of CrowderGulf. This policy applies to all subcontractors and/or consultants that support or assist in any work conducted. Employee training, counseling and/or employee assistance programs bolster the drug free policy.

CrowderGulf Services Available to the District

CrowderGulf has a plan tailored to meet the needs and specific requirements of the Coral Springs Improvement District. The services provided will consist of furnishing all labor, materials, and equipment to complete and deliver full Disaster Removal and Disposal Services. CrowderGulf is proud to offer the District the widest possible spectrum of debris management and disaster recovery services which are itemized below:

Pre Planning & Training

Annual pre-disaster debris management planning sessions include training, review of emergency management plans, Disaster Debris Management Site (DDMS) selection and other disaster recovery components.

Damage Assessment via Helicopter Flyover

After a storm has impacted a large area, CrowderGulf often implements the use of a **helicopter flyover** with local officials, to assess the damage. This allows our team to prioritize which areas may need assistance sooner than others based on severity of damage, as well as see progress once work has started.

Emergency Road Clearance "PUSH"

CrowderGulf provides push services by making certain that roadways designated by the City are clear and passable within 70 working hours from issuance of a Notice to Proceed (NTP) with such clearance.

ROW & ROE Debris Removal

CrowderGulf performs permitting, clearing, and removing FEMA eligible disaster debris from the public rights-of-way, private property, streets, roads, canals, lakes, ponds and waterways as directed by the District. Each load of debris is accurately recorded electronically via Automated Debris Management Systems (ADMS) and presented to the District daily along with requested daily and weekly reports.

Development and Operation of Disaster Debris Management Sites (DDMS)

CrowderGulf constructs DDMS to handle the volume of disaster debris generated under the scope of the District. Operation of the DDMS includes debris separation, reduction, recycling and the proper containment, staging, separating and disposal of hazardous waste and fluids. DDMS are fully restored to original condition after project completion. CrowderGulf can also assist in selecting and identifying appropriate DDMS locations and provide site specific operational plans.

Final Disposal

CrowderGulf disposes of all debris, including reduced debris, in accordance with all applicable federal, state and local laws, standards and regulations. At the District's request, tipping fees associated with final disposal facilities can be paid by CrowderGulf and back-billed to the District as a pass-through cost.

Stump Removal

All stump removal will be conducted following all FEMA Public Assistance Program and Policy Guidelines. Stumps left on the rights-of-way will be hauled as regular vegetative debris. Only hazardous stumps that meet FEMA stump requirements will be removed upon FEMA approval. Complete documentation will be collected before and after the extraction.

Hazardous Tree Operations ("Leaners and Hangers")

CrowderGulf performs tree trimming and removal in accordance with American National Standard ANSI A300. Other tasks also associated with tree trimming are tree topping, stump grinding, grubbing, clearing, hauling and disposal of trees to abate imminent and/or significant threats to public health and safety. All Tree work is directed by the District and a FEMA representative. CrowderGulf has certified arborists to assist the District with tree trimming and removal.

Demolition

CrowderGulf provides demolition services and removal of condemned structures and buildings that pose a threat to public health and safety. All demolition services requested are commenced with safety and regulatory requirements in place and all local, state and federal requirements are followed.

Derelict Vehicle Removal & Abandoned Vehicle Removal

CrowderGulf can perform all aspects of vessel and vehicle removal from land or water. Also offered is assistance with ownership records and contact verification procedures. If needed, a storage site is established, maintained and managed for the vessel and/or vehicle holding, as may be required by law. Documentation is kept on all stages of the removal of each vessel and vehicle from collection to final disposal.

Removal & Disposal of White Goods & E-waste

CrowderGulf is experienced in the special handling of white goods (refrigerators, stoves, ac units, etc.) and e-waste (electronic equipment). All regulations on the proper disposal of hazardous fluids removal are followed.

Waterway Debris Removal & Shoreline Restoration

CrowderGulf has completed numerous projects throughout the Southeast removing marine debris from storm water drainage ditches to large rivers and canal systems. Removal of debris from the rivers and canals can require the use of shallow draft boats and barges equipped with knuckle-booms or track-hoes with debris grapples. In shallow water areas with limited access and in extremely sensitive areas, the debris is removed by hand labor. CrowderGulf has also completed earthen-fill repairs and restoration as well as armored shorelines consisting of rip-rap, (both stone and recycled concrete). CrowderGulf also has the capabilities and experience installing gabions, geo-web products and various types of bulkheads and retaining walls.

Sonar Scanning

CrowderGulf has conducted numerous large scale operations utilizing sonar imagery and underwater video and photography. Sonar scanning is a technological and efficient way to locate and remove sunken marine debris from waterways.

Technical Disaster Recovery Assistance

CrowderGulf can provide assistance with all aspects of the Public Assistance Program including damage survey reports, project worksheets, documentation support, any consultation/ negotiation services, and any other technical assistance needed.

CrowderGulf's Additional Operational Capabilities include, but are not limited to:

Household Hazardous Waste (HHW)	Temporary Ice, Water and Other Consumables
Levee Construction	Hazardous Materials Handling
Land Clearing and Site Preparation	Historic Property Preservation
Road and Utility Work	Temporary Power Services/Generators
Marine Salvage	Dredging
Marine Construction	Pile Driving
Bulkhead and Pier Replacement	Bio-Mass Recycling
Portable Housing	Wetlands Restoration
Cellular Tower Construction	

Availability and Assurances

Due to the uncertainty of disaster related events, it is difficult to predict when a contract activation will occur. Regardless of the number of contracts CrowderGulf has activated after a disaster, in 50+ years, we have never failed to meet a client's contract requirements for equipment resources and personnel. Having an experienced management team, a large pool of company-owned equipment and operators, a nationwide database of trusted and experienced subcontractors and agreements with national rental companies, provides CrowderGulf the ability to assure the Coral Springs Improvement District that we can and will meet your disaster response needs. We are committed to providing the District with priority service, quality performance and onsite management. We will work as a team with you and your representatives to successfully restore the District to some sense of normalcy, while following all FEMA regulations and within the designated timeline established by the District's contract.

The severity of the disaster will determine how many employees will be assigned to a specific client. Depending on the scope of the disaster, CrowderGulf will use a combination of company crews and subcontractors to perform work. We will begin with CrowderGulf personnel and local resources and proceed to add additional manpower and subcontractors until we have a sufficient workforce in place to ensure the District that we can effectively manage and handle the disaster effort. CrowderGulf will adjust assets as required to optimize operations.

Client Commitment

Our valued clients listed highlight CrowderGulf's ability to handle multiple simultaneous contract activations, conducting large-scale debris removal operations at the County and Municipal level throughout an affected area, while ensuring the same care, and commitment to quality for each client. These contract activations, with numerous concurrent scopes of work, received their own dedicated CrowderGulf project management team, and all debris removal resources required to conduct operations safely and efficiently throughout all phases of response and recovery. Additionally, these clients are proof of concept for the pre-event contract and the resulting client-contractor relationship, further illustrating the importance of pre-planning and coordination throughout the year and applying lessons learned in past responses to all future activations.

References

The CrowderGulf clients listed below have been vested partners in disaster debris removal operations conducted within the past 5 years and projects over 500,000 Cubic Yards have been **highlighted in yellow** and waterway debris removal has been **highlighted in blue**.

- 1. Client:** **Lee County, FL** **POP: 739,224**
Address: 10500 Buckingham Rd, Fort Myers, FL 33905
Contact: **Doug Whitehead**, Solid Waste Director, c: 239-634-9814, o: 239-533-8917; dwhitehead@leegov.com
Amanda Condomina, Ops Manager, Solid Waste, c: 239-834-3505, o: 239-533-8000;
acondomina@leegov.com
Jason Fournier, Ops Manager, Solid Waste, c: 239-229-5733, o: 239-533-8000, jfournier@leegov.com

Project Title: **2022 Hurricane Ian (10/05/2022-09/15/2023)**

 - PUSH
 - Removed & Disposed of vegetation, C&D, Hangers, Leaners, E-Waste, HHW, White Goods, Freon
 - Reduction by Compaction and Grinding
 - Monitored by Thompson

2017 Hurricane Irma (9/19/2017 – 01/14/2018)
2005 Hurricane Wilma (10/2005-12/2005)
2004 Hurricane Jeanne (8/2004-12/2004)
2004 Hurricane Charley

Contract Value:	CY Recovered & Reduced:
Ian \$134,141,231	6,265,404
Irma \$26,000,276	2,024,742
Wilma \$7,995,412	451,948
Jeanne/Charley \$14,000,000	902,000

- 2. Client:** **City of Panama City, FL** **POP: 36,986 / Bay County**
Address: 9 Harrison Ave, Panama City, FL 32402
Contact: **Shane Daugherty** Solid Waste Superintendent, c: 850-872-3172 o: 850-814-5396;
sdaugherty@panamacity.gov

Project Title: **2018 Hurricane Michael (10/2018-09/15/2020)**

 - PUSH Operations
 - Removed & Disposed: vegetation, C&D, C&D Compaction, L&H, Stumps
 - Special Projects – Right of Entry and Private Property Debris Removal Operations / Waterway, Drainage Ditches, Cemeteries, Parks
 - Provided satellite phones
 - Reduction by Grinding

2004 Hurricane Ivan (9/2004-10/2004)

 - Removed & Disposed: vegetation, C&D, Stumps (12)
 - Reduced by burning
 - Provided generators

1995 Hurricane Opal

 - Removed & Disposed: vegetation, C&D
 - Reduced by grinding

Contract Value:	CY Recovered & Reduced:
Michael \$81,562,445	3,971,295
Ivan \$264,161	22,165
Opal \$2,000,000	300,000

- 3. Client:** **Calcasieu Parish, LA** **POP: 216,785**
Address: 1015 Pithon St, 4th Floor, Lake Charles, LA 70602
Contact: **Allen Wainwright**, Public Works Operations Manager, 337-721-3700, awainwright@calcasieuparish.gov

Project Title: **2021 Flooding & Severe Storms (06/07/2021-08/04/2021)**

 - Removed & Disposed: Vegetation, C&D, Mulch, White Goods, Refrigerator Contents, E-waste
 - Reduced by Compacting & Grinding
 - 3 Sites

2021 Tornado (11/30/2021-12/04/2021)

 - Removed & disposed C&D debris direct to final disposal

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2020 Hurricane Laura (08/2020-09/2/2021)

- Removed & Disposed: vegetation, C&D, Mulch, Hangers, Leaners, Stumps, White Goods, Refrigerator Contents
- Reduced by Grinding, Burning & Compacting
- 12 Sites

Laterals Project (10/8/2021-Ongoing)

- Removed & Disposed: vegetation, C&D with land based and water based equipment in canals and waterways

2008 Hurricane Ike (9/2008-10/2008)

- Removed & Disposed: vegetation, C&D

2005 Hurricane Rita – Subcontractor for Ceres (USACE) (9/2005-8/2006)

- Removed & Disposed: vegetation, C&D, ash, mulch, white goods (44,432), e-goods (2,484), leaners (9,698) /hangers (26,741), stumps (5,333), small engines (110)
- Reduced by burning & grinding (14 disposal sites)
- Special Projects: Surveyed houses for asbestos demo & proper disposal of asbestos

Contract Value:		CY Recovered & Reduced:
Flood	\$222,312	5,401
Tornado	\$28,960	1,679
Laura	\$132,676,652	6,972,815
Laura Laterals	\$101,606,746+	1,481,580
Ike	\$78,350	7,891
Rita	\$81,506,090	9,463,080

4. **Client:** Florida Department of Environmental Protection
Address: 3900 Commonwealth Blvd. Mail Station 100 Tallahassee, FL 32399-3000
Contact: **Scott Woolam**, Sr. Program Analyst, Div. of State Lands, Office 850-245-2806, Scott.Woolam@dep.state.fl.us
Project Title: **2018 Hurricane Michael (02/07/19-06/06/19)**

- Waterway Debris Removal – Removed waterway debris with boats to an offload site, loaded onto trucks

2017 Hurricane Irma (9/18/2017-03/31/2018)

- Waterway Debris Removal – Removed waterway debris with boats to an offload site, loaded onto trucks

2016 Hurricane Matthew (02/16/17-06/20/17)

- Waterway Debris Removal – Removed waterway debris with boats to an offload site, loaded onto trucks

Contract Value:		CY Recovered & Reduced:
Michael	\$17,721,523	158,393
Irma	\$43,636,590	267,008
Matthew	\$13,186,226	77,722

5. **Client:** Sarasota County, FL **POP: 419,119**
Address: 4000 Knights Trail Road, Nokomis, FL 34275 and 6050 Porter Way, Sarasota, FL 34236
Contact: **Lois Rose**, Solid Waste Manager, 941-861-1589 ofc, 941-650-0722 cell, lerose@scgov.net
Scott Montgomery, EM Operations Manager, 941-861-5927 ofc, smontgomery@scgov.net
Project Title: **2022 Hurricane Ian (10/06/2022-2/22/2023)**

- Removed & disposed of vegetation, C&D, Hangers, and Leaners
- Reduction by grinding
- Monitored by Tetra Tech

2022 Waterway Cleanup – Hurricane Ian (03/24/2023-06/17/2023)

- Removed & disposed of Wet Debris direct hauled
- Monitored by Tetra Tech

2017 Hurricane Irma (9/13/2017-01/19/2018)

- Removed & disposed of vegetation and mulch, reduction by grinding (3 sites)

Contract Value:		CY Recovered & Reduced:
Ian	\$20,602,937	1,320,961
Ian Waterway	\$5,620,561	73,604
Irma	\$2,657,079	319,019

"The services provided by CrowderGulf were professional, diligent, timely, efficient and most certainly effective. CrowderGulf provided detailed and accurate documentation and was available to assist, without hesitation, the entire duration of the contract and thereafter if needed."

**Rick Simpson and Ashlee Castle
Director of Public Works and Assistant Director of Public Works
City of Venice, FL (Hurricane Ian - 2022)**

"On October 10th, 2018 Hurricane Michael came ashore just east of Panama City as a strong Category 4 storm. In the wake of that storm every street in the City was impassible with downed trees, utility poles and windblow debris creating impenetrable road blockages. There was not a structure in Panama City that did not have some sort of damage. CrowderGulf went to work immediately alongside of City crews and within 2 weeks, all roads were open.

CrowderGulf then began the hard work of removing up to date 3.4 million cubic yards of debris from the City.....

I can strongly attest to CrowderGulf's professionalism, attention to customer service, job knowledge and skills, and for these reasons I can proudly recommend CrowderGulf as a qualified contractor for Debris Removal."

**Shane Daugherty
Environmental Services Manager
City of Panama City, FL (Hurricane Michael - 2018)**

Automated Debris Management System (ADMS) and Monitoring Companies

Monitoring Companies are often contracted by the Client to serve as their representative in monitoring and documenting all debris work. All experienced, credible monitoring companies use an automated data management system (ADMS) that captures all required information for FEMA reimbursement. CrowderGulf has vast experience working with numerous monitoring companies and Automated Debris Management Systems and are familiar and compatible with their programs, processes and procedures. It is important that CrowderGulf and the City's representative (i.e., monitoring company) establish and maintain a positive and professional rapport throughout the project. This is necessary in order for the communication flow to be open with the central focus on making sure all documentation for eligible work is accurate, complete, and readily accessible to the City.

We have highlighted our previous experience with ADMS in *Section 2 – Past Project Experience* in orange and have presented our overview on the ADMS approach in *Section 5 – Automated Debris Management System*.



Section 2 – Past Project Experience

2018 Hurricane Michael
Bay County, FL



Coral Springs Improvement District (CSID), FL
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II. Past Project Experience

Past Experience and Project Summaries

For all activations, CrowderGulf Management teams have been led by experienced, knowledgeable personnel well-versed in FEMA regulations, including eligible work, funding and reimbursement requirements. Several of CrowderGulf's personnel have held emergency management positions both locally, as well as state and federal positions. These individuals provide updates and training to CrowderGulf staff on a regular basis. Details of personnel qualifications are provided in the **Key Personnel Section** of this proposal. CrowderGulf's ability to successfully manage multiple contracts, within client timelines and FEMA guidelines, is highlighted in the following excerpts of past experience following major natural disasters. A Summary Chart is included at the end of each year's work that shows the varied scopes of work that were completed.

2022 Hurricanes Ian and Nicole

Hurricane Ian made landfall on September 28, 2022, in Southwest Florida, near Fort Myers, as a strong Category 4 storm. Ian is currently estimated to be the costliest storm in Florida's history. The Town of Fort Myers Beach, City of Sanibel, and Lee County suffered catastrophic damage. The wind speeds, coupled with the 18 ft wall of surge, created unprecedented volumes of debris.

As the day broke and Ian's winds had passed, the devastation was unimaginable. One of the first things reported to the team was the destruction of the Sanibel Causeway, cutting the City of Sanibel off from the mainland. CrowderGulf immediately recognized the need to set up barging for the City. We coordinated with the City and pulled the trigger the following day to mobilize barges. On 10/1/22, just three days after Ian's landfall, CrowderGulf got the first barge on the scene. Barge operations, involving five large barges supplied by CrowderGulf, supported transporting fire, police, EMC, power companies to the island for approximately three weeks. In the first hours after Hurricane Ian's devastation, while barge operations were being set up for Sanibel, CrowderGulf was also performing emergency PUSH operations in Lee County, Fort Myers, Fort Myers Beach, Estero, and Bonita Springs. All combined, CrowderGulf had approximately 300 PUSH crews operating within the State of Florida.

While PUSH crews cleared roads, CrowderGulf crews developed over 18 temporary, Disaster Debris Management Sites (DDMS) throughout the damaged areas to start receiving debris. CrowderGulf was hauling debris from the ROW to DDMS just three days of landfall. Within Unincorporated Lee County, CrowderGulf hit a maximum daily production of 107,000 cubic yards per day, which resulted in over 7 million cubic yards being removed. Response wide in the State of Florida for Hurricane Ian, CrowderGulf had a maximum daily production of 194,000 cubic yards per day, resulting in more than 17 million cubic yards of debris removed. Ultimately, CrowderGulf's debris removal operations were responsible for the collection, management, and disposal of 40 percent of Ian-generated debris statewide.

2022 Hurricanes Ian & Nicole (WORK ONGOING)												
38 Total Clients	Number of Clients in 2022 Utilizing CrowderGulf Debris Management Tasks											
Contract Amount	PUSH Ops	ROW Haul	Debris Reduction	Debris Disposal	Tree Work	Stumps	White Goods	Freon	E-waste	HHW	ADMS Utilized	Waterway Debris
\$307,265,624	11	37	52	38	18	8	7	6	7	6	38	4

2021 Hurricanes Ida and Nicholas

On August 29, 2021, Hurricane Ida impacted much of coastal Louisiana, including St. John the Baptist Parish. With hurricane force winds in excess of 150-mph, Ida was a deadly and destructive Category 4 Atlantic hurricane that became one of the most destructive storm to make landfall in the State of Louisiana.

CrowderGulf held a pre-event contract with the Parish and CrowderGulf's contracts manager was in contact to discuss the possibility of the issuance of a Notice to Proceed (NTP), once the Parish was in the cone of uncertainty. On September 7, 2021, in the immediate aftermath of Ida, as soon as it was deemed safe and a NTP was issued by the Parish, our Director of Operations was on the ground conducting damage assessments.

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Coral Springs Improvement District, FL**

CrowderGulf's Management team immediately mobilized all personnel, support equipment, and assets for the initial PUSH of all roadways needed by essential personal, while simultaneously mobilizing resources for the rights-of-way (ROW) debris removal.

This project utilized over 30 self-loading grapple trucks as well as a comprehensive fleet of large wheel loaders, skid-steers and other supporting equipment required to perform all necessary scopes. CrowderGulf removed over 1.3 million cubic yards of debris, utilizing 3 temporary DDMS, and conducting 3 passes of debris removal Parish-wide.

Additionally, The Parish activated CrowderGulf to begin debris removal operations in waterways, drainage laterals and ditches on March 4, 2022. The CrowderGulf Team removed and disposed of over 70,000 cubic yards of debris, clearing and restoring vital flow to critical natural drainage features. The contract remains open for future phases of debris removal work with the Parish's drainage laterals and ditches.

2021 Hurricanes Ida and Nicholas; Flooding and Tornado												
15 Total Clients	Number of Clients Utilizing CrowderGulf Debris Management Tasks											
Contract Amount	PUSH Ops	ROW Haul	Debris Disposal	Debris Disposal	Tree Work	Stumps	White Goods	Freon	E-waste	HHW	ADMS Utilized	Waterway Debris
\$55,164,758	2	15	13	15	4	3	3	2	1	10	11	1

2020 Hurricanes Laura and Sally, Tornadoes

In 2020, CrowderGulf responded to nine major disasters with 34 contract activations in six different states. CrowderGulf developed and managed 49 debris management sites during activations. These debris activations were conducted simultaneously with multiple missions occurring within and across regions. The most notable attribute to the 2020 storm season was the consistent daily production rate by CrowderGulf's debris crews. During the first 60 days after Hurricanes Laura and Sally, CrowderGulf removed over 12 million cubic yards of debris from the ROW. This consistent daily production of over 204,000 cubic yards of debris per day demonstrated CrowderGulf's unparalleled capabilities. Moreover, this massive operational capacity was achieved without sacrificing safety, quality, cost or schedule.

Immediately after Hurricane Laura made landfall near Cameron, LA, on August 27, 2020, as a Category 4 Hurricane with peak sustained winds of over 150 mph, the CrowderGulf Team responded and was on the ground in Calcasieu Parish and the cities of Lake Charles, Sulphur, Dequincy, Vinton, Westlake and Iowa, just hours after the dangerous winds passed. CrowderGulf executed the pre-storm response plans and immediately began debris assessment and removal operations. Due to the widespread destruction, CrowderGulf dispatched over 500 Emergency Road Clearance (PUSH) crews to clear roads for emergency personnel. During Emergency Road Clearance operations, CrowderGulf's Management Team located, leased,-permitted, and developed 16 Debris Management Sites to store and reduce the hurricane generated debris.

Overall, CrowderGulf responded to 34 contract activations and removed, reduced and disposed of over 19 million cubic yards of debris. Additionally, CrowderGulf worked within Calcasieu Parish to remove debris from over 1,600 miles of drainage laterals and ditches throughout the Parish. As a result, over 2.2 million cubic yards of debris have been removed and disposed of from the drainage laterals and ditches within the Parish.

2020 Hurricanes Hanna, Laura, Sally, and Zeta, TS Cristobal and Tornadoes												
34 Total Clients	Number of Clients Utilizing CrowderGulf Debris Management Tasks											
Contract Amount	PUSH Ops	ROW Haul	NON-ROW Haul	Debris Reduction	Debris Disposal	Tree Work	Stumps	White Goods	E-waste	HHW	ADMS Utilized	Waterway Debris
\$834,915,239	5	25	6	20	25	23	13	10	8	9	24	2

2018 Hurricanes Florence and Michael

Hurricane Florence, a powerful and deadly Category 1 Hurricane took aim at the North Carolina coastline in September, 2018. This deadly hurricane claimed 55 lives as it swept across the state. Hurricane Florence brought devastating rainfall causing widespread coastal and inland flooding. Many of the state's major rivers and tributaries reached record level height as 30+ inches of rainfall drenched the area and closed major interstates and roadways for weeks.

CrowderGulf was activated on 18 pre-event contracts across the state of North Carolina which involved the removal and reduction of over 2.1 million cubic yards of debris, the removal of approximately 50,000 leaners and hangers and the management and maintenance of 16 debris management sites. In addition, CrowderGulf provided sand and beach restoration to North Top Sail Beach, Oak Island and Bald Head Island.

While working in North Carolina, CrowderGulf experienced distinct challenges due to the unique operational environment caused by Florence's flooding and inundation. Damage assessments were hampered by non-receding floodwaters causing the closure of many roads and the isolation of communities. CrowderGulf assisted communities with damage assessment by providing drone flyovers into flooded areas and working with local officials to identify alternate debris management sites not affected by floodwaters.

With accessibility limited to ferry service or vessel, the community of Bald Head Island had its own set of unique challenges. The challenge of this contract involved the access of equipment to the island and the means of disposal of storm generated debris. CrowderGulf worked with Bald Head Island to provide the debris collection and disposal services by setting up a debris reduction site on the island for the vegetative debris, and securing barges to account for the multiple other debris streams impacting the Island. Disposing of reduced vegetation (mulch) through beneficial use practices in service to local SBE's, and removing, barging, and ultimately disposing of C&D, and other hazardous debris streams off-island.

During the Florence activations in North Carolina, the Florida Panhandle experienced the devastation of Hurricane Michael, a category 5 storm. CrowderGulf had eleven additional contracts activated making a total of twenty nine simultaneous activated contracts.

Hurricane Michael plowed into the Florida Panhandle on October 10 as a major Hurricane. It was the first Category 5 storm on record to hit the Florida Panhandle. Tropical storm-force winds extended more than 320 miles from the center, devastating the entire region. CrowderGulf's Director of Operations and Florida Regional Manager were on the ground within 2 hours of the storm's passing, conducting damage assessments via helicopter flyover and coordinating the mobilization of ROW resources, while simultaneously directing historic Emergency Road Clearance (PUSH) operations throughout the Panhandle.

CrowderGulf removed, processed, reduced and disposed of over 12 Million Cubic Yards of vegetative and construction/demolition debris at 26 Debris Management Sites (DDMS) and 13 Final Disposal Facilities. Moreover, CrowderGulf's Hazardous Tree Operations removed or removed hazards from over 83,000 storm-damaged trees. CrowderGulf's operations also included demolition of structures and Private Property Debris Removal (PPDR) in Bay County and in Panama City, FL.

2018 Hurricanes Florence and Michael											
34 Total Clients	Number of Clients Hurricanes Utilizing CrowderGulf Debris Management Tasks										
Contract Amount	PUSH Ops	ROW Haul	Debris Reduction	Debris Disposal	Tree Work	Stumps	White Goods	E-waste	HHW	ADMS Utilized	Waterway Debris
\$285,300,477	4	35	33	33	25	5	5	1	2	35	1

Past Performance Chart

The chart below contains a **partial listing** of contracted work accomplished by CrowderGulf as Prime Contractor. For the past 5 years, with emphasis on major event responses and the spectrum of project scope and scale across the multiple simultaneous contract activations for each event and response. All projects below were started on time and in accordance with all contractual requirements. Due to page limitations many smaller projects are not listed in this Past Performance Table but are available upon request. When smaller operations are listed they are usually for specialty projects such as specialized emergency road clearance operations (PUSH), structural demolition and beach cleaning and dredging. FEMA representatives for projects are not listed because they work directly with client representatives and their monitoring firms so contact information isn't available. A Complete past performance list, with direct client POCs can be made available dating back to Hurricane Frederick in 1979, if requested. Please feel free to contact any of our listed references in Section 2 of this proposal regarding our past performance, response times, and overall client satisfaction.

★ Indicates contract activations with similar scope to CSID RFP #2023-26 across a broad spectrum of event-severity & scale. Indicates past NRCS Experience

CLIENT CONTRACT ACTIVATION & PROJECT TIMELINE	DESCRIPTION OF WORK		PROJECT VALUE	APPROX. VOLUME (CY)
2023 Hurricane Idalia	FEMA DR-4734-FL, DR-4738-GA	6 Activations – 1 DDMS	\$1,765,103	61,219
Florida Department of Transportation (FDOT) ★ Debris Removal – Levy County, FL 9/18/2023-10/3/2023	Removed & Disposed: ROW Veg, C&D, Direct Haul; Monitored by Eisman Russo		\$36,238	3,000
Dunedin, FL 9/11/2023-9/26/2023	Removed & Disposed: ROW C&D, Direct Haul; Monitored by Tetra Tech		\$12,680	802
St. Petersburg, FL 9/7/2023-9/26/2023	Removed & Disposed: ROW C&D, Direct Haul; Monitored by Tetra Tech		\$175,670	12,653
Taylor County Schools, FL ★ 9/1/2023-9/6/2023	Emergency PUSH Operations, Debris Removal, Hazardous Tree Work; work performed for Recovery Management Group		\$924,775	Lump Sum
Thomas County, GA ★ 9/1/2023-10/2/2023	Removed & Disposed: ROW County, Barwick, Boston Veg & C&D debris, Direct Haul; Monitored by Thompson		\$116,290	14,514
Ware County, GA ★ 9/23/2023-10/2/2023	Removed & Disposed: ROW County, Waycross, Veg & C&D; Hangers (889 trees), Leaners (16); Reduced by Grinding (30,250 CY); 1 DDMS; Monitored by Thompson		\$499,450	30,250
2022 Hurricane Ian	FEMA DR-4673-FL	36 Activations – 54 DDMS	\$403,669,920	14,914,869
Apopka, FL ★ 9/29/2022-12/5/2022	Removed & Disposed: PUSH , Veg, mulch, hangers (1,019 trees), Reduced by Grinding (76,083 CY); 1 DDMS; Monitored by Thompson		\$1,101,577	52,496
Bonita Springs, FL ★ 9/30/2022-2/3/2023	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Hangers (671 trees), Leaners (7), Ewaste (2,712), HHW (99,920 Lbs), White Goods (1,912), Freon, Reduced by Compaction (107,754 CY) & Grinding (140,426 CY); 1 DDMS; Monitored by Thompson Engineering		\$7,529,288	248,180
Brevard County, FL 10/5/2022-10/28/2022	Removed & Disposed: Veg, C&D, Direct Haul; Monitored by Tetra Tech		\$1,298,850	88,057
Casselberry, FL ★ 10/9/2022-11/30/2022	Removed & Disposed: Veg, Hangers (75 trees), Leaners (34), Reduced by Grinding (20,304 CY); 1 DDMS; Monitored by Thompson		\$455,949	20,737



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Charlotte County Schools, FL 10/1/2022-1/18/2023	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Hangers, Leaners, Building repairs, <i>Work Completed through Synergy</i>	\$3,264,654	LS
Cocoa Beach, FL 10/13/2022-10/26/2022		Removed & Disposed: Veg, C&D; Monitored by Tetra Tech	\$71,993	8,362
Cocoa, FL 10/24/2022-10/26/2022		Removed & Disposed: Veg; Monitored by Thompson	\$21,786	3,005
Collier County, FL 10/19/2023-Ongoing	★	Removed & Disposed: NRCS Waterway Debris; Monitored by Tetra Tech	\$755,900	2,446
Edgewater, FL 10/6/2022-12/9/2022	★	Removed & Disposed: Veg, C&D; Reduced by Compaction (24,978 CY) & Grinding (83,378 CY); 1 DDMS; Monitored by Witt O'Briens	\$1,681,924	108,356
Estero, FL 9/30/2022-1/21/2023	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Hangers (1,377 trees), Leaners (47), Ewaste (1,110), HHW (7,712 Lbs), White Goods (581), Freon, Reduced by Compaction (110,515 CY) & Grinding (190,546 CY); 1 DDMS; Monitored by Rostan Solutions via HaulPass	\$6,064,755	301,061
Florida Division of Emergency Management (FDEM) Debris Removal – Lee County, FL 9/18/2023-10/3/2023	★	Private Property (PPDR), Commercial Property (CPDR), Titled Property Debris; Removed & Disposed: Veg, C&D, Hangers (19 trees), Leaners (8), Stumps, White Goods (8,847), Ewaste (4,397), HHW (350,160 lbs), Vehicles, Vessels, Asbestos Containing Material (ACM); Reduced by Compaction (706,148 CY) & Grinding (105,220 CY); 6 DDMS; Monitored by CDR McGuire	\$92,542,222	1,243,908
Flagler Beach, FL 10/8/2022-10/27/2022		Removed & Disposed: Veg, Direct Haul; Monitored by Tetra Tech	\$89,646	5,433
Fort Myers Beach, FL 10/8/2022-9/15/2023	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Sand, Hangers (88 trees), Leaners (21), Ewaste (2,308), HHW (431,340 lbs), White Goods (7,116), Freon; Reduced by Compaction (814,621 CY) & Grinding (23,870 CY); 5 DDMS; Monitored by Thompson	\$30,949,594	878,479
Fort Myers, FL 9/30/2022-4/3/2023	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Hangers (6,996 trees), Leaners (152), Stumps (31), Ewaste (213), White Goods (82), Freon, Reduced by Compaction (148,483 CY) & Grinding (504,726 CY); 1 DDMS; Monitored by Thompson	\$13,025,019	645,952
Kissimmee, FL 10/3/2022-1/19/2023	★	Removed & Disposed: Veg, C&D, Hangers (59 trees), Reduced by Compaction (8,251 CY) & Grinding (11,517 CY); 1 DDMS; Monitored by Thompson	\$362,740	18,588
Lee County, FL 9/30/2022-10/31/2023	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Hangers (38,432 trees), Leaners (4,395), Stumps (5), Ewaste (7,553), HHW (959,980 Lbs), White Goods (12,367), Freon, Reduced by Compaction (2,279,152 CY) & Grinding (4,058,940 CY); 16 DDMS; Monitored by Thompson	\$134,957,460	6,265,404
School District of Lee County (SDLC) 10/1/2022-3/6/2023	★	Removed & Disposed: Veg, C&D, Hangers (1,543 trees), Leaners (136), Reduced by Compaction (393 CY) & Grinding (15,543 CY); 1 DDMS; Monitored by Thompson	\$354,202	15,980
Oak Hill, FL 10/14/2022-12/7/2022	★	Removed & Disposed: Veg, C&D; Reduced by Grinding (6,194 CY); 1 DDMS; Monitored by Tetra Tech	\$90,429	6,929
Ocoee, FL 11/2/2022-2/22/2023	★	Removed & Disposed: Veg, C&D, Parks debris, Wet debris, Hangers (36 trees), Leaners (318), Reduced by Grinding (34,361 CY); 1 DDMS; Monitored by Thompson	\$692,837	36,726
Okeechobee County, FL 10/10/2022-12/14/2022		Removed & Disposed: Veg; Monitored by Culpepper & Terpening	\$2,582,798	192,525
Okeechobee, FL 10/10/2022-12/10/2022		Removed & Disposed: Veg; Monitored by Culpepper & Terpening	\$1,168,308	40,742



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Ormond Beach, FL 10/5/2022-11/28/2022		Removed & Disposed: Veg, C&D; Reduced by Grinding (111,911 CY); 1 DDMS; Monitored by Thompson	\$1,388,795	122,338	
Pembroke Pines, FL 9/30/2022-10/14/2022	★	Removed & Disposed: Veg, C&D, Hangers (91 trees), Leaners (14), Reduced by Compaction (677 CY) & Grinding (4,969 CY); 1 DDMS; Monitored by Tetra Tech	\$146,704	5,646	
Ponce Inlet, FL 10/10/2022-10/27/2022		Removed & Disposed: Veg, C&D; Monitored by Witt O'Briens	\$41,816	2,328	
Port Orange, FL 10/7/2022-11/11/2023	★	Removed & Disposed: Veg, C&D, Hangers (35 trees), Leaners (39), Stumps (1); Reduced by Compaction (54,654 CY) & Grinding (242,860 CY); 1 DDMS; Monitored by Thompson	\$4,323,871	294,615	
Punta Gorda, FL 10/3/2022-12/20/2022	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Hangers (727 trees), Leaners (323), Stumps (1); Reduced by Grinding (43,363 CY); 1 DDMS; Monitored by Landfall Strategies	\$2,171,018	180,761	
Sanford, FL 10/10/2022-12/3/2022		Removed & Disposed: Veg, C&D, Reduced by Grinding (33,648 CY); 1 DDMS; Monitored by Witt O'Briens	\$416,436	39,669	
Sanibel, FL 10/1/2022-7/24/2023	★	Emergency Push Operations; Removed & Disposed: Marine debris, Veg, C&D, Hangers (8,504 trees), Leaners (4,198), Ewaste (5,518), HHW (694,480 Lbs), White Goods (15,475), Freon; Reduced by Compaction (887,203 CY) & Grinding (957,588 CY); 7 DDMS; Monitored by Thompson	\$56,229,356	1,923,997	
Sarasota County, FL 10/6/2022-2/22/2023	★	Removed & Disposed: Veg, C&D, Hangers (7,533 trees), Leaners (1,193), Stumps (128), Reduced by Grinding (1,110,384 CY); 2 DDMS; Monitored by Tetra Tech	\$20,651,895	1,320,961	
Sarasota County, FL 3/24/2023-6/17/2023	★	Waterway Debris Removal; Removed & Disposed: FEMA & NRCS Wet Debris, Direct Haul; Monitored by Tetra Tech	\$5,620,561	73,604	
Sarasota County School Board 10/24/2022-11/7/2022		Removed & Disposed: Veg, C&D, Direct Haul; Monitored by Tetra Tech	\$34,468	3,049	
Satellite Beach, FL 10/6/2022-10/28/2022		Removed & Disposed: Veg, C&D, Direct Haul; Monitored by Tetra Tech	\$86,962	4,945	
South Daytona, FL 10/5/2022-11/15/22	★	Emergency PUSH Operations; Removed & Disposed: PUSH, Veg, C&D, Reduced by Compaction (25,185 CY) & Grinding (46,565 CY); 1 DDMS; Monitored by Tetra Tech	\$1,340,830	71,751	
St. Petersburg, FL 10/11/2022-11/26/2022		Removed & Disposed: Veg; Reduced by Grinding (75,090 CY); 1 DDMS; Monitored by Tetra Tech	\$1,705,963	75,090	
Venice, FL 9/29/2022-12/14/2022	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Gated debris, Hangers (2,563 trees), Leaners (584), Stumps (6); Reduced by Compaction (30,883 CY) & Grinding (117,847 CY); 1 DDMS; Monitored by Witt O'Briens	\$3,601,136	148,730	
Volusia County, FL 10/5/2022-11/14/2023	★	Removed & Disposed: Veg, C&D, Stumps (1); Reduced by Compaction (24,130 CY) & Grinding (547,337 CY); 6 DDMS; Monitored by Tetra Tech	\$6,749,476	469,560	
Winter Garden, FL 10/9/2022-10/16/2022		Removed & Disposed: Veg, Reduced by Grinding (4,459 CY); 1 DDMS; Monitored by Thompson	\$98,702	4,459	
2021 Hurricane Ida		4 Activations – 4 DDMS	DR 4626-MS, DR-4611-LA	\$41,628,716	1,453,516
Audubon Nature Institute, LA 9/6/2021-10/25/2021	★	Emergency PUSH Operations; Removed & Disposed: Veg, hangers (2,576 trees), leaners (381); Monitored by Tetra Tech	\$1,354,632	19,409	
Biloxi, MS 9/27/2021-10/13/2021		Removed & Disposed: Veg, Direct Haul; Self-Monitored – Day Rate per truck	\$95,200	Day Rate	
Gulfport, MS 10/11/2021-11/6/2021		Removed & Disposed: Veg & C&D, Direct Haul; Monitored by Tetra Tech	\$439,481	29,201	



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St. John Baptist Parish, LA 9/6/2021-11/4/2022	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Parks debris, Hangers (2,198 trees), Leaners (28), stumps (2,801), Ewaste (18,089), HHW (263,380 Lbs), White Goods (2,620), Freon, Refrigerator Contents (661,880 Lbs); Reduced by Compaction (912,800 CY) & Grinding (398,257 CY); 3 DDMS; Monitored by Tetra Tech	\$32,202,382	1,306,580	
St. John Baptist Parish, LA 3/5/2022-10/21/2022	★	Removed & Disposed: Drainage Lateral and Ditch Debris, grinding (32,149 CY), compaction (6,269 CY); 1 DDMS; Monitored by Tetra Tech	\$6,998,462	71,741	
St. John Baptist Parish, LA 2/28/2023-6/9/2023	★	Private Property Debris Removal (PPDR); Removed & Disposed: Veg, C&D, Hangers (416 trees), Leaners (268), Stumps (72); Reduced by Compaction & Grinding (22,929 CY) (1) DMS Sites; Monitored by Tetra Tech	\$538,559	26,585	
2020 Hurricane Zeta		8 Activations – 8 DDMS	DR-4576-MS, DR-4577-LA	\$28,333,915	1,810,046
Audubon Nature Institute, LA 10/31/2020-12/15/2020	★	Removed & Disposed: Veg, C&D, hangers (486 trees), leaners (288); Monitored by Tetra Tech	\$593,154	9,668	
Biloxi, MS 11/5/2020-1/20/2021	★	Removed & Disposed: Veg, C&D; Reduced by Grinding; 1 DDMS; Monitored by True North	\$3,939,197	272,608	
D'Iberville, MS 11/12/2020-11/11/2021	★	Removed & Disposed: Veg, C&D, Leaners (37), Hangers (370 trees); Self-Monitored	\$568,457	35,035	
Gulfport, MS 11/10/2020-2/23/2021	★	Removed & Disposed: Veg, C&D, Leaners (485), Hangers (12,297 trees), Stumps (9); Reduced by Grinding (371,750 CY), 2 DDMS; Monitored by Tetra Tech	\$6,365,585	483,413	
Harrison Co, MS 11/06/2020-2/3/2021	★	Removed & Disposed: Veg, C&D, Leaners (966), Hangers (36,055 trees); Reduced by Grinding (409,681 CY); 2 DDMS; Monitored by Volkert	\$9,225,138	538,791	
Jackson County, MS 11/09/2020-02/7/2021	★	Removed & Disposed: Veg, C&D, Leaners (488), Hangers (14,079 trees), Parks, Golf Courses, beach debris; 2 DDMS; Monitored by Thompson	\$7,148,349	436,284	
Pascagoula, MS 11/20/2020-12/18/2020	★	Removed & Disposed: Veg; Leaners (1 tree) & Hangers (658 trees); Monitored by Thompson	\$286,302	20,888	
Wiggins, MS 01/21/2021-02/1/2021		Removed and disposed Veg, C&D Direct Haul; Reduced by Grinding; 1 DDMS; Self-Monitored – Tice Engineering	\$207,733	13,359	
2020 Hurricane Sally		10 Activations – 37 DDMS	FEMA DR-4563-AL, DR-4564-FL	\$116,422,750	7,475,318
AL DOT SW Region – Mobile 09/24/2020 – 01/22/2021	★	Removed & Disposed: Veg, C&D; hangers (9,111 trees), leaners (3,320 trees), stumps (92); Reduced by Grinding (564,550 CY) & Compaction (59,952 CY); 16 DDMS; Monitored by Thompson	\$14,264,670	709,431	
Atmore, AL 10/1/2020-11/01/2020	★	Removed & Disposed: Veg, hangers (1,082 trees), leaners (28 trees); Reduced by Grinding (43,759 CY); 1 DDMS; Monitored by GMC	\$673,070	43,760	
Baldwin Co, AL 09/25/2020 – 04/7/2021	★	Removed & Disposed: Veg, C&D, Compacted C&D, Mulch, hangers (39,799 trees), leaners (6,030 trees), Stumps (120), White Goods (181), E-waste (24); Reduced by Grinding (4,217,587 CY) & C&D Compaction (293,171 CY); 13 DDMS; Monitored by Tetra Tech	\$61,896,884	4,509,547	
Bay Minette, AL 09/25/2020 – 11/03/2020	★	Removed & Disposed: Veg, C&D, Veg, hangers (1,204 trees), leaners (48 trees); Reduced by Grinding (137,801 CY); 1 DDMS; Self Monitored	\$1,516,900	141,809	
Daphne, AL 09/17/2020-01/05/2021	★	Emergency PUSH Operations; Removed & Disposed: Veg, hangers (3,868 trees), leaners (191 trees), Stumps ; Reduced by Grinding (375,017 CY), 1 DDMS; Monitored by True North	\$4,570,398	376,872	
Fairhope, AL 09/21/2020-12/19/2020	★	Removed & Disposed: Veg, C&D, Mulch, hangers (7,058 trees), leaners (374 trees), stumps (55); Reduced by Grinding (547,868 CY), 1 DDMS; Monitored by True North	\$8,703,289	564,853	



CrowderGulf
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Gulf Shores, AL 09/17/2020-02/3/2021	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Parks, Trails, and Waterway Debris; HHW (11,580 Lbs.), E-Waste (114), White Goods (232), Hangers (7,162 trees), Leaners (2,938 trees), Stumps (285); Reduced by Grinding (457,915 CY) & Compacting (40,763 CY); 1 DDMS; Monitored by Thompson	\$9,741,393	580,181
Okaloosa Co, FL 09/25/2020-11/2/2020		Removed & Disposed: Veg, C&D; Reduced by Grinding (22,945 CY); Monitored by Tetra Tech	\$338,470	30,576
Orange Beach, AL 09/20/2020-5/21/2021	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Municipal debris, beach debris, trail debris, waterway debris, wetlands debris, C&D compacted, mulch, HHW (151,100 lbs.), E-Waste (383), white goods (1,624), hangers (4,527 trees), leaners (725 trees), Stumps; Reduced by Grinding (228,509 CY) & Compacting (194,239 CY); Monitored by Thompson	\$13,593,239	424,952
Spanish Fort, AL 09/28/2020-11/16/2020	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Hangers (118 trees), leaners (14 trees); Monitored by Thompson	\$1,124,436	93,337
2020 Hurricane Laura		10-Activations – 27 DMS's	FEMA DR-4559-LA, EM-3540-TX	\$400,683,560
Alexandria, LA 8/31/2020-11/4/2020	★	Removed & Disposed: Veg, C&D, Parks and Zoo Debris, mulch, hangers (2,975 trees), leaners (98 trees), stumps (1); Reduced by Grinding (222,758 CY); 1 DDMS; Monitored by Tetra Tech	\$3,643,508	228,755
Calcasieu Parish, LA 9/3/2020-9/2/2021	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, C&D compacted, mulch, hangers (33,714 trees), leaners (76,007 trees), white goods (4,403), e-waste (2,910), refrigerator contents (314,960 lbs), tires (1,215); Reduced by Grinding (5,004,006 CY) & Compaction (2,573,846 CY); 9 DDMS; Monitored by Tetra Tech	\$132,676,652	6,972,815
Calcasieu Parish, LA 10/8/2021-9/13/2023	★	Removed & Disposed: High Volume, Multi-Phase Clearance, Removal & Disposal of Waterway Debris, Drainage Laterals and Ditches; Monitored by Tetra Tech	\$154,120,153	2,246,832
Calcasieu Parish, LA 10/5/2022-3/31/2023	★	Specialized Hazardous Tree Operations; Removed & Disposed: Leaners (3,305); Reduced by Grinding (338,062 CY); Monitored by Tetra Tech	\$1,575,802	64,008
DeQuincy, LA 9/14/2020-4/19/2021	★	Removed & Disposed: Veg, C&D, mulch, hangers (284 trees), leaners (28 trees), stumps, white goods (180), refrigerator contents (12,160 lbs), e-waste (158); Reduced by Grinding (107,800 CY) & compaction (31,106 CY); 2 DDMS; Monitored by Tetra Tech	\$2,672,412	156,444
Iowa, LA 9/7/2020-3/13/2021	★	Removed & Disposed: Veg, C&D, hangers (486 trees), leaners (15 trees) white goods (52), E-waste(110); Reduced by Grinding (49,558 CY) & compacting (25,354 CY); 1 DDMS; Monitored by Tetra Tech	\$1,401,231	74,913
Lake Charles, LA 9/3/2020-9/9/2021	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Compacted C&D, Mulch, hangers (19,295 trees), leaners (1,985 trees), white goods (1,574) stumps (3), HHW (4,943 lbs); Reduced by Grinding (2,254,057 CY) & compacting (2,006,484 CY); 5 DDMS; Monitored by Tetra Tech	\$80,385,064	4,077,816
Lake Charles, LA 8/1/2022-8/14/2022 1/30/2023-2/5/2023	★	Private Property Debris Removal (PPDR); Structural Demolition & Disposal; Monitored by Tetra Tech	\$366,525	LS
Sulphur, LA 9/2/2020-6/21/2021 5/11/2023-5/23/2023	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Compacted C&D, Mulch, Hangers (3,326 trees), leaners (194) stumps (7), white goods (508), HHW (23,580 lbs.) Reduced by Grinding (503,298 CY) & compacting (338,926 CY); 1 DDMS; Monitored by Tetra Tech	\$15,259,184	838,424
Texas GLO 3/8/2021-3/19/2021		Beach Debris removal; Lump Sum	\$189,106	LS
Vinton, LA 9/1/2020-1/21/2021	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Compacted C&D, Mulch, hangers (248 trees), leaners (2 trees), white goods (229), e-waste (56); Reduced by Grinding (103,203 CY) & compacting (41,546 CY); 2 DDMS; Monitored by Tetra Tech	\$2,591,105	144,750



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West Calcasieu Port, LA 3/16/2021-3/25/2021	★	Removed & Disposed: Veg, C&D Direct Haul, hangers (86 trees), leaners (41)	\$87,117	2,384
Westlake, LA 9/3/2020-3/13/2021	★	Emergency PUSH Operations; Removed & Disposed: Veg, C&D, Compacted C&D, Mulch, Hangers (313 trees), leaners (401 trees), white goods (93), e-waste (35), HHW (6,480 lbs); Reduced by Grinding (206,656 CY) & compacting (108,644 CY); 1 DDMS; Monitored by Tetra Tech	\$5,715,701	315,301

2018 Hurricane Michael		16 Activations -- 40 DDMS	FEMA-DR-4399 FL, FEMA-DR-4400-GA	\$252,281,133	12,256,345
Apalachicola, FL 10/21/2018-12/18/2018	★	Removed & Disposed: vegetation; Leaners (5); Hangers (1,267 Trees); White Goods (15); Reduced by Grinding (52,178 CY), DMS Sites (1); Monitored by Tetra Tech	\$1,085,115	59,069	
Bay Co, FL 10/17/2018-4/28/2021	★	Removed & Disposed: ROW, Private Property (PPDR), Waterway vegetation; C&D; Leaners (8,081); Hangers (6,419 Trees); White Goods (725); Reduced by Grinding (1,903,027 CY); C&D Compact (515,511 CY), 8 DDMS; Monitored by Landfall Strategies; Tetra Tech	\$42,637,726	2,436,953	
Bainbridge, GA 4/23/2019-7/29/2019	★	Removed & Disposed: Veg; Leaners (659); Hangers (40,931 Trees); Stumps (16); Mulch (13,890 CY); Reduced by Grinding (53,383 CY), DMS Sites (2); Monitored by True North	\$1,407,790	53,576	
Carrabelle, FL 10/30/2018-12/19/2018	★	Removed & Disposed: Veg; Hangers (404 Trees); Reduced by Grinding (18,456 CY); Monitored by Tetra Tech	\$358,306	20,056	
Dauphin Island, AL 10/10/2018-2/13/2019		Sand Clearance and Removal Operations	\$271,683	Hrly	
Decatur Co, GA 3/22/2019-8/3/2019	★	Removed & Disposed: ROW, ROE; Veg; C&D; Leaner (1,914); Hangers (18,585 Trees); Stumps (82); Reduced by Grinding (212,988 CY), DMS Site (3); Monitored by True North	\$5,463,141	215,087	
Dog Island, FL 9/12/2019-9/20/2019		Removed & Disposed: Veg; Construction & Demo (425 Tons)	\$864,918	Lump Sum	
Florida Dept. of Environmental Protection (FDEP) 2/7/2019-6/6/2019	★	Removed & Disposed: Veg; Reduced by Grinding (116,672 CY)	\$17,721,523	158,393	
Franklin Co, FL 10/16/2018-1/4/2019	★	Removed & Disposed: Veg; Leaners (67); Hangers (1,414 Trees); HHW (1,120 Lbs.); White Goods (233); Freon (215); E-Waste (94); Reduced by Grinding (90,244 CY) DMS Site (3); Monitored by Tetra Tech	\$2,215,778	126,087	
Jackson Co, FL 10/12/2018-9/20/2019	★	Emergency PUSH Operations; Removed & Disposed: vegetation; C&D; mulch; Hangers (21,388 Trees); Leaners (13,431); Stumps (7); Reduced by Grinding (2,399,088 CY); 6 DDMS; Monitored by Metric Engineering; Thompson	\$40,141,024	2,459,442	
Lynn Haven, FL 10/10/2018-06/27/2020	★	Emergency PUSH Operations; Removed & Disposed: Veg; Leaners (434); Hangers (1,588 Trees); Stumps (22); white goods (5); Reduced by Grinding (558,533 CY) & C&D Compaction (186,548 CY), 3 DDMS; Debris removed from eligible parks, cemeteries & schools; Monitored by Tetra Tech; Provided Satellite Phones to essential response personnel	\$13,845,285	719,604	
Mexico Beach, FL 2/25/2019-10/10/2019		Multi-Phase Dredging, Sand Screening and Coastal Restoration	\$12,527,617	47,828	
Panama City Beach, FL 1/14/2019-1/24/2019		Removed and Disposed: Veg. Reduction by Grinding (54,233 CY), 1 DDMS	\$443,085	54,233	
Panama City, FL 10/11/2018-5/31/2020	★	Emergency PUSH Operations; Removed & Disposed: Veg; C&D; Leaners (20,185), Hangers (32,489 Trees); Stumps (6,968); Reduced by Grinding (2,304,854 CY) & Compacted C&D (1,646,666 CY) DMS Site (7); Debris removed from eligible parks, cemeteries & schools; Monitored by Landfall Strategies	\$81,562,445	3,971,295	



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Parker, FL 10/23/2018-5/3/2019	★	Emergency PUSH Operations; Removed & Disposed: Veg; C&D; Leaners (344); Hangers (846 Trees); Stumps (21); Reduced by Grinding (389,576 CY) C&D Compaction (159,188 CY), 1 DDMS; Monitored by Tetra Tech	\$7,865,326	535,114	
Washington Co, FL 10/18/2018-5/31/2019	★	Removed & Disposed: Veg; Leaners (10,301); Hangers (35,683 Trees) Stumps (108); Reduced by Grinding (1,445,814 CY); 3 DDMS; Monitored by Witt O'Briens	\$23,870,365	1,501,666	
2018 Hurricane Florence		18 Activations – 16 DDMS	FEMA DR-4393-NC, DR-4394-SC	\$29,884,238	1,862,022
Bald Head Island, NC 10/10/2018-2/20/2019	★	Removed & Disposed: Veg; Leaners (275); Hangers (3,148 Trees); White Goods (225); HHW (1,440 Lbs.); Reduced by Grinding (24,599 CY) C&D Compaction (7,858 CY); Monitored by Landfall Strategies	\$1,383,281	34,059	
Bolivia, NC 10/2/2018-1/15/2019	★	Removed & Disposed: Veg; Leaners (10); Hangers (36 Trees); Reduced by Grinding (749 CY); Monitored by Landfall Strategies	\$15,489	1,064	
Brunswick Co, NC 9/26/2018-1/24/2019	★	Removed & Disposed: Veg; Leaners (2,196); Hangers (19,333 Trees); Reduced by Grinding (323,631 CY); Monitored by Landfall Strategies	\$6,106,287	385,556	
Caswell Beach, NC 10/5/2018-1/22/2019	★	Removed & Disposed: Veg; Leaners (3); Hangers (182 Trees); Reduced by Grinding (8,721 CY); Monitored by Landfall Strategies	\$154,906	10,520	
Duplin Co, NC 10/1/2018-12/11/2018	★	Removed & Disposed: Veg; White Goods (1,186); HHW (6,200 Lbs.); Reduced by Grinding (92,323 CY) C&D Compaction (97,708 CY); Monitored by Tetra Tech	\$2,682,013	190,032	
Fayetteville, NC 9/26/2018-11/30/2018	★	Removed & Disposed: Veg. Reduced by Grinding (126,511 CY); Monitored by Tetra Tech	\$1,991,073	120,741	
Holly Ridge, NC 10/5/2018-1/9/2019	★	Removed & Disposed: Veg; Mulch; Hangers (135 Trees); Reduced by Grinding (8,972 CY); Monitored by Tetra Tech	\$156,380	11,575	
Jacksonville, NC 9/7/2018-2/6/2019	★	Removed & Disposed: Veg; Leaners (39,190); Hangers (2,823 Trees); Reduced by Grinding (273,804 CY); Monitored by Thompson	\$5,210,972	269,224	
Leland, NC 9/29/2018-12/21/2018	★	Removed & Disposed: Veg; Leaners (143); Hangers (872 Trees); Reduced by Grinding (113,667 CY); Monitored by Landfall Strategies	\$1,527,901	113,668	
Navassa, NC 10/23/2018-11/28/2018	★	Removed & Disposed: Veg; C&D; Monitored by Landfall Strategies	\$184,995	15,811	
North Topsail Beach, NC 9/18/2018-12/19/2018	★	Removed & Disposed: C&D; Reduction by C&D Compaction (40,177 CY); Sand screening (37,170 CY); Monitored by Tetra Tech	\$1,282,198	40,178	
Oak Island, NC 10/9/2018-1/23/2019	★	Removed & Disposed: vegetation; Leaners (154); Hangers (2,752 Trees); Reduced by Grinding (55,965 CY); Monitored by Landfall Strategies	\$1,764,065	129,837	
Onslow Co, NC 9/30/2018-1/12/2019	★	Removed & Disposed: Veg; Leaners (78); Hangers (9,313 Trees); Reduced by Grinding (408,348 CY); Monitored by Tetra Tech	\$6,349,470	477,354	
Richlands, NC 10/5/2018-1/5/2019	★	Removed & Disposed: Veg; Hangers (182 Trees); Reduced by Grinding (7,599 CY); Monitored by Tetra Tech	\$138,476	9,114	
South Carolina Dept. of Transportation (SCDOT) 9/4/2018-11/28/2018	★	Removed & Disposed: Veg; Monitored by Thompson	\$117,975	4,867	
Shalote, NC 10/5/2018-1/16/2019	★	Removed & Disposed: Veg; Leaners (46); Hangers (563 Trees); Reduced by Grinding (10,169 CY); Monitored by Landfall Strategies	\$151,948	10,169	
Swansboro, NC 9/7/2018-11/7/2018	★	Removed & Disposed: Veg; Leaners (8); Hangers (87 Trees); Reduced by Grinding (30,816 CY); Monitored by Thompson	\$535,676	30,816	
Varnantown, NC 10/11/2018-1/15/2019	★	Removed & Disposed: Veg; Leaners (9); Hangers (283 Trees); Reduced by Grinding (4,368 CY); Monitored by Landfall Strategies	\$68,261	4,369	



Section 3 – Key Personnel

2018 Hurricane Michael
Bay County, FL



Coral Springs Improvement District (CSID), FL
RFP #2023-06 for Disaster Debris Removal and Disposal Services

Section III. Key Personnel

Key Personnel

CrowderGulf Disaster Management brings a responsible and experienced organization to partner with the Coral Springs Improvement District. CrowderGulf's extensive experience and personnel resources enable us to quickly assemble uniquely trained and experienced project teams and match specialized equipment and subcontractor resources with project execution requirements. All CrowderGulf officers, managers and supervisors have been involved in previous successful debris recovery operations and have been fully trained in quality control, safety, ethics, and drug policies of CrowderGulf. Should we need their services we have additional management resources that include retired and semi-retired construction, City, County, FEMA, and Power Company professionals who are experienced in managing and inspecting disaster related work. We also have a standby agreement in place with various engineering companies to provide personnel for engineering services, if needed.


CrowderGulf Management Team Members

The names and biographical information of CrowderGulf's professional staff that could be assigned to the Coral Springs Improvement District's Management Team are provided below. Each individual is very experienced in emergency debris management. With District approval, additional CrowderGulf staff may augment operations based upon need.

Coral Springs Improvement District (CSID) CrowderGulf Management Team Members

Name	Position	Email	Phone	Years Experience
Ashley Ramsay-Naile 	President	aramsay@crowdergulf.com	(646) 872-1548	27
Reid Loper 	Vice President	rloper@crowdergulf.com	(678) 477-3755	15
Nick Pratt 	Director of Operations	npratt@crowdergulf.com	(251) 402-5566	18
Margaret Wright 	Documentation Director / PhD	mwright@crowdergulf.com	(251) 604-6346	23
Barrett Holmes	Regional Director – East Coast - NY, NJ, CT	bholmes@crowdergulf.com	(864) 569-6611	25+
Don Madio 	Regional Director – FL	dmadio@crowdergulf.com	(813) 285-8749	23
Bill Doran	Regional Director – LA	bdoran@crowdergulf.com	(225) 456-1752	25
Leigh Anne Ryals	Regional Director – AL, MS & TX	lryals@crowdergulf.com	(251) 751-8660	25+
Drew Sprinkle	Regional Manager – AL, MS	dsprinkle@crowdergulf.com	(251) 423-1100	6
Joe Hayes 	Regional Manager – FL	jhayes@crowdergulf.com	(561) 315-1360	6
Barton Holmes	Regional Manager – East	barton@crowdergulf.com	(864) 906-1671	5
Valerie Gonzalez	Regional Manager – TX	vgonzalez@crowdergulf.com	(956) 330-6322	7
Wilber Ledet 	Senior Project Manager	wledet@crowdergulf.com	(228) 326-5915	12
Matt Lucas 	Senior Project Manager – East Coast	mlucas@crowdergulf.com	(609) 731-2858	25+
Lew Najor	Project Manager	lnajor@crowdergulf.com	(850) 393-9985	27
Howard Turner	Project Manager – East Coast	hturner@crowdergulf.com	(804) 814-6197	19
Isam Brisco	Project Manager	ibrisco@crowdergulf.com	(512) 373-0586	8
John Campbell	Senior Director – East	icampbell@crowdergulf.com	(859) 963-8672	25+
Buddy Young	Senior Director – West	byoung@crowdergulf.com	(940) 597-4252	25+
Jeff Zemlick 	Safety & Environmental Control Manager	jzemlick@crowdergulf.com	(251) 509-9422	12
Wesley Naile 	Contracts Manager	wnaile@crowdergulf.com	(251) 533-5585	18
Jesus Carretie 	Program Manager	jcarretie@crowdergulf.com	(512) 375-0229	8
Gina Walley 	Data Manager	gwalley@crowdergulf.com	(251) 459-7430	

Coral Springs Improvement District (CSID) Management Team

All CrowderGulf personnel assigned to the Coral Springs Management District have extensive backgrounds conducting debris removal and disaster recovery operations throughout the State of Florida. The CSID-assigned CrowderGulf management team understands the unique operational environments Florida presents both pre and post landfall. The Team's combined experience conducting operations throughout Florida, the Southeast, and the United States, gives the Coral Springs Improvement District the most comprehensive, well-versed disaster debris management team in the industry.  *Extensive Debris Removal Experience in the State of Florida*

• Corporate Management Team

The personnel listed below bring a wealth of disaster debris removal and management experience. They have been involved in management and operational decisions of all past contract activations for the past 10 years. The knowledge and expertise make them invaluable assets to any debris removal operation from startup to final invoicing and reconciliation.



Ashley Ramsay-Naile – President

Mrs. Ramsay-Naile is a Graduate of the University of South Alabama. She has been involved in managing the day to day business of CrowderGulf operations since 1995 when Hurricane Opal impacted the Florida Panhandle. She has played a vital role in establishing the Disaster Administration Office (DAO) in which she has structured and managed since its acquisition. As President for CrowderGulf, her role has provided a liaison to clients, logistics coordination with our field operations, contract negotiations, preparation of proposals, subcontractor coordination, field supervisor, project management, and all aspects of back office activities including accounts payable, accounts receivable and human resources. Having served in both field and documentation management positions, Mrs. Ramsay-Naile is very knowledgeable in all aspects of the debris recovery business and a national leader in the field. **Due to Ashley's integrity and excellent leadership skills, CrowderGulf has continued to cultivate one of the most dedicated and capable teams in the disaster debris recovery business.** Mrs. Ramsay-Naile is involved with all aspects of decision making for CrowderGulf and is an authorized contract signer for the Company.

Reid Loper – Vice President

As a leading expert in the disaster recovery field, Reid Loper has played a key role in successfully managing recovery for some of the nation's most known disasters including the BP Oil Spill, Hurricane Sandy in New Jersey, the unprecedented 2017 storm season in the south and Hurricane Michael in the Florida panhandle. He started his career with CrowderGulf in 2010 as a Senior Project Manager after gaining valuable experience in management, estimating, scheduling and budgeting as a project manager for a leading commercial construction company in Atlanta.



Managing simultaneous projects is one of Reid's strengths and he honed those skills even more during the BP Oil Spill. He successfully managed more than 1,200 people, 600 pieces of equipment and eight forward operating bases throughout Alabama. In 2012, Reid was selected to oversee CrowderGulf's Hurricane Sandy Response for the New Jersey Department of Environmental Protection Agency. Since that time, he has managed more than 50 million cubic yards of debris removal for all CrowderGulf projects.

Reid has been strategically involved in directing all CrowderGulf projects since his promotion to Vice President in 2016. Reid's excellent leadership, organizational skills, attention to detail, and his interpersonal relationships with Clients, fellow employees, and subcontractors, makes him an invaluable asset to CrowderGulf and to the disaster debris industry. Reid played a key role during the unprecedented 2017 storm season directing 96 simultaneous contract activations and more than 150 project managers. Reid oversaw the 2018 Hurricane Michael debris missions after the Florida Panhandle was devastated by the first Category 5 hurricane to make landfall since the 1992 Hurricane Andrew. This resulted in removing more than 14,000,000 cubic yards of debris. During the 2020 storm season, also one of the most active in history, Reid directed operations in Louisiana, Mississippi and Alabama, removing and disposing of more than 20,000,000 cubic yards of debris.

In addition to playing a leading role in disaster recovery for CrowderGulf, Reid also manages their waterway debris removal division, including projects from New Jersey, Florida, Alabama, and Texas, making him nationally renowned as one of the

leading experts for water borne debris removal. When he is not working on disaster responses, Reid bids and oversees various types of construction projects under the special project division.

Academically, Reid graduated from Auburn University with a bachelor's degree in Aerospace Engineering and is a LEED Accredited Professional with certifications in NPDES and FEMA courses. He has a current OSHA 30 and HazWoper 40 certification is NIMS certified and holds general contractor licenses in the following states: Virginia, North Carolina, South Carolina, Georgia, Alabama, Mississippi, and Louisiana.

Reid is also a recognized leader in the community and was inducted into the Mobile Bay 40 under 40 class of 2021. He also serves as a board member for the Alabama Coastal Foundation, with a mission to improve and protect Alabama's coastal environment through cooperation, education and participation.

Nick Pratt – Director of Field Operations

Mr. Pratt serves as CrowderGulf's Director of Operations. Nick is the lead in the initial onsite team when a disaster strikes our clients. His ability to assess damage, evaluate the needs, coordinate field assets and subcontractor resources is invaluable to the overall success of our many projects. Since starting work with CrowderGulf in 2004, Nick has worked every disaster activation from Florida to Texas and New York to New Jersey. He has honed his skills as he worked in various field leadership positions, from crew foreman, equipment operator, field supervisor, project manager, and currently as the Director of Operations. Nick is a trustworthy man of action that works with Clients in an honest and forthright manner to help restore cities and counties after a disaster. His work ethic and management skills have gained him the respect of all that work with him, including the CrowderGulf team, Clients and subcontractors.



Mr. Pratt attended the University of South Alabama. He also holds certificates in CPR and First Aid, 40 hour HAZWOPER and refresher and in 30 HR OSHA Construction and has over a decade of Disaster Debris Management Experience. (NIMS Trained)

The following is a brief history of his extensive field experience beginning in 2004 after Hurricane Ivan.

- 2004 - Hurricane Ivan, equipment operator and crew foreman
- 2005 - Hurricane Katrina, field supervisor over crews in Pascagoula, MS
- 2008 - Hurricane Ike, field supervisor Galveston County, and later in Bolivar, Texas
- 2010 - BP Deep Water Horizon Oil Spill, Project Manager. He handled all of the logistics for the project of removing debris from all beaches along the AL Gulf Coast; trained and directed hundreds employees throughout the operation.
- 2012 - Hurricane Sandy, Senior Project Manager for large waterway debris removal contract with the New Jersey Dept. of Environmental Services.
- 2017 - Hurricanes Harvey on Texas Coast, and two weeks later Hurricane Irma in Florida. Senior Project Manager in charge of securing subcontractors, field personnel, equipment and assets to all 91 activated contracts in Texas and Florida.
- 2018 - Hurricanes Florence, Irma and Michael, Director of Operations, provided leadership and resource assets for 20 activations in North Carolina and 11 activations in Florida.
- 2020 – Hurricanes Laura and Sally, Director of Operations for 26 contract activations in 6 states; provided leadership and strategically directed equipment, subcontractors and all resources.
- 2021 – Hurricanes Ida and Nicholas, Director of Operations for 15 contract activations in Louisiana, both land and waterway debris removal.
- 2022 – Hurricanes Ian and Nicole, Director of Operations for 38 contract activations in Florida, including numerous PUSH operations and 4 waterway debris removal projects.

Margaret R. Wright, Ph.D. – Senior Documentation Director/ Senior Grant Specialist 

Dr. Wright has over 25 years of professional training and managerial experience. As a vital member of CrowderGulf's Senior Management Team, her roles include technical proposal writing, training developer and facilitator, regulations compliance, management of record keeping, including day-to-day operations of work completed, communication and coordination with contracting entities during reconciling process, and conducting formal evaluations at completion of projects. Dr. Wright has worked in field operations setting up and managing field offices, hiring and training personnel to work with all required documentation, and at CrowderGulf's Disaster Assistance Office (DAO) after all major disasters since 2003.



After Hurricane Ike in 2003, Dr. Wright developed an Orientation Training Program for Hurricane Preparedness and FEMA Regulations. She and Mr. Young presented trainings throughout Florida, Virginia, South Carolina and Texas for CrowderGulf Clients with pre-event contracts.

In 2017, Dr. Wright worked onsite with our Client and their monitoring firm to assure that documentation and FEMA reimbursement went smoothly after Hurricane Hermine caused damage in the Florida. She worked to properly invoice and document approximately 9 Million Dollars for the City of Tallahassee and Leon County. Most recently, she and her team worked to invoice and reconcile over 180 Million Dollars for Hurricane Irma and over 86 Million for Hurricane Harvey. (NIMS Trained)

- **Florida Regional Management Team**

Don Madio – Regional Director (FL) 

Don Madio is a life-long resident of Florida and serves as CrowderGulf's Regional Director for the state. Mr. Madio began his career in the disaster recovery industry in 1999. Since that time, he has served on more than 200 mid-to-large scale disaster recovery, waterway, and debris management projects. Upon taking a position with CrowderGulf following Hurricane Mathew, Don oversaw seven debris removal and waterway projects that were successfully completed within the client's time frame and contract specifications. Shortly thereafter, in 2017, Don became Florida's Regional Manager following the devastation of Hurricane Irma, one of the most powerful and damaging Atlantic hurricanes ever recorded. His extensive management experience, multi-tasking and organizational skills served him well as he was tasked to oversee operations throughout the state. He and his team of project managers and field supervisors successfully managed the removal of over 11.8 million cubic yards of debris for 64 debris management and waterway projects. Following Hurricane Michael's destructive impacts in the Florida Panhandle, Don helped supervise multiple projects throughout the region, where over 15 million cubic yards of debris were removed and disposed. Recently, Don worked throughout the state of Florida providing guidance and assistance to CrowderGulf clients affected by Hurricane's Ian and Nicole in 2022. Don also helped supervise the management of 34 different contract activations for both storms. He continues to provide guidance for those projects and multiple activations in the wake of Hurricane Idalia along Florida's West Coast in 2023.



When he isn't in the midst of storm season, Don enjoys traveling the state and building relationships with clients as well as providing contract maintenance, training, and technical assistance. A seasoned believer in pre-planning and operational improvement, Don also administers annual training to project managers, field supervisors, and regional subcontractors. Mr. Madio is a University of Florida graduate and holds multiple FEMA and USACE certifications.

Joe Hayes - Regional Manager (FL) 

A Florida Native, and lifelong resident, Joe was born and raised in Palm Beach County, and experienced the tremendous impact the storms of the 90s, and early 2000s had on the state. Having grown up around the industry, Joe learned about debris management, and the vital role it played in disaster response after Hurricanes Francis and Jeanne tore through his hometown in 2004. His unique experience dealing with natural disasters from multiple perspectives, adds an additional layer to his dynamic approach to planning full spectrum debris removal operations founded on client preparation and education. Understanding the lasting impact natural disasters can have on local



communities, makes Joe a vested partner in directing debris removal operations that are tailored to the many distinct environments Florida has to offer, while continuing to keep environmental impact and client commitment at the forefront of every project. With a background in construction management and general contracting, Joe joined CrowderGulf in 2017 following Hurricane Irma's widespread call for large-scale debris management. Joe was tasked as a project manager, employing his previous experience to successfully manage multiple contract activations across the South Florida area, contributing to CrowderGulf's over **10 million cubic yard** debris removal effort statewide.

In 2018, Joe responded to the devastated Florida Panhandle in the wake of Hurricane Michael's Category 5 devastation, directing an unprecedented emergency push effort, as well as collecting and disposing of over **2.5 million cubic yards** of debris in Jackson County, Florida. Joe's efficient management of personnel and resources, paired with his ability to coordinate with all levels of administration led to a new, expanded role as the Florida Senior Project Manager, charging him with the oversight of all future CrowderGulf activations throughout the state.

In 2020, Joe was charged as Senior Project Manager for debris removal operations in Calcasieu Parish, Louisiana following Hurricane Laura's devastation along the Western Gulf Coast. The category 4 storm battered the coast, and slammed into Calcasieu Parish, causing mass volumes of debris well inland. Joe led a management team that conducted right of way debris removal operations on one of the largest scales to date, collecting and disposing of over **6.95 million cubic yards** of debris in the unincorporated Parish, and adding to the over **14 million cubic yard** effort of the CrowderGulf response throughout the Parish.

In 2022, Joe played a key role in ground zero operations after Hurricane Ian's historic surge and unprecedented damage devastated the coastal communities of Southwest Florida. Staging in Lee County prior to landfall, Joe experienced the catastrophic power of Ian firsthand, riding the storm out and reporting to the Lee County Emergency Operations Center early the next morning, just hours after the storm had passed. Joe immediately began advising State and County Officials, taking the first flight out with the Lee County Sheriff's Aviation Unit, giving officials the initial damage assessment from the county's devastated coast. The immediate response by Joe and the entire CrowderGulf team, resulted in a historic response that saw CrowderGulf at the forefront of the unprecedented debris removal operations taking place. Joe's team successfully collected over **6.3 million cubic yards** of debris from Lee County Rights of Way, an integral part of the overall CrowderGulf ground zero response that removed over **12 million cubic yards of debris** countywide.

Additionally, Joe was a key member of the CrowderGulf senior management team that led the comprehensive statewide recovery effort, removing over **40% of the debris generated by Hurricane Ian's historic landfall**.

When not in the field, Joe takes a proactive approach to client education and training by providing enhanced planning and preparation, integrating Public Assistance Policy updates with emergent operational considerations and innovations for a comprehensive approach to disaster debris management. Additionally, he assists clients in identifying staging, debris management, and final disposal sites, as well as the development of additional contingencies, setting the stage for success well ahead of the call for help. Joe also proudly lends his unique operational experience and perspective to technical writing and contract management throughout the year.

Jesus Carretie – Program Manager

Based in Florida, Jesus Carretie serves on the CrowderGulf team as our Program Manager. This role requires the overseeing of the fulfillment of CrowderGulf's goals throughout one or multiple projects. This is accomplished by coordinating and strategizing across the different facets of a project from start to completion. Most recently, Mr. Carretie's role became especially integral in managing a pilot program involving Private Property (PPDR), Commercial Property (CPDR), and Title Property debris removal in the Southwest part of Florida under the Florida Department of Emergency Management. This was a result of Hurricane Ian (DR-4673-FL). Under this PPDR/CPDR/Title Property program, CrowderGulf accomplished the completion of debris removal, titled property removal, and/or demolition on over 2,400 properties.



Additionally Mr. Carretie assists in a variety of roles that include Data Management, Invoicing, Project Management, Business Management, and Client Relations. Mr. Carretie has been in Emergency Management and Disaster Recovery since 2014 and has worked in the following Debris Management projects: 2014 South Carolina Winter

Storm (DR-4166-SC)(150,000 hazardous limbs/trees & 2 million CY of disaster generated debris), Hurricane Hermine (DR-4280-FL)(36,000 hazardous limbs/trees & 148,000 CY of debris), Hurricane Irma (DR-4377-FL)(200,000 hazardous limbs/trees & 10 million CY of debris), 2020 Oregon Wildfires (DR-4562-OR)(100,000 hazardous limbs/trees & 76,000 CY of debris), and Hurricane Ian (DR-4673-FL)(14 million CY of debris and ongoing). In efforts to expand his knowledge in the EM industry, Mr. Carretie has also worked as a Senior Grants Specialist in a FEMA Public Assistance project, and as a Production Manager in a Community Development Block Grant-Disaster Recovery project.

- **Field Operations Management Team**

Matt Lucas – Senior Project Manager 🇺🇸

Mr. Lucas has over 25 years of extensive experience in debris cleanup. He managed the Hurricane Harvey cleanup in Port Arthur, TX, which resulted in **1 million cubic yards** of debris being removed and properly disposed.

More notably, Mr. Lucas was the Sr. Project manager for Hurricane Michael which devastated Panama City, FL. Mr. Lucas had oversight of all rights-of-way (ROW), ditches, PPDR work, and managed six temporary debris manage sites, which resulted in **4 million cubic yards** of debris being removed from the City.

After Hurricane Ian damaged much of Florida in 2022, Matt was the Project Manager in Sarasota County. His excellent communication and leadership skills and his calm demeanor were key in the successful work accomplished in Sarasota County. Matt is a very positive asset to CrowderGulf

Before coming to work for CrowderGulf, Matt worked for the state of New Jersey and the New York Port Authority when the destruction of the World Trade Centers occurred. Matt was instrumental in the construction of various logistical sites for the cleanup operations. In 2012, he was a Senior Project Manager for managing clean-up operations for Hurricane Sandy and was instrumental in the ROW collections, PPDR, waterway debris removal, vessel recovery, and dredging ICW/marinas that were impacted.

Matt has held a New Jersey A901 disposal license, a New Jersey electrical license, 100 ton U.S. Coast Guard License, and a CDL

Jeff Zemlik – Safety & Environmental Control Manager 🇺🇸

Mr. Jeff Zemlik graduated from Columbia Southern University, graduating with degrees in Occupational Safety and health as well as Organizational Management. Originally hailing from the Chicagoland area, Mr. Zemlik joined the CrowderGulf team in 2010 during the BP oil spill. During this cleanup effort, Jeff headed up the contractor safety program for the state of Alabama.

Every CrowderGulf activation requires Safety in the field, and Mr. Zemlik's field presence is one of his strongest qualities. Regardless of size, safety policy and procedure is strictly enforced, either by Jeff personally, or by the team of trained safety professionals managed by Mr. Zemlik. During Hurricanes Harvey and Irma, Jeff directed the safety program for over 1,500 hauling trucks doing work in 3 States without recordable injuries or fines. In addition, provided operational oversight for debris removal operations in Brazoria County, TX. 2018's Hurricane Michael saw Jeff taking lead in Panama City's "PUSH" operations, providing oversight for the City's leaner/hanger program and removal of trees from publically owned spaces, as well as providing safety leadership to the entire area of operations.

During the hyper active hurricane season of 2020, Jeff spearheaded supplying PPE to various government agencies pertaining to COVID-19 protection. 2020 Project highlights include, removal of 60,000 yards of seaweed after Hurricane Cristobal, over 200 PUSH crews post Hurricane Laura, and working closely with the Audubon Society of New Orleans, LA for post Hurricane Zeta cleanup at several of their unique facility's housing common zoo animals and endangered species. Most recently, Mr. Zemlik was deployed to Lee County, Florida providing safety and environmental management, and overseeing all material being hauled from debris management sites to final disposal destination for all related CrowderGulf



projects. Since taking over the leadership of CrowderGulf Safety program, company safety performance metrics have been constantly below industry standards.

In addition to his accredited degrees, Mr. Zemlik holds his OSHA 500, trains all HAZWOPER associates, USACE CQM and 385-1-1 training. He also has his Asbestos Inspector and Supervisor Certifications. Mr. Zemlik also manages the companies DOT program, and is trained in Fishbone root cause analysis, incident inception. Additional training and certifications include: SONS & TWIC, OSHA 10 hour General Industry, OSHA 510 & 500, Leadership & influence. Most recently, Jeff has obtained his ISA Certified Arborist classification and is a local ISA member of both Texas and Florida Chapters. (NIMS Trained)

Gina Walley – Data Management / Documentation Specialist

Ms. Walley has been the Accounts Receivable Manager and Documentation Specialist since 2005. She continually interfaces with clients and client representatives to build a strong team relationship to provide accurate documentation to support CrowderGulf work and eligibility. She works closely with clients during FEMA audits to provide necessary documentation in a timely manner. Her background in Computer Engineering Technology has helped her in creating and managing all in-house databases. Each database is specifically designed to meet the client's needs. In addition to client databases, she also builds databases that house pertinent company data such as contract information, subcontractor information and historical CrowderGulf information. Shortly after Hurricane Ike in 2008, she teamed with a programmer to build a unique and powerful database that has proven to increase accuracy in data recording. Ms. Walley's experience has spanned across more than 20 major hurricane events as well as numerous non-disaster related projects. (NIMS Trained)



Jenny Todd Weaver – Subcontractor SMBE Compliance Manager

Mrs. Weaver manages subcontractors and develops and promotes CrowderGulf's Small/Minority Business division. Her focal point is to contact and localize subcontractors during and after the RFP development phase in an effort to maintain community involvement and maximize local small /minority businesses participation. In 2003, she earned a Bachelor of Science degree in Marketing and a minor in Mathematics from the University of Alabama. After graduation, she joined a law firm in Tuscaloosa. In 2005 she joined the CrowderGulf Team which was during the rebuilding process along the Gulf Coast after Hurricane Katrina. The legal experience she gained made her the ideal candidate to oversee the subcontracting operations. (NIMS Trained)



No employee identified for anticipated assignment to the District's Site Management Team has ever been a defendant in any proceeding involving or arising out of debris removal services.

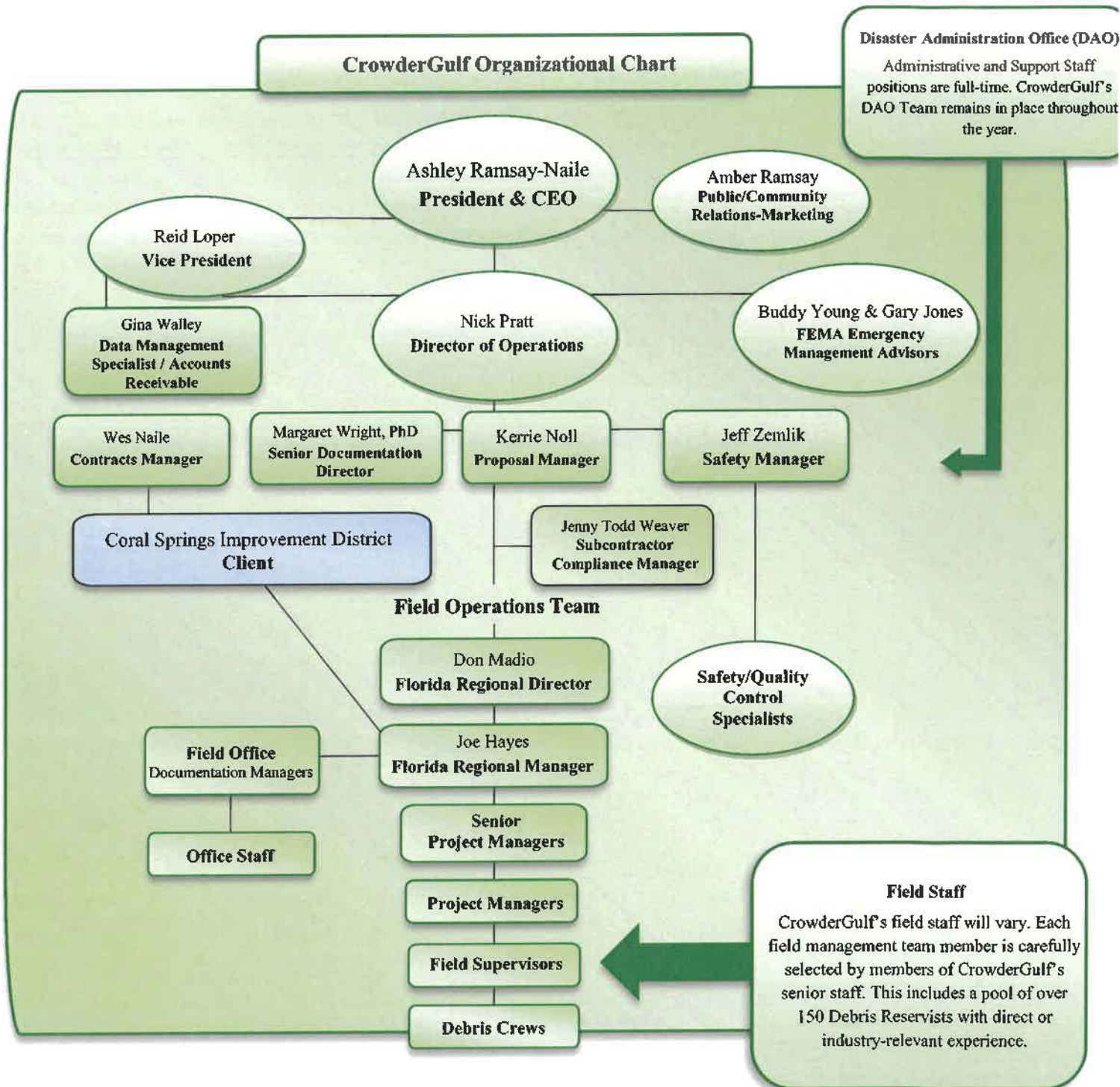
Resumes have been provided at the end of this section, per the RFP requirements.

“Thank you for your help during our recent Red Tide Event. It took great collaboration and work to keep our beaches beautiful for our residents and visitors! Your hard work had a great impact with expediting the cleanup efforts and did not go unnoticed. Without your help, we wouldn't have had such a successful and quick operation.”

**Chelsea O'Riley
Public Works Manager
Town of Fort Myers Beach, FL (Red Tide Event - 2018)**

Organizational Chart

The Organizational Chart presented below depicts the structure and chain of command of the Company. CrowderGulf uses an organizational hierarchy based on the nationally recognized Incident Command System (ICS). The ICS employs a cascade of organizational components in groups of five or less to assure good quality control in high stress operations. This arrangement limits the respective spans of control to tolerable levels. CrowderGulf's use of the ICS-based hierarchy of responsibilities exploits the strength and flexibility of its management/supervisory structure.



Key Personnel Storm Chart

The chart below lists CrowderGulf's key personnel and the storms/activations since 2005. Additional information and resumes can be provided upon request.

Key Personnel Past Storm Experience	2005	2006	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
	Hurricane Katrina Hurricane Rita Hurricane Wilma Ice Storm TS Ernesto Hurricane Gustav Hurricane Ike Ice Storm TS Ida BP Oil Spill Hurricane Earl Hurricane Irene Tornado Hurricane Isaac Hurricane Sandy TS Debbie Blizzard Nemo Ice Storm Pax Ice Storm Ulysses Severe Storms & Flooding Ice Storm TX Severe Storms LA Severe Storms Hurricane Hermine Hurricane Matthew Hurricane Harvey Hurricane Irma Hurricane Florence Hurricane Michael Texas Tornado Hurricane Laura / Delta Hurricane Sally Hurricane Ida Hurricane Nicholas Kentucky Tornado Severe Storms & Flooding Florida Tornado Ice Storm Hurricane Ian																
Ashley Ramsay-Naile, President	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Nick Pratt, Dir. of Operations	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Reid Loper, Vice President					✓												
Raymond "Buddy" Young, Senior Director	✓	✓	✓	✓	✓	✓	✓	✓			✓						
John Campbell, Senior Director		✓		✓		✓	✓	✓									
Barrett Holmes, Regional Director									✓								
Bill Doran, Regional Director	x	x			x						x						
Don Madio, Regional Director **				x	x	x	x	x	x	x					x		
Leigh Anne Ryals, Regional Director	x			x	x	✓	✓	✓	✓	✓							
Margaret Wright, Ph.D., Documentation Dir.	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Clayton Young, Regional Manager						✓									✓	✓	✓
Valerie Gonzalez, Regional Manager															✓	✓	✓
Drew Sprinkle, Regional Manager				✓	✓										✓	✓	✓
Barton Holmes, Regional Manager															✓	✓	✓
Wilber Ledet, Senior Project Manager				✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Howard Turner, Project Manager		x					x								✓	✓	✓
Joe Hayes, Regional Manager															✓	✓	✓
Matt Lucas, Project Manager															✓	✓	✓
Isam Brisco, Project Manager															✓	✓	✓
Lew Najor, Project Manager															✓	✓	✓
Jesus Carretie, Program Manager									✓	✓	x				✓	✓	✓
Jeff Zemlik, Safety Manager					✓	✓	✓	✓	✓	✓					✓	✓	✓
Gary Jones, FEMA Specialist **							✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Wesley Haile, Contracts Manager	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Amber Ramsay, Public & Com. Relations	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Gina Walley, Accounts Receivable Mgr.	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Jenny Todd Weaver, Subcontracts Mgr.	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

* This denotes that these employees have additional experience with storms prior to 2005, FEMA, United States Army Corp. of Engineers, Emergency Management or other Companies.

Personnel Certifications and Understanding of Governmental Programs

CrowderGulf's management team includes previous FEMA Directors, Emergency Managers and FEMA trained Debris Specialists. Numerous certifications are held by all of our key management staff as well as our field operations staff. This wealth of knowledge is used to assist our clients in complying with FEMA guidelines and completing any and all paperwork that they may be called upon to provide FEMA, FHWA or the Office of Inspector General. Our staff is well-versed in the Code of Federal Regulations (44 CFR), FEMA's Public Assistance Program and Policy Guide (incorporating Debris Management Guide (FEMA 325), and Public Assistance Debris Monitoring Guide (FEMA 327). Today, the staff holds numerous FEMA course certifications and a number of OSHA Health & Safety and Hazardous Materials certifications. CrowderGulf employees are required to attend State and National conferences and training classes for continuing education credits and certification maintenance on a yearly basis.

Additional Courses that are relevant to Debris Management that are held by staff members include the following:

Course No.	Course Name	Course No.	Course Name
IS 1	Emergency Program Mgr.	IS-75	FEMA Military Resources and EMA
IS-2	Emergency Preparedness in the USA	IS-101/102	Deployment Basics
IS-5	Intro to Hazardous Materials	IS-111	Livestock in Disaster
IS-10/11	Animals in Disaster	IS-120	Introduction to exercises
IS-27	Orientation to FEMA logistics	IS-139	Exercise Design
IS-30/31	Mitigation e-Grants training	IS-208	State Disaster Management
IS-33	FEMA safety Orientation	IS-230	Principals of Emergency Management
IS-35.10	FEMA Ethics	IS-235	Emergency Planning
IS-45.11	FEMA Safety Orientation	IS-241	Decision Making and Problem Solving
IS-55	Household Hazardous Materials	IS-250	Emergency Support Functions
IS-240	Leadership & Influence	IS-288	Role of Vol. Agencies in Emer. Mgt.
IS-242	Effective Communications	IS-393	Intro. Hazard Mitigation
IS-324	Community Hurricane Preparedness	IS-403	Individual Assistance
IS-546	Continuity of Operations Planning (COOP)	ICS 363	Hurricane Readiness
IS-630	Intro to Public Assistance Process	IS-631	Public Assistance Operations
IS-632	Intro to Debris Ops in FEMA's PA Program		Oil and Hazardous Materials Response
G-202	Debris Management	G363	Hurricane Readiness
G 385	Disaster Response and Recovery Operations	FEMA	EMI Professional Development Series
L382	Public Assistance Coordinator (PAC) Crew Leader	L545	Basic Human Resources for Disaster Supv.
L680	Emergency Management – A Leadership Challenge	E0684	Integrating Science into Emergency Mgt. Policies & Decisions
K0202	Debris Management Planning Course for State Tribal and locals		Side Scan Sonar Systems Introduction and Side Scan Sonar Systems Operators Course
OSHA	HazWoper Training	L-292	Disaster Field Operations Mgt.
E257	State Director's Training	L-269	Managing FEMA Staff on Disaster Ops.
FEMA	State Director's Training	FEMA	Executive Academy Graduate Course
	Asbestos Contractor Supervisor	L449	ICS Incident Command Train the Trainer
IS 100	Intro to ICS	IS 200	ICS for single resources & Initial Action Incidents
IS300	Intermediate ICS	IS 400	Advanced ICS
IS 700	Intro into the National Incident Mgt. System	NIMS 800a	National Response Plan
NIMS 700/701a	Multi Agency Coordination System (MAC)	NIMs 702	NIMS Public Information System
703	NIMS Resource Management	IS 803	Emergency Support Functions PW

CrowderGulf's Certifications & Training

The following is a short list of certificates and training specialized by CrowderGulf personnel. There are over 135 additional certifications and training certificates available upon request.



IS-00100 - Intro to Incident Command Systems

Ashley Ramsay-Naile	Don Madio	Lisa Baldwin
Amber Ramsay	Donna Suters	Margaret Wright
Andrew Sprinkle	Gary Jones	Mark Loper
Barrett Holmes	Gina Walley	Nick Pratt
Barry Lund	Jenny Todd Weaver	Reid Loper
Barton Holmes	Jeff Zemlik	Ronald Thorson
Bill Doran	Jesus Carretie	Valerie Gonzalez
Buddy Young	Joe Hayes	Vance DeHart
Charles Clark	John Campbell	Wes Naile
Clayton Young	Kerrie Noll	Wilber Ledet
Desiree Matlack	Leigh Anne Ryals	Sarah Melton

IS-230 - Principles of Emergency Management

Bill Doran	Joe Hayes	Leigh Anne Ryals
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IS-00242 - Effective Communication

Barry Lund	Leigh Anne	Reid Loper
Bill Doran	Mike Moulder	

IS-00700 - Intro to National Incident Management System (NIMS)

Ashley Ramsay-Naile	Don Madio	Lisa Baldwin
Amber Ramsay	Donna Suters	Margaret Wright
Andrew Sprinkle	Gary Jones	Mark Loper
Barrett Holmes	Gina Walley	Nick Pratt
Barry Lund	Jenny Todd Weaver	Reid Loper
Barton Holmes	Jeff Zemlik	Ronald Thorson
Bill Doran	Jesus Carretie	Valerie Gonzalez
Buddy Young	Joe Hayes	Vance DeHart
Charles Clark	John Campbell	Wes Naile
Clayton Young	Kerrie Noll	Wilber Ledet
Desiree Matlack	Leigh Anne Ryals	Sarah Melton

IS-300 - Intermediate ICS

IS-300 Instructors: John Campbell and Leigh Anne Ryals

Bill Doran	Reid Loper
Jeff Zemlik	Valerie Gonzalez

IS-00200 - ICS for Single Resources & Initial Action Incidents

Ashley Ramsay-Naile	Don Madio	Lisa Baldwin
Amber Ramsay	Donna Suters	Margaret Wright
Andrew Sprinkle	Gary Jones	Mark Loper
Barrett Holmes	Gina Walley	Nick Pratt
Barry Lund	Jenny Todd Weaver	Reid Loper
Barton Holmes	Jeff Zemlik	Ronald Thorson
Bill Doran	Jesus Carretie	Valerie Gonzalez Vance
Buddy Young	Joe Hayes	DeHart
Charles Clark	John Campbell	Wes Naile
Clayton Young	Kerrie Noll	Wilber Ledet
Desiree Matlack	Leigh Anne Ryals	Sarah Melton

IS-00235 - Emergency Planning

Barry Lund	Joe Hayes
Bill Doran	Leigh Anne Ryals

IS-00632 - Intro to Debris Operations in FEMA's Public Asst. Program

Barry Lund	Jesus Carretie	Reid Loper
Donna Suters	Leigh Anne Ryals	Sarah Melton

IS-00800 - Intro to National Response Plan (NRP)

Ashley Ramsay-Naile	Don Madio	Lisa Baldwin
Amber Ramsay	Donna Suters	Margaret Wright
Andrew Sprinkle	Gary Jones	Mark Loper
Barrett Holmes	Gina Walley	Nick Pratt
Barry Lund	Jenny Todd Weaver	Reid Loper
Barton Holmes	Jeff Zemlik	Ronald Thorson
Bill Doran	Jesus Carretie	Valerie Gonzalez
Buddy Young	Joe Hayes	Vance DeHart
Charles Clark	John Campbell	Wes Naile
Clayton Young	Kerrie Noll	Wilber Ledet
Desiree Matlack	Leigh Anne Ryals	

IS-400 - Advanced ICS Command & General Staff IS-400

Instructors: John Campbell and Leigh Anne Ryals

Bill Doran	Reid Loper
Jeff Zemlik	Valerie Gonzalez

OSHA 30 Hour – Construction			
Andrew Sprinkle Barrett Holmes Buddy Young Charles Clark Clayton Young Eric Hall Jeff Zemlik John Campbell Lew Najor	Lisa Baldwin Mark Loper Mike Moulder Nick Pratt Ronald Thorson Reid Loper Vance DeHart Wes Naile Wilber Ledet		
OSHA Misc.			
OSHA 10 Hour General Industry	Jeff Zemlik Lew Najor Reid Loper		
OSHA 500 – Train the Trainer	Jeff Zemlik		
U.S.A.C.E. – Q.C.M (Construction Quality Management)			
Amber Ramsay Andrew Sprinkle Barret Holmes Barry Lund Clayton Young Don Madio Jason Zirlott	Jeff Zemlik John Campbell Leigh Anne Ryals Lew Najor Margaret Wright Nick Pratt Reid Loper		
First Aid/CPR			
Ashley Ramsay Amber Ramsay Andrew Sprinkle Barrett Holmes Barry Lund Buddy Young Charles Clark Clayton Young Desiree Matlack Donna Suters Eric Hall Gary Jones Gina Walley	Jeff Zemlik Jenny Todd Weaver John Campbell Leigh Anne Ryals Margaret Wright Mark Loper Mike Moulder Nick Pratt Reid Loper Ronald Thorson Vance DeHart Wes Naile Wilber Ledet		
Underground Utility and Excavation Certification			
Lew Najor			
Hazwoper – Hazardous Waste Operations and Emergency Response			
Jason Zirlott Jeff Zemlik John Campbell Nick Pratt Reid Loper	Mark Loper Wilber Ledet Vance Dehart		
Watershed Management Training			
Barry Lund Brandi Snell Clayton Young	Jeff Zemlik Leigh Anne Ryals Reid Loper		
T.W.I.C. Card			
Andrew Sprinkle Barry Lund	Jeff Zemlik Nick Pratt Reid Loper Wilber Ledet		
Misc. Training			
Asbestos Supervisor	Jeff Zemlik Jim Frye		
Asbestos Inspector	Jeff Zemlik		
USACE 385-1-1 40 hour	Jeff Zemlik		



RESUMES

Ashley Ramsay-Naile

President

Areas of Expertise

DISASTER RESPONSE DEBRIS OPERATIONS; EMERGENCY PLANNING/MANAGEMENT; STRATEGIC PLANNING AND NEGOTIATIONS

Experience

CrowderGulf - Mobile, AL

President

2020-Present

Senior Vice President and Chief Operating Officer

2011-2020

Disaster Recovery Project Manager & General Manager

2004-2011

- 25+ years of experience in disaster recovery and management.
- Strategic planning and supervise all administrative functions and personnel.
- Purchasing Manager, procurement and negotiation tactical planning.
- Accounts receivable and accounts payable flow for CrowderGulf's disaster debris projects.
- Manage documentation and records for disaster operations.
- Manage and direct field level disaster debris removal and reduction operations including site management and the supervision of subcontractors and foremen.

Storms

Hurricanes Ida & Nicholas (2021)

Ice Storms Ulysses (2014)

Tornadoes and Floods (2021)

Ice Storm Pax (2014)

Hurricanes Laura, Sally, Delta & Zeta (2020)

Dredging (ALDOT) 2012

Hurricane Dorian, TS Imelda & Tomado's (2019)

Hurricane Isaac (2012)

Michael & Florence (2018)

Hurricane Sandy (2012-2013)

Florida Red Tide & Fish Kill (2018)

BP Oil Spill (2010-2012)

Hurricane's Irma & Harvey (2017)

Hurricane Irene (2011)

Hurricane's Matthew & Hermine (2016)

Hurricane Charley (2004)

Severe Storms, Flooding & Tornado's (2015-2016)

Hurricane Fran (1996)

Beach Cleanup (2016)

Hurricane Erin (1995)

Storms, Flooding & Tornado's (2015)

Hurricane Opal (1995)

Tomado (2014)

Hargray Wireless - Hilton Head Island, SC

Property and Construction Manager

1999-2004

Independent Telecommunications Consultant

1997-1999

- Cell Site Development from site identification to zoning. Negotiated lease rates and terms. Coordinated with radio frequency engineer and site design with civil engineers. Procurement of site material. Supervised general contractor. Maintained 100+ existing cell sites and compliance with government agencies. Coordinated with accounting on department budget and worked within budget guidelines. Warehousing and issuing of materials for construction. Managed 25 company-owned towers.

Gulf Equipment Corporation - Theodore, AL

Project Coordinator & Manager Telecommunication Projects

1994-1997

- Managed turnkey cell site projects for Telecommunication construction projects: Sprint, GTE, Nortel, Powertel, BellSouth Mobility, DiGiPH PCS, Hargray Wireless.
- Material procurement. Civil Construction and tower crew coordination. Organization of projects for bidding purposes. Warehousing coordination of deliveries and shipments. Office manager responsible for accounting and invoicing. On site manager and crew foreman. Liaison between Gulf Equipment and elected officials. Public relations between City officials and area residents.

Education & Leadership

- Bachelor of Science, Special Education University of South Alabama, Mobile, AL
- Governor appointed Alabama State Workforce Investment Board
- Board member of Family Business Institute at the University of South Carolina

Ramsay-Naile, Ashley - Resume

Edward "Reid" Loper, LEED AP

Vice President

Areas of Expertise

DISASTER RESPONSE; DISASTER RECOVERY; ESTIMATING; MARINE DEBRIS REMOVAL; PLANNING; SCHEDULING; PRESENTATIONS; CLIENT TRAINING

Professional Overview

Reid started his career with CrowderGulf in 2010, as the Senior Project Manager (PM) for the BP Oil Spill. From there, Reid has been key in the direct management and planning of over 18 federally declared disaster responses. In 2018 Reid was appointed as Vice President of CrowderGulf and brings a level of dedication and unwavering leadership required in the disaster response industry. Reid's other strong points in the debris and response management efforts are: Contract management/negotiation, estimating/budgets, and planning multiregional simultaneous disaster response activations. These activations ranged from debris removal, sand screening, dredging, and vessel operations, to side scan sonar work. All projects have cumulatively exceeded \$800 million in invoicing and total project cost. In addition, Reid is considered as one of the industry's leading experts in waterway debris, completing more waterway debris removal projects since 2012 than anyone else in the country. Reid worked as a project manager for a commercial construction company in Atlanta, Georgia, prior to choosing to return to the Gulf Coast. The time spent in the commercial construction industry gave him vast knowledge in management, estimating, schedule and budget supervision.

Disaster Debris Management Experience and Responsibilities

CrowderGulf, LLC

2010-Present

- Direct manager of multiple project managers and respected projects, analyzing of contract requirements, profit/losses estimates (Daily and Monthly), and scheduling for over \$800 million in projects.
- Managed operations consisting of 1200 response personnel and over 600 pieces of equipment.
- Highly involved in and conducting business development and conducted quarterly performance reviews for clients, company growth, and quality control.
- Qualified Individual for company general contractor's license and assesses new and current projects to create estimates.
- Perform technical writing used in RFP responses and presentations and handle HR concerns, personnel consulting, and legal matters.
- Look for new opportunities for future work and expanding markets and perform business models for expanding and growth of current company.
- Managed safety program along with insuring that safety and operations coincided and maintained a company Safety TRIR of less than 2.0.
- Manage subcontractors from all aspects including: Insurance, billing, subcontracts, and performance.
- Started sites from the ground up with facilities, personnel, and equipment, and organize & conduct weekly progress meetings among management.
- Negotiate contract terms, review, and executed client contracts.

Vice President

Hurricane Nicholas - 2021 (7 Activations in Texas); Hurricane Ida - 2021 (4 Activations in Louisiana & Mississippi);

Tornadoes - 2021 (2 Activations in Kentucky); LA Flooding - 2021 - (2 Activations in Louisiana)

Hurricane Zeta - 2020 (7 Activations in Mississippi); Hurricane Delta - 2020 (1 Activation in Texas);

Hurricane Sally - 2020 (10 Activations in Alabama & Florida); Hurricane Laura - 2020 (8 Activations in Louisiana)

Tornado & Special Project - 2019 (2 Activations in Texas); Tropical Storm Imelda - 2019 (1 Activation in Montgomery Co, TX)

Hurricane Dorian - 2019 (2 Activations in South Carolina)

Hurricane Michael - 2018 (11 simultaneous activations throughout Florida and Georgia - Projected 12,000,000 CY of debris removed, Florida DEP -

115,000 CY of Waterway debris removed); Hurricane Florence - 2018 (26 simultaneous activations throughout North Carolina)

Senior Operations Planner

Hurricane Irma - 2017 (67 simultaneous activations throughout Florida, Florida DEP - 253,000 CY of Waterway debris removal throughout 8 counties within Florida); Hurricane Harvey - 2017 (26 simultaneous activations throughout Texas)

Hurricane Nate - 2017 (Single Activation for Sand Removal and Screening within Dauphin Island, AL)

Hattiesburg, MS, Tornado - 2017 (Single Activation for Disaster Debris Removal Services within Hattiesburg, MS)

Hurricane Matthew - 2016 (46 Simultaneous Activations for Disaster Debris Removal Services along the East Coast, Florida DEP - 78,000 CY of Waterway debris removal throughout 6 counties within Florida)

Hurricane Hermine - 2016 (Disaster Debris Removal Services in the Tallahassee and Leon County)

Senior Project Manager

Severe Storms (Ice, Flood & Tornadoes) 2014-2015-2016 Simultaneous activations per year

Ice Storms (Pax & Ulysses) Severe Storms (Flood & Tornadoes) - 2014 (Various Disaster Debris Cleanup for several Municipalities)

Hurricane Isaac - 2012 (9 Simultaneous Activations for Disaster Debris Removal Services along the Gulf Coast)

Hurricane Sandy - 2012 (Disaster Debris Removal, Waterway Marine Debris Cleanup and Vessel Removal for the State of New Jersey)

Hurricane Irene - 2011 (31 Simultaneous Activations for Disaster Debris Removal Services along the East Coast)

Joplin Tornado - 2011 (USACE mission assigned contract Joplin, MO., DMS Site)

Deep Horizon Oil Spill - 2010 (Senior Project Manager over the BP oil response for the entire state of Alabama)

Education & Certifications

- Bachelor of Science in Aerospace Engineering Auburn University 2007
- National Incident Management System ICS-100, 200, 300, 400, 241, 242, 632, 700, 702, 800, 810, 901 and 1900
- LEED AP (Leadership in Energy and Environmental Design Accredited Professional); HAZWOPER 40 Hour and 8 Hour refresher
- NASCLA Accredited (National Association of State Contractors Licensing); OSHA 30 and 10 Hour refresher
- General Contractor License (Commercial) Qualified Agent for the States of Alabama, Georgia, Louisiana, Mississippi, South Carolina & Virginia

Loper, Reid - Resume

Nick Pratt

Director of Field Operations

Management Experience

CrowderGulf Disaster Recovery, Mobile, AL

Project Manager

2010-Present

- Tomadoes - 2021 - Kentucky, Floods - 2021 - LA, Winter Storms - 2021 - TX
- Hurricane Nicholas - 2021 - TX, Hurricane Ida - 2021 - MS & LA
- Hurricane Zeta - 2020 - MS, Hurricane Delta - 2020 - LA, Hurricane Sally - 2020 - AL & FL and Hurricane Laura - 2020 - LA
- Hurricane Dorian - 2019 - South Carolina; Tropical Storm Imelda - 2019 - Texas and Tornados -2019 - Texas & Tennessee
- Hurricane Michael - 2018 - Florida; Hurricane Florence - 2018 - North Carolina and South Carolina
- Hurricane Irma - 2017 - Florida; Hurricane Harvey - 2017 - Texas
- Hurricane Matthew - 2016 - Hilton Head Island, SC
- City of Friendswood, TX - 2015 Tornado Debris removal and disposal Completion Date: 11/0/2015-11/2016 / Current Construction Value: \$140,516
- South Carolina DOT - 2015 Storms and Flooding Removal and Disposal Completion Date: 10/2015-11/2015 / Current Construction Value: \$698,227
- Limestone County, AL - 2015 Flooding Waterway Debris Removal Completion Date: 9/2015 / Current Construction Value: \$60,860
- City of Corpus Christi, TX - 2015 Vegetative Removal and Disposal Completion Date: 7/2015 / Current Construction Value: \$501,795
- City of Raleigh, NC - 2015 Ice Storm Debris Removal Completion Date: 4/2015 / Current Construction Value: \$208,740
- City of Raleigh, NC - 2015 Ice Storm Debris Removal Completion Date: 4/2015 / Current Construction Value: \$208,740
- AL Department of Transportation - Drift Waterway Removal in Styx River Completion Date: 12/2014 / Current Construction Value: \$79,250
- Blount County, AL - Debris Removal and Waterway Removal Completion Date: 7/2014 / Current Construction Value: \$1,401,613
- Baldwin County, AL - Dredging of Little Lagoon Pass in Gulf Shores, AL on an as needed basis
- Alabama Department of Transportation (ALDOT) Completion Date: 12/2013 / Current Construction Value: \$1,284,000
- Hurricane Sandy Water Way Debris Removal Durations: February 2013 - March 2014
- Description: Marine debris removal operation for the New Jersey Department of Environmental Protection, as a result of Hurricane Sandy. Manager over five different debris zones which produced over 100,000 cubic yards of debris and 400,000 cubic yards of sand/silt dredged from the impacted waters. The project also included sonar and survey of 56,000 acres of bays, streams, and rivers; Project Value: \$58,000,000
- 2011 Hurricane Irene Recovery, North Carolina & Virginia - Debris removal and reduction after Hurricane Irene
- Edgecombe County, NC Completion Date: 11/4/2011 / Current Construction Value: \$1,519,737
- City of Rocky Mount, NC Completion Date: 11/3/2011 / Current Construction Value: \$2,971,515
- Town of Williamston, NC Completion Date: 9/10/2011 / Current Construction Value: \$129,325
- 2011 Tornado Recovery, Walker County, AL - Debris removal and reduction after tornado
- USACE mission assigned contract CrowderGulf Prime sub for Phillips & Jordan Completion Date: 8/2011 / Current Construction Value: \$3,303,475
- 2010 BP Deep Horizon Oil Spill Recovery Response, Gulf Waters & Beaches, AL, FL, MS -
- Oil Spill Response & Recovery, providing management, equipment, materials and personnel to recover, maintain and reclaim gulf coast beach areas
- BP Oil Exploration & Production / O'Brien's Response Management / Orange Beach, AL / Baldwin County, AL / Dauphin Island, AL Completion Date: 8/20/2010 / Current Construction Value: \$129,390,001
- 2008 Hurricane Ike Recovery, Texas, Alabama - Debris removal, reduction and disposal after Hurricane Ike
- City of Ahvin, TX Completion Date: 12/18/2008 / Current Construction Value: \$2,485,571
- Galveston County, TX Completion Date: 9/12/2009 / Current Construction Value: \$84,145,785
- City of League City, TX Completion Date: 1/10/2009 / Current Construction Value: \$4,108,866
- City of Pearland, TX Completion Date: 1/23/2009 / Current Construction Value: \$4,638,531
- Texas General Land Office Completion Date: 2/15/2010 / Current Construction Value: \$27,167,674
- City of Texas City, TX Completion Date: 10/27/2008 / Current Construction Value: \$3,578,002

Field Supervisor

2003-2006

- 2006 Flood Recovery, New York - Debris removal, reduction and disposal after flooding from storms
- Union Concrete Constructors, Erie & Genessee Counties, NY Completion Date: 1/7/2007 / Current Construction Value: \$4,480,345
- Completion Date: 1/18/2007 / Current Construction Value: \$258,128
- 2005 Hurricane Wilma Recovery - Debris removal, reduction and disposal after Hurricane Wilma
- City of Pembroke Pines, FL Completion Date: 1/20/2005 / Current Construction Value: \$11,752,000
- City of West Palm Beach, FL Completion Date: 1/11/2006 / Current Construction Value: \$3,333,174
- City of Wilton Manors, FL Completion Date: 10/29/2005-12/9/2005 / Current Construction Value: \$1,706,597
- 2005 Hurricane Katrina Recovery - Debris removal, reduction and disposal after Hurricane Katrina
- Baldwin County, AL Completion Date: 3/1/2006 / Current Construction Value: \$3,748,310
- City of Biloxi, MS Completion Date: 5/23/2007 / Current Construction Value: \$17,395,715
- City of Daphne, AL Completion Date: 10/10/2005 / Current Construction Value: \$642,000
- City of Gulf Shores, AL Completion Date: 2/20/2006 / Current Construction Value: \$7,147,306
- Client: Harrison County, MS Completion Date: 9/11/2005 / Current Construction Value: \$608,369
- Jackson County, MS Completion Date: 8/31/2006 / Current Construction Value: \$651,266
- City of Pascagoula, MS Completion Date: 7/31/2010 / Current Construction Value: \$22,535,788
- City of Pembroke Pines, FL Completion Date: 9/16/2005 / Current Construction Value: \$730,000
- 2005 Hurricane Dennis Recovery - Debris removal, reduction and disposal after Hurricane Dennis
- Baldwin County, AL Completion Date: 8/27/2005 / Current Construction Value: \$564,552
- 2004 Hurricane Ivan Recovery - Debris removal, reduction and disposal after Hurricane Ivan
- State of AL Dept of Conservation & Natural Resources Completion Date: 12/23/2005 / Current Construction Value: \$4,385,100
- Baldwin County, AL Completion Date: 4/15/2005 / Current Construction Value: \$33,164,762
- City of Daphne, AL Completion Date: 10/10/2005 / Current Construction Value: \$2,196,324

Pratt, Nick - Resume

Margaret R. Wright, PhD

Senior Documentation Director

Areas of Expertise

DISASTER RESPONSE DEBRIS OPERATIONS; DOCUMENTATION SPECIALIST; QUALITY CONTROL/QUALITY ASSURANCE DIRECTOR; TRAINING; EMERGENCY PLANNING/MANAGEMENT; PROGRAM RESEARCH AND EVALUATION, TECHNICAL PROPOSAL WRITING

Relevant Qualifications

- Twenty years of experience in disaster recovery and disaster training projects. (1996; 2003-2018)
- Director of QC/QA documentation/data team for all field operations tasks. (2016-2018)
- Designed and developed debris management training for CrowderGulf customers with pre-event contracts (2004-2012).
- Developed, coordinated and/or conducted training sessions for clients in Florida, Texas, North Carolina, South Carolina, Maryland, Virginia, and Louisiana (2004-2012).
- Designed and developed CrowderGulf Project Managers' Training Manual In 2004 and provided yearly updates (2005-2018).
- Coordinated the set up and staff hiring and training for Debris Management Field Offices in five states (2004-2008).
- Managed documentation flow for CrowderGulf's disaster debris projects (2004-2017).
- Conducted evaluation research after project completion (2004-2012).
- Managed all documentation for and coordination of all Change Orders for two contracts with the Texas General Land Office (GLO), Sand and Beach Contract (2009); Marine Debris Contract (2009-2010).
- Assisted various clients with follow-up documentation for FEMA audits (2006-2017)
- Managed the technical proposal writing team for all pre-event Request for Proposals (2009-2012)

Disaster Debris Management Experience

Documentation Director 2003–Present

Hurricane Ida (2021) – 4 in Mississippi & LA; Hurricane Nicholas (2021) – 7 in Texas December Tomadoes (2021) – 2 in Kentucky

Hurricane Zeta (2020) – Mississippi; Hurricane Delta (2020) – Louisiana; Hurricane Sally (2020) – Alabama & Florida and Hurricane Laura (2020) – Louisiana

Hurricane Dorian (2019) – South Carolina; Tropical Storm Imelda (2019) – Texas and Tomados (2019) Texas & Tennessee

Hurricanes Florence & Michael (2018)

- Director of QC/QA team for field operations documentation for Hurricane Florence (20 contracts) and Hurricane Michael (10 contracts)

Hurricane Irma (2017)

- Documentation Director for 61 simultaneous activations throughout Florida. Oversaw DAO Office for reconciliation and final closeout on all projects.

Hurricane Harvey (2017)

- Documentation Director for 26 simultaneous activations throughout Texas. Oversaw DAO Office for reconciliation and final closeout on all projects. Point of Contact for fielding questions from Monitoring Firms and Clients regarding documentation, tickets, and invoicing.

Hurricane Matthew, (October 2016-2017)

- Provided Technical Assistance and managed overall documentation process for 46 simultaneous activations throughout east coast.

Hurricane Hermine, (2016)

- Provided Technical Assistance and managed overall documentation process for 2 activations.

Severe Storms (Flooding & Tomados) (2015-2018)

- Provided Technical Assistance and managed overall documentation process for 14/15 simultaneous activations per year.

Ice Storm Pax (February 2014)

- Provided Technical Assistance & managed overall documentation process for debris removal operations for Dorchester and Berkeley County, SC.

Hurricane Sandy (October 2012)

- Disaster Debris Removal, Waterway Marine Debris Cleanup and Vessel Removal for the State of New Jersey

Fort Lauderdale FEMA Audit (2010-2012)

- Technical Assistance with FEMA Audit for 2004-2005

Hurricane Irene (August 2011-October 2011)

- Managed overall documentation and reconciliation process for 21 contracts in North Carolina, four (4) municipalities in Virginia, four (4) contracts with the North Carolina Department of Transportation for the removal of debris on roadways in thirteen North Carolina Counties. These contracts involved working with all municipalities as well as several monitoring companies representing various municipalities.

Hurricane Ike (2008-2009)

- Served as the Field Office Operations Manager & Coordinator for Debris Contracts in Texas, including four counties, 21 cities, and the Texas General Land Office (GLO). Set up and trained personnel for three onsite offices in Texas.
- Managed documentation and data management and assisted customers throughout entire operation to ensure FEMA compliance.

Hurricane Rita, Calcasieu Parish, LA (2005)

- Served as the Field Office Operations Manager for a large debris project in Calcasieu Parish, LA, during the 2005 Hurricane season.

Hurricane Charley Debris Projects (2004)

- Served as the Field Office Operations Manager for a large debris project in Polk County, FL, during the 2004 Hurricane season.

Hurricane Isabel Debris Projects (2003)

- Worked with clients to reconcile ticket data and invoice, during 2003 Hurricane Season.

Hurricane Fran Project (1996)

- Data entry, reconciling and invoicing with town of Wilson, NC.

Education, Additional Experience and Skills

- Intelligent Designs Systems Incorporated, -Program Evaluator, August 2000–November 2003
- University of South Alabama, Mobile, AL - Instructor, Special Education Department 1994-2000
- Mobile County Public School System - Consulting Teacher 1989-1994, Teacher of students with disabilities 1972-1989
- National Incident Management System (NIMS) Certified, ICS-100, 200, 700, 800
- Ph.D., Instructional Design and Development, University of South Alabama, 1998 / AA Certification, Learning Disabilities, University of South Alabama, 1980
- Masters, Mental Retardation, University of South Alabama, 1977 / Bachelor of Science, Elementary Education, Auburn University, 1967

Wright, Margaret - Resumes

Donald J. Madio, Jr.*Florida Regional Director***Areas of Expertise**

DISASTER RECOVERY SPECIALIST WITH A DEMONSTRATED ABILITY TO PARTICIPATE IN MAINTAINING CLIENT SATISFACTION WITH HIGH LEVELS OF CONFIDENCE AND MULTIFACETED GUIDANCE. SEASONED IN MID-TO-LARGE SCALE OPERATIONAL PROJECT MANAGEMENT ALONG WITH A STRONG BACKGROUND IN PLANNING, TRAINING, REPORTING, AND FEMA PUBLIC ASSISTANCE PROGRAM TECHNICAL ASSISTANCE.

Qualifications

- 23+ years' experience in disaster recovery, project management, debris management, and the Public Assistance Program
- Working knowledge of all disaster recovery areas with a comprehensive understanding of key functional processes, resources and government guidelines, with an emphasis on resolution of program issues for all categories of work outlined in the FEMA Public Assistance Program
- Seasoned in disaster recovery contracting throughout the country using acquired knowledge of various federal agency disaster recovery programs along with the programmatic rules and regulations governing their implementation (IFEMA, HUD, USACE, EPA and OFA's)
- Thorough understanding of current disaster recovery planning techniques and technologies as well as the methods used in performing risk and impact analysis - Facilitate training seminars for various levels of federal, state, and local governments
- Administer recovery planning and technical services associated with all categories of the FEMA Public Assistance Program, 44 CFR, and the Robert T. Stafford Act - Identify points of vulnerability and recommend appropriate recovery strategies
- Demonstrated ability to plan, organize and direct the testing of emergency response, recovery support and area business resumption procedures - Liaison between community, contractors, monitoring firms, federal, state and local officials

Disaster Debris Management Experience and Responsibilities

- Provide positive results in project execution as well as delivering work profitably for federal, state, and local agencies
- Identify points of vulnerability and recommend debris management and reduction strategies
- Coordinate the efforts of teams and team members in the development of recovery procedures
- Analyze environmental and equipment configurations for critical resources and recommend cost efficient backup capabilities
- Assure documentation required for recovery are identified and properly maintained
- Parallel the efforts of teams and team members in different functional areas in the development of procedures in a disaster situation
- Maintain FEMA and other governmental standards and procedures for disaster recovery documentation
- **Southeastern Regional Manager with CrowderGulf**
- 2022 - Hurricane's Ian and Nicole - Supervised 34 contract activations throughout Florida - Over 13,000,000 CYs of debris removal and disposal
- 2020 - Hurricane's Sally and Zeta (Okaloosa County, FL / Harrison County, MS)
- 2019 - Hurricane Dorian, Tropical Storm Imelda, St. Pete Red Tide, and Midwestern Tornadoes
- 2018 - Hurricane Michael - Supervised 11 contract activations throughout the Florida Panhandle - Over 12,000,00 CYs of Debris Removal and Disposal
- **Project Manager/Senior Project Manager with CrowderGulf**
- 2018 - Red Tide Projects - Collier County, Fort Myers Beach, Sanibel, Lee County and Sarasota County
- 2017- 2018 - Hurricane Irma: Supervised 64 contract activations throughout Florida
- 2016 - 2017 - Hurricane Matthew: Flagler County and the Cities of Bunnell, Flagler Beach, and Palm Coast, FL
- **Other Debris Management Experience**
- 2008 - 2010 - Commonwealth of Kentucky (KYTC) Ice Storms: Ballard, Christian, Grayson, Hart and Logan, Counties, KY
- 2007 - 2008 - Buffalo, NY Ice Storm: Erie County, NY
- 2005 - 2006 - Hurricane Katrina and Wilma: USACE (LA and MS) and FL
- 2004 - Hurricane Charley, Frances, Ivan and Jean: FL
- 2003 - Hurricane Isabel / Ice Storm: NC and SC
- 2002 - Hurricane Lily: LA
- 2001 - Tropical Storm Gabriele: FL
- 2000 - Tropical Storm Helene and Leslie: FL
- 1999 - 2000 - Hurricane Floyd: NC
- 1999 - Oklahoma F5 Tornado: OK

Education & Additional Experience / Skills

- University of Florida - Gainesville, Florida - Bachelor of Science Degree in Public Relations-1996
- OSHAMOT
 - IS - 00100, 00200, 00700, and 00800
- NIMS (National Incident Management System) 100 / 200
 - Post Hurricane Reconstruction
- Debris Management (G202)

Joe Hayes

Regional Manager

Areas of Expertise

Disaster Recovery Debris Operations; Contract Management; Logistics Coordination, Client Relations and Strategic Planning. Project Manager with 6+ years in facilitating, organizing, and completing projects of varying scale and scope of work. Possesses a B.A. from Florida Atlantic University with expertise in the logistical, practical, and technological application of project management in multiple disciplines.

Disaster Debris Management Experience

CrowderGulf – Mobile, AL

Project Manager Supervisor, September 2017 - Present

- In the wake of Hurricane Irma (2017), managed numerous disaster recovery projects throughout the southern and central regions of Florida
- Managed assets and resources in the Town of Jupiter, the Village of Palm Springs, the City of Stuart, and the City of Vero Beach
- Developed and executed daily logistics for equipment and debris trucks to safely, efficiently and effectively clear effected areas of hazards generated by the storm
- Communicated with city and town officials in various departments on their immediate needs; ensuring that the work was done thoroughly and to their satisfaction
- Communicated and collaborated with a number state and local departments to ensure the projects were executed to the highest standards
- In the wake of Hurricane Michael (2018), managed the recovery effort in Jackson County, Florida
- Utilized a hands on management approach to develop and execute an effective strategy to successfully complete each phase of the recovery effort related to a category 5 storm
- Communicated with county officials in varying departments on their immediate needs following the storm; ensuring the highest standard of assistance in the wake of such a large scale disaster
- Developed, facilitated, and executed daily equipment logistics to assist the recovery effort to the safest, and most efficient standards
- Managed a number of personnel, resources, and assets in the effort to clear, manage, and ultimately remove storm debris
- Mitigated and overcame numerous challenges associated with the unique environment of the panhandle and the sheer scale of the event

First Construction of the Palm Beaches - West Palm Beach, FL

Supervisor/Project Manager, May 2014 - August 2017

- Developed, organized, and estimated projected scopes of work ranging from small home repairs to full-scale remodels
- Planned the logistics, staging, and timelines associated with completing projects on time and within the allotted budget
- Delegated responsibilities, resources, and assets thoughtfully; using hands on leadership to ensure the work was performed to the highest standards
- Managed each phase of the project from conception to completion; mitigating challenges while consistently accounting for the satisfaction of the contractor and the client alike

Education

Florida Atlantic University, Boca Raton, FL

Bachelor of Arts, College of Inquiry and Social Design, December 2011; Honors: Cum Laude (GPA: 3.5/4.0)

Additional Skills

- Proficient in Microsoft Office, with emphasis on Excel
- Excellent written communication
- Superior technological skills; require little to no training

Hayes, Joe - Resume

Jesus Carretie

Program Manager

DISASTER EXPERIENCE

CrowderGulf **03/2022 to Present**
Hurricane Ian (DR-4673-FL)
Program Manager
 Serve within a variety of CrowderGulf teams that include Data Management, Invoicing, Proposal Writing, Project Management, and Business Development. Tasks include quality control as well as handling client relations with a focus on our Florida clients.

K2 Project Management Solutions **08/2020 to 02/2022**
Hurricane Michael (DR-4399-FL) – Senior Grants Specialist – Bay County (FL)
 Managed and worked on project formulation & project management focusing on Category A within a Public Assistance (PA) contract with Bay County, Florida. Within Category A, there were 8 different projects with requests for reimbursements totaling over \$200,000,000.

2020 Oregon Wildfires (DR-4562-OR) – Branch Director – Oregon Department of Transportation
 Accountable for the management of a team working under the monitoring contract for a Debris Management project due to the terrible wildfires that devastated the state of Oregon in 2020. Tasks included HR, data management, invoicing, and invoice QC for the project. Upon my departure, debris amounts totaled over 100,000 hazardous trees and 76,000 cubic yards of disaster-generated debris with the project ongoing.

Innovative Emergency Management **08/2018 to 07/2020**
Hurricane Irma (DR-4377-FL) – Production Manager – Florida Department of Economic Opportunity
 Responsible for the data management, internal reporting, and external reporting of the FDEO Rebuild Florida Project all with the goal of driving production for the overall project. This project was granted under a Community Development Block Grant-Disaster Recovery (CDBG-DR).

CrowderGulf **09/2017 to 07/2018**
Hurricane Irma (DR-4377-FL) – Data & Invoice Specialist – Florida
 Accountable for all data management and invoicing through project completion for 23 different Hurricane Irma CG clients in the State of Florida. Over the course of the projects debris totals included the removal of 200,000 hazardous limbs/trees and over 10,000,000 cubic yards of disaster-generated debris.

Metric Engineering/Wheeler EMC **02/2017 to 08/2017**
Hurricane Hermine (DR-4280-FL) – Project Specialist – City of Tallahassee
 Responsible for validating all data and invoices within the Category A part of a Public Assistance (PA) contract with the City of Tallahassee. The reviewed data included debris amounts totaling 18,400 hazardous limbs/trees and 130,000 cubic yards of disaster-generated debris.

Metric Engineering **09/2016 to 12/2016**
Hurricane Hermine (DR-4280-FL) – Data & Invoice Specialist – Florida Department of Transportation
 Accountable for the data management and invoicing for the monitoring aspect of the debris cleanup after Hurricane Hermine. Debris amounts for the project included the removal of more than 6,100 hazardous limbs/trees and 18,000 cubic yards of disaster-generated debris.

Metric Engineering **02/2014 to 02/2015**
South Carolina Severe Winter Storm (DR-4166-SC) – Invoice/Billing Analyst – South Carolina Department of Transportation
 Responsible for assisting in the data management and managing all of the monitoring firm's invoicing for the monitoring aspect of the debris cleanup after the 2013 South Carolina Severe Winter Storms. Debris amounts for the project included the removal of more than 150,000 hazardous limbs/trees and 2 million cubic yards of disaster-generated debris. More than 1,000 debris monitoring personnel supported this project.

OTHER EXPERIENCE

TEXSTAR ACQUISITIONS **03/2015 to 08/2016**
Acquisition & Sales Associate – Austin, TX
 Managed all aspects related to the acquisition and sale of residential real estate. Coordinated investment strategies for investor's portfolio. Performed property inspections to assess property value and needed improvements. Marketed a diverse portfolio of real estate investment opportunities.

PROFESSIONAL LICENSES AND SKILLS

- FEMA Certifications – IS-00100.b, IS-00200.b, IS-00393.b, IS-00632.b, IS-00634, IS-00700.b, IS-00800.b
- Bilingual- English and Spanish
- Highly knowledgeable in Automated Debris Management Systems (ADMS) for the predominant monitoring companies in the field

EDUCATION

- Florida State University – AA / BS Candidate (concentrations in Accounting and in Real Estate)

Matthew D. Lucas

Senior Project Manager

Areas of Expertise

Dedicated construction professional with years of direct experience with a proven track record of success. Results-oriented leader with outstanding work ethic and proven leadership, negotiation and problem resolution abilities. Ability to motivate and maximize all levels of productivity. Excellent communicator able to build cohesive and productive relationships with people across all corporate levels. Experience or expertise in:

- ◆ Procurement/contract negotiation
- ◆ Disaster Recovery
- ◆ Underground utility installation
- ◆ Electrical systems
- ◆ Power distribution
- ◆ Sports lighting installation
- ◆ Team Building/Leadership
- ◆ Demolition
- ◆ Solar system installation

Disaster Debris Management Experience

- CrowderGulf – Mobile, AL** **2016-Current**
Senior Project Manager
- Project Manager over city of Alexandria, Louisiana after Hurricane Laura swept through the State. Removed approximately 250,000 Cubic Yards of Debris.
 - Oversight of storm debris clean-up for the City of Raleigh, North Carolina. This includes management of subcontractors and clean-up crews for the massive collection of storm debris. In addition, managed temporary debris area for the collection and disposal of vegetation and construction debris. After completion and close-out of Raleigh project, I performed similar oversight and storm clean-up management in Fayetteville, NC, post Hurricane Matthew.
 - Managed extensive storm clean-up efforts in Port Arthur, TX, post Hurricane Harvey. This included management of subcontractors and clean-up crews, as well as management of multiple temporary debris areas. In addition, coordinated with various City, State and Federal governmental agencies.
 - Managed substantial storm debris clean up expanding more than 30 miles in and around Panama City, FL, post Hurricane Michael. This included managed of deep ditch clearing and extensive private property debris removal. Successfully completed the following projects for the United States Army Corps of Engineers in 2018: Lakehurst Air Force Base, NJ – Repair of electrical distribution system and Dover Air Force Base, DE – Complete construction of hydrant fuel system.

- AshBritt Environmental, Deerfield Beach, FL** **2016-2016**
Senior Project Manager
- Managed complete vessel recovery as a result of Hurricane Matthew storm impacts.

- CURRENT CONSTRUCTION CORP - CURRENT ENVIRONMENTAL & DEMOLITION, Ailentown, NJ** **2012-2016**
Vice President
- Estimated and procure various electrical projects throughout the East Coast. This includes airport runway lighting and aviation construction, underground utility projects, sports lighting installation and power distribution. Supervised various members of the construction team to ensure the successful completion of commercial and residential demolition projects; including both interior and exterior demolitions.
 - Performed clean-up efforts after Superstorm Sandy throughout many shore communities in New Jersey, totaling approximately 35% of all clean-up work in the state. Projects ranged from demolition of homes, installation of pilings to the raising and construction of homes, to the performance of marine vessel salvage. Managed the operation of pneumatic vacuum trucks in order to clean sand and sludge from underground mains in areas from Seaside Park to Point Pleasant, NJ.
 - Supervised and performed marine vessel salvage and dredging of various channels and marinas in the Southern regions of the Jersey shore.
 - Managed the building, operation and restoration of the largest temporary transfer station in Stafford Township, NJ. Maintained and adhered to all necessary codes and construction compliance.

- LUCAS ELECTRIC COMPANY, INC. - LUCAS DEMOLITION & DISPOSAL, Hightstown, New Jersey** **1995-2012**
President

- HENRY J. LUCAS ELECTRIC CO., INC.** **1990-1995**
Vice President

- Project Manager/Estimator** **1985-1995**
Electrician (1979-1985)

Education / Licensing /Training / Leadership & Community Involvement

- MERCER COUNTY VOCATIONAL TECHNICAL SCHOOL - Electrical Construction** West Windsor, NJ
New Jersey Electrical Contractors License #9758
100-Ton US Coast Guard Captain's License
Transportation Worker Identification Credential (TWIC) Card
Big Brother/Sister of Mercer County
Entrepreneurial Ventures - Owned and managed an auto body / collision center and laundromat in New Jersey.
- New Jersey A901 Disposal License**
New Jersey CDL-A License with Medical Card
OSHA 10/30 & First Aid Certification
Real Estate Investor – Commercial & Residential

Jeff Zemlik

Safety Manager

Areas of Expertise

DISASTER RESPONSE DEBRIS OPERATIONS SAFETY; EMERGENCY PLANNING/MANAGEMENT; SAFETY PLANNING AND POLICY IMPLEMENTATION

Certifications

- FEMA NIMS: ICS 100, ICS 200, ICS 300, ICS 400, ICS 700, ICS 800, ICS 240
- U.S.A.C.E Construction Quality Management
- U.S.A.C.E. 385-1-1 40 hour
- 40 Hour Hazwoper Certificate & Instructor
- SONS & TWIC
- OSHA 10 Hour General Industry
- OSHA 30 Construction
- OSHA 510 & 500
- Asbestos Supervisor and Refresher
- Asbestos Inspector and Refresher
- Leadership & Influence
- DOT Supervisor
- Root Cause and Incident Training

Disaster Debris Management Experience

CrowderGulf

May 2010-Present

Health & Safety Manager:

- Reviewed, evaluated, and analyzed work environments, design programs and procedures to control, eliminate, and prevent disease or injury caused by chemical, physical, and biological agents in the arena of environmental safety, marine operations, and general site safety.
- Created and implemented safety procedure and policy, as well as created all original safety plans specifically pertaining to the individual job or project; conducted inspections and enforced adherence to laws and regulations.
- Held daily safety meetings concerning various topics of personnel safety and training.
- Monitored the JSA process, including storage both physically and electronically and all forms of documentation and document preservation.
- Followed through with incident investigation to ensure that all required policies were followed. Trained, motivated and managed team of up to 16 safety observers.
- Aggressively case managed all cases of injury. Adjunct Hazwoper instructor for over 240 employees'.
- Issued permit to work, lift permits, hot-work permits, LOTO program and ground disturbance permits.

Disasters:

December Tornadoes - 2021 – Kentucky (2 Activations)

Hurricane Nicholas - 2021 – Texas (7 Activations)

Hurricane Ida - 2021 – Mississippi, Louisiana (4 Activations)

Hurricane Zeta - 2020 – Mississippi (7 Activations)

Hurricane Delta - 2020 – Louisiana (1 Activation)

Hurricane Sally - 2020 - Alabama & Florida (10 Activations)

Hurricane Laura - 2020 - Louisiana & Texas (8 Activations)

Hurricane Dorian - 2019 - South Carolina (2 Activations)

Tropical Storm Imelda - 2019 – Texas (2 Activations)

Tornadoes/Flooding - 2019 - Texas & Tennessee (2 Activations)

2018 Hurricanes Florence - NC & SC and Michael – FL Safety Manager over activations, monitoring safety for over 800 debris removal crews.

2018 Red Tide / Fish Kill - Florida Project Manager for Sarasota County and Sanibel, FL

2017 Hurricane Harvey and Irma Disaster Debris Removal and Recovery Services in over 100 simultaneous activations from Texas to Florida.

2016 Hurricane Matthew & Hermine Disaster Debris Removal & Recovery Services in over 46 simultaneous activations along the East Coast.

2014, 2015, 2016 Severe Storms (Flooding & Tornadoes) Disaster Debris Removal & Recovery Services in over 30 activations over 3 years at various municipalities.

2012 Hurricane Sandy Cleanup Debris removal, Waterway Marine Debris Cleanup and Vessel Removal for the State of New Jersey.

2012 Hurricane Isaac Cleanup Debris removal and reduction after Hurricane Isaac for the cities of Pascagoula, Gulf Port, and Biloxi in Mississippi with no first aid or OSHA recordable incidents.

2011 Hurricane Irene Recovery, North Carolina & Virginia Debris removal and reduction after Hurricane Irene for over 20 municipalities in the North Carolina and Virginia area with no first aid or OSHA recordable incidents.

2011 Tornado Recovery, Walker County, AL Debris removal and reduction after several tornados devastated north Alabama with no first aid or OSHA recordable incidents.

2010 BP Deep Horizon Oil Spill Recovery Response, Gulf Waters & Beaches, AL, FL, MS Oil Spill Response & Recovery, providing management, equipment, materials and personnel to recover, maintain and reclaim gulf coast beach areas; BP Oil Exploration & Production/ O'Brien's Response Management/ Orange Beach, AL/ Baldwin County, AL/ Dauphin Island, AL

Additional Related Experience and Skills

Sales/Acting Branch Manager - Arrow Equipment/United Rentals - Chicago, IL

2001 to 2002

Safety Manager - Rite Way Masonry - Chicago, IL

1995 to 2001

Education

- A.A. Concentration Organizational Management
- B.A. Occupational Health and Safety

Indian River State College, Ft. Pierce, Florida
Columbia Southern, Gulf Shores, Alabama

Zemlik, Jeff - Resume



Section 4 – Project Understanding and Approach

2018 Hurricane Michael
Bay County, FL



Coral Springs Improvement District (CSID), FL
RFP #2023-06 for Disaster Debris Removal and Disposal Services

Section IV. Project Understanding and Approach

Mobilizing Large Workforces

Company-owned/Leased Equipment

CrowderGulf maintains a large inventory of company-owned/leased equipment that is debris specific and available for immediate response to a disaster. Company-owned/leased equipment will be pre-positioned for emergency PUSH operations and dispatched to the disaster area immediately upon the receipt of a NTP in order to begin restoring critical services to the Coral Springs Improvement District as quickly as possible.

The following is a partial list of company-owned equipment available for use in any debris operation:

EQUIPMENT	UNITS
• Self-Loading Trucks (60 – 100 cubic yards)	65
• Dump Trucks (16 – 50 cubic yards)	153
• Rubber Tire Loaders (equipped with buckets and debris grapples)*	26
• Rubber Tire and Track Equipped Excavators (equipped with buckets, grapples, and cutting heads)	18
• Pick-Up Trucks (equipped with smart-phone and wifi capabilities)*	25
• Service Trucks (including hoses, fittings, wear parts, etc. – Full-time Mechanics)	12
• Skid-Steer Loaders (equipped with buckets and debris grapples)	10
• Cherrington Beach Cleaners 4500 & 4500 XL	5
• Stationary Power Screens – Sand Screening	2
• Diamond Z 8000 & 1493 Series Tub Grinders	6
• Diamond Z 7000 Series Horizontal Grinders	6
• Shallow and deep water boats equipped with latest sonar and photo equipment	4
• Grapple-equipped barges, tugs and survey boats for heavy marine debris removal	4

Equipment Rental Agreements

CrowderGulf also maintains active accounts with all major national equipment rental companies to supplement equipment needs as required (i.e. Beard, Hertz, Caterpillar, John Deere, United Rental, Sunbelt, etc.).

All equipment shall meet all federal, state and local regulations.

Additional Equipment Information

- All equipment used for this contract will be rubber wheeled or rubber tracked to mitigate undue ground disturbance, unless otherwise requested or approved by the District.
- To the maximum extent possible, CrowderGulf and its subcontractors shall use self-loading trucks with grapple attachment and trailer to accommodate large debris volumes efficiently. Specialized debris removal equipment and loading units bearing a smaller operational footprint will be utilized as needed, based on exigent need and/or District Request. *Hand loading will not be permitted at any time during the course of the project timeline.*
- No subcontractor will be allowed to solicit work from private citizens while assigned to the contract.
- No equipment assigned to this contract will be used for any other contract work.
- All trucks will be marked with proper signage. The lettering will be 3 inches in height or greater to allow for readability and clarity.

Debris Management and Response

Standards

CrowderGulf conducts all debris operations to meet or exceed all regulations and program standards of FEMA Public Assistance Program and Policy Guide (incorporating [FEMA 325 Debris Management Guide](#) and [FEMA 327 Debris Monitoring Guide](#)), the Occupational Safety and Health Administration, the Environmental Protection Agency, and all other local, state and federal agencies.

Responsiveness

CrowderGulf will be in contact with the City's Debris Manager at least 48 hours prior to a hurricane making landfall or immediately upon the occurrence of any debris generating event within the Coral Springs Improvement District's Jurisdiction.

- Within 12 hours of receiving a NTP, CrowderGulf will have our Management team report to the City representative for operations planning and mobilization of personnel and equipment.
- Mobilization for PUSH operations will begin within 12-24 hours of NTP
- Within 48 hours of initial NTP, crews will be fully operational and hauling debris.
- Within 72 hours of the NTP, a DMS fully operational for reduction and disposal of debris.
- Crews will maintain full debris hauling operational capacity, seven days a week during daylight hours, until completion of the project, to the satisfaction of the Coral Springs Improvement District.
- The DDMS may, if required to meet the needs of the City, operate 24 hours per day.

Reimbursement Assistance

CrowderGulf's debris management staff consists of previous FEMA Regional Directors and Deputy Directors, City and City Emergency Management Directors and emergency operations personnel with over 20± years of experience in working State and Federal Disaster Declarations. CrowderGulf is prepared to share its knowledge and experience concerning reimbursement matters with City personnel in order to obtain maximum reimbursement by utilizing accurate record keeping and exacting quality control measures. Specifically, CrowderGulf will assist with:

- Estimating debris volumes for initial damage assessment
- Developing Project Worksheets/Damage Survey Reports
- Identifying eligible and ineligible reimbursements
- Documenting every element of the recovery process and reviewing all records to assure that they meet federal and state reimbursement guidelines
- Educating and training Coral Springs Improvement District personnel on requirements for quality and quantity of required documentation
- Closeout and final audit
- Hazard Mitigation Planning efforts
- FEMA Disaster Assistance policy changes

Corporate Support On-Site Operations

Daily operational decisions and daily communications with the District's Operations POC will be facilitated by the CrowderGulf on-site Management team. If needed, one or more field offices will be set up immediately upon NTP. Local citizens will be employed and trained to work in the field office under experienced CrowderGulf management supervision. Local employees are always an asset to the response and recovery operation. Their knowledge of the area and its people is invaluable to CrowderGulf's overall operations. The Team will be fully reinforced at all levels by logistical support, records management/storage, report development and other operations at CrowderGulf's main office in Mobile, Alabama.

On-Site Project Management

CrowderGulf employs National Incident Management Systems (NIMS) principles in our command structure, planning, operations, logistics and administration. This will not only facilitate an easy interface with the City's Emergency Operations Center, but also ensures maximum quality control by limiting the span of supervision for individual field managers. Each of these key roles identified below is critical to an effective CrowderGulf emergency debris response and must possess a high degree of professional experience, skill, and leadership ability.

Pre-Planning - Readiness Planning and Training

On at least an annual basis, CrowderGulf specialists will provide training and pre-planning sessions. In addition, our Debris Reduction specialists will be available to review and advise on potential Debris Management Sites. Preparedness training will be tailored to the needs and requests of the District.

Audio/Visual Presentations

CrowderGulf has the capability to generate audio and video presentations to help the City communicate necessary information to the public or to document the overall operation as a whole. One of our first tasks is to video all of the existing conditions. This is typically done during the initial damage assessment. Please visit our website to see some of our previous video documents.

Debris Operations Plan

The CrowderGulf **Debris Operations Plan** establishes an early appraisal of disaster damage, moves trained and well-equipped crews into affected areas in the shortest time possible and follows a disaster-specific work plan. This ensures that our personnel and equipment will be mobilized and in place to remove and reduce debris in the most efficient and effective manner and with the least possible impact to citizens.

The amount of damage that occurs during a natural disaster and the effort required to restore the affected areas varies with each situation. CrowderGulf's comprehensive **Debris Operations Plan** is a **flexible strategy that integrates Critical Operations and Essential Support Functions** to insure the most efficient and cost effective debris management for the Coral Springs Improvement District. These Operations and Functions are identified below and fully defined in the following sections. Each is integral to a comprehensive debris management effort.

Critical Operations

Mobilization
Debris Emergency Response
Debris Recovery Operations
Documentation and Reimbursement

Essential Support Functions

Readiness Support and Training
Subcontracting
Quality Control
Health and Safety
Environmental Sensitivity
Public Relations

The **Debris Operations Plan** was developed with only one objective – **to assist Clients that have suffered the effects of a disaster return to normal as quickly, as efficiently and as inexpensively as possible.** The Plan's components have been the cornerstone of all of CrowderGulf's disaster relief efforts for the past 50 years. When an event is likely to occur, all stakeholders are put on alert and resources are marshaled. Immediately after the event occurs, **Mobilization** of personnel and equipment resources begins in anticipation of the initial **Debris Emergency Response**, Emergency Road Clearance or "PUSH" period. As additional resources flow to the impacted areas, **Debris Recovery Operations** – the most demanding phase - is initiated. This is the phase in which CrowderGulf delivers what it has promised and makes certain that debris is removed and reduced as quickly and as efficiently as possible. Throughout the operation, the **Documentation** of all work must be completely and accurately documented in order for **Reimbursement** to occur.

The four Critical Operations described here - **Mobilization, Debris Emergency Response, Debris Recovery Operations and Documentation and Reimbursement** - form the central core of the CrowderGulf Debris Operations plan. These elements are supported and enabled by six Essential Support Functions. Although not as visible during the debris management process, each support function - **Readiness Support and Training, Subcontracting, Quality Control, Health and Safety, Environmental Sensitivity, and Public Relations**, - is fundamentally important to CrowderGulf being able to provide a successful debris management effort. All of these elements are discussed briefly in the following sections.

CRITICAL OPERATIONS

➤ Mobilization

Alert and Team Notifications

If there is advanced notice (i.e., a hurricane), this phase will commence as soon as a disaster appears to be a credible threat to the Coral Springs Improvement District. The CrowderGulf call-down list will be checked to verify accuracy. Field Project Managers and Field Supervisors will be advised to check e-mail and voice mail at least twice a day, and additional communication devices and cell phones may be distributed to key personnel.

The CrowderGulf Director of Operations will assess the information received from the National Weather Service and in consultation with the Coral Springs Improvement District Debris Manager will determine the necessity for a full notification action. If it is determined that notification is needed, he will direct activation of the CrowderGulf Calling Plan with stand-by instructions for individual contractors/subcontractors to be notified. Specific individuals will be called and, in turn, they will call additional CrowderGulf employees in a rapid cascading manner. This list of calling assignments is kept current with no less than two exercises per year if not exercised for a legitimate activation preparation.

Preparation

Based on the high probability of a known event, the Director of Operations (DO) will direct initial preparation of manpower and equipment. He will inform all responding personnel as to situation status, departure, tasking and assets to mobilize. The Director of Operations will manage the commencement of mobilization, the tasking of the support units, and the dispatch of managers, crews and equipment.

Mobilization of Resources

CrowderGulf shall contact the City's Debris Manager a minimum of 48 hours prior to a hurricane event or immediately upon the occurrence of a major disaster or debris generating event in which there is no advance warning.

Mobilization will take place immediately upon receipt of a NTP and in accordance with requirements as defined by the City's Debris Manager. Within eight hours of receiving the NTP, CrowderGulf management team will be working on site with the City and its Debris Manager to begin planning the required mobilization and operations for debris removal. Debris removal from streets and roads ("PUSH") shall begin within 12 hours of receipt of the NTP and reduction and disposal operations shall be in full operation within 48-72 hours.

The severity of the disaster will determine how many employees and/or subcontractors will be assigned to a specific disaster event. Depending on the scope of the disaster, CrowderGulf will use a combination of company crews and subcontractors to perform work. We will begin with CrowderGulf personnel and proceed to add additional manpower and subcontractors until we have a sufficient workforce in place to effectively manage and handle the disaster recovery effort. Specific management personnel that will be assigned to this contract are provided in later sections of this proposal.

Staging of Resources

When a disaster is imminent, we will review the need for staging equipment within a safe distance (100-150 miles) from the potential area of impact. Local equipment and resources will be secured in safe locations and readied for mobilization. As soon as the storm passes the area and a Task Order (TO) issued, equipment and manpower will be staged at a convenient location near the truck certification area for the City.

Very early in the mobilization process, CrowderGulf will obtain a large hard surfaced parking area which will be used as a staging area to begin truck and equipment certification and safety inspections. These important steps must take place in advance of moving debris on a unit price payment basis.

The staging area becomes the initial reporting location for all subcontractors. Subcontractors employed under pre-event subcontracts, subcontractors and individuals seeking work, and potential suppliers and vendors, will be directed to this central point. If necessary, we will position a Mobile Emergency Response Command Center Unit at this location to facilitate operations. Additionally, if temporary fueling and shelter facilities are required, they will be positioned at this location, if possible.

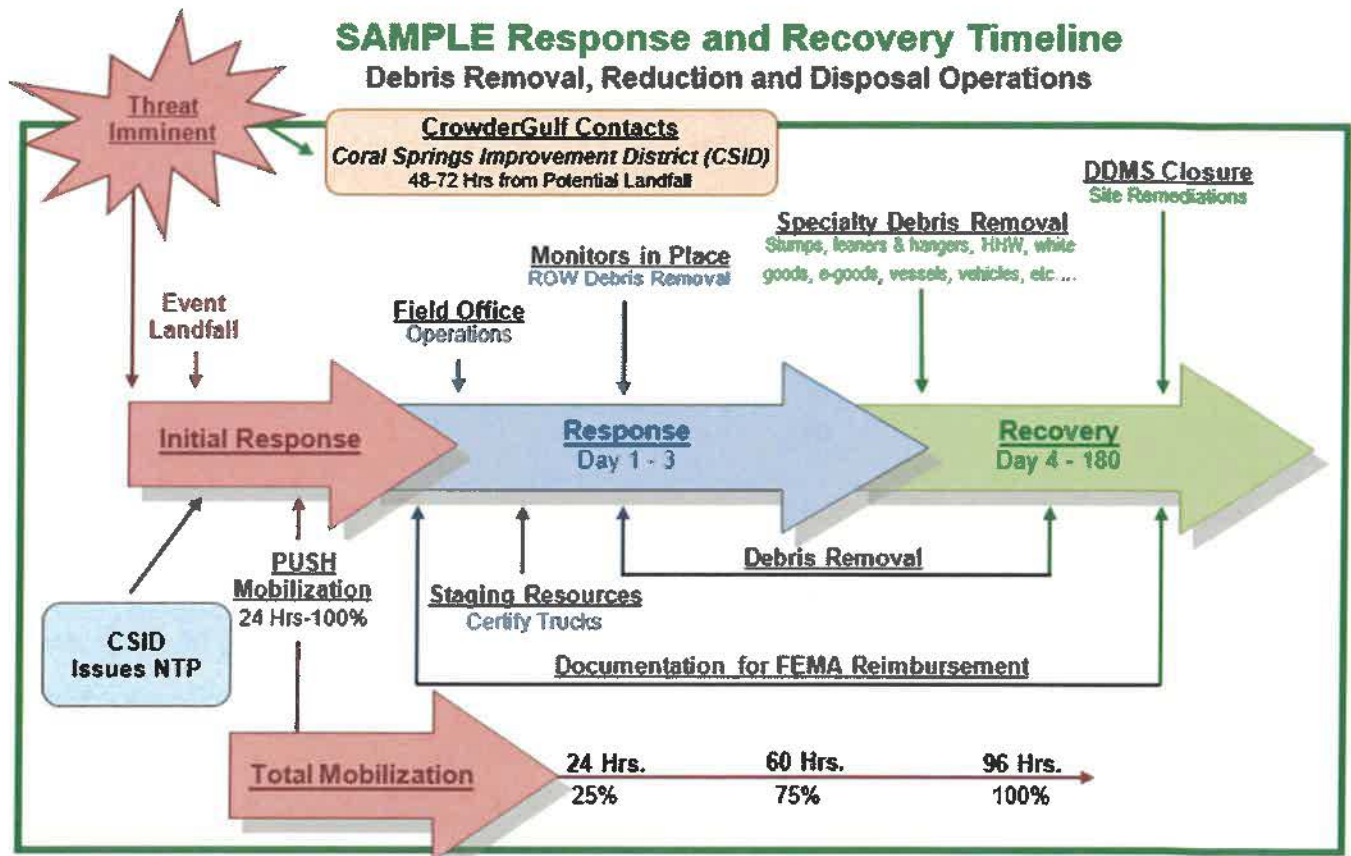
Operational Support

CrowderGulf's main office will serve as headquarters for "back-office" operational support and documentation center. Throughout the project, this office will support field operations on all levels and maintain backup files and records for reimbursement.

Sample Mobilization Parameters

Below are CrowderGulf's anticipated mobilization timelines for debris removal work. CrowderGulf has never failed to meet mobilization timelines, or deadlines for completing all phases of debris removal projects. We remain committed to meeting all timelines, providing tailored response plans and allocating resources quickly and efficiently.

- Contacting the District's Emergency Operations Manager, 48-72 hours prior to a potential disaster event.
- Providing an advance CrowderGulf representative to the District's Emergency Operations Center 24-48 hours prior to a predicted disaster event or upon receiving notification of pending activation, if requested.
- Staging personnel and equipment in close proximity to the District to provide rapid deployment after the storm, while protecting those assets from damage/destruction by the event.
- Mobilizing resources and being operational for clearing debris and opening critical routes (PUSH) for emergency and response personnel within 24-48 hours of Notice to Proceed (NTP) if requested by the District.
- Being fully operational for hauling, sorting, and storing of debris within 48 hours of initial NTP.
- Being fully operational for reduction and disposal of debris within 72 hours of initial NTP.
- Maintaining full operational capacity, 24 hours per day, 7 days per week for an extended period of time.
- Being able to clear all debris from all Coral Springs Improvement District maintained rights-of-way (ROW) within 90 days from initial NTP.
- Rapidly adjusting the flow of resources based on the extent and magnitude of damage/debris.
- Providing Rapid Response Crews (RRC) as may be required.
- Being able to complete the entire debris management process from initial clearance through final disposal within 180 days from initial NTP or sooner as determined by the District's NTP.



Because each activation / storm presents separate challenges and situations, the above information has been provided as a sample. During our pre-event training sessions with the District, we will develop an operational framework with appropriate scalability.

Debris Emergency Response

Debris Response activities occur immediately after an event in order to clear emergency access routes. This initial phase of operations normally consists of clearing debris that may hinder immediate lifesaving actions within the disaster area and/or pose an immediate threat to public health and safety. The Debris Response phase includes immediate actions for the removal of debris in order to facilitate search and rescue efforts, allow access to critical facilities, and prevent flooding. Actions required during the response phase are usually completed within a matter of days following a disaster event. During Debris Response, CrowderGulf will conduct an emergency "PUSH" of critical streets and roads sufficient to allow for the movement of emergency vehicles. "PUSH" crews can be on-site and working within hours of an event. City staff shall determine priorities for "PUSH" activities with primary emphasis on major thoroughfares. Multiple crews will be conducting emergency "PUSH" activities within 12 hours of receipt of a NTP.

Requirements for government services increase dramatically following a major disaster. After emergency access has been provided to hospitals, police and fire stations, the next priority normally is to open access to other critical community facilities, such as schools, municipal buildings, water treatment plants, wastewater treatment plants, power generation units, airports and seaports.

As soon as critical facility locations are identified, CrowderGulf will dispatch "clearing crews". Depending on the damage, **multiple crews will be deployed within 24 hours** of receiving a NTP. The "clearing crews" will use all available resources with focus on local personnel and firms. Each "clearing crew" at a minimum will consist of:

- Two pieces of rubber-tired pushing / loading equipment such as backhoe loaders, rubber tired front-end loaders, and skid steer loaders with operators
- Two - three chain saw operators, laborers, flaggers with transport vehicles
- Five 16 to 20 cubic yard capacity dump trucks with drivers
- One Quality Control/Foreman with advanced wi-fi and communications capability and pickup truck
- Equipment and resources needed to transport crew from one site to another

To maximize efficiency, the clearing crew may, depending on the size of the roadway and severity of damage, split into two work teams clearing at different locations on the same street or road. If a crew divides into two work teams, visual contact and effective radio or cellular communication will be maintained between the teams.

Safety of the clearing crews in this early stage of work will be a paramount concern. Downed power lines, falling trees, equipment and chain saw injuries, worker fatigue, and a host of unanticipated hazards demand constant attention by all team members. Therefore, **toolbox safety discussions** will be a **daily requirement** for the team. Work areas will be surveyed for hazards before work begins and throughout the clearing operation. Special hazard observation responsibility will be assigned to the Quality Control Manager.

The following is an example a Debris Response priority list with an Operational Triage approach:	
Primary	Secondary
• Fire, police, and ambulance service routes	• Major arterial routes
• Access routes to hospitals, trauma units, and nursing centers	• Utility access routes
• Routes to the emergency operations center	• Communication towers and systems access
• Routes to government facilities	• Routes to shelters
• Supply routes to emergency supply distribution centers	• Routes to the disaster debris management sites (DDMS)

All Emergency Road Clearance Objectives will be handled with the same quality, commitment, and close-coordination CrowderGulf employs in all of it's operations. Priority objectives typically involve the human element of storm response, and the emergency personnel and services that are an integral part of Public Safety both before and after an event. Resources will be allocated based on exigent need, and by District request. All other feeder roads and residential

streets are normally cleared as soon as the emergency and major access routes are cleared, and the District transitions to the recovery operations.

Debris Recovery Operations

Debris Recovery consists of the removal and disposal of FEMA eligible storm-related debris in order to ensure the orderly recovery of the community, and eliminate less immediate threats to public health and safety. The debris removal, reduction and disposal procedures are addressed in specific detail in the following paragraphs.

Important Operational Considerations: At this point in the operation, decisions regarding the movement, storage, reduction and disposal of the debris will have a huge impact on the efficiency and effectiveness of the overall project. As in all CrowderGulf debris operations, we apply a set of standard principles to managing debris operations which include but are not limited to the following:

- Never load debris on a truck before the dump site has been identified.
- Handle only debris that meets FEMA's eligibility criteria.
- Sort debris before initial loading, whenever possible, to increase efficiency.
- Clean streets/roads thoroughly at each pass, i.e., "Clean as You Go" policy.
- If at all possible, load debris only once and deliver directly to the final disposal site.
- Use temporary debris management sites (TDMS) only when they increase operational efficiency.
- Use the most efficient reduction method approved by the client.
- Recycle if costs to benefits are favorable.
- Use privately-owned or if available, publicly-owned landfills for final disposal.

Collection Methods

The fundamental component of a debris management strategy is the collection of debris. Implementation of debris collection immediately after a disaster event will assure the public that recovery efforts are in progress and that the community will return to normal quickly. The debris type, amount, and urgency determines which collection method is used. The two main methods of debris collection are curbside collection from rights-of-way (ROW) and collection centers, also know as "citizen drop-off sites." Collection methods will be determined by the Coral Springs Improvement District.

Curbside collection requires that only storm related debris be placed at the curb or public rights-of-way. Source-segregated debris collection offers the potential of high salvage value and efficient recycling/reduction processing. This method is important when collecting hazardous and environmentally sensitive debris, such as household hazardous waste and white goods. Collecting mixed debris allows for residents to place all debris types in one specified area, usually along the public rights-of-way in front of their residence. While this is the most convenient for the public, it does not facilitate effective recycling and reduction efforts, as the debris will need to be handled multiple times. This method prolongs recycling and reduction efforts and increases operational costs.

Collection Centers, or "Citizen Drop-Off Sites," the second type of collection method, relies on having residents transport their debris to a common location. Large roll-off bins may be placed on public rights-of-way or public property for the residents to bring their debris for collection. Separate bins can be designated for particular types of debris. If Collection Centers are used, they must be monitored to ensure that the site is only used by the District's citizens and ensure that all incoming material is storm-generated debris.

Regardless of the collection methods used, educating the residents before a disaster occurs and keeping them informed after a disaster about the how, when and where of the debris removal operations, will alleviate a lot of stress for everyone.

Debris Types

The Coral Springs Improvement District will determine the scope of the debris to be managed under this contract. However, CrowderGulf is prepared to assist the District in hauling, reducing and disposing of all eligible debris types in accordance with FEMA Public Assistance Program and Policy Guide. These include: vegetative debris, construction & demolition (C&D) debris, hazardous wastes, white goods, household hazardous waste (HHW), electronic waste (e-

waste), abandoned vehicles and vessels, putrescent debris, infectious waste, asbestos containing material (ACM), chemical, biological, radiological, and nuclear-contaminated debris. The following diagram is a breakdown of the general debris stream:

Truck Certification

All debris hauling trucks will be certified by the District or District representative (Monitoring Firm) before any hauling begins. This information along with the description and a picture of the truck, driver's name, license and tag number will be recorded on the FEMA compliant certification forms provided by CrowderGulf. The District will retain the original copy of the form and provide CrowderGulf and the driver with copies. The driver's copy must remain in the truck at all times. A placard displaying the trucks identification and measurement information will be displayed on both sides of the vehicle at all times. Specific truck documentation requirements are discussed in the **Automated Debris Management System (ADMS)** Section of this proposal.

Sectioning and Crew Assignments

Upon NTP, CrowderGulf will assist the Coral Springs Improvement District in assessing damage and developing a specific operational plan utilizing the operational framework developed through coordination and pre-planning. If pre-determined routes are not available, the damaged areas will be divided into sections and crews, subcontractors, and equipment will be assigned to those areas. CrowderGulf will deploy resources to all sectors simultaneously, allocating resources based on the level of damage incurred, and any additional operational considerations. *Using pre-existing solid waste collection, street-sweeping, and other routing parameters is highly effective due to common knowledge amongst District personnel.*

Loading Debris

Prerequisites for Loading Debris:

- Truck certification and safety inspections completed on all trucks hauling debris
- Identification of disposal site
- If needed for efficiency, identification and preparation of debris management sites
- Sectioning of City with subcontractor assignments
- Quality Control organization operational
- Load ticketing and data management process operational
- Accident Prevention Plan (APP), Site Safety and Health Plans (SSHP), Activity Hazard Analyses (AHAs)
- Initial safety and health briefing for all personnel complete
- Specific training on traffic control complete for all debris crews
- Preparatory inspections of each worksite by Quality Control staff and debris crew foreman
- Work area cleared of safety and health hazards such as downed power lines and hazardous materials
- Survey work area for water meters, fire hydrants, utility features and other infrastructure components that could be damaged by equipment
- FEMA debris eligibility criteria communicated to all Crew Foremen, Superintendents, Quality Control staff, Project Managers, and Equipment Operators
- Overhead power lines and other utility lines identified for safe clearance of loading equipment

Crew Composition

CrowderGulf matches equipment to the requirements of the task. Crew composition varies depending on the type of equipment used in performing the loading operation. For example, crews with self-loading trucks do not need separate loading equipment that is required to support a crew consisting of dump trucks or trailers. However, every crew requires traffic control personnel, a foreman and a designated quality control person. Also, each crew requires a chain saw operator and laborer(s) to assist in the ground support work. Usually each piece of loading equipment (self-loading truck or separate loader) is supported by one saw operator, two laborers and two flaggers. At a minimum, debris separation crews will consist of two laborers, one chain saw operator with saw, one skid steer loader with operator and implements, all equipment necessary to transport personnel and equipment from one work site to another. When necessary, ground crews will separate and sort the debris by type, saw fallen trees and vegetative debris at the public

rights-of-way, and be constantly alert for water meters, fire hydrants, utility features and other infrastructure components that could be damaged by equipment.

Truck and Equipment Considerations

The number of debris hauling trucks assigned to each crew will be determined by the time required to transport a load of debris to the disposal site, dump the load and return to the loading site. Sufficient trucks or trailer hauling equipment will be assigned to each crew to preclude having idle loading equipment. If hauling equipment is found idle and frequently waiting to be loaded, some of the hauling equipment will be reassigned to other crews. Crews will be adjusted as needed to maximize the use of all trucks and equipment.

Often on the first pass of debris removal work, large stumps, tree trunks and other heavy debris must be left for loading by larger more specialized equipment. CrowderGulf will make every attempt to "Clean as You Go". However, there are situations when the need for expedient debris removal precludes achieving this standard completely. As required and directed, specialized equipment will be mobilized on subsequent passes to handle the removal of stumps, other large debris and backfill of stump holes.

Truck Drivers will not be issued a load ticket until:

- The tailgate is secured to prevent debris from falling out of the truck while in route to disposal site
- Trimming of overhanging limbs and debris from around the truck or trailer is complete. This includes debris protruding from the truck bed that may pose a risk of utility line damage. (Actual height depends on local line installation height)
- The debris hauling container is loaded as completely (fully) as safely possible

Once the load ticket is issued, the truck driver will safely move the vehicle out of the loading zone and into normal traffic flow in route to the disposal site or to a Temporary Debris Management Site (TDMS).

Repair and Maintenance Equipment

CrowderGulf has the ability to perform maintenance and repair in the field, where the work is happening. Local resources may have experienced damages or have other responsibilities that take priority over their business such as family matters. To insure we have safe functioning equipment, over the years CrowderGulf has built a large support system for our company owned equipment and subcontractor equipment should they need assistance.

Service Trucks - CrowderGulf often utilizes our fleet of smaller service vehicles. These are typically one plus ton trucks outfitted with specialized equipment to make field services easier to complete. Features of these trucks include the following:

Air Compressors	Welding Equipment	Boom Cranes	Tommy-gates	Hoses
Lubricant	Fluids	Small Tools	Wear Parts	Fittings

Box Service Trucks - When a repair or service requires heavier equipment and additional support, CrowderGulf provides our "box trucks" which have several different types of equipment to allow the CrowderGulf employed full-time mechanic more options when conducting repairs. These units typically keep on hand the following supplies:

Tires (Multiple Sizes)	Large Air Compressors	Welders	Lift gates
Hoses	Fittings	Hydraulic lines	Hydraulic Hose Crimping Tool
Lubricant	Fluids (Larger Volume)	Mechanics Tools	Misc. Small Parts

Mobile Repair Shop

CrowderGulf also owns a state of the art mobile repair shop. This is a larger unit, towed by a semi-truck. Once set up in an area, this unit performs the same as a shop. Features of this unit are self-contained, diesel powered electrical system, full hydraulic hose manufacturing ability, tool room, tire racks, outside flood lighting, and many other features that allows this unit to function like a full featured automotive repair shop. No matter what the situation is, CrowderGulf, utilizing our in-house assets, can maintain our fleet during any size activation.

Hauling Debris

The hauling or transport process begins at the time the truck or trailer leaves the "loading zone". Safe transport of the debris material to the disposal site becomes the drivers' primary concern. Drivers remain responsible for their loads until safely dumped at the disposal site.

All drivers will follow the most direct and safe pre-planned route to the nearest disposal site. Particular attention to safety is required in the areas near school buses, school zones and other areas of pedestrian foot traffic. Tarps or load covers are applied as required by local or state regulations.

On arriving at the disposal site, the driver will maneuver the hauling container for inspection by a City representative in the inspection tower. The load will be "called" by the City representative estimating the percent of the full volume or by estimating the number of cubic yards short of full volume. Drivers working for CrowderGulf are instructed never to disagree or complain about the load "call". Any concerns the driver has are to be directed to his or her crew foreman or supervisor for resolution.

When the debris is safely delivered to the disposal site, it will be mandatory to dump the load only when the truck and trailer are level. This prevents the dangerous hazard of trucks and trailers tipping over. CrowderGulf will employ spotters at the dumpsite to assist drivers in dumping safely.

When the dumping process is complete, the driver will maneuver the hauling container back to the inspection tower for a quick check to make sure all debris has been removed during the dumping process. Any debris hung in the truck or trailer bed must be removed before the truck or trailer leaves the disposal site.

Debris Hauling Prerequisites:

- Debris will only be transported in trucks or trailers capable of rapidly and mechanically unloading.
- No self-load trailers will be used. Exceptions to this standard may be necessary to efficiently and safely transport HHW, E-Waste, ACM or white goods.
- All trucks and trailers hauling debris must have completed the truck certification process establishing approved volume for the debris-hauling container.
- All trucks and trailers must have successfully completed the prescribed Safety Inspection.
- Drivers will be instructed to use the most direct and safe route to the nearest disposal site.
- Drivers will be required to wear safety vests and steel-toed shoes when working.
- If loads are required to be covered during transport, the hauling container must be equipped with a functional cover or "tarp" to prevent flying debris during transport.

Note: Proper trimming of loads at the loading site is the best prevention for debris falling out during transport.

Safety Measures

The Safety Manager and Safety Officers will monitor all safety procedures and daily reports of accidents and/or property damage. The Safety Manager or designee will also be responsible for coordinating and conducting safety meetings with crewmembers and subcontractor personnel. Safety is critical throughout all operations and is discussed later within this **Debris Operations Plan**.

Truck and Equipment Maintenance

Well maintained trucks and equipment are essential for efficient operations. CrowderGulf's crew foremen, subcontractor foremen, and the Field Project Manager will be responsible for keeping all trucks and equipment in good working condition and prepared for each workday. A CrowderGulf mechanic will be on the job for troubleshooting and maintenance of equipment. Local mechanic shops will also be utilized.

Daily Coordinated Issue Management Meetings

Daily meetings will be held between the Field Project Manager, Field Supervisors, the Subcontractor Crew Foremen and representatives of the Coral Springs Improvement District to discuss progress, needed adjustments and other

issues. Decisions to increase/decrease manpower and/or equipment or change work areas will be made with approval of the District.

Accurate Record Keeping

CrowderGulf utilizes a number of systems to assure accurate truck certification and debris hauling information. Production reports, shift inspection checklists, safety meeting reports, quality controls, and daily crew and equipment usage reports are some of the Quality Control measures used to provide accuracy in the documentation process.

Using the most appropriate technology provides the necessary information to make decisions during the recovery operation. It also improves our ability to provide all documentation needed for maximum reimbursement from FEMA and other agencies.

Documenting and Resolving Damages

During the debris removal process there will always be some minor damage situations that occur regardless of the care taken during the work. CrowderGulf will respond quickly to all damage claims by the District or its citizens and will work diligently to resolve such claims to the satisfaction of all involved. We are well aware of the trauma and disruption to normal life that result from a natural disaster. Our personnel are thoroughly indoctrinated regarding our policy to always be caring, courteous, polite, and responsive to the needs of the citizens of the community.

Citizens will be provided an avenue to report damages through coordination with the District and its representatives (Monitoring Firm). We will employ a Claims Resolution Person (CRP) to handle all property damages that may occur during the recovery process. This person will be tasked with responding to and amicably resolving all incidents that may occur. CrowderGulf is committed to minimizing its operational footprint to mitigate any undue strain to the citizens of the district.

Disaster Debris Management Site (DDMS) Development

CrowderGulf has vast experience with selecting, developing, managing and operating temporary, Disaster Debris Management Sites (DDMS). We are committed to efficient and safe DDMS operations and require all personnel to be vigilant in using safe practices at all times. In the context of this proposal, the terms “**Debris Management Site (DMS),**” and “**Disaster Debris Management Site (DDMS),**” are used interchangeably. DDMS are established when debris cannot be taken directly from the collection point to the final disposition location. A DDMS is a location to temporarily stage, manage, reduce, and/or process debris before it is hauled to its final disposition.

DMS Site Selection

Site selection is probably the most important decision effecting DDMS operations. CrowderGulf will work closely with the Coral Springs Improvement district to identify and secure suitable locations. Specific Site Plans will be developed for each DDMS either upon activation or upon request by the District, and will be in compliance with FEMA Public Assistance Program and Policy Guide for site plan development.

Once site selection is approved by the appropriate Debris Managers, CrowderGulf will perform baseline environmental testing protocols as required and will obtain any required special permits and environmental permissions. All costs associated with the preparation, operation, and restoration of DDMS(s) is included in CrowderGulf's pricing structure for the contract. **Site selection should be based on the following criteria:**

- Ownership / Potential for Land Lease Agreements
- Size / Ground Quality (Strata, Saturation, etc.)
- Location (Proximity)
- Required Permits – FDEP Authorization, etc.
- Environmental and Historic Preservation (EHP) Considerations

DMS Design and Operational Features

The information gathered during the baseline data collection becomes important to the design of the site. The efficiency and overall success of DDMS operations is determined by how the site is designed.

A minimum of the following features will be designed into the DDMS plan.

- Portable toilet facilities will be conveniently located to serve the inspection towers, crews working on the site, and office facilities
- Perimeter chain-link fencing, erosion and sediment control fencing, and other necessary drainage control methods
- Site traffic flow will provide for orderly movement of vehicles and equipment to avoid crossing traffic lanes with the construction of two entrances/exits with lockable gates
- At the request of the Coral Springs Improvement District, the DDMS(s) may be restricted to District and Contractor vehicles only
- Safe and ready access of fire safety and rescue equipment will be provided to all functional sections of the site and to debris stockpiles
- A Safety Zone of at least 200' will be established around the grinder
- Air Curtain Incinerator (ACI) or Open burning safety zone will be established and will be 1,200' from any structure (other than inspection tower) and no less than 250' from any other pile or type of debris on site
- Ash storage pit will be adjacent to ACI units
- Compacted crushed rock and/or mulch will be used on ingress/egress road surfaces
- Designated personnel parking area for 30 vehicles will be established
- Space for two 12'x50' office trailers will be established
- Development of a lined Hazardous Materials Containment Area surrounded by a berm
- Two vegetative debris piles for grinding operations
- Sufficient area for chip piles to minimize pile height to prevent spontaneous combustion
- C&D debris area will be separate from other debris areas
- Adequate area maintained at each site for truck maneuverability and a level stable surface for equipment to complete the dumping process
- Site orientation will provide for ACI operations and grinding operations to be located downwind from offices and inspection towers (i.e., prevailing winds will be considered when setting up site)

DDMS Site Plan

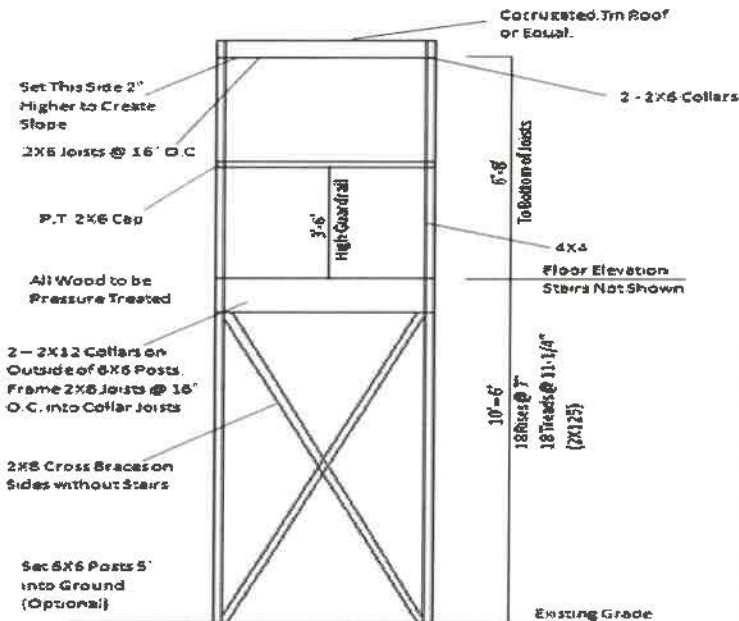
A DDMS Plan will be prepared to a scale of 1" = 50'. The Task Order specific Management and Operations Plan will be updated to include the Site Management Plans for all DMSs and Disposal Sites operated by CrowderGulf. The DDMS Plan will display such functions as:

- Access to the Site
- Site Preparation – clearing, erosion control, and grading
- Traffic Control
- Site Security, Safety and Segregation of debris storage areas
- Location of ash disposal area, hazardous material containment area, contractor work area, and inspection towers
- Location of incineration operations and chipping operations
- Location of existing structures or sensitive areas requiring protection
- Household Hazardous Waste (HHW) or Hazardous, Toxic and Radioactive Waste (HTRW) storage
- A detailed list of equipment
- Sanitation facilities

Inspection Towers

At no cost to the District of Coral Springs Improvement District, CrowderGulf will construct a minimum of one inspection tower at each site adjacent to site ingress/ egress. A minimum of one exit lane for all trucks to use will be visible from a tower. This allows for checking truck beds before exiting, ensuring that they are completely empty. The Inspection tower site location will provide a .25 mile approach outside the public road system to accommodate any truck back up.

Inspection Tower



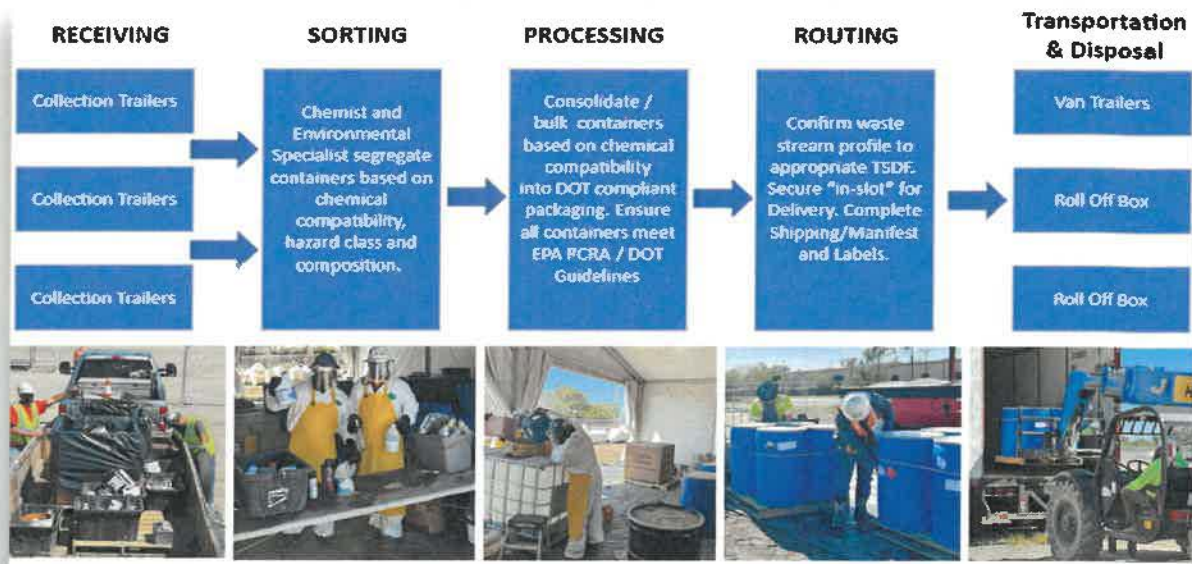
Hazardous Materials Containment Area

In accordance with FEMA Public Assistance and Program Policy Guide, CrowderGulf will construct an area designed for the temporary storage and confinement of hazardous material. Material deposited into this facility will be inventoried and stabilized. Any leaking containers will be placed in "over pack drums". A well-marked, defined and enforced NO SMOKING area will be established within 200 feet of this area.

Minimum Design Criteria for the Hazardous Materials Containment Area:

- 30'x 30' in size, the perimeter lined with hay bales staked in place
- Water proof liner or plastic ground protection cover
- Rain and snow cover for the entire area

The graphic below details the entire Hazardous Material removal and disposal operation at the CrowderGulf Hazardous Materials Containment Area from material collection through final disposition.



Debris Separation and Reduction

Debris Separation

The Debris Reduction Manager will supervise the separation and segregation of all loads deposited at the DMS. If site segregation is required because of mixed loads, the separation will reflect the six categories cited below. Each of the following categories of debris will be dealt with in full compliance with the CrowderGulf Environmental Plan and local, state and federal standards:

- Clean, vegetative debris
- Vegetative debris containing other foreign matter
- Construction and Demolition (C&D) Debris
- Salvageable or recyclable debris
- White Goods, e-goods
- Hazardous or toxic materials / waste

Vegetative debris will be placed into two or more piles (no more than 15' high) which will allow for volume reduction without interfering with the ongoing dumping operation or until the dumping and/or reduction operations are complete. As directed by the City's representative, all construction and demolition (C&D) debris will be hauled directly to a certified landfill or prepared for reduction or recycling if feasible. White goods will be degassed, crushed and bailed for sale as scrap metal.

Methods of Debris Reduction

There are two primary types of reduction methods – incineration and chipping/grinding. After all major storms, we have used both grinding and burning to reduce debris, however, grinding has become the more common method due to environmental issues with burning.

- **Chipping and Grinding**

The chipping and grinding of vegetative debris reduces the volume by 75%. Many times clean chips will be recycled as bio-mass fuel. CrowderGulf is very experienced with chipping/grinding debris and has used this method in the majority of our disaster contracts for the past ten years. When grinding/chipping is utilized as the reduction method, all safety and compliance regulations are enforced throughout the operation.

- **Incineration**

There are several incineration methods available for volume reduction. These include uncontrolled open-air incineration, controlled open-air incineration, air curtain pit incineration, and portable air curtain incineration. Portable air curtain incineration is the most efficient incineration system available because the pre-manufactured pit is engineered to precise dimensions to complement the blower system. Any burning method used will only be conducted with concurrence from the City. Burning vegetative debris can produce up to a 95% reduction rate. In those situations where air curtain incineration may be approved by the City, all environmental compliance and safety, concerns will be addressed within the site specific plan. Setbacks and buffer zones will be established within and around the reduction sites not only for the public safety but also for the safety of the debris operations.

A setback of at least 100' will be maintained between the debris piles and the incineration area. There will be a buffer of 1,000' between the incineration area and the nearest building in order to create a zone for emergency vehicles, if needed. The fire will be extinguished two hours before anticipated removal of the ash mound. The ash mound will be removed before it reaches two feet below the lip of the incineration pit. To prevent explosions, hazardous or contaminated flammable material will not be placed in the pit. Finally, fencing and signage are simple and effective means to keep the public away from the incineration area. The CrowderGulf Environmental Protection Plan address and provides detailed guidance on DMS environmental concerns such as dust, smoke, erosion, storm water plus hazardous and toxic wastes.

If the DMS is near an environmentally sensitive area or has historical sites in close proximity, special environmental consideration will be taken to protect and preserve such areas.

The following Debris Reduction Plan Timeline provides an overview of tasks and identifies both the management personnel responsible and the time frame within which each task shall be completed.

DEBRIS REDUCTION PLAN TIMELINE	
DDMS MANAGEMENT TASKS	TIME FRAME (from NTP)
Conduct requirements assessment of damaged area for DDMS	Within 24 hrs.
Develop DMS according to Management Plan, including rd. construction, erosion control, portable office & toilet facility	Within 48 hrs.
Ensure that all necessary permits from the proper State agency are in place in order to perform debris storage/reduction activities on the selected site	Within 48 hrs.
Construct observation platform per FEMA requirements	Within 48 hrs.
Construct grinding, burn pit, ash storage & hazardous waste storage areas	Within 48 hrs.
Determine the number of burners &/or grinders/chippers required per site	Within 48 hrs.
Hazardous Waste Plan	Within 48 hrs.
If burning is permitted, begin construction of burn pits	Within 48 hrs.
Complete installation of burners	Within 72 hrs.
Secure permits & transport grinders/chippers to designated reduction areas	Within 72 hrs.
Set up Tub & Horizontal Grinders	Within 96 hrs.
Maintain records of hours worked for operators, location worked, repairs, etc.	Daily
Ensure maintenance of burners &/or grinders/chippers	Daily
Make dumpsite adjustments	Daily
Provide daily operations reports to Project Manager & District Rep	Daily
Inspect DDMS operations for safety & quality control monitoring	Daily & periodically
Handle storage & disposal of hazardous waste	As required
Restoration of site upon project completion to District's specifications	Upon completion of project
Provide for demobilization of equipment	Upon completion of all tasks

Debris Disposal

Final disposal of the products of debris reduction will be made in accordance with instructions from the District and in keeping with all federal, state and local laws.

Vegetative Debris

Based on the District's decision, all vegetative debris will be ground or burned. If ground, the reduced vegetative mulch will be hauled to a properly permitted final disposal site in accordance with all local, state and federal regulations. If vegetative debris is burned, the ash will be hauled to a properly permitted final disposal site. In past disasters we have also recycled the clean ash as fertilizer on farm land. We will properly recycle mulch and ash to the greatest extent possible and within permitted regulations.

Construction and Demolition Debris

All C&D material shall be disposed of in facilities approved by the Coral Springs Improvement District in accordance with all federal, state and local laws.



Experience with Specialty Debris CrowderGulf's supervisory personnel are experienced in identifying and assessing potential problems imposed by specialty debris including **Abandoned Vehicles and Vessels; Dead Animal Removal, Demo Asbestos Materials; Electronic waste (E-Waste); Freon and White Goods; Household Hazardous Waste (HHW); and Waterway (Sand, Beach and Wet Marine Debris)**. As mentioned above, CrowderGulf works in conjunction with all federal, state and local regulatory agencies and strictly follows all regulatory guidance. If removal and disposal is beyond the area of our expertise, we will use SET Environmental, Inc., a highly qualified and licensed Hazmat contractor, to remove and dispose of any such materials.

The table below shows the number of clients requiring specialty debris removal in recent years:

SPECIALTY DEBRIS REMOVAL PROJECTS								
Year	Event	# of Clients	Abandoned Vehicles / Vessels	Demolition/ Asbestos Materials	E-Waste	Freon / White Goods	HHW	Waterway Sand / Beach Marine Debris
2023	Red Tide / Fish Kill	2						X
2022	Hurricane Ian	6			X	X	X	X
2021	Flooding & Storms	3			X	X		
2020	Hurricane Laura	8			X	X	X	X
2020	Hurricanes Laura, Sally, Zeta; Hanna TS Cristobal	14	X		X	X	X	X
2020	Demo Project	1		X				
2019	TS Imelda	1			X	X		
2019	Misc. & Special Project	2						X
2018	Hurricanes Michael & Florence	13		X	X	X	X	X
2018	Red Tide / Fish Kill	7						X
2017	Hurricane Irma	6			X	X		X

Debris Recycling Plan

Based on the debris management goals and objectives of the Coral Springs Improvement District, CrowderGulf will implement debris recycling programs as marketing opportunities allow. When recycling is feasible, CrowderGulf will monitor procedures to ensure that the recycling contractors comply with local, tribal, state and federal environmental regulations. Any reimbursement for recycled material will be credited or returned directly to the City.

Vegetative Debris

The vast amount of vegetative debris produced by a natural disaster creates a real recycling challenge. We will make maximum efforts to recycle all organic material. Experience has taught us that it will still require freight cost and tipping fees, but recycling is still the best option as opposed to using up valuable landfill space.

In many cases, CrowderGulf is able to work with local resources to find secondary uses for wood chips, as opposed to sending them to a landfill. Local paper mills utilized wood chips for bio-mass fuel after Hurricane Michael hit the Florida panhandle in 2018. Most recently after Hurricane Ian devastated south west Florida, chips were taken to various composting facilities where they were used to make compost that benefited local nurseries and the agricultural industry. CrowderGulf has over 50 years of experience regarding innovative recycling opportunities. After the historically active storm seasons of 2003 and 2004, CrowderGulf shipped wood chips to Italy to be used as bio-mass fuel.

More recently, in 2023, after Hurricane Ian, CrowderGulf disposed of over 100,000 cubic yards of reduced vegetation (mulch) on Pine Island in Lee County, Florida through the use of "beneficial-use" agreements for final disposition. CrowderGulf serviced nearly 30 agricultural SBE's throughout Matlacha, Bokeelia, and St. James City, by providing mulch to assist in critical restoration efforts on their properties. This process streamlined CrowderGulf final disposal efforts on Pine Island, provided a cost-efficient solution to Lee County by mitigating the need for long, off-island hauls, and assisted Lee County agricultural SBE's in their rebuilding efforts Post-Ian

C&D Debris

Concrete, asphalt and masonry products can be crushed and used as base material for certain road construction products or as a trench backfill. Debris targeted for base materials will need to meet certain size specifications as determined by the end user. The City may choose to recycle these products themselves. As an example, after Hurricane Ike, Galveston County recycled the crushed concrete (from home slabs on Bolivar Peninsula) by using it for road reconstruction and for a new government building foundation.

Site Closure and Restoration

Upon completion of debris reduction operations, all DMSs will be restored to pre-existing conditions. All equipment, inspection towers, and any other temporary buildings will be removed. Burn pits will be returned to existing grade. Any unburned or chipped materials will be hauled to an appropriate facility. Separated metals, plastics, white goods or other materials and types will be disposed of as required by contract or regulations. Site reclamation / remediation will be billed back to the client at a pass through cost. In addition, if groundwater and / or soil testing is required, these items will be billed to the client at as pass through cost. A final site inspection will be conducted by City authorities and any discrepancies will be corrected.

All work, including site restoration and closeout will be concluded within 30 calendar days of notice from the City that the last load of debris has been delivered.

CrowderGulf's debris management, and site remediation capabilities are highlighted in the pictures below. The Wa-Ke Hatchee DDMS in Lee County, Florida received, managed, reduced and facilitated the final disposition of over 1 million cubic yards of Hurricane Ian-generated debris. This site was 1 of 18 DDMS utilized in CrowderGulf's ground zero operations in Lee County after Hurricane Ian,

Wa-Ke Hatchee DDMS: 90 Days into Operations



Wa-Ke Hatchee DDMS: Remediated



ESSENTIAL SUPPORT FUNCTIONS

> Readiness Support and Training

CrowderGulf's long and successful history of disaster response and recovery success is, in a large part, a result of continuous Readiness Planning and Training. CrowderGulf is dedicated to a year-round cycle of preparation, practice, review and analysis to refine our procedures and processes. We strive for continuous improvement with the goal of exceeding expectations where it matters, in project execution.

Joint training and pre-planning with the City will be an important part of Readiness Planning. **On at least an annual basis, CrowderGulf specialists will provide training and pre-planning sessions.** In addition, our Debris Reduction specialists will be available to review and advise on potential DMSs. Preparedness training will be tailored to the City's needs and requests.

Usually, training will consist of all or some of the following topics:

- General understanding of the disaster declaration process
- Understanding the importance of thorough documentation in all processes
- Contract scope of work & scope of work timeframe
- FEMA debris removal eligibility & FEMA required documentation
- Responsibilities of the City & the contractor for debris management
- Pre-event actions
- Management team roles & responsibilities
- Initial response & recovery operations
- Debris removal & monitoring functions
- Truck certification process

- Documentation
- Close out & reimbursement

Training and pre-planning sessions are designed by the needs of each individual Client. CrowderGulf is experienced in assessing the needs of each Client and providing the knowledge and training needed for a successful event. CrowderGulf can provide a more in depth session for the Clients who need training and plan development specific to their geographical location. CrowderGulf is experienced in assessing the needs of each Client and providing the knowledge and training needed for a successful event.

> **Subcontracting**

Please see **Section 7 – Required Forms** for information on CrowderGulf's Subcontracting Plan and how we will meet any Local or MWBE requirements or goals that the City may establish.

> **Quality Control**

The purpose of a Quality Control Plan is to provide guidance and consistent attention to workplace policies and procedures in order to facilitate efficient, effective, and safe debris removal and reduction. **CrowderGulf's success in managing quality is achieved by our commitment and attention to the people, processes, and procedures involved in our projects. This starts with identifying and communicating the following Fundamental Values to Quality Control. Our complete QC plan will be provided upon request.**

> **Health and Safety**

CrowderGulf's Philosophy of Safety

All Company operations are managed with an aggressive and proactive commitment to the safety and well-being of employees, subcontractors and the public at large. We believe that this commitment to safety must go hand-in-hand with our commitment to quality production and cost efficiency. CrowderGulf believes that ALL injuries and accidents are preventable through the establishment of and compliance with safe work procedures. Therefore, the prevention of bodily injury and the safeguarding of health are the first considerations in all workplace actions and are the responsibility of every employee and subcontractor at all levels. This philosophy is reinforced and fulfilled as defined below:

- The CrowderGulf Safety Plan for the City shall be in place at all times to provide mandated directives, required actions, procedures and guidance for all levels of employees from initial response to final closure. The Safety Plan is intended to ensure that all employees work safely and remain safe.
- At all times, CrowderGulf will comply with appropriate safety/ security laws and regulations such as those established by:
 - The Occupational Safety and Health Act (OSHA),
 - The EPA (Environmental Protection Agency),
 - The DOT (Department of Transportation),
 - All other applicable federal, state and local safety and health regulations, and any additional safety standards required by the District

Corporate Commitment to Safety

CrowderGulf is committed to providing an accident free experience for our employees, subcontractors, visitors to our work sites and to the public we encounter during the execution of our projects. Our leadership team is firmly committed to the belief that "All Accidents Are Preventable". To emphasize our commitment to achieving an accident free experience in every CrowderGulf project, our Company's Senior Executive, Mrs. Ashley Ramsay-Naile, serves as the senior Safety Official. Mrs. Ramsay-Naile's personal attention to CrowderGulf's safety, health and accident prevention performance establishes an absolute standard of top priority for all personnel throughout the organization. Many companies have written safety plans for individual safety topics, but few have a comprehensive plans designed to drive all company operations. CrowderGulf's corporate commitment to safety starts with its written Health and Safety Plan and includes all facets of company planning and operations. Our complete 368 page CrowderGulf Health and Safety Plan is available upon request.

Safety Performance Summary Since 2012, CrowderGulf has received no citations, notifications or violations, pertaining to OSHA. CrowderGulf has worked approximately 1,561,271 and experienced 1 total recordable, which is well below industry standard. CrowderGulf policy is that daily tool box meetings are mandatory, and the Job Safety Analysis (JSA) process to be used as a communication tool for our workers. Every person involved in a CrowderGulf project has not only the right, but the responsibility to stop the job if an unsafe act or situation is discovered, or if there is a need for more understanding of the work process.

Year	Hours Worked	OSHA Recordable	Days Away From Work Cases	R.I.F Rate (Recordable Incident Frequency)	D.a.r.t. Rate (Days Away, Restrictions, or Transfers)
2022	414,960	1	1	.48	.48
2021	161,180	0	0	0	0
2020	177,820	0	0	0	0
2019	189,433	0	0	0	0
2018	173,960	0	0	0	0
2017	148,975	0	0	0	0

CrowderGulf's Site Specific Safety Plan

The Accident Prevention Plan (APP) and Site Safety and Health Plans (SSHP) for the District shall include the following commitments:

- Maintaining a safety and health program that meets the requirements of OSHA and all applicable laws.
- Equipping employees and subcontractors with the required safety equipment, hard hats, clothing, and other safety materials necessary to perform specific work tasks.
- Preparing an Accident Prevention Plan (APP) and Site Safety and Health Plans (SSHP) to inventory and address specific work hazards.
- Providing employees and subcontractors with continuing safety and health training necessary to enable them to perform their work in a safe manner.
- Assuring that at no time, while on duty, may employees or subcontractors be under the influence of alcohol, narcotics, intoxicants or mind-altering substances. Violations of this policy may result in immediate dismissal.
- Assuring that employees and subcontractors be required to immediately report all accidents, injuries, and "near misses" to their supervisor.
- Conducting safety meetings to review past activities, plan for new or changed operations, review hazard analyses and establish safe working procedures.
- Communication of Health, Safety, Security and Environment (HSSE) standards will take place in orientation trainings, safety meetings specific to individual situations, daily tool box meetings, memo's and other ways CrowderGulf deems appropriate.
- Assuring that all associates, regardless of position know that they have the right to "Stop the Job" in the event of a HSSE deficiency.
- Conducting Job Hazard Analyses (JHA) to define the activities being performed, the sequences of work, the specific hazards anticipated, and the control measures to be implemented to eliminate or reduce each hazard to an acceptable level.

A list of local Hospitals, Police Stations, and Fire/Emergency Response Stations will be provided as part of the Safety Plan after project activation.

SAFETY SHALL REMAIN PARAMOUNT TO OPERATIONS AT ALL TIMES

➤ Environmental Sensitivity

CrowderGulf is committed to unequivocal protection of the environment at all work sites and surrounding areas. This is accomplished by attention to organizational, operational and performance details. CrowderGulf personnel or subcontractors assigned to specific contractual duties that substantially impact environmental quality (i.e., incinerator operators) will have the quality of their work continually evaluated by a senior supervisor. Employees with duties

partially or indirectly applicable to environmental protection will have those duties evaluated daily, whether relating to noise, smoke, dust, traffic, drainage or general containment actions or containment actions specifically related to hazardous materials.

Regulatory Permits and Compliance

CrowderGulf will ensure all applicable permits are obtained before work is started, including but not limited to the following:

- Reclamation of Surface Mining Sites
- Ground and Surface Water
- Local Health Department
- Air Quality
- Forestry
- Storm Water

We work in full regulatory compliance with all agencies involved in disaster recovery including, but not limited to:

- Federal Emergency Management Agency (FEMA)
- Federal Highway Administration (FHWA)
- Environmental Protection Agency (EPA)
- United States Army Corps of Engineers (USACE)
- Department of Health
- Florida Department of Transportation (FDOT)
- Florida Dept. of Environmental Protection (FDEP)

Environmental and Historic Considerations

State and local regulations, laws and ordinances will be addressed and followed for all environmental and historic preservation issues. The following list provides a brief review of the primary Federal laws which must be considered during debris management practices:

- National Environmental Policy Act
- Clean Water Act
- Clean Air Act
- Coastal Barrier Resources Act
- Coastal Zone Management Act
- Endangered Species Act
- Fish and Wildlife Coordination Act
- Wild and Scenic Rivers Act
- Executive Orders
- National Historic Preservation Act
- Resource Conservation & Recovery Act

Additionally, CrowderGulf is proactively integrating FEMA's enhanced emphasis on Environmental and Historical Preservation (EHP) policy guidelines with its ongoing operations throughout the country. CrowderGulf augments administrative tasks like EHP site reviews through year-round client coordination and education, as well as providing management teams, DAO admin, and DAO support staff that are well-versed in FEMA Public Assistance Policy.

Specific Environmental Concerns

Spills or Leaks

Should a spill or leak occur during performance of this contract, CrowderGulf will report the spill or leak to the District. CrowderGulf shall be responsible for cleaning up all spills in compliance with federal, state, and local laws and regulations and at no cost to the City or other government entities.

Asbestos Containing Materials (ACM)

CrowderGulf is experienced in successfully managing the removal of asbestos containing material. If asbestos is encountered during a recovery effort for the District, CrowderGulf will utilize its resources to ensure all asbestos related activities are in accordance with Environmental Protection Agency (EPA) requirements, specifically the National Emission Standards for Hazardous Air Pollutants (NESHAP) 40 CFR Part 61, Subpart M. CrowderGulf staff will always comply with all environmental laws and regulations.

CrowderGulf will conduct all debris operations outlined in this proposal to meet the program standards provided for in the **FEMA Public Assistance Program and Policy Guide**. In addition, CrowderGulf will conduct all debris related operations in accordance with all applicable federal, state, and local laws, rules and/or regulations.



Section 5 – Automated Debris Management System (ADMS)

2018 Hurricane Michael
Bay County, FL



Coral Springs Improvement District (CSID), FL
RFP #2023-06 for Disaster Debris Removal and Disposal Services

Section V. Automated Data Management Systems (ADMS)

Documentation and Reimbursement

CrowderGulf has always been successful in supporting our Clients with accurate and complete documentation records. This documentation is readily available to the City, FEMA, FHWA and any other agency that provides reimbursement. Superior record keeping using the best available technology from the beginning to the end of the project is critical. Financial accountability is maintained throughout the process by using a system of checks and balances that are tied directly to the quantitative documentation originating in the field. Throughout the project, FEMA Public Assistance Program and Policy Guide will be followed and serve as the foundation of our documentation and accounting systems.

Documentation for Debris Hauling

In an effort to maximize accuracy of accounting, CrowderGulf *utilizes the following system of project controls:*


Phase 1 - Truck Certification

All debris hauling trucks are certified in accordance with FEMA guidelines. Part of the certification procedure includes truck safety checks. Any trucks not meeting the safety requirements will not be certified until infractions are remedied.

Documentation procedures include:

- The District's representative / monitoring company measures the interior dimensions of all debris hauling truck beds to determine the measured cubic yard capacity
- Safety and insurance requirements check is part of the certification process
- The District's representative, CrowderGulf and the driver will each retain a copy of the completed *Truck Certification Form*
- All equipment are affixed with placards displaying the owner's name, equipment number and certified capacity
- The District's representative/monitoring company may attach a unique bar code to the truck placard of each truck as part of their ADMS program.
- Photo documentation is provided for each hauling truck and driver.
- An electronic Capacity Certification Log is maintained in the field as a quality control tool

RecoveryTrac

78  **813373**

Truck Certification

General Information

Certification Date/Time: 07/12/2020 05:45 PM
 Applicant: DAI COUNTY
 Disaster: FL - HURRICANE MICHAEL
 Program: ROL PPOB
 Contractor: CROWDER GULF - Gulf Services
 Driver: Jason Conrad Sourter
 Driver Phone: 2286970027
 Vehicle TAG: 1257244 AL 00-30-2022
 Type: Self Loading Truck
 Features: Other


Measurements

Primary: (230x101x109):2,532,070 (+)
 Type 4 - Box Shape: (77x101x54):284,428 (+)
 Type 4 - Box Shape: (96x101x87):843,552 (+)
 Total Volume (Cubic In): 3640640.0
 Total Volume (Cubic Yds): 78.0
 Certified Volume (Cubic Yds): 77


Certification Team

Measured By: DAVID SIMS (B231145)
 Contractor Rep: LEM MAJOR
 Applicant Rep: KRISTEN COVEY (B232542)

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78  **813373**

DISASTER DEBRIS HAULER					
Truck #:	813373				
Capacity:	Eight	One	Three	Three	Seven Three
Capacity:	0		7		8 CYD
From:	Crowder Gulf		DR 439A		Eight
Sub-Contractor:	Gulf Services		Bay County PPOB		



Phase 2 - Debris Load Ticket Completion

The load ticket is the primary debris-tracking document that records the transport of debris from the original collection point to the DDMS or final disposal site. This information is now provided electronically by the client's monitoring company. Debris monitors in the field initiate the electronic ticket process by entering the truck number, the debris type, and the debris pick-up address/location. When the driver arrives at the DDMS or the Final Disposal Site, the tower monitor will complete the electronic ticket information by determining and entering the debris load amount. While the debris hauler may receive a paper copy of the load information, CrowderGulf is provided the data electronically including a digital copy of each ticket. CrowderGulf downloads and saves the information in real-time or the same day as debris loads are hauled.

This process includes the following procedures:

- Completion of a multi-part *Debris Load Ticket* for each truckload of debris
- District representative(s) at the loading site(s) will inspect each loaded truck, legibly and accurately record the required information on the ticket and provide the debris hauler with a partially completed ticket
- District representative(s) at the temporary or final disposal site(s) inspection tower take the ticket from the driver and complete the disposal information
- District representative(s) retain the original completed ticket and a copy is provided to the driver and a CrowderGulf representative
- CrowderGulf field office personnel process the tickets sending electronic copies to the Home Office for additional quality control checks, data entry and storage

Accurate completion of these two phases of quantitative and descriptive debris information is imperative for cost reimbursement and contractor invoicing. When electronic ticketing is used, the above procedures are slightly modified according to the firm acquired that represents the District (monitoring company), while still maintaining the same quality of information and satisfying requirements.

Documentation of Special Projects

There are usually several additional recovery projects besides ROW debris removal and disposal that are required in order to address geographically unique storm damage. Each project is preceded by a specific task order to serve as a formal request to proceed with the project. The Task Order outlines the parameters of the project and establishes the pay rates associated. Detailed documentation that meets FEMA Public Assistance Program and Policy Guide will be kept for each project.

Data Management

CrowderGulf utilizes a comprehensive and seasoned data collection and storage process with all projects. Regardless of whether electronic (ADMS) or paper ticketing documentation is used by the District or representative, CrowderGulf easily adapts data capturing procedures to accommodate all requirements. CrowderGulf's database is specifically designed to capture and track quantitative and descriptive debris data for the entire project while storing ticket images for reconciliation support and audit documentation support.

SAMPLE:
Monitor Daily Report

City of Homestead, 85 - 3917 Tornado Debris Removal

Debris Removal Daily Report - 03/09/2017

Contractor	City of Homestead	Year/Week/Day To Date	71
Monitoring Point	Contractor LLC	Keep One up-Contract Point	34
Information Data			
Ticket or Creation Date	1	Today's Value Production	1,883.3
Average Loads Per Hour	5.7	Average Daily Production	3,252.0
ADMS - Debris - Summary - Daily - 03/09/17			
Friday	7/12/17	Friday	9/1/17
Yag/Debris Loads	29	Yag/Debris Loads	2,287.3
C & B Loads	12	C & B Loads	561.7
Wood Chip Loads	2	Wood Chips	20.0
Other Debris Loads	5	Other Debris	55.0
Debris Quantity Summary - 03/09/2017			
Yag/Debris	29	Yag/Debris	2,287.3
C & B Loads	12	C & B Loads	561.7
Wood Chips	2	Wood Chips	20.0
Other Debris	5	Other Debris	55.0
Debris Quantity Summary - 03/09/2017			
Yag/Debris	29	Yag/Debris	2,287.3
C & B Loads	12	C & B Loads	561.7
Wood Chips	2	Wood Chips	20.0
Other Debris	5	Other Debris	55.0

Technology in Disaster Response

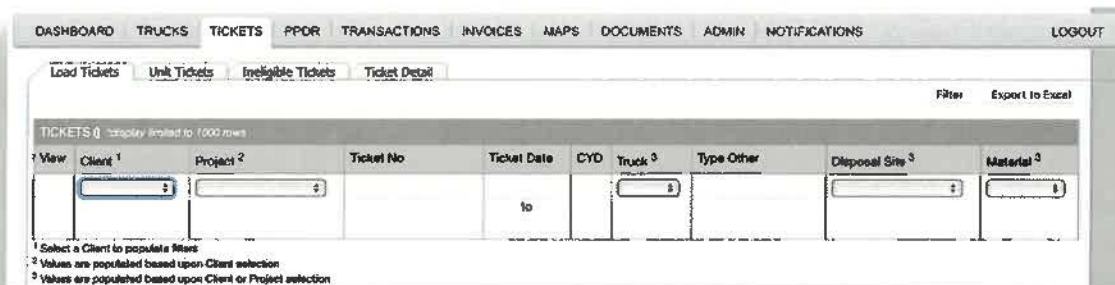
Throughout the history of formal disaster debris removal operations, technological innovation have made documentation, reconciling, and invoicing a more efficient, transparent process that can help expedite FEMA reimbursement. However, the technology is only as good as the people using it. CrowderGulf has capable, well-trained personnel with the commitment to ensure functionality and accurate information on a continuous basis. This administrative support team has worked with nearly every monitoring firm in the industry and is well-versed in the use of each firm's respective Automated Data Management System (ADMS). CrowderGulf has these qualified, committed personnel full-time throughout the year ready to provide documentation support even years after the project is complete. Additionally, CrowderGulf senior management staff routinely coordinates with clients and their contracted monitoring firm to integrate administrative and operational updates with ADMS parameters and corresponding Geographic Information System (GIS) considerations. This includes working with the client's representative to public-facing Portals containing high level project details and progress through the client's website and various local media sources. Moreover, the entire CrowderGulf team has a comprehensive, understanding of each individual ADMS and the intricacies each system as it relates to administrative and operational objectives, integrating CrowderGulf's vested oversight with technology to maximize project efficiency and overall client satisfaction.



Lee County's Public-Facing Debris Dashboard

Monitoring Companies and Electronic Ticketing

Monitoring Companies are often contracted by the Client to serve as their representative in monitoring and documenting all debris work. All experienced, credible monitoring companies use an Automated Data Management System (ADMS) that captures all required information for FEMA reimbursement. CrowderGulf has vast experience working with numerous monitoring companies and are familiar and compatible with their programs, processes and procedures. It is important that CrowderGulf and the District's representative (i.e., monitoring company) establish and maintain a positive and professional rapport throughout the project. This is critical to maintaining open communication, with the central focus on making sure all documentation for eligible work is accurate, and readily accessible to the District.



Sample: Electronic Ticketing – ADMS Client Portal

Reports and Information

Reports display tracking of debris through work completed to aid and support ongoing project planning. Crowder Gulf has the capability and know how to conform reports to the unique specifications of any project or even portions of a project. Reports can be developed quickly to capture specific District requested data. These reports serve as a valuable tool to everyone in decision making throughout the recovery process.

We can provide the District with the following daily and weekly reports (at a minimum):

- Total cubic yards hauled
- Total cubic yards of vegetative debris hauled
- Total cubic yards of C&D debris hauled
- Total cubic yards of Stump debris hauled
- Total leaners or hangers cut
- Total cubic yards of mulch debris hauled
- Total cubic yards hauled to each DMS
- Other customized reports as requested

CROWDER GULF DEBRIS MANAGEMENT
Daily Debris Removed Report
Bay Co. FL

DEBRIS REMOVED ON: 12/20/2023

DATE	VOLUME	MATERIAL	LOCATION	QUANTITY	IN LOADS	LOAD #
12/20/2023	1000	Household Debris	1000	1	1	1
12/20/2023	2000	Household Debris	2000	2	2	2
12/20/2023	3000	Household Debris	3000	3	3	3
12/20/2023	4000	Household Debris	4000	4	4	4
12/20/2023	5000	Household Debris	5000	5	5	5
12/20/2023	6000	Household Debris	6000	6	6	6
12/20/2023	7000	Household Debris	7000	7	7	7
12/20/2023	8000	Household Debris	8000	8	8	8
12/20/2023	9000	Household Debris	9000	9	9	9
12/20/2023	10000	Household Debris	10000	10	10	10



DASHBOARD TRUCKS TICKETS PPDR TRANSACTIONS INVOICES MAPS DOCUMENTS ADMIN NOTIFICATIONS

Monitor Documents & Reports **Hauler Documents**

Documents (0)	Client	Document Date	Document Type	Comment
Download				

- All Daily Reports
- All Permits
- All Truck Certs
- Contract Document
- Cost Estimate
- Cumulative Report
- Daily Report

ADMS Reporting samples from past activations, received via daily e-mail or accessed through ADMS "Portal."

CrowderGulf and Client Representatives

CrowderGulf will work with the District and it's representative (monitoring company) to tailor reporting structure and proactively identify any issues with the data reporting methodology as the project evolves. Additionally, CrowderGulf maintains direct Points of Contact (POCs) with all major monitoring firms, with an emphasis on developing direct working relationships with each company's IT, GIS, and Data Management teams, all critical components of the ADMS framework. This project approach allows CrowderGulf and client representative data teams to proactively streamline the data management and documentation process and provide the client with the highest quality service. Access to project progress and performance metrics allows CrowderGulf senior management teams to adjust operations as needed to further streamline project efficiency and continue to meet or exceed performance expectations throughout all phases of response and recovery.

Advanced ADMS systems allow for data to be directly exported to desired format, as well as maintaining project data with clients and their representatives on project parameters, including isolating specific project scopes and scope-exclusive data points. This enhanced coordination allows for the development of modular, client specific ADMS systems that provide accurate, secure documentation, and easy to use referencing features for all project data.

Please see the highlighted "ADMS Used" column in the "Clients Utilizing CrowderGulf Debris Management Tasks" charts located in Section 2 of this proposal under **Past Project Experience** for CrowderGulf's most recent experience integrating Automated Data Management Systems into large-scale debris management operations throughout the Southeastern United States, including Florida.

Reconciliation and Invoicing

An important aspect of the documentation process is the reconciling of all the truck certifications and load tickets prior to invoicing. CrowderGulf has earned a solid reputation with clients and monitoring firms by working closely with them to ensure that data reconciling is completed before invoicing. Whether reconciling with a monitoring company or with our clients direct, our database has all the information needed to expedite this process.

Data will be reconciled with the District or monitoring company and invoices fully supported by load tickets and other required documentation. CrowderGulf is very flexible in generating invoices. Invoices can be provided in different ways such as a dollar amount limit per invoice, designated work period on an invoice (i.e. one week per invoice) or single task invoices. CrowderGulf strives to accommodate by adapting to preferred formats and preferences. Schedules for invoicing are usually outlined in the contract. Many times, due to the severity of the disaster and a Client's available resources, the payment schedule may be modified to allow more time to pay the invoices. CrowderGulf is able to accommodate these situations due to our strong financial stability.

Documentation Maintenance

CrowderGulf maintains all documentation for a period of at least 7-10 years, depending on the requirements. All tickets and truck certifications, task orders, and any other pertinent documentation are kept in both hard copy and electronic format. Having all documents in an organized electronic file allows for easy access if and when FEMA audits the work.

FEMA Requirements and Assistance in the Reimbursement Process

CrowderGulf works closely with all regulatory agencies to assure minimum issues in our disaster management efforts. Over the past 20 years, 98% of CrowderGulf's work has been with Districts, Cities, Counties, States and Agencies that received reimbursement from FEMA under the Public Assistance (PA) Reimbursement Program. As a result of our success in documenting all aspects of the debris management process to support reimbursements, CrowderGulf has established itself as one of the most respected debris contractors in the United States.

As an example of our commitment to Clients, in June, 2010, a CrowderGulf Client requested assistance with a FEMA audit for work completed in 2005, after Hurricanes Katrina and Wilma. Consequently, one of our senior managers spent four weeks working onsite with the Client, as well as 1,000 plus hours of work time on the project researching and preparing documentation requests for FEMA. All of our time and assistance was provided to the Client at no cost. This is how every client is treated. CrowderGulf is committed to 'going to the mat' with them to make sure that our documentation is complete, accurate and provided in whatever format FEMA requests.

CrowderGulf's former FEMA Directors, Emergency Managers and FEMA trained Debris Specialists are available to assist in complying with FEMA guidelines and completing all documentation required by FEMA, FHWA or the Office of Inspector General. Our Staff is well versed in the Code of Federal Regulations (44 CFR), and FEMA's Public Assistance Program and Policy Guide (incorporating FEMA Debris Management Guide (FEMA 325), and the Public Assistance Debris Monitoring Guide (FEMA 327).

CrowderGulf will share its knowledge and experience concerning reimbursement matters. The goal is to obtain maximum reimbursement by utilizing extremely accurate record keeping and exacting quality control measures. Specifically, CrowderGulf will assist the District with the following:

- Developing Project Worksheets
- Estimating debris volumes for initial damage assessment
- Identifying eligible and ineligible reimbursements
- Documenting every element of the recovery process
- Reviewing all records to assure that they meet federal and state reimbursement guidelines
- Providing various levels of training for District employees
- Documenting all facets of work to support the claim process
- Maintain all documents for 7-10 years

Reimbursement

CrowderGulf is committed to completing any emergency management and recovery project for the District in the minimum amount of time and at the best price possible. We work in full regulatory compliance with all agencies involved in disaster recovery including but not limited to:

- Federal Emergency Management Agency (FEMA)
- United States Corps of Engineers (USACE)
- Federal Highway Administration (FHWA)
- Florida Division of Emergency Management (FDEM)
- Environmental Protection Agency (EPA)
- Florida Department of Transportation (FDOT)
- United States Coast Guard (USCG)
- Florida Department of Environmental Protection (FDEP)

Maximizing Reimbursements under the Sandy Recovery Improvement Act (SRIA) / Pilot Program

FEMA provides an additional incentive to sub grantees (counties/municipalities) to maximize reimbursement by utilizing Straight Time and Force Account Labor. CrowderGulf's Management Team is very experienced in working within the guidelines of FEMA's Public Assistance program. Currently, FEMA has removed the majority of the previous Pilot Program initiatives however they continue to promote the use of Straight Time and Force Account Labor incentives. CrowderGulf is prepared to work with our clients to partner in the debris removal initiative.



RFP #2023-26 for Disaster Debris Removal and Disposal Services
Coral Springs Improvement District, FL

SRIA Program Incentives for Sub grantees	CrowderGulf's Capabilities and Commitment to Clients (sub grantees)
<p>Straight Time and Force Account Labor: When a sub grantee has elected to participate in the Straight-Time Force Account Labor Procedure to perform all or part of the debris removal operations, FEMA will reimburse the base wages with associated fringe benefits as well as any overtime costs and the hiring of additional staff.</p>	<p>CrowderGulf will work directly with clients to augment the client's staff. This may be accomplished by dividing the client's damaged area into segregated or zone areas. Specific zones can be assigned to CrowderGulf crews for debris removal. Other zones will be designated for the client to use force account labor to remove debris. This partnership can expedite debris removal and allow for client crews to remain active and working when normal work could be delayed or be non-existent, due to disaster conditions.</p>

CrowderGulf has always maintained that our relationships with clients are invaluable. No job is too small or too large and we have never failed to fulfill any contractual obligations.



Section 6 – Cost Proposal

2018 Hurricane Michael
Bay County, FL



Coral Springs Improvement District (CSID), FL
RFP #2023-06 for Disaster Debris Removal and Disposal Services

EQUIPMENT	PRICE	UNIT
ATV (All Terrain Vehicles)	\$25.00	Hour
Bobcat, Skid-Steer Loader (Mini-Loader)	\$125.00	Hour
Backhoe, Wheel Loader, 1.0 - 1.5 CY	\$140.00	Hour
Backhoe, Extend-A-Hoe (Forklift)	\$125.00	Hour
Bucket Truck, 50' - 70'	\$170.00	Hour
Crane, Clam Bucket for 50 Ton	\$250.00	Hour
Crane, Winch Hydraulic w/ Cable for 3 & 5 yd Loader	\$250.00	Hour
Crane, 50 Ton w/ 90' Boom	\$300.00	Hour
Dozer, CAT 04	\$150.00	Hour
Dozer, CAT 06	\$160.00	Hour
Dozer, CAT D6 XL	\$170.00	Hour
Dozer, CAT D7	\$180.00	Hour
Dozer, CAT D8	\$190.00	Hour
Dump Trailer, Demo +/-50 yds & Tractor	\$160.00	Hour
Dump Self Loader Grapple Truck Mack 50 Yds	\$240.00	Hour
Dump Truck Tandem 18-29 yds	\$115.00	Hour
Dump Truck Tandem 30-40 yds	\$140.00	Hour
Dump Truck Tandem 41-50 yds	\$160.00	Hour
Dump Truck Tandem 51-100 yds	\$190.00	Hour
Dump Walking Floor 100 yd Trailer with Tractor	\$190.00	Hour
Grapple Truck, Mack DM688S, self-loader, end-dump	\$240.00	Hour
Grapple Truck Mack for Loading	\$240.00	Hour
Equipment Transport Trailer & Tractor 55 ton	\$145.00	Hour
Excavator - 1 yd	\$150.00	Hour
Excavator - 2 yds	\$160.00	Hour
Excavator - 3 yds	\$170.00	Hour
Excavator - 4 yds	\$180.00	Hour
Excavator w/ Longstick 60,000	\$200.00	Hour
Excavator Wood Shear Attachment	\$60.00	Hour
Mower, Boom Flail	\$120.00	Hour
Motor Grader	\$160.00	Hour
Tracked Loader, Cat 955	\$160.00	Hour
Tractor w/box blade	\$60.00	Hour
Water Truck (2000 gallon)	\$130.00	Hour
TOTAL DOLLAR AMOUNT	\$5,605.00	

This proposal price form submitted in any other format shall not be accepted

FORESTRY EQUIPMENT	PRICE	UNIT
Tigercat Feller Buncher (tree felling and selective cut applications)	\$155.00	Hour
Excavator (with safety shields) Backhoe 60,000	\$180.00	Hour
Excavator (with safety shields) w/ Hydraulic Grapple & Thumb	\$180.00	Hour
Excavator (with safety shields) with Sheer	\$200.00	Hour
Excavator (with safety shields) w/ Longstick 60,000	\$215.00	Hour
Excavator (with safety shields) PT 76	\$230.00	Hour
Grinder, DZ 1000 HP Tub Grinder	\$500.00	Hour
Grinder, DZ 1000 HP Horizontal Grinder	\$500.00	Hour
Chipper, Bandit - 14 inch	\$190.00	Hour
Chipper, Whole Tree -18 inch 330 hp Knuckle Boom	\$260.00	Hour
Chainsaw, Medium & Large	\$25.00	Hour
TOTAL DOLLAR AMOUNT	\$2,635.00	

MARINE RESOURCES	PRICE	UNIT
Barge Single 12' x 40/50'	\$200.00	Hour
Barge 30' x 150'/200' (mobilization in \$19,000)	\$2,500.00	Day
Self propelled barge 150 HP 12x30	\$350.00	Hour
Push/Tug Boat 300 to 450 HP w/rrower	\$550.00	Hour
Push/Tug Boat 50 to 150 HP	\$500.00	Hour
Push/Tug Boat w/Tower 150 HP	\$450.00	Hour
Work Boats+/- 50 HP	\$200.00	Hour
Rigging Cable	\$20.00	Hour
Diver w/Equipment (2-person crew)	\$600.00	Hour
Licensed Scuba Diver w/Gear	\$160.00	Hour
Scuba Bottle Refill (Air)	\$50.00	Each
Mats (each)	\$20.00	Hour
TOTAL DOLLAR AMOUNT	\$5,600.00	

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TRANSPORTATION VEHICLES	PRICE	UNIT
Pickup Truck, 1/2 Ton	\$20.00	Hour
Pickup Truck, 1 Ton	\$30.00	Hour
Box Truck, 3/4 Ton	\$25.00	Hour
Utility Van 3/4 Ton	\$25.00	Hour
Passenger Van, 9 passenger	\$30.00	Hour
Passenger Car, full size	\$20.00	Hour
Flatbed Trailer	\$20.00	Hour
TOTAL DOLLAR AMOUNT	\$170.00	

MISCELLANEOUS EQUIPMENT/SERVICES	PRICE	UNIT
Office Trailer 20' with Air Conditioner	\$800.00	Day
Winch Boom for 5 yd Loader	\$50.00	Hour
Traffic control vest, cones, flags, barrels. (lump sum) Each Setup	\$250.00	LS
1 yd Rake & Grapple	\$50.00	Hour
3 yd Rake & Grapple	\$60.00	Hour
4 yd Rake & Grapple	\$70.00	Hour
5 yd Rake & Grapple	\$80.00	Hour
Fuel (2000 gallon)/Service Truck with operator (less fuel)	\$180.00	Hour
Fuel (800 gallon)/Service Truck with operator (less fuel)	\$160.00	Hour
Aggregate Hopper/Feeder, 8x14 feet (800/1100 Tons/Hr.)	\$120.00	Hour
Vibrating Grizzly Screening Rack	\$90.00	Hour
Conveyor System, 100 feet (1000 Tons/Hr.)	\$60.00	Hour
Metal Cutting Torches	\$50.00	Hour
Mechanized Broom	\$115.00	Hour
Arrow Board	\$80.00	Hour
Lightboard Generator	\$50.00	Day
Sign Board	\$75.00	Hour
Sign & Cones	\$45.00	Hour
Water Pump & Hose (suction and 25' discharge)	\$75.00	Hour
Catch Basin/Storm Drain Cleaning (up to 10 VF)	\$450.00	Each
TDSR custom steel inspection towers	\$250.00	Day
TOTAL DOLLAR AMOUNT	\$3,160.00	

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POWER SOURCES - RATE SCHEDULE	Rate Per		
	Month	Week	Day
Generator, 15 kW	\$3,600.00	\$1,200.00	\$240.00
Generator, 25 kW	\$5,400.00	\$1,800.00	\$400.00
Generator, 56 kW	\$8,100.00	\$2,700.00	\$672.00
Generator, 100 kW	\$14,400.00	\$4,800.00	\$1,200.00
Generator, 125 kW	\$24,000.00	\$8,000.00	\$2,000.00
Generator, 150 kW	\$30,000.00	\$10,000.00	\$2,500.00
Generator, 175 kW	\$36,000.00	\$12,000.00	\$3,000.00
Generator, 250 kW	\$42,000.00	\$14,000.00	\$3,500.00
Generator, 320 kW	\$54,000.00	\$18,000.00	\$4,500.00
Generator, 500 kW	\$66,000.00	\$22,000.00	\$5,500.00
Generator, 800 kW	\$78,000.00	\$26,000.00	\$6,500.00
TOTAL DOLLAR AMOUNT	\$361,500	\$120,500	\$30,012

NOTE: The above rates are based on standard run times and are not inclusive of fuel.

PERSONNEL	PER HOUR	OVER TIME
Clerical	\$38.00	\$57.00
Truck Driver	\$46.00	\$69.00
Climber w/gear	\$125.00	\$187.50
Equipment Operator	\$46.00	\$69.00
Field hazardous material manager	\$120.00	\$180.00
Field hazardous material technician	\$50.00	\$75.00
Asbestos inspector	\$85.00	\$127.50
Laborer	\$38.00	\$57.00
Project Foreman	\$60.00	\$90.00
Project Manager	\$75.00	\$112.50
Security Personnel	\$60.00	\$90.00
Traffic Control Personnel	\$38.00	\$57.00
Operator w/ chainsaw	\$46.00	\$69.00
Certified Arborist	\$75.00	\$112.50
Crew leader	\$55.00	\$82.50
Superintendent	\$65.00	\$97.50
Supervisor	\$65.00	\$97.50
Safety/QC Manager	\$65.00	\$97.50
Push/Tug Boat Captain	\$70.00	\$105.00
Diver w/Equipment (2-person crew)	\$450.00	\$675.00
Mechanic w/ truck and tools	\$150.00	\$225.00
TOTAL DOLLAR AMOUNT	\$1,822.00	\$2,733.00

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ITEM	TYPE OF WORK/DESCRIPTION OF SERVICES	COST	UNIT
1.	ROW Debris Collection Load and haul vegetative, mixed, construction, and demolition debris to debris management site or final disposal.		
1a	0 to 15 miles	\$ 10.50	Cubic Yard
1b	>15 to 30 miles	\$ 12.50	Cubic Yard
1c	>30 to 60 miles	\$ 14.50	Cubic Yard
1d	>60 miles	\$ 16.90	Cubic Yard
1e	Haul to Temporary Debris Aggregation Site (TDAS) (0 to 15 miles)	\$ 10.50	Cubic Yard
2.	White Goods		
2a	Remove and transport from ROW to DMS	\$ 30.00	Per Unit
2b	Remove and transport from ROW to Recycling Facility or approved disposal facility	\$ 40.00	Per Unit
2c	Transport from DMS to Recycling Facility or approved disposal facility	\$ 20.00	Per Unit
2d	Freon Removal / Recycling and Management	\$ 30.00	Per Unit
3.	Special Waste		
3a	Electronic Waste (e-Waste) removal from ROW and dispose of at County approved site.	\$ 35.00	Per Unit
3b	Hazardous Waste removal from ROW and dispose of at County approved site. <i>*Hauled to DMS Alternate Rate = \$ 8.50 / lb</i>	\$ 1,200.00	Per Drum (55 GAL)
3c	Derelict vehicle removal, transfer/tow of typical passenger car/truck/van	\$ 100.00	Each
3d	Derelict vehicle removal and transportation to secure storage site. (Land) <i>From ROW</i>		
3d1	1 foot to 10 feet (average width)	\$ 25.00	Per Linear Ft
3d2	10.1 feet to 20 feet (average width)	\$ 30.00	Per Linear Ft
3d3	20.1 feet to 35 feet (average width)	\$ 35.00	Per Linear Ft
3d4	Greater than 35 feet (average width)	\$ 40.00	Per Linear Ft
3e	Derelict vehicle removal and transportation to secure storage site. (Marine)		
3e1.	1 foot to 10 feet (average width)	\$ 100.00	Per Linear Ft
3e2.	10.1 feet to 20 feet (average width)	\$ 150.00	Per Linear Ft
3e3.	20.1 feet to 35 feet (average width)	\$ 200.00	Per Linear Ft
3e4.	Greater than 35 feet (average width)	\$ 250.00	Per Linear Ft
3f	Operation of secure storage site for derelict vehicles/vessels.	\$ 250.00	Per Month
3g	Vessel and Vehicle Fluids Management - draining/removal of fluids from vessel/vehicle, storage of fluids and transportation to a disposal/recycling facility	\$ 50.00	Each
3h	Vessel and Vehicle Hazardous Materials Management - removal of hazardous materials from vessel/vehicle, (e.g. batteries) storage of same and transportation to a disposal/recycling facility	\$ 50.00	Each
3i	Crushing of Vessels for Disposal	\$ 150.00	Per Foot
3j	Waterway Debris Removal from water less than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts		
3j1	Land	\$ 50.00	Cubic Yard
3j2	Marine	\$ 125.00	Cubic Yard
3k	Waterway Debris Removal from water more than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts		
3k1	Land	\$ 50.00	Cubic Yard
3k2	Marine	\$ 125.00	Cubic Yard
3l	Removal and disposal of animal carcasses	\$ 1.50	Per Pound
3m	Removal and destruction/disposal of putrescent debris	\$ 4.50	Per Pound
3n	Tire removal and disposal or recycle	\$ 9.00	Each
4.	Concrete Removal Load and haul broken concrete from the ROW and dispose at County approved site.		
4a	0 to 15 miles	\$ 18.00	Cubic Yard
4b	>15 to 30 miles	\$ 22.00	Cubic Yard
4c	>30 to 60 miles	\$ 26.00	Cubic Yard
4d	>60 miles	\$ 32.00	Cubic Yard
5.	Soil, Mud, Silt or Sand Load from location and dispose at County approved site.		
5a	0 to 15 miles	\$ 18.00	Cubic Yard
5b	>15 to 30 miles	\$ 22.00	Cubic Yard
5c	>30 to 60 miles	\$ 24.00	Cubic Yard
5d	>60 miles	\$ 30.00	Cubic Yard

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CSID Request for Proposals (RFP) # 2023-06 for Disaster Debris Removal and Disposal Service

5e	Screening & Collection: Removal and Screening of debris-laden sand from public property, stockpiling debris at DMS, and replacing screened sand at County designated location.	\$ 18.00	Cubic Yard
6.	Hazardous Stump Remove from ROW or public property and transportation to DMS or final disposal.		
6a	24" to 48" diameter	\$ 200.00	Each
6b	>48" diameter	\$ 300.00	Each
6c	Backfill - supply and placement of clean fill dirt into holes created by stump removal in the ROW	\$ 18.00	Cubic Yard
6d	Sod - supply and placement with St. Augustine Sod	\$ 1.50	Square Foot
7.	Hazardous Trees (leaning or damaged) Cut and place on ROW to be transported Remove from ROW or public property with trunk measured at DBH transportation to DMS or final disposal.		
7a	6" to 24"	\$ 200.00	Each
7b	>24" to 48"	\$ 315.00	Each
7c	>48"	\$ 450.00	Each
7d	Removal of hazardous hanging limbs from ROW or public property that are greater than 2 inches	\$ 95.00	Per Tree
8.	Demolition of structures Structure demolition with construction and demolition debris loaded at the designated work zone and hauled to an approved County landfill. Successful proposer shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, e-waste and household hazardous waste for ROW collection. Does not include removal of concrete slabs.		
8a	0 to 15 miles one-way haul	\$ 18.00	Cubic Yard
8b	>15 to 30 miles one-way haul	\$ 20.00	Cubic Yard
8c	>30 to 60 miles one-way haul	\$ 22.00	Cubic Yard
8d	>60 miles one-way haul	\$ 24.00	Cubic Yard
9.	Demolition of structures Structure demolition with regulated asbestos containing (RACM) construction and demolition debris loaded at the designed work zone and hauled to an approved Type I/II landfill. Successful proposer shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, e-waste and household hazardous waste for ROW collection. Does not include removal of concrete slabs.		
9a	0 to 15 miles one-way haul	\$ 25.00	Cubic Yard
9b	>15 to 30 miles one-way haul	\$ 30.00	Cubic Yard
9c	>30 to 60 miles one-way haul	\$ 35.00	Cubic Yard
9d	>60 miles one-way haul	\$ 40.00	Cubic Yard
10.	RACM removal from safe-to-enter structures prior to demolition commencement. Removal will include identification through sampling, removal of, containment, proper transfer and disposal, and post removal sampling/monitoring necessary to clear the structure.		
10a	Pre-demolition removal of RACM from safe-to-enter structures	\$ 12.00	Square Foot
10b	Pre-demolition removal of RACM from safe-to-enter structures	\$ 9.00	Pound
11.	Air-quality monitoring and controls necessary to reduce or mitigation increased particulate matter concentration and exposure. To include but not limited to providing water, hoses, and other supplies necessary to reduce impacts to the surrounding environment		
11a	Air monitoring and controls	\$ 250.00	Per Site/ Per Day
12.	Processing/Reducing Debris & Debris Site Management		
12a	<u>Grinding / Chipping</u> Managing, accepting, processing, and reducing vegetative debris through grinding	\$ 4.00	Cubic Yard
12b	<u>Burning</u> Managing, accepting, processing, and reducing vegetative debris through burning	\$ 3.00	Cubic Yard
12c	Processing and/or compacting C&D materials and mixed debris, based on incoming cubic yards	\$ 4.00	Cubic Yard
12d	Processing and/or compacting concrete materials and masonry, based on incoming cubic yards	\$ 4.00	Cubic Yard
12e	Debris Management Site (DMS) Management, includes the cost of site preparation, site management, acceptance, erosion control, and site closeout based on incoming cubic yards	\$ 1.85	Cubic Yard
13.	Final Disposal Disposal Fees shall be passed through to the county without markup		
13a	Load and Transport processed vegetative debris from DMS to final disposal		
13a1	0 to 30 miles	\$ 30.00	TON (Default)

This proposal price form submitted in any other format shall not be accepted.

CSID Request for Proposals (RFP) # 2023-06 for Disaster Debris Removal and Disposal Service 3

13a2	>30 to 60 miles	\$ 38.00	TON (Default)
13a3	>60 miles	\$ 42.00	TON (Default)
13b	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal		
13b1	0 to 30 miles	\$ 30.00	TON (Default)
13b2	>30 to 60 miles	\$ 38.00	TON (Default)
13b3	>60 miles	\$ 42.00	TON (Default)
13c	Load and Transport processed vegetative debris from DMS to final disposal		
13c1	0 to 30 miles	\$ 5.00	Cubic Yard
13c2	>30 to 60 miles	\$ 6.50	Cubic Yard
13c3	>60 miles	\$ 7.50	Cubic Yard
13d	Load and Transport processed vegetative debris from DMS to final disposal		
13d1	0 to 30 miles	\$	Cubic Yard
13d2	>30 to 60 miles	\$	Cubic Yard
13d3	>60 miles	\$	Cubic Yard
13e	Load and Transport processed hazardous waste from DMS to final disposal		
13e.1	0 to 30 miles	\$ 7.00	Pound
13e.2	>30 to 60 miles	\$ 7.50	Pound
13e.3	>60 miles	\$ 8.00	Pound
Total Dollar Amount		\$5,767.25	

NOTE: Disposal / tipping fees for all line items will be a pass through cost to client at no markup.

This proposal price form submitted in any other format shall not be accepted.

BIDDER'S PRICING CERTIFICATION

In witness whereof, the Bidder has executed this Proposal Price Form for RFP# 2023-06

this 27th day of November, 2023.

Ashley Ramsay Naile
Signature of Individual/Title

Mary Turner
Witness Mary Turner

Ashley Ramsay-Naile
Printed Name of Individual

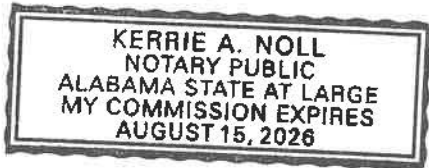
ACKNOWLEDGMENT

STATE OF Alabama

COUNTY OF Mobile

Sworn to (or affirmed) and subscribed before me this 27th day of November,
2023, by Ashley Ramsay-Naile.

Physical presence OR Online notarization _____



Kerrie A. Noll
Signature of Notary Public

[STAMP HERE]

State of Alabama

Personally Known OR Produced Identification _____

Type of Identification Produced: _____



Section 7 – Required Forms

2018 Hurricane Michael
Bay County, FL



Coral Springs Improvement District (CSID), FL
RFP #2023-06 for Disaster Debris Removal and Disposal Services

Section 7.0 – Required Forms

This section includes forms that must be completed and submitted with the Contractor's proposal. Each form should be completed accurately and in its entirety. Contractors that require clarification may submit a written request to the POC identified in Section 1.4.

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INSTRUCTIONS FOR COMPLETION OF SF-LLL, DISCLOSURE OF LOBBYING ACTIVITIES

This disclosure form shall be completed by the reporting entity, whether subawardee or prime Federal recipient, at the initiation or receipt of a covered Federal action, or a material change to a previous filing, pursuant to title 31 U.S.C. section 1352. The filing of a form is required for each payment or agreement to make payment to any lobbying entity for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with a covered Federal action. Complete all items that apply for both the initial filing and material change report. Refer to the implementing guidance published by the Office of Management and Budget for additional information.

1. Identify the type of covered Federal action for which lobbying activity is and/or has been secured to influence the outcome of a covered Federal action.
2. Identify the status of the covered Federal action.
3. Identify the appropriate classification of this report. If this is a followup report caused by a material change to the information previously reported, enter the year and quarter in which the change occurred. Enter the date of the last previously submitted report by this reporting entity for this covered Federal action.
4. Enter the full name, address, city, State and zip code of the reporting entity. Include Congressional District, if known. Check the appropriate classification of the reporting entity that designates if it is, or expects to be, a prime or subaward recipient. Identify the tier of the subawardee, e.g., the first subawardee of the prime is the 1st tier. Subawards include but are not limited to subcontracts, subgrants and contract awards under grants.
5. If the organization filing the report in item 4 checks "Subawardee," then enter the full name, address, city, State and zip code of the prime Federal recipient. Include Congressional District, if known.
6. Enter the name of the federal agency making the award or loan commitment. Include at least one organizational level below agency name, if known. For example, Department of Transportation, United States Coast Guard.
7. Enter the Federal program name or description for the covered Federal action (item 1). If known, enter the full Catalog of Federal Domestic Assistance (CFDA) number for grants, cooperative agreements, loans, and loan commitments.
8. Enter the most appropriate Federal identifying number available for the Federal action identified in item 1 (e.g., Request for Proposal (RFP) number; Invitations for Bid (IFB) number; grant announcement number; the contract, grant, or loan award number; the application/proposal control number assigned by the Federal agency). Included prefixes, e.g., "RFP-2023-06."
9. For a covered Federal action where there has been an award or loan commitment by the Federal agency, enter the Federal amount of the award/loan commitment for the prime entity identified in item 4 or 5.
10. (a) Enter the full name, address, city, State and zip code of the lobbying registrant under the Lobbying Disclosure Act of 1995 engaged by the reporting entity identified in item 4 to influence the covered Federal action.
(b) Enter the full names of the individual(s) performing services, and include full address if different from 10(a). Enter Last Name, First Name, and Middle Initial (MI).
11. The certifying official shall sign and date the form, print his/her name, title, and telephone number.

According to the Paperwork Reduction Act, as amended, no persons are required to respond to a collection of information unless it displays a valid OMB control Number. The valid OMB control number for this information collection is OMB No. 0348-0046. Public reporting burden for this collection of information is estimated to average 10 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0046), Washington, DC 20503

BYRD ANTI-LOBBYING AMENDMENT CERTIFICATION
(To be submitted with each bid or offer exceeding \$100,000)

The undersigned, [Company] CrowderGulf Joint Venture, Inc. certifies, to the best of his or her knowledge, that:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form -LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
3. The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by 31, U.S.C. § 1352 (as amended by the Lobbying Disclosure Act of 1995). Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The Contractor, [Company] CrowderGulf Joint Venture, Inc., certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. § 3801 *et seq.*, apply to this certification and disclosure, if any.



Signature of Contractor's Authorized Official

Ashley Ramsay-Naile, President

Name and Title of Contractor's Authorized Official

11/14/2023

Date

DISCLOSURE OF LOBBYING ACTIVITIES

Approved by OMB
0348-0046

Complete this form to disclose lobbying activities pursuant to 31 U.S.C. 1352

(See reverse for public burden disclosure.)

1. Type of Federal Action: <input checked="" type="checkbox"/> a. contract <input type="checkbox"/> b. grant <input type="checkbox"/> c. cooperative agreement <input type="checkbox"/> d. loan <input type="checkbox"/> e. loan guarantee <input type="checkbox"/> f. loan insurance	2. Status of Federal Action: <input checked="" type="checkbox"/> a. bid/offer/application <input type="checkbox"/> b. initial award <input type="checkbox"/> c. post-award	3. Report Type: <input checked="" type="checkbox"/> a. initial filing <input type="checkbox"/> b. material change For Material Change Only: year _____ quarter _____ date of last report _____
4. Name and Address of Reporting Entity: <input checked="" type="checkbox"/> Prime <input type="checkbox"/> Subawardee Tier _____, if known: CrowderGulf Joint Venture, Inc. 5629 Commerce Blvd. E Mobile, AL 36619 Congressional District, if known: _____		5. If Reporting Entity in No. 4 is a Subawardee, Enter Name and Address of Prime: _____ _____ _____ _____ Congressional District, if known: _____
6. Federal Department/Agency: _____	7. Federal Program Name/Description: _____ CFDA Number, if applicable: _____	
8. Federal Action Number, if known: _____	9. Award Amount, if known: \$ _____	
10. a. Name and Address of Lobbying Registrant (if individual, last name, first name, MI): _____ _____ _____ _____	b. Individuals Performing Services (including address if different from No. 10a) (last name, first name, MI): _____ Signature: <u>Ashley Ramsay-Naile</u> Print Name: <u>Ashley Ramsay-Naile</u> Title: <u>President</u> Telephone No.: <u>800-992-6207</u> Date: <u>11/14/23</u>	
11. Information requested through this form is authorized by title 31 U.S.C. section 1352. This disclosure of lobbying activities is a material representation of fact upon which reliance was placed by the tier above when this transaction was made or entered into. This disclosure is required pursuant to 31 U.S.C. 1352. This information will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.		
Federal Use Only:		Authorized for Local Reproduction Standard Form LLL (Rev. 7-97)

CrowderGulf does not have any lobbying activities to disclose at this time.

BID SUBMITTAL FORM FOR RFP NO. 2023-06

Page 1 of 4

SUBMITTED TO:
Coral Springs Improvement District
10300 N.W. 11th Manor
Coral Springs, Florida 33071

1. The undersigned Proposer proposes and agrees, if this Bid is accepted, to enter into an agreement with DISTRICT to perform all service as specified in the Request for Proposals No. 2023-06 Documents for the price(s) and within the time indicated in this Request for Proposals No. 2023-06, and in accordance with the terms and conditions of Request for Proposals No. 2023-06 Documents.
2. Proposer accepts and hereby incorporates by reference in this Bid Submittal Form all of the terms and conditions of the Request for Proposal and Instructions to Proposers, Section 2.0 including without limitation those pertaining to the disposition of Request for Proposal Security.
3. The Proposer has examined the site of the project and has become fully informed concerning local conditions, and the nature and extent of the deliveries. Proposer has examined the indemnification and liquidated damages provisions, if any, and the bond and insurance requirements of the bid submittal. Accepts and agrees to abide by those terms and conditions without exception or limitation of any kind.
4. Proposer has given the DISTRICT written notice of all conflicts, errors or discrepancies that it has discovered in the RFP No 2023-06 and/or Contract documents and the written resolution thereof by the DISTRICT is acceptable to Proposer.
5. Will you subcontract any part of these services? Give details including a list of each subcontractor(s) that will perform services of **ANY** percent of the contract amount and the services that will be performed by each subcontractor(s). **PROVIDE SBE CERTIFICATION OF EACH PRIME (IF APPLICABLE) AND SUBCONTRACTOR.**

Please see attached for information on our subcontracting plan and good faith efforts.

BID SUBMITTAL FORM FOR RFP NO. 2023-06

Page 2 of 4

- 6. Proposer proposes to furnish all labor, materials, equipment, machinery, tools, transportation, supplies, services, and supervision for the deliveries described as follows:

Remove all debris, materials, and sediment from district right-of-way following a disaster such as hurricane within 72 hours and dispose of the disaster debris.

- 7. The proposer will adhere to the awarded Bid Price(s) listed on their submitted Disaster Debris Removal and Disposal – Services & Equipment Bid Price Form (FEE SCHEDULE C) in US Dollars

- 8. The proposer agrees that the deliverables will be ready for deliveries within sixty (60) calendar days from the date of Contract Commencement as specified in the Notice to Proceed.

- 9. Acknowledgment is hereby made of the following addenda (identified by number) received since issuance of the Request for Proposal:

Pre-Bid Meeting Dated 10/24/2023
 Addendum No. 1 Dated 11/07/2023
 Addendum No. 2 Dated 11.10.23
 Addendum No. Dated
 Addendum No. Dated
 Addendum No. Dated
 Addendum No. Dated



ADDENDUM NO. 2

RFP# 2023-06

DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

THIS ADDENDUM SHALL MODIFY AND BECOME A PART OF THE ORIGINAL ITB DOCUMENT. THE FOLLOWING CLARIFICATIONS, CHANGES, ADDITIONS, AND/OR DELETIONS ARE HEREBY MADE PART OF THE CONTRACT DOCUMENTS FOR RFP 2023-06 DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

TO ALL PROSPECTIVE PROPOSERS

Words ~~stricken~~ are deletions; Words underlined are additions to this RFP

Questions from Paulino Ortiz – Ceres Environmental Operations

- 1) Is there an existing contract similar to this in place or previously in place?
- 2) Are the bid tabulations available?

Yes, please see existing contracts with Arbor Tree Land Inc and Phillips & Jordan attached to this addendum. The bid tabulation from the board meeting held on June 19, 2017 has also been attached to this addendum.

Questions from Paulino Ortiz – Ceres Environmental Operations

- 3) When was the last time the City had a contract activation for Debris Removal? How many CYs were removed?

The District activated with Phillips & Jordan in 2017 for Hurricane Irma. Approximately 4,000 Cubic Yards were removed.

- 4) Has the city determined which landfill(s) can be used? If so, please provide locations.

The District does not dictate specific landfills, only caveat is to use a FEMA approved site.

- 5) Has the city determined where possible DMS will be? If so, please provide locations.

As stated in our pre-bid meeting, DMS will be our facility 10300 NW 11th manor, we are permitted via Broward county.

- 6) Will annual contract price increases based on Consumer Price Index (CPI) be allowed?

No, pricing will be held for the duration of the contract and any extensions.

- 7) Will there be a public bid opening? And if so, can you please provide call in #, zoom/Webex link or similar for the responding bidders to be present?

Yes, the public bid opening will be held in the Board Room (in-person only) at the Coral Springs Improvement District on November 28, 2023, at 10:00am. The address is 10300 NW 11th Manor, Coral Springs, FL 33071. Please see the cover page of the bid document.

- 8) Please confirm that the required forms do not count against the 75 page limit.

The seventy-five (75) page limit does **not** include the required forms. Please see page 14, **Page Limits**, of the bid document.

- 9) The city is requesting a Senior Grant Consultant and Grant Specialist to be included in key personnel however those roles usually fall to the contracted monitoring firm. Will the City please confirm if the debris removal contractor will need to include those roles in key personnel?

The District will no longer require these key roles. Please see deletion below.

Page 15 Section 2.9 Proposal Layout – Section 3 – Key Personnel

Provide an organization chart and brief one (1) page resumes for all key project personnel. This should include at a minimum the ~~Senior Grant Consultant, Grant Specialist~~, Project Manager, Operations Manager(s), Data Manager, GIS Analyst, and Environmental Specialist. (20-page limit)

- 10) The scope of work dictates that the debris resulting from the removal of hazardous trees and hanging limbs will have a unit rate per tree which includes hauling the resulting debris to DMS or final disposal site. This would require collection trucks to follow the tree removal crews and ONLY pick up debris from their work, thereby skipping piles of debris and leaving it on the street to be picked up by another collection truck. If there is a major event, collection trucks will be more efficiently used if they could travel the ROW and pick up ALL debris rather than skipping piles and only following the tree crew. This also means that all resulting debris will have to be staged separately at the DMS to insure no comingling of debris is allowed. There will be a need for additional equipment to manage the site segregated for hazardous tree work or there will be lost time in moving equipment between the two areas. Limited Debris Management Sites, their size and locations often make this scenario extremely difficult. The typical method is to price hazardous trees and hanging limbs at a “cut only” rate and to place the resulting debris in the ROW for collection as vegetative debris. This method frees up collection trucks and expedites the collection process. Will the City consider changing the scope to allow for the debris from removing hazardous leaning trees and hanging limbs to be placed in the ROW to be collected and paid for as regular vegetative debris?

The pricing sheet has been revised and attached to this addendum

11) Is there an equation that will be used to score each proposer's pricing?

Yes, please see page 13 of the bid document under Scoring for Price/Fee Structure

12) Will the District provide a form to complete for the Equal Employment Opportunity Certification?

No, the District will not certify or require affidavits for adherence to Equal Employment Opportunity during the performance of this contract. By entering into a contract with the District, the contracted vendor agrees to adhere to Equal Employment Opportunity rules and regulations. Please see page 39 of the bid document Section 6.0 Special FEMA Provisions – 6.1 Equal Employment Opportunity.

Ashley Ramsay-White



ADDENDUM NO. 1

RFP# 2023-06

DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

THIS ADDENDUM SHALL MODIFY AND BECOME A PART OF THE ORIGINAL ITB DOCUMENT. THE FOLLOWING CLARIFICATIONS, CHANGES, ADDITIONS, AND/OR DELETIONS ARE HEREBY MADE PART OF THE CONTRACT DOCUMENTS FOR RFP 2023-06 DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

TO ALL PROSPECTIVE PROPOSERS

Words ~~stricken~~ are deletions; Words underlined are additions to this RFP

Cover Page

Responses Due: ~~November 28, 2023~~ November 30, 2023 @ 10:00 AM Eastern Time (ET)

1.3 Schedule

	Date	Time
Public Advertisement	October 16, 2023 October 23, 2023	
Release Date/Time	October 16, 2023	12:00 PM
Mandatory Pre-Bid Meeting Date/Time:	October 24, 2023	10:00 AM
Written Questions and Inquires are Due on or Before:	November 1, 2023	3:00 PM
Addenda as Responses to Questions Shall be Issued on or Before:	November 7, 2023 November 9, 2023	
Bid Submission Deadline Date/Time	November 28, 2023 <u>November 30, 2023</u>	10:00 AM
Evaluation Committee Meeting	December 14, 2023	10:00 AM
Presentation Meeting (n/a)		
Recommendation for Award	January 22, 2024	

<End of Document>



RFP #2023-26 for Disaster Debris Removal and Disposal Services Coral Springs Improvement District, FL

CrowderGulf

➤ Subcontracting

It is company policy to utilize **qualified local subcontractors** to the maximum extent possible in **compliance with 44 CFR 206.10**. Per Client compliance requirements under **44 CFR 13.36(e)**, CrowderGulf, as Prime Contractor, will take all affirmative steps required to assure that minority firms, women's business enterprises, and labor area surplus firms are used when possible.

In addition, we maintain a national subcontractor **database of over 3,200 pre-qualified subcontractors**, which allows us to identify companies by size, equipment and geographical location. Prospective subcontractors may visit our website, www.crowdergulf.com, to register or may fax information to the Disaster Administration Office for review. Due to CrowderGulf's reputation of always treating our subcontractors fairly and paying them on a weekly basis, we have a surplus of subcontractors throughout the nation ready to work at a moment's notice.

The graphic below gives a breakdown of the number and general region that we have registered subcontractors. The number changes periodically as new subcontractors register on our website. For several reasons this number grows after a major disaster.

Subcontracting Practices

It is the practice of CrowderGulf to subcontract debris work and services using the following guidance:

1. Subcontract to the maximum extent possible with local firms and small businesses. In addition, preference will be given to qualified local vendors for equipment rental and supplies sourced in the jurisdictional boundaries.
2. Promote the use of local contracting by tasking a senior manager to assure notification through local media and organizations.
3. Promote subcontracting only with the assured compliance with equal opportunity hiring.
4. Provide all subcontractors a clear chain of command for purposes of official and/or unofficial communications.
5. Accept, process and pay invoices of subcontractors in accordance with the CrowderGulf policy.
6. Provide priority subcontracting considerations to/for subcontractors that have provided quality work to CrowderGulf in past operations – consistent with the subcontracting policy.
7. CrowderGulf does not have a set-a-side percentage of subcontracted work for any particular classification of subcontractor, but will give special attention to small, disadvantaged firms and/or women-owned small business firms for contract work or services needed.
8. CrowderGulf is committed to promoting the use of small minority, disadvantaged firms and/or women-owned small business firms for contract work, whenever and wherever possible.
9. We currently maintain an active pre-qualified subcontractor database, tracking current certifications of local and regional D/M/W/SBE qualified subcontractors. Subcontractors can mail, fax, e-mail or log on to www.crowdergulf.com to submit their company information for review. If necessary, we will use additional outlets such as newspapers, publications, websites, etc.
10. As required by each awarded contract, CrowderGulf will meet or exceed goals and expectations on the local minority workforce population and the utilization of minority professional firms, consultants and/or suppliers. CrowderGulf will maintain all requirements set forth by the Client.

Subcontracting Policy

It is standard policy that all subcontractors comply with all of the contractual conditions and commitments of CrowderGulf. As such, all subcontractors shall agree to the following:

1. Enroll in the E-Verify program and provide acceptable evidence of enrollment at the time of subcontract execution. Acceptable evidence consists of a copy of the properly completed E-Verify Company Profile page or a copy of the fully executed E-Verify Memorandum of Understanding for the company. It shall be the **Subcontractor's** responsibility to familiarize themselves with all rules and regulations governing this program.
2. Read and formally acknowledge by signature the CrowderGulf Contract for subcontractors and Safety Manual as provided by CrowderGulf.
3. Provide satisfactory evidence of bonding and licensing that complies with contract and jurisdictional requirements.

Subcontracting Plan



4. Provide assurances that no current owner, principal or officer of the firm is or has ever been debarred by the state and/or federal government.
5. Obtain and furnish satisfactory evidence of required insurance from a responsible insurer.
6. Give all notices and fully comply with all local, state and federal laws – including, but not limited to, social security, workers compensation and unemployment insurance, DOT, etc.
7. Begin work to be performed within two full workdays after a subcontractor is notified of a subcontract award, unless otherwise stipulated in the subcontract arrangements. The subcontractor will pay for all materials, equipment and labor used in the performance of the subcontract(s).
8. In the event a subcontractor makes an untimely start, or is unable to supply sufficient skilled workmen, equipment or materials to satisfy the subcontract arrangements, CrowderGulf may terminate the employment/contract of the subcontractor for cause.
9. Take all reasonable safety precautions with respect to contracted work, complying with all safety, workplace standards and environmental measures as directed by CrowderGulf.
10. Furnish periodic progress reports on the work as directed by CrowderGulf, plus use the debris reporting system selected by CrowderGulf.
11. Provide CrowderGulf with progress payment billings (as agreed in the respective subcontracts).
12. Final payments to subcontractor(s) may be deferred pending receipt of contractual or statutory lien waivers, releases, closeout documents or other encumbrances.
13. Other stipulations may apply as may be required by unique local conditions.

Understanding Requirements

CrowderGulf takes several steps during the proposal preparation process to ensure local subcontractor participation as well as Minority/Women-owned Business Enterprises (M/WBE) utilization policies and 44 CFR 13.36(e) compliance are met. Understanding exactly what the Client is requesting during this initial proposal phase is key to implementation upon activation. In order to clearly define the expectations required we take several preliminary steps. The first step is to review M/WBE policies and procedures to determine specific goals set by the Client. Our second step is to determine utilization breakdowns required. Lastly, we identify all required certifications and/or M/WBE directories to be used for soliciting M/WBE firms and any further breakdowns of percentage goals. Once these steps are completed and we have a clear understanding of all requirements we continue with the following process:

Steps in the Process:

1. Before any subcontractors are solicited, CrowderGulf compiles a list of local subcontractors from our Database of pre-qualified subs. These companies have either worked for CrowderGulf and are in good standing, have registered with us through our website, www.crowdergulf.com, or have been previously solicited by CrowderGulf. All subcontractors must meet the following requirements to be considered for prequalification:
 - a. Verification through one or more of the following websites:
 - *The **System for Award Management (SAM)** is a **Federal Government owned and operated** free web site that consolidates the capabilities in CCR/FedReg, ORCA, and EPLS. SAM is used to review all subcontractors' debarred status prior to approval as a prequalified subcontractor(<https://www.sam.gov/>)*
 - *SBA HUBZone Search-confirmation, (http://dsbs.sba.gov/dsbs/search/dsp_searchhubzone.cfm)*
 - *Dun and Bradstreet, (<https://sso.dnbi.com>)*
 - b. Enroll in the E-Verify program and provide acceptable evidence of enrollment at the time of subcontract execution. Acceptable evidence consists of a copy of the properly completed E-Verify Company Profile page or a copy of the fully executed E-Verify Memorandum of Understanding for the company. For additional information regarding the Employment Eligibility Verification System (E-Verify) program visit the following website: <http://www.dhs.gov/E-Verify>. It shall be the **Subcontractor's** responsibility to familiarize themselves with all rules and regulations governing this program.
 - c. Obtain and furnish satisfactory evidence of required insurance from a responsible insurer.

Subcontracting Plan



RFP #2023-26 for Disaster Debris Removal and Disposal Services Coral Springs Improvement District, FL

2. If specific directories are to be used, CrowderGulf will check the Client website for directory access or contact the M/WBE Office for a list of potential M/WBE firms to be utilized then compare this list to our current list of local prequalified subcontractors to find possible matches.
3. Contact is then made with M/WBE firms that offer services similar to our scope of work. Initial contact is made by phone then followed up by fax and/or email, confirming the phone conversation.
4. Emailed and/or faxed correspondence provides MBE firms with specific details regarding the request, i.e., scope of work directly from the RFP documents, registration and requirements information, and specific deadlines for submittal of these documents to the CrowderGulf M/WBE Subcontracts Manager.
5. Should letters of intent from interested firms and further proof of M/WBE certifications be required by the Client, CrowderGulf will compile the received documentation and review for completeness.
6. Only those firms that have met set deadlines and returned all requested documentations will be considered for inclusion in final proposal to the Client as a responsive M/WBE Firm.
7. All contacted firms are listed in proposal and delegated either responsive or non-responsive and the reason for this status.
8. Should the appropriations assigned to the responsive M/WBE firms not meet the Client's percentage goal, firm percentages will be adjusted and executed by both parties upon mutual agreement.
9. Once the RFP evaluation process is complete and award notices are received, these M/WBE firms are notified of results and any additional documentation is requested to keep in the Client's file.
10. Current CrowderGulf client folders are updated yearly with current local pre-qualified subcontractors as well as M/WBE firm confirmations.
11. Upon Client activation, if any of the proposed local M/WBE firms are no longer able to fulfill assigned goals, CrowderGulf will identify other certified M/WBE firms to replace inactive M/WBE firms to maintain our proposed percentage goals. CrowderGulf will provide a detailed explanation as well as further commitments from other M/WBE certified subcontractors to perform scope of work in lieu of previously committed Subcontractors.

Reporting

With the nature of "Stand-By" event contracts being on an "as needed" basis, utilization/activation of the identified M/WBE firms will be based on CrowderGulf's activation by Client. Should the Client have yearly or quarterly reports to be submitted, CrowderGulf will file the needed reports upon request.

Good Faith Effort

As required by each awarded contract, CrowderGulf will meet or exceed goals and expectations on the local minority workforce population and the utilization of minority professional firms, consultants and/or suppliers. CrowderGulf will maintain all requirements set forth by the City to maintain compliance with **44 CFR 13.36 (e)** and **FEMA Super Circular 2 C.F.R. Chapter 2, Part 200**.

Affirmative Steps Include:

1. Placing qualified small and minority businesses and women-owned business enterprises on solicitation lists;
2. Assuring that small and minority businesses, and women-owned business enterprises are solicited whenever they are potential sources;
3. Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises;
4. Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women-owned business enterprises; and
5. Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce.

Subcontractor Oversight

Subcontracting Plan



**RFP #2023-26 for Disaster Debris Removal and Disposal Services
Coral Springs Improvement District, FL**

In the past, CrowderGulf has mobilized over **400** subcontractors with as many as **5,000 people, 2,600 trucks, and 800 pieces of loading equipment**. To assure the same Quality Control and efficient operations for the City, CrowderGulf's Management Team will rely on National Incident Management Systems (NIMS) protocols to identify the proper number of supervisors for each debris management operation. CrowderGulf is fully prepared to marshal as many Field Project Managers and Debris Supervisors as needed to meet the City's debris management requirements. Project Managers and Field Supervisors will have the direct responsibility to ensure all workers have received the proper safety training and education on Federal Rules and Regulations as they pertain to debris removal operations.

Minority/Small Business Enterprise (M/SBE) Subcontractors

Below is a partial list of qualified M/SBE Subcontractors. A current qualified subcontractor list will be provided to the City for pre-approval prior to an event upon request.

2023 FL Region 7 Potential Subcontractors	Address	City	ST	Zip	SB	WO	VET	SDV	HUB	SDB
2 Quick Hauling	7520 Pembroke Rd	Miramar	FL	33023	1					
A & E Land Clearing, Inc	7040 Seminole Pratt Whitney Rd	Loxahatchee	FL	33470	1					
A and J Transport, Inc.	20075 SW 180 Ave	Miami	FL	33187	1	1				
A Native Tree Service, Inc.	15733 SW 117 Ave	Miami	FL	33177	1	1				
ABC Hauling Services, Inc.	666 NW 23rd St	Miami	FL	33127	1					
Able Business Services	1234 NW 79th St.	Miami	FL	33147	1					1
ACT Management, Inc	12608 53rd Rd., N	West Palm Beach	FL	33411	1					1
Action Crane Service, Inc.	800 W. McNab Rd	Fort Lauderdale	FL	33062	1					
Adventure Environmental, Inc.	12935 SW 87th Ave.	Miami	FL	33176	1		1	1		1
Agri-Soils, Inc.	5341 W Hillsboro Blvd #303	Coconut Creek	FL	33073	1					
Alex Landscaping, Inc	18855 SW 296th St	Homestead	FL	33030	1					
All Across America, Inc.	7001 NW 80th Court	Tamarac	FL	33321	1					
All American Junk Removal Inc	801 South Dixie Hwy East	Pompano Beach	FL	33060	1					
All Florida Tree	5855 NW 47 Place	Coral Springs	FL	33067	1					
All Phase Disaster Cleanup	6278 North Federal	Ft. Lauderdale	FL	33308	1	1				
American Hauling & Equipment Corp	8629 NW 177 Terr	Miami	FL	33018	1					
Amerigrow Recycling	10320 West Atlantic Ave	Delray Beach	FL	33446		1				
Aquatic Control Group, Inc.	1501 NW 37 Street	Miami-Dade	FL	33142	1					
Arborist Services, Inc.	5855 NW 47 Place	Coral Springs	FL	33067	1					
Artem, Inc.	PO Box 716	Pahokee	FL	33479	1				1	
Asphalt Consultants, Inc.	880 NW 1st Ave	Boca Raton	FL	33432						



Anticipated Outside Support/Subcontractor Equipment

CrowderGulf's has developed a Nationwide Database of Approved and Trusted Subcontractors & Vendors. It is company policy to utilize **qualified local subcontractors** to the maximum extent possible in compliance with **44 CFR 206.10**. We also endeavor to employ a percentage of qualified Minority Business Enterprise (MBE) subcontractors. In previous disaster activations, CrowderGulf has pre-positioned manpower and equipment to provide immediate response. The table below provides the number of subcontractors and their **equipment** listed in our database, in relation to the **State of Florida**.

Subcontractor Information	Regional	FL	US. 2023
Number of Registered Subcontractors	219	1029	3460
Subcontractor Equipment	Regional	FL	US. 2023
Dump Trucks (16-65)	579	5088	19005
Pick up w/ dump trucks	247	1350	5054
Knuckle-boom trucks	57	630	3227
Wheel Loader 50hp – 150hp	305	1686	6100
5 ton Pickup truck	328	1599	7635
Hydraulic Excavator 50hp-150hp	265	1353	7273
Trailer Mounted floodlight	42	271	1805
Low-bed Trailer w/ tractor	85	490	2310
Water Truck	47	213	1120
Air Curtain Burner	9	104	450
Backhoe w/ loader 15	48	337	1911
Dozer, 2-3 yd blade/root rake blade D7	87	674	3876
Grader, Motor, 12 ft blade 130-140hp	42	162	852
Chipper	27	264	1478
Tub Grinder 300-400 hp & 800-1000 hp	30	192	1051
Self loading trucks	49	879	6465
Skid steer 40 hp – 80 hp	297	1749	8606
C&D Walking Floor 80-110 CY	62	500	2102
Mulch Trailer 80-110 CY	85	350	1505
Bucket Trucks	35	825	3231
Barges	45	146	1281
Work Boats	39	242	1569
Vacuum Trucks	18	120	1813

Florida Subcontractor Statistics	Regional	FL
Small Business	158	717
M/WBE, HUB, SDB or Veteran Certified	91	450
Push Crews	78	452
Debris Haulers	168	787
Marine Debris	9	56
Haul Outs	8	48
Grinding	9	58
Burning	3	20
Concrete Reduction	3	6
Recycling		11
Hazardous Material	3	8
Tree Work	8	94

Subcontracting Plan



**RFP #2023-26 for Disaster Debris Removal and Disposal Services
Coral Springs Improvement District, FL**

Exclusive Subcontractors

The subcontractors in the table below work exclusively for CrowderGulf. These subcontractors mobilize at CrowderGulf's direction when a severe-weather threat is imminent. They have a combined 150 - high volume, self-loading debris truck and trailer units with an average volume of 120+ cubic yards.

Pre-Qualified Subcontractors that worked for CrowderGulf after Major Disasters

Currently, we have subcontracts or Letters of Commitment with these Subcontractors listed below. They have worked for CrowderGulf after the Events and in the locations provided below. CrowderGulf maintains full compliance with current procurement regulations, specifically 44 CFR 206.10 and 2 CFR 200.321.

Prime / Major Subcontractors

CrowderGulf maintains full compliance with current procurement regulations, specifically 44 CFR 206.10 and 2 CFR 200.321. Currently, we have subcontracts or Letters of Commitment with our Major Subcontractors listed below. Copies of the Letters of Commitment and consent to release Past Performance have been provided for the following subcontractors:

Summary of Major Subcontractor Activations for the past 15 Years with CrowderGulf, LLC

Subcontractor	Storm Event	Work Location	
4M Services (Alva, FL) (PUSH, ROW Hauling, HaulOuts) 13 Activations 7 Activations in FL Master Subcontract # 20_1865	2023 AR Tomado	North Little Rock, AR	Shenwood, AR
	2022 Ian	Bonita Springs, FL Esteros, FL Ft. Myers, FL	Ft. Myers Beach, FL Lee County, FL Sanibel, FL
	2022 FL Tomado	Lee County, FL	
	2021 Ida	Gulfport, MS	
	2020 Sally	AL DOT	Orange Beach, AL
	2020 Laura	Lake Charles, LA	
	ABC Hauling Services / RAL Services Corp. (Miami, FL) (HaulOuts) 33 Activations 10 Activations in FL Master Subcontract # 16_915	2022 Ian	Ft. Myers, FL Ft. Myers Beach, FL
2021 ida		St. John the Baptist Parish, LA	
2021 May Flooding		Lake Charles, LA	Calcasieu Parish, LA
2020 Laura		Lake Charles, LA Dequincy, LA West Lake, LA	Calcasieu Parish, LA Iowa, LA Vinton, LA
2020 Tomado		Nashville, TN	Chattanooga, TN
2018 Michael		Bay Co, FL Jackson Co, FL Lynn Haven, FL	Panama City, FL Panama City Beach, FL
2018 Florence		Duplin Co, NC	
2017 Harvey		Aransas Co, TX Aransas Co, TX (PPDR)	Corpus Christi, TX San Patricio, TX
2016 Matthew		Hilton Head Island, SC	Thunderbolt, GA
2011 Tornado (MO)		Joplin, MO	
2011 Irene		Dare Co, NC	
2008 Ike		Bolivar Peninsula, TX League City, TX	Manvel, TX
2005 Wilma		Ft. Lauderdale, FL	
Ault Enterprises LLC (Bark River, MI) (ROW Hauling, Waterway Debris Hauling) 13 Activations 5 Activations in FL (Master # 16_794)	2022 Ian	Lee County, FL	
	2020 Zeta	Gulfport, MS	
	2020 Laura	Sulphur, LA	
	2018 Michael	FL Dept. of Enviro. Protection	Panama City, FL
	2018 Florence	Onslow Co, NC	Swansboro, NC
	2017 Irma	FL Dept. of Enviro. Protection	(Clay/Putnam, Duval, Volusia/Brevard)

Subcontracting Plan



**RFP #2023-26 for Disaster Debris Removal and Disposal Services
Coral Springs Improvement District, FL**

Subcontractor	Storm Event	Work Location	
Barnhart Debris Removal (Magnolia, AR) (PUSH, ROW Hauling, Site Work, HaulOuts, L&H, White Goods) 12 Activations 6 Activations in FL Master Subcontract # 17_1217	2017 Harvey	Corpus Christi, TX	
	2016 Matthew	FL Dept. of Enviro. Protection	Hilton Head Island, SC
	2022 Ian	Castleberry, FL	
	2021 Ida	Audubon Institute, LA	
	2020 Laura	Lake Charles, LA Iowa, LA	Calcasieu Parish, LA Vinton, LA
Beeghly Tree (Somerset, PA) (ROW Hauling, L&H) 8 Activations Master Subcontract # 20_1871	2018 Michael	Apalachicola, FL Carrabelle, FL Franklin Co, FL	Panama City ,FL Washington Co, FL
	2017 Harvey	Brazoria Co, TX	
C & W Trucking, Inc (Winter Garden, FL) (HaulOuts) 16 Activations 14 Activations in FL Master Subcontract # 17_1292	2022 Ian	Lee Co, FL	Sanibel, FL
	2020 Zeta	Biloxi, MS	D'Iberville, MS
	2020 Sally	AL DOT Baldwin Co, AL	Fairhope, AL Gulf Shores, AL
	2017 Irma	Casselberry, FL Lake Mary, FL Orlando, FL Sanford, FL	Edgewood, FL Lake Co, FL Polk Co, FL
Clinton Lumber Co. LLC Willow Springs, MO) (ROW Hauling) 11 Activations 9 Activations in FL Master Subcontract # 17_1269	2017 Harvey	Brazoria Co, TX	Montgomery Co, TX
	2012 Tornado	Polk Co, FL	
	2008 T.S. Fay	Brevard Co, FL	
	2005 Wilma	Aventura, FL	West Palm Beach, FL
	2004 Charley, Frances, Jeanne	Brevard Co, FL Jupiter, FL	Orange Co, FL
	2023 Ice Storm TX	Travis County, TX	
Creel Brothers, Inc. (Franklinton, LA) (PUSH, ROW Hauling, L&H, Stumps, HaulOuts) 17 Activations 7 Activations in FL Master Subcontract # 20_1863	2022 Ian	Ormond Beach, FL	
	2022 FL Tornado	Lee Co, FL	
	2020 Laura	Lake Charles, LA	
	2018 Michael	Apalachicola, FL Casselberry, FL	Franklin Co, FL
	2017 Irma	Flagler Beach, FL Lee Co, FL	Ormond Beach, FL Panama City, FL
	2023 Ice Storm TX	Austin, TX	Travis Co, TX
	2022 Ian	Bonita Springs, FL Ft. Myers, FL Ft. Myers Beach, FL Venice, FL	Lee County, FL Le Co Public Schools, FL Sanibel, FL
	2022 SC Ice Storm	SCDOT	
	2021 Ida	St. John the Baptist Parish, LA	
	2021 TX Demo	Friendswood, TX	
Crooked River LLC (Trimble, MO) ROW Hauling 2 Activations 1 Activation in FL Master Subcontract # 17_1039	2021 TX Tornado	Friendswood, TX	Sugar Land, TX
	2021 LA Tornado	Calcasieu Parish, LA	
	2020 Laura	Calcasieu Parish, LA	
	2018 Michael	Panama City, FL	
DEH Disaster Recovery LLC (Ft. Valley, GA) (ROW Hauling, L&H, Stumps) 23 Activations 4 Activations in FL	2017 Harvey	Dickinson, TX	
	2022 Ian	Ft. Myers, FL	Lee Co, FL
	2020 Sally	Baldwin Co, AL	Fairhope, AL
	2018 Michael	Decatur Co, GA	Bainbridge, GA
	2018 Florence	Bald Head Island, NC Bolivia, NC Brunswick Co, NC	Northwest, NC Oak Island, NC Shallotte, NC



**RFP #2023-26 for Disaster Debris Removal and Disposal Services
Coral Springs Improvement District, FL**

Subcontractor	Storm Event	Work Location	
Master Subcontract # 14_497		Caswell Beach, NC Letland, NC	Vamantown, NC
	2017 Harvey	Aransas Co, TX Corpus Christi, TX	Nueces Co, TX
	2016 Matthew	Hilton Head Island, SC	
	2016 Hermine	Leon Co, FL	Tallahassee, FL
	2014 Ice Storm Pax	Berkeley Co, SC	Dorchester Co, SC
DM Bass, Inc (Bogalusa, LA) (PUSH, ROW Hauling) 6 Activations 3 Activations in FL Master Subcontract # 18_1808	2022 Ian	Lee County, FL	Lee Co Public Schools, FL
	2021 Ida	St. John the Baptist Parish, LA	
	2020 Laura	Lake Charles, LA	
	2018 Michael	Jackson Co, FL	Panama City, FL
Four Points Recycling (Jacksonville, NC) (ROW Haul) 9 Activations Master Subcontract # 16_833	2018 Florence	Jacksonville, NC North Topsail Beach, NC	Onslow Co, NC
	2017 Irma	Chatham Co, GA	
	2016 Matthew	Currituck Co, NC Duplin Co, NC Raleigh, NC	Rose Hill, NC Sunset Beach, NC
Four R Equipment / Coastline Energy Resources (Miramar, FL) (ROW Hauling, HaulOuts) 15 Activations 8 Activations in FL Master Subcontract # 12_173 / 21_1880	2022 Ian	Punta Gorda, FL	
	2021 Ida	Calcasieu Parish, LA Waterways	
	2020 Laura	Calcasieu Parish, LA	
	2018 Michael	Panama City, FL	
	2017 Irma	Miami Springs, FL	FL DEP Waterway Cleanup
	2016 Matthew	FL Dept. of Enviro. Protection	Edgewater, FL
	2016 Hermine	Tallahassee, FL	
	2014 Pax (Ice Storm)	Dorchester Co, SC	
	2011 Irene	Newport News, VA	
	2008 Ike	Bolivar Peninsula Kemah, TX	League City, TX
Gaston / Wood Resource Recovery (Gainesville, FL) (PUSH, ROW Hauling, Stumps, L & H, DMS Grinding, HaulOuts) 25 Activations 23 Activations in FL Master Subcontract #s 17_1468 / 20_1869	2022 Ian	FL Dept. Enviro. Protection Port Orange, FL Sanford, FL	Lee Co, FL St. Petersburg, FL
	2020 Sally	AL DOT SW Region	Baldwin Co, AL
	2020 Tornado	Volusia Co, FL	
	2018 Michael	Bay Co, FL Panama City, FL	Jackson Co, FL
	2017 Irma	FL DEP Waterway Cleanup Flagler Beach, FL Flagler County, FL Ormond Beach, FL	Palm Coast, FL Polk Co, FL St. Petersburg, FL Tarpon Springs
	2016 Matthew	Clay County, FL Flagler Beach, FL Flagler County, FL	Orange Park, FL Ormond Beach, FL Palm Coast, FL
Gotus Trucking (Harrisville, PA) (ROW Hauling, L & H, Stumps) 29activations 7 Activations in FL Master Subcontract # 16_666	2023 VA Tornado	Virginia Beach, VA	
	2022 Ian	Lee Co, FL	Bonita Springs, FL
	2021 KY Tornado	Bowling Green, KY	Warren County, KY
	2020 Zeta	Gulfport, MS	
	2020 Laura	West Lake, LA	Calcasieu Parish, LA
	2020 Isaias	Newport News, VA	
	2020 Tornado	Nashville, TN	Chattanooga, TN
	2019 Imelda	Montgomery Co, TX	
	2019 Dorian	Dorchester Co, SC	
	2018 Michael	Panama City, FL	
2018 Florence	Fayetteville, NC		
2017 Harvey	Aransas Co, TX	Nueces Co, TX	



**RFP #2023-26 for Disaster Debris Removal and Disposal Services
Coral Springs Improvement District, FL**

Subcontractor	Storm Event	Work Location	
	2016 Matthew	Corpus Christi, TX Chesapeake, VA Currituck Co, NC	Fayetteville, NC Norfolk, VA Southern Shores, NC
	2016 LA Flooding	Central, LA	
	2016 Tornado	Essex Co, VA	
	2005 Wilma	Ft. Lauderdale, FL Wilton Manors, FL	Lazy Lakes, FL
	2005 Katrina	Pembroke Pines, FL	
	Gulf Atlantic Construction & Marine (Grand Bay, AL) (DMS Site Work, HaulOuts, Sand, Dredging, Waterway, ROW Hauling) 17 Activations 8 Activations in FL Master Subcontract# 17_1052	2022 Ian	Bonita Springs, FL Ft. Myers Beach, FL
2020 Sally		AL DOT SW Region Baldwin Co, AL	Gulf Shores, AL Orange Beach, AL
2020 Cristobal		Harrison Co, MS	
2018 Michael		Bay Co, FL Dauphin Island, AL	Panama City, FL Mexico Beach, FL
2017 Irma		Lake Co, FL	
2017 Harvey		Baytown, TX	Brazoria Co, TX
2017 Nate		Dauphin Island, AL	
H2 Construction LLC (Waverly, MO) (ROW hauling, L & H, Stumps) 10 Activations 1 activation in FL Master Subcontract # 14_219	2018 Michael	Lynn Haven, FL	
	2017 Harvey	League City, TX	Nassau Bay, TX
	2017 Tornado	Hattiesburg, MS	
	2016 Matthew	Liberty Co, GA	Port Wentworth, GA
	2016 LA Flooding	Central, LA	
	2014 Ice Storm Ulysses	Greensboro, NC	
HDR Trucking LLC (Bamberg, SC) (PUSH, ROW Hauling, HaulOuts, L & H, Demo) 22 Activations 12 Activations in FL Master Subcontract # 14_219	2022 Ian	Kissimmee, FL	Ocoee, FL
	2022 SC Ice Storm Izzy	SCDOT	
	2020 Zeta	Harrison Co, MS	Gulfport, MS
	2018 Michael	Bay Co, FL Decatur Co, GA	Jackson Co, FL Bainbridge, GA
	2017 Irma	Brevard Co, FL Kissimmee, FL Lake Co, FL	Okeechobee Co, FL Polk Co, FL Sumter Co, FL
	2016 Matthew	Callawassie Island, SC Fripp Island, SC Hilton Head Island, SC	Hilton Head (POA) SC Windmill Harbour, SC
	2016 Hermine	Lean Co, FL	Tallahassee, FL
	2022 Ian	Bonita Springs, FL Estero, FL FDEM Ft. Myers, FL	Ft. Myers Beach, FL Lee Co, FL Sanibel, FL
JTL & S Property Preservation (League City, TX) (ROW Hauling, L & H, White Goods, Freon Management) 32 Activations 7 Activations in FL Master Subcontract # 17_1020	2021 Ida	St. John the Baptist Parish, LA	
	2021 May Flooding	Lake Charles, LA	Calcasieu Parish, LA
	2020 Laura	Dequincy, LA Lake Charles, LA West Lake, LA Vinton, LA	Calcasieu Parish, LA Iowa, LA Sulphur, LA
	2020 TX Winter Storm	Friendswood, TX	
	2020 Tree work	Galveston Co, TX	
	2019 Marine work	Clean Harbors	
	2019 Tornado	Montgomery Co, TX	
	2017 Harvey	Alvin, TX Brazoria Co, TX Dickinson, TX Clear Lake Shores, TX Friendswood, TX League City, TX	La Marque, TX Nassau Bay, TX Seabrook, TX Webster, TX West Columbia, TX



RFP #2023-26 for Disaster Debris Removal and Disposal Services
Coral Springs Improvement District, FL

Subcontractor	Storm Event	Work Location	
Last Pass Inc. (Miami, FL) (ROW Hauling, L & H, HaulOuts, PUSH) 8 Activations all in FL Master Subcontract # 22_1883	2022 Ian	Bonita Springs, FL Estero, FL Ft. Myers, FL FDEM	Ft. Myers Beach, FL Lee Co, FL Punta Gorda, FL Sarasota Co, FL
Lawn Rescue Plus (Miami, FL) (ROW Hauling, L & H, HaulOuts, Stumps) 34 Activations 14 Activations in FL Master Subcontract # 16_743	2021 Ida	St. John the Baptist Parish, LA	Audubon Institute, LA
	2020 Sally	Baldwin Co, AL	
	2020 Laura	Lake Charles, LA West Lake, LA Vinton, LA	Calcasieu Parish, LA West Calcasieu Port, LA Iowa, LA
	2020 Tornado	Nashville, TN	Chattanooga, TN
	2018 Michael	FL Dept. of Enviro. Protection	Panama City, FL
		Lynn Haven, FL	Parker, FL
		Holly Ridge, NC	Onslow Co, NC
	2018 Florence	Jacksonville, NC	Richlands, NC
		North Topsail Beach, NC	Swansboro, NC
		Aventura, FL	FL Dept. of Env. Protection
	2017 Irma	Brevard Co, FL	Miami, FL
		Cocoa Beach, FL	Miami Springs, FL
		Collier Co, FL	Sunny Isle Beach, FL
2017 Harvey	Aransas Co, TX		
2016 Matthew	Hilton Head Island, SC	Windmill Harbour POA, SC	
2016 Hermine	Leon County, FL	Tallahassee, FL	
McCombs Tree Service (Rockledge, FL) (ROW Hauling) 9 Activations 5 Activations in FL Master Subcontract# 15_295	2021 Ida	Biloxi, MS Maintenance	
	2018 Florence	Onslow Co, NC	Swansboro, NC
	2016 Matthew	Brevard Co, FL	Cocoa Beach, FL
	2016 Hermine	Leon Co, FL	Tallahassee, FL
	2015 Winter Strom	Raleigh, NC	
	2012 TS Beryl	Nassau Bay, FL	
Michael's Tree Services (Memphis, TN) (ROW Hauling, L & H, DMS Site Work) 12 Activations 10 Activations in FL Master Subcontract # 17_1042	2022 Ian	Sarasota Co, FL	Venice, FL
	2020 Sally	Fairhope, AL	AL DOT SW Region
	2018 Michael	Jackson Co, FL	
	2017 Irma	Lauderdale by the Sea, FL	Polk Co, FL
Lazy Lakes, FL Plantation, FL		Sunrise, FL Tarpon Springs, FL Wilton Manors, FL	
New Gen Environmental Group / Bil-Jim Construction (Toms River, NJ) (ROW Hauling, Dredging, Demo, Waterway) 12 Activations 3 Activations in FL Master Subcontract # 17_1024 / 13_479	2021 Ida	State of New Jersey	
	2020 Zeta	Gulfport, MS	
	2020 Laura	Calcasieu Parish, LA	
	2018 Michael	Bay Co, FL	Panama City, FL
	2017 Irma	FL Dept. of Enviro. Protection	
	2017 Harvey	Montgomery Co, TX Dickinson, TX	Port Arthur, TX
	2016 Matthew	Fayetteville, NC	Raleigh, NC
201-13 Sandy	State of New Jersey		
ReclaimIt Enterprises (Greenville, TN) (PUSH, ROW Hauling, L & H, HaulOuts) 19 Activations 10 Activations in FL Master Subcontract # 18_362	2022 Ian	Apopka, FL Charlotte Co Public Schools Estero, FL	Lee Co, FL Venice, FL Winter Garden, FL
	2020 Zeta	Audubon Institute, LA	
	2020 Delta	Iowa, LA	
	2020 Sally	Orange Beach, AL	Guif Shores, AL
		Spanish Fort, AL	
	2020 Laura	Lake Charles, LA Sulphur, LA	Calcasieu Parish, LA
2018 Michael	Jackson Co, FL	Panama City, FL	
	Lynn Haven, FL	Parker, FL	

Subcontracting Plan



**RFP #2023-26 for Disaster Debris Removal and Disposal Services
Coral Springs Improvement District, FL**

Subcontractor	Storm Event	Work Location	
Riccelli Enterprises (North Syracuse, NY) (HaulOuts) 15 Activations 10 Activations in FL Master Subcontract # 17_1099	2011 Irene	James City Co, VA	
	2022 Ian	Edgewater, FL Ft. Myers, FL Ft. Myers Beach, FL	Lee County, FL Sanibel, FL Volusia Co, FL
	2020 Laura	Calcasieu Parish, LA Lake Charles, LA	
	2020 TN Tornado	Nashville/Davidson Co, TN	
	2018 Michael	Bay Co, FL Panama City, FL	Parker, FL Washington Co, FL
	2017 Harvey	Aransas Co, TX	San Patricio Co, TX
Statewide Tub Grinding/ WLW (Apopka, FL) (PUSH, ROW Hauling, Stumps, HaulOuts) 17 Activations 13 Activations in FL Master Subcontract # 15_616	2022 Ian	Venice, FL	
	2018 Michael	Apalachicola, FL Franklin Co, FL	Carrabelle, FL Parker, FL
	2017 Irma	Fort Myers, FL Lake Co., FL	Lee Co., FL Sanibel, FL
	2016 Matthew	Brevard Co, FL Ormond Beach, FL	Cocoa Beach, FL
	2008 Ike	Galveston Co, TX La Marque, TX	Texas City, TX Tiki Island, TX
	2005 Wilma	Ft. Lauderdale, FL	
Steadfast Services / Slick Machines (Cummings, GA) (ROW Hauling, Site Grinding, HaulOuts, Sand, Concrete) 5 Activations 1 Activation in FL Master Subcontract# 17_1031	2022 Ian	Lee Co, FL	
	2017 Harvey	Port Arthur, TX	
	2011 Deep Water Horizon Oil Spill	Obrien's BP Oil Spill AL	
	2008 Ike	Bolivar, TX	TX GLO
Waterfront Recovery LLC (Rockledge, FL) Waterway Debris 4 Activations 3 Activations in FL Master Subcontract # 17_966	2021 Laura -Waterways	Calcasieu Parish, LA	
	2018 Michael	FL Dept. Of Enviro. Protection	
	2017 Irma	FL Dept. Of Enviro. Protection	
	2016 Matthew	FL Dept. Of Enviro. Protection	



RE: CrowderGulf LLC & CrowderGulf Joint Ventures, Inc.

To Whom It May Concern:

Pathway Insurance Group handles all insurance for CrowderGulf. The current coverages and limits carried by CrowderGulf are some of the highest in their industry and have been vetted by risk managers, municipalities, and other organizations throughout the country. We believe these limits are reasonable considering the scope of work performed by CrowderGulf. The insured also does an excellent job with its subcontractor program and vetting subcontracts and insurance limits maintained by their subcontractors. We are also in constant communication with the leadership at CrowderGulf regarding the state of the insurance marketplace and their activations.

However, in the event of an activation that warrants higher limit requirements, additional limits are readily available to CrowderGulf in the marketplace within 24-48 hours from our current insurance carriers as well as others in the market.

I have attached a sample of their current limits of coverage for your convenience. Please feel free to reach out to me regarding any questions related to the insurance for CrowderGulf.

Sincerely,

A handwritten signature in black ink, appearing to read "Robby Farmer", is written over a horizontal line.

Robby Farmer
Vice President
Pathway Insurance Group LLC



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
06/27/2023

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Pathway Insurance Group 753 Nichols Avenue Fairhope AL 36532	CONTACT NAME: Nina Glover PHONE (A/C, No, Ext): (251) 279-6373 FAX (A/C, No): E-MAIL ADDRESS: nina@pathwayinsgroup.com INSURER(S) AFFORDING COVERAGE INSURER A: The Gray Insurance Company - Best Rating A-V III NAIC # 36307 INSURER B: Westchester Surplus Lines Insurance INSURER C: INSURER D: INSURER E: INSURER F:
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COVERAGES **CERTIFICATE NUMBER:** CL2341910089 **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL SUBR		POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
		INSD	WVD					
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GENL AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:			XSGL-100090	07/01/2022	07/01/2025	EACH OCCURRENCE	\$ 1,000,000
			DAMAGE TO RENTED PREMISES (Ea occurrence)				\$ 100,000	
A	<input checked="" type="checkbox"/> ANY AUTO <input checked="" type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY			XSAL-100100	07/01/2022	07/01/2025	COMBINED SINGLE LIMIT (Ea accident)	\$ 1,000,000
			BODILY INJURY (Per person)				\$	
A	<input type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED: RETENTION \$			GXS-100169	07/01/2023	07/01/2024	EACH OCCURRENCE	\$ 4,000,000
			AGGREGATE				\$ 4,000,000	
A	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N	N/A	GWC-100174	07/01/2022	07/01/2025	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTHER	
			E.L. EACH ACCIDENT				\$ 1,000,000	
B	Contractors Pollution Liab. Coverage Includes Transportation Poll Cov. End			G71538825002	07/01/2023	07/01/2025	E.L. DISEASE - EA EMPLOYEE	\$ 1,000,000
							E.L. DISEASE - POLICY LIMIT	\$ 1,000,000
							Each Pollution Condition	5,000,000
							General Aggregate Limit	5,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
 The certificate holder is an additional insured on all policies except Workers' Compensation and is provided a Waiver of Subrogation, all when required by written contract. The above insurance policies shall be primary and noncontributory to any other insurance policies maintained by the certificate holder, when required by written contract

SAMPLE	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE
--------	--

BID SUBMITTAL FORM FOR RFP NO. 2023-06

Page 3 of 4

10. PLEASE HAVE YOUR INSURANCE REPRESENTATIVE CAREFULLY REVIEW THE INSURANCE REQUIREMENTS CONTAINED IN THE QUALIFICATIONS STATEMENT, PRIOR TO SUBMITTING YOUR BID PACKAGE TO ENSURE COMPLIANCE WITH ALL INSURANCE REQUIREMENTS.

11. The DISTRICT reserves the right to award this contract on the basis of any combination or all items, in which the DISTRICT deems in its best interests.

12. All communications concerning this RFP shall be emailed to:

Danielle Keira-Cancel, Procurement Manager

Coral Springs Improvement District

10300 N.W. 11th Manor

Coral Springs, Florida 33071

Tel. 954-796-6620

Email daniellec@csidfl.org

13. The following documents are attached to and made as a condition to this RFP:

- a. Byrd Anti-Lobbying Amendment Certification
- b. Drug-Free Workplace Certification
- c. Proof of Insurance
- d. State of Florida Business License
- e. Proof of active SAM.gov Unique Entity ID (UEI)
- f. E-Verify Affidavit: **3 pages**
- g. Non-Collusion Oath
- h. Qualification Statement: **9 pages**
- i. Client References
- j. Bid Submittal Form for RFP No. 2023-06: **4 pages**
- k. Bid Submittal Security, if required
- l. Public Entity Crimes: **3 pages**
- m. Scrutinized Vendor Certification: **2 pages**
- n. Conflict of Interest Disclosure Form
- o. Good Faith Affidavit
- p. Disaster Debris Removal and Disposal – Services & Equipment Form (Fee Schedule C): **8 pages**

BID SUBMITTAL FORM FOR RFP NO. 2023-06

Page 4 of 4

PROPOSER'S CERTIFICATION

In witness whereof, the Proposer has executed this Bid Submittal Form for RFP# 2023-06
this 14th day of November, 2023.

Ashley Ramsay-Naile
Signature of Individual/Title

Melinda Edwards
Witness

Ashley Ramsay-Naile
Printed Name of Individual

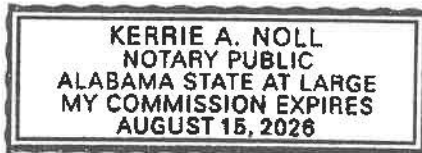
ACKNOWLEDGMENT

STATE OF Alabama

COUNTY OF Mobile

Sworn to (or affirmed) and subscribed before me this 14th day of November,
2023, by Ashley Ramsay-Naile.

Physical presence OR Online notarization _____



Kerrie A. Noll
Signature of Notary Public

[STAMP HERE]

State of Alabama

Personally Known OR Produced Identification _____

Type of Identification Produced: _____

QUALIFICATIONS STATEMENT

Page 1 of 9

The undersigned certifies under oath the truth and correctness of all statements and of all answers to questions made hereinafter:

Submitted To: Coral Springs Improvement District
10300 N.W. 11th Manor
Coral Springs, Florida 33071

Doing Business As

(If applicable):

Proposer's Name: CrowderGulf Joint Venture, Inc.
Proposer's Address: 5629 Commerce Blvd. E
City, State, Zip Code: Mobile, AL 36619
Telephone No: 800-992-6207
Email: jramsay@crowdergulf.com

If payment(s) is/are to be mailed to address other than stated above, please complete section below:

Contact Name: _____
"Remit to" Address: _____
City, State, Zip Code: _____
Telephone No: _____
Email: _____

QUALIFICATIONS STATEMENT

Page 2 of 9

1. State the true, exact, correct and complete name of the partnership, corporation, trade, or fictitious name under which you do business and the address of the place of business.

Legal Name of Proposer: CrowderGulf Joint Venture, Inc.
 Address of principal place of business: 5629 Commerce Blvd E Mobile AL 36619
 Contact Person's Name and Title: Ashley Ramsay-Naile, President
 Proposer's Telephone: 800-992-6207
 Email: jramsay@crowdergulf.com
 Proposer's License Number: CGC1532476

2. If the Proposer is a corporation, answer the following:

a. Date of Incorporation: 09/03/2002
 b. State of Incorporation: Florida
 c. President's name: Ashley Ramsay-Naile
 d. Vice President's name: Reid Loper
 e. Secretary's name: J. Anthony Dees
 f. Treasurer's name: J. Anthony Dees
 g. Name and address of Registered Agent: Don Madio
938 Valley View Circle Palm Harbor, FL 34684

QUALIFICATIONS STATEMENT

Page 3 of 9

3. If Proposer is an individual, corporation, or partnership answer the following:

Articles of Incorporation Date	Indicate if Proposer is Individual, Corporation, or Partnership	Name of Individual or Partnership	Address of Individual or Partnership	Ownership of Units for Partner (If applicable)
Please See Attached	Corporation			

4. If Proposer is other than an individual, corporation or partnership, describe the organization and give the name and address of principals:

N/A

5. If Proposer is operating under a fictitious name, submit evidence of compliance with the Florida Fictitious Name Statute. N/A

6. How many years has your organization been in business under its present business name?

20+ Years

Current ownership structure of CrowderGulf, LLC

CrowderGulf Joint Venture, Inc. is owned wholly by CrowderGulf, LLC.

- 2% voting interest – The John and Woodie Ramsay Family Trust
 - FEIN: 87-6303647
 - Address: 5629 Commerce Blvd., East
Mobile, AL 36619

- 21% non-voting - The John C. Ramsay Family 2021 Non-Grantor Trust
 - FEIN: 86-6629969
 - Address: 5629 Commerce Blvd., East
Mobile, AL 36619

- 21% non-voting – The L.W. Ramsay, Jr. Family 2021 Non-Grantor Trust
 - FEIN: 86-6785563
 - Address: 5540 Business Parkway
Theodore, AL 36582

- 28% non-voting – Five A Acquisitions, LLC
 - FEIN: 36-4728679
 - Address: 5629 Commerce Blvd., East
Mobile, AL 36619

- 28% non-voting – CLG Acquisitions, LLC
 - FEIN: 38-3857223
 - Address: 5540 Business Parkway
Theodore, AL 36582

QUALIFICATIONS STATEMENT

Page 4 of 9

Under what other former names has your organization operated?

None

7. Indicate registration, license numbers or certificate numbers for the businesses or professions which are the subject of this RFP. Please attach certificate of competency and/or state registration.

Florida License: CGC1532476 / Sunbiz: P020000095020

8. Do you have a complete set of documents, including drawings and addenda?

(Y) (N)

9. Did you attend the Pre-Proposal Conference? Your bid submittal **WILL NOT** be accepted if your firm or the firm you represent did not sign-in on the Sign-In sheet provided at such conference.

(Y) (N)

10. Have you ever failed to complete any work awarded to you?

(Y) (N)

If so, state when, where and why?

State of Florida

Department of State

I certify from the records of this office that CROWDER-GULF JOINT VENTURE, INC. is a corporation organized under the laws of the State of Florida, filed on September 3, 2002.

The document number of this corporation is P02000095020.

I further certify that said corporation has paid all fees due this office through December 31, 2023, that its most recent annual report/uniform business report was filed on January 30, 2023, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Seventh day of March, 2023*



A handwritten signature in black ink, appearing to be "C. J. Scott", written over a horizontal line.

Secretary of State

Tracking Number: 4585741464CU

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

THE OFFICIAL SITE OF THE FLORIDA DEPARTMENT OF BUSINESS & PROFESSIONAL REGULATION



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LICENSEE DETAILS

10:37:39 AM 8/1/2022

Licensee Information

Name:	DUNNE, SETH ADAM (Primary Name) CROWDER-GULF JOINT VENTURE, INC. (DBA Name)
Main Address:	PO BOX 554 FAIRHOPE Alabama 36533
County:	OUT OF STATE

License Information

License Type:	Certified General Contractor
Rank:	Cert General
License Number:	CGC1532476
Status:	Current,Active
Licensure Date:	07/27/2022
Expires:	08/31/2024

Special Qualifications Qualification Effective

Construction Business	07/27/2022
------------------------------	-------------------

Alternate Names

[Empty box for alternate names]

[View Related License Information](#)

[View License Complaint](#)

8/1/22, 9:37 AM DBPR - DUNNE, SETH ADAM; Doing Business As: CROWDER-GULF JOINT VENTURE, INC., Certified General Contractor

2601 Blair Stone Road, Tallahassee FL 32399 :: Email: Customer Contact Center :: Customer Contact Center: 850.487.1395

The State of Florida is an AA/EEO employer. Copyright 2007-2010 State of Florida. Privacy Statement

Under Florida law, email addresses are public records. If you do not want your email address released in response to a public-records request, do not send electronic mail to this entity. Instead, contact the office by phone or by traditional mail. If you have any questions, please contact 850.487.1395. *Pursuant to Section 455.275(1), Florida Statutes, effective October 1, 2012, licensees licensed under Chapter 455, F.S. must provide the Department with an email address if they have one. The emails provided may be used for official communication with the licensee. However email addresses are public record. If you do not wish to supply a personal address, please provide the Department with an email address which can be made available to the public. Please see our Chapter 455 page to determine if you are affected by this change.



Florida Department of Transportation

RON DESANTIS
GOVERNOR

605 Suwannee Street
Tallahassee, FL 32399-0450

JARED W. PERIDUE, P.E.
SECRETARY

May 05, 2023

CROWDER-GULF JOINT VENTURE, INC.
5629 COMMERCE BLVD. E.
MOBILE, ALABAMA 36619

RE: CERTIFICATE OF QUALIFICATION

The Department of Transportation has qualified your company for the type of work indicated below.

FDOT APPROVED WORK CLASSES:
DEBRIS REMOVAL (EMERGENCY)

Unless notified otherwise, this Certificate of Qualification will expire **6/30/2024**.

In accordance with Section 337.14(4), Florida Statutes, changes to Ability Factor or Maximum Capacity Rating will not take effect until after the expiration of the current certificate of prequalification (if applicable).

In accordance with Section 337.14(1), Florida Statutes, an application for qualification must be filed within (4) months of the ending date of the applicant's audited annual financial statements.

If the company's maximum capacity has been revised, it may be accessed by logging into the Contractor Prequalification Application System via the following link:

[HTTPS://fdotwp1.dot.state.fl.us/ContractorPreQualification](https://fdotwp1.dot.state.fl.us/ContractorPreQualification)

Once logged in, select "View" for the most recently approved application, and then click the "Manage" and "Application Summary" tabs.

The company may apply for a Revised Certificate of Qualification at any time prior to the expiration date of this certificate according to Section 14-22.0041(3), Florida Administrative Code (F.A.C.), by accessing the most recently approved application as shown above and choosing "Update" instead of "View." If certification in additional classes of work is desired, documentation is needed to show that the company has performed such work.

All prequalified contractors are required by Section 14-22.006(3), F.A.C., to certify their work underway monthly in order to adjust maximum bidding capacity to available bidding capacity. You can find the link to this report at the website shown above.

Sincerely,

James E. Taylor II, Prequalification Supervisor
Contracts Administration Office

JTII:cg

Improve Safety, Enhance Mobility, Inspire Innovation

www.fdot.gov



FLORIDA DEPARTMENT OF Environmental Protection

Marjory Stoneman Douglas Building
3900 Commonwealth Boulevard
Tallahassee, FL 32399

Ron DeSantis
Governor

Jeanette Nuñez
Lt. Governor

Shawn Hamilton
Secretary

August 3, 2022

Kerrie A. Noll
Crowder-Gulf Joint Venture, Inc.
5629 Commerce Blvd. EastCrowder-Gulf Joint Venture
Mobile, AL 36619

Dear Ms. Noll,

Effective August 3, 2022, Crowder-Gulf Joint Venture, Inc., is prequalified to bid on the Florida Department of Environmental Protection, Bureau of Design and Construction's projects that require state licenses. This prequalification expires on August 31, 2024.

If you have any questions regarding this prequalification please feel free to contact Laurinda Micheels via email at Laurinda.Micheels@FloridaDEP.gov or phone at (850) 245-2781.

Sincerely,

**Ralph M
Perkins**

Digitally signed by Ralph M
Perkins
Date: 2022.08.04 14:31:26
-04'00'

Ralph Perkins, FCCM
Program Administrator
Bureau of Design and Construction

QUALIFICATIONS STATEMENT


Page 5 of 9

- 11. Within the last five (5) years, has any officer or partner of your organization ever been an officer or partner of another organization when it failed to complete a contract?

(Y) _____ (N) X

If so, state when, where and why?

THE PROPOSER ACKNOWLEDGES AND UNDERSTANDS THAT THE INFORMATION CONTAINED IN RESPONSE TO THIS QUALIFICATIONS STATEMENT SHALL BE RELIED UPON BY DISTRICT IN AWARDING THE CONTRACT AND SUCH INFORMATION IS WARRANTED BY PROPOSER TO BE TRUE. THE DISCOVERY OF ANY OMISSION OR MISSTATEMENT THAT MATERIALLY AFFECTS THE PROPOSER'S QUALIFICATIONS TO PERFORM UNDER THE CONTRACT SHALL CAUSE THE DISTRICT TO REJECT THE BID SUBMITTAL, AND, IF AFTER THE AWARD, TO CANCEL AND TERMINATE THE AWARD AND/OR CONTRACT.


Signature Ashley Ramsay-Naile

QUALIFICATIONS STATEMENT

Page 6 of 9

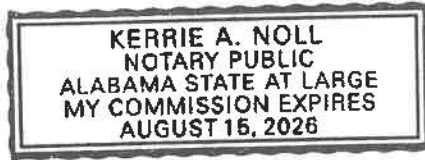
STATE OF Alabama

COUNTY OF Mobile

Sworn to (or affirmed) and subscribed before me this 14th day of November,

20 23, by Ashley Ramsay-Naile.

Physical presence OR Online notarization _____



Kerrie A. Noll
Signature of Notary Public

[STAMP HERE]

State of Alabama

Personally Known OR Produced Identification _____

Type of Identification Produced: _____

WITNESS my hand and official seal.

The undersigned further agrees to the following stipulations of the RFP requirements.

1.LIABILITY

- A. District personnel shall be contacted a minimum of 24 hours prior to any work with the time and location the work is to be performed. In addition, District personnel will/may observe but will not participate in any operations.
- B. CONTRACTOR shall not commence work under this Agreement until it has obtained all insurance required under this paragraph and such insurance has been approved by the DISTRICT nor shall the CONTRACTOR allow any subcontractor to commence work on any subcontract until all similar such insurance required of the subcontractor has been obtained and similarly approved. It shall be the responsibility of the Contractor to comply with all Federal, State, and Local Water Management District Environmental Rules and/or Regulations.

QUALIFICATIONS STATEMENT

Page 7 of 9

- C. Comprehensive General Liability Insurance written on an occurrence basis including, but not limited to coverage for bodily injury and property damage, personal & advertising injury, products & completed operations, and contractual liability. Coverage must be written on an occurrence basis, with limits of liability no less than:
1. Each Occurrence Limit - \$1,000,000
 2. Personal & Advertising Injury Limit - \$1,000,000
 3. General Aggregate Limit - \$2,000,000
 4. Products & Completed Operations Aggregate Limit - \$2,000,000
- D. Workers' Compensation and Employers' Liability Insurance covering all employees, and/or volunteers of the CONTRACTOR engaged in the performance of the Scope of Work associated with this Agreement. In the event any work is sublet, the CONTRACTOR shall require the subcontractors similarly to provide Workers' Compensation Insurance for all the latter's employees unless such employees are covered by the protection afforded by the CONTRACTOR. Coverage for the CONTRACTOR and its subcontractors shall be in accordance with applicable state and/or federal laws that may apply to Workers' Compensation Insurance with limits of liability no less than:
1. Workers' Compensation: Coverage A – Statutory
 2. Employers Liability: Coverage B \$100,000 - Each Accident
\$500,000 Disease – Policy Limit
\$100,000 Disease – Each Employee
- If CONTRACTOR claims to be exempt from this requirement, CONTRACTOR shall provide CITY proof of such exemption along with a written request for CITY to exempt CONTRACTOR, written on CONTRACTOR letterhead.
- E. Comprehensive Auto Liability Insurance covering all owned, non-owned and hired vehicles used in connection with the performance of work under this Agreement, with a combined single limit of liability for bodily injury and property damage no less than:
1. Any Auto (Symbol 1)
Combined Single Limit (Each Accident) - \$1,000,000
 2. Hired Autos (Symbol 8)
Combined Single Limit (Each Accident) - \$1,000,000
 3. Non-Owned Autos (Symbol 9)
Combined Single Limit (Each Accident) - \$1,000,000
- F. Umbrella/Excess Insurance with the limits of liability Insurance no less than \$2,000,000. Coverage must follow the form of General Liability, Auto Liability and Employer's Liability.

QUALIFICATIONS STATEMENT

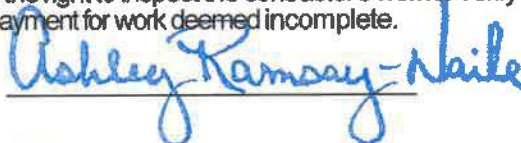
Page 8 of 9

- G. The Coral Springs Improvement District shall be named as an Additional Insured on each of the General Liability policies required herein.
- H. CONTRACTOR shall name the DISTRICT, as an additional insured on each of the General Liability policies required herein and shall hold the DISTRICT, its elected and appointed officers, agents, employees, and instrumentalities harmless on account of claims for damages to persons, property or premises arising out of the services provided hereunder.
- I. Any insurance required of the CONTRACTOR pursuant to this Agreement must also be required of any subcontractor in the same limits and with all requirements as provided herein, including naming the DISTRICT as an additional insured, in any work that is subcontracted unless such subcontractor is covered by the protection afforded by the CONTRACTOR and provided proof of such coverage is provided to DISTRICT. The CONTRACTOR and any subcontractors shall maintain such policies during the term of this Agreement.
- J. The DISTRICT reserves the right to require any other additional types of insurance coverage and/or higher limits of liability it deems necessary based on the nature of work being performed under this Agreement.
- K. The insurance requirements specified in this Agreement are minimum requirements and in no way reduce any liability the CONTRACTOR has assumed in the indemnification/hold harmless section(s) of this Agreement.

2. COMPLETION OF WORK

- A. The district reserves the right to inspect the contractor's work to verify completion of the contract and withhold partial payment for work deemed incomplete.

Signed By:



Title:

President

Dated:

11/14/2023

QUALIFICATIONS STATEMENT

Page 9 of 9

BOARD/CONTRACTOR SIGNED SHEET

Coral Springs Improvement District RFP # 2023-06 approved on January 22, 2024

CORAL SPRINGS IMPROVEMENT DISTRICT

Signature of CSID Witness

Signature of CSID President

Printed Name of CSID Witness

Printed Name of CSID President

Date

CONTRACTOR

CrowderGulf Joint Venture, Inc.

Company

Ashley Ramsay-Naile
Signature

Ashley Ramsay-Naile, President

Name and Title (Printed)

CLIENT REFERENCES

Contractor's Name: CrowderGulf Joint Venture, Inc.

The contractor must provide the following information for three (3) previous clients in which similar scope of services were performed within the last five (5) years. Contractor is responsible for verifying correct phone numbers, email address, and contact information. Public Entities are preferred as references. Failure to provide all three (3) references may deem your submittal non-responsive.

Reference No. 1

Company Name:	Lee County, FL
Location (City, State):	Fort Myers, FL
Date of Service:	10/05/2022-09/05/2023; 09/19/2017-01/14/2018
Contact Person:	Dough Whitehead, Solid Waste Director
Contact Number:	239-533-8917
Email Address:	dwhitehead@leegov.com

Reference No. 2

Company Name:	City of Panama City, FL
Location (City, State):	Panama City, FL
Date of Service:	10/2018-09/15/2020
Contact Person:	Shane Daugherty, Solid Waste Superintendent
Contact Number:	850-872-3172 / 850-814-5396
Email Address:	sdaugherty@panamacity.gov

Reference No. 3

Company Name:	City of Fort Myers, FL
Location (City, State):	Fort Myers, FL
Date of Service:	10/08/2022-04/03/2023; 09/07/2017-12/05/2017
Contact Person:	Denise Finn Procurement Manager / Kevin Anderson, Mayor
Contact Number:	239-321-7242 or 239-980-1488 / 239-321-7020
Email Address:	dfinn@cityftmyers.com / mayoranderson@cityftmyers.com

Additional Information has been provided on these references.

PUBLIC ENTITY CRIMES

Page 1 of 3

Section 287.132-133(3)(a), Florida Statutes, effective July 1, 1989, require that no public entity shall enter into a contract, award of RFP, or transact business in excess of \$10,000.00 with any person or affiliate who has been convicted of a public entity crime. Prior to entering into a sworn statement with the Purchasing Department on form 7088.

A copy of the form is reproduced below. This completed form must be on file prior to the issuing of a Purchasing Order.

**Sworn Statement Under Section 287.133(3)(a),
Florida Statutes on Public Entity Crimes**

THIS FORM MUST BE SIGNED IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICER AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted with RFP 2023-06 Disaster Debris Removal and Disposal Services
(Solicitation Number and Name)
2. This sworn statement is submitted by CrowderGulf Joint Venture, Inc. whose business address is 5629 Commerce Blvd. E Mobile, AL 36619

and (if applicable) it's Federal Employer Identification No. (FEIN) is 01-0626019 (If the entity has no FEIN, include the Social Security Number of the individual signing the sworn statement.

3. My name is Ashley Ramsay-Naile and my relationship to the entity name above is President.

4. I understand that a "public entity crime" as defined in Paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States, including but not limited to, any RFP or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.

5. I understand that "convicted or conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding or fault or a conviction of a public entity crime, with or without adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilty or nolo contendere.

PUBLIC ENTITY CRIMES

Page 2 of 3

6. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:

- A. A predecessor or successor of a person convicted of a public entity crime; or
- B. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.

7. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of the state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.

8. Based on information and belief, the statement, which I have marked below, is true in relation to the entity submitting this sworn statement. **(Please indicate which one of the two statements applies.)**

 X Neither the entity submitting this sworn statement, nor any officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, nor the affiliate of the entity have been charged with and convicted of a public entity crime subsequent to July 1, 1989.

 The entity submitting this sworn statement, or one or more of the officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, have been charged with and convicted of a public entity crime subsequent to July 1, 1989, AND **(Please indicate which of the three additional statement applies below.)**

PUBLIC ENTITY CRIMES

Page 3 of 3

____ There have been proceedings concerning the conviction before a hearing officer of the State of Florida, Division of Administration Hearings. The final order entered by the hearing officer did not place the person or affiliate on the convicted vendor list. **(Please attach a copy of the Final Order)**

____ The person or affiliate was placed on the convicted vendor list. There has been a subsequent proceeding before a hearing officer of the State of Florida, Division of Administration Hearings. The final order entered by the hearing officer determined that it was in the public interest to remove the person or affiliate from the convicted vendor list. **(Please attach a copy of the Final Order)**

 x The person or affiliate has not been placed on the convicted vendor list. **(Please describe any action taken by or pending with the Department of General Services)**

Ashley Ramsay Naile

Signature of Contractor's Authorized Official

Ashley Ramsay-Naile, President

Name and Title of Contractor's Authorized Official

11/14/2023

Date

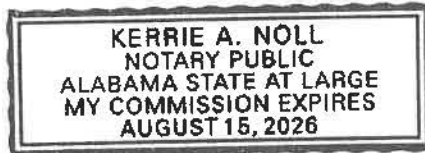
STATE OF Alabama

COUNTY OF Mobile

Sworn to (or affirmed) and subscribed before me this 14th day of November,

2023, by Ashley Ramsay-Naile.

Physical presence x OR Online notarization _____



Kerrie Noll

Signature of Notary Public

[STAMP HERE]

State of Alabama

Personally Known x OR Produced Identification _____

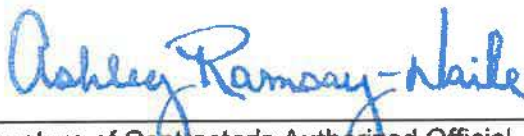
Type of Identification Produced: _____

DRUG-FREE WORKPLACE CERTIFICATION

THE BELOW SIGNED Contractor CERTIFIES that it has implemented a drug-free workplace program. In order to have a drug-free workplace program, a business shall:

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violation of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under quote a copy of the statement specified in subsection 1.
4. In the statement specified in subsection 1, notify the employees that, as a condition of working on the commodities or contractual services that are under quote, the employee will abide by the terms of the statement and will notify the employer of any conviction or plea of guilty or nolo contendere to any violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in, drug abuse assistance or rehabilitation program if such is available in the employee's community, by an employee who is convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign this statement, I certify the Contractor complies fully with the above requirements.



Signature of Contractor's Authorized Official

Ashley Ramsay-Naile, President

Name and Title of Contractor's Authorized Official

11/14/2023

Date



- Home
- Search
- Data Bank
- Data Services
- Help

< Entity Information

CROWDERGULF, LLC Active Registration

Unique Entity ID
TTNUYNSBDQU4

Your registration was activated on 2023-09-25. It expires on 2024-09-20, which is one year after you submitted it for processing. To update or renew your registration, begin from your Entities Workspace.

- 
Validate Entity
Completed
- 
Get Unique Entity ID
Completed
- 
Core Data
Completed
- 
Assertions
Completed
- 
Reps & Certs
Completed
- 
POCs
Completed
- 
Submit
Completed
- 
Processing
Completed
- 
Active
Completed

E-VERIFY FORM UNDER SECTION 448.095, FLORIDA STATUTES

Page 1 of 3

Project Name: DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICESProject No.: RFP# 2023-06

DEFINITIONS:

“Contractor” means a person or entity that has entered or is attempting to enter into a contract with a public employer to provide labor, supplies, or services to such employer in exchange for salary, wages, or other remuneration. “Contractor” includes, but is not limited to, a vendor or consultant.

“Subcontractor” means a person or entity that provides labor, supplies, or services to or for a contractor or another subcontractor in exchange for salary, wages, or other remuneration.

“E-Verify system” means an Internet-based system operated by the United States Department of Homeland Security that allows participating employers to electronically verify the employment eligibility of newly hired employees.

Effective January 1, 2021, Contractors shall register with and use the E-Verify system in order to verify the work authorization status of all newly hired employees. Contractor shall register for and utilize the U.S. Department of Homeland Security’s E-Verify System to verify the employment eligibility of:

- a) All persons employed by a Contractor to perform employment duties within Florida during the term of the contract; and
- b) All persons (including sub vendors/subconsultants/subcontractors) assigned by Contractor to perform work pursuant to the contract with the Coral Springs Improvement District. The Contractor acknowledges and agrees that registration and use of the U.S. Department of Homeland Security’s E-Verify System during the term of the contract is a condition of the contract with the Coral Springs Improvement District; and
- c) Should vendor become the successful Contractor awarded for the above-named project, by entering into the contract, the Contractor shall comply with the provisions of Section 448.095, Fla. Stat., “Employment Eligibility,” as amended from time to time. This includes but is not limited to registration and utilization of the E-Verify System to verify the work authorization status of all newly hired employees. The contractor shall also require all subcontractors to provide an affidavit attesting that the subcontractor does not employ, contract with, or subcontract with, an unauthorized alien. The Contractor shall maintain a copy of such affidavit for the duration of the contract

E-VERIFY FORM UNDER SECTION 448.095, FLORIDA STATUTES

Page 2 of 3

CONTRACT TERMINATION:

- a) If the District has a good faith belief that a person or entity with which it is contracting has knowingly violated s. 448.09 (1) Fla. Stat., the contract shall be terminated.
- b) If the District has a good faith belief that a subcontractor knowingly violated s. 448.095 (2), but the Contractor otherwise complied with s. 448.095 (2) Fla. Stat., shall promptly notify the Contractor and order the Contractor to immediately terminate the contract with the subcontractor.
- c) A contract terminated under subparagraph a) or b) is not a breach of contract and may not be considered as such.
- d) Any challenge to termination under this provision must be filed in the Circuit Court no later than 20 calendar days after the date of termination.
- e) If the contract is terminated for a violation of the statute by the Contractor, the Contractor may not be awarded a public contract for a period of 1 year after the date of termination.

CrowderGulf Joint Venture, Inc.

Name of Company



Signature of Contractor's Authorized Official

Ashley Ramsay-Naile

Print Name of Contractor's Authorized Official

President

Print Title of Contractor's Authorized Official

11/17/2023

Date

E-VERIFY FORM UNDER SECTION 448.095, FLORIDA STATUTES

Page 3 of 3

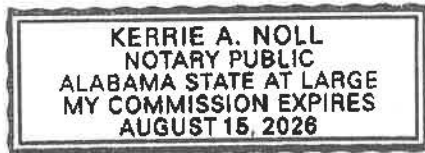
STATE OF Alabama

COUNTY OF Mobile

Sworn to (or affirmed) and subscribed before me this 17th day of November,

20 23, by Ashley Ramsay-Naile.

Physical presence OR Online notarization _____



Kerrie A. Noll
Signature of Notary Public

[STAMP HERE]

State of Alabama

Personally Known OR Produced Identification _____

Type of Identification Produced: _____



Company ID Number: 312220

Information Required for the E-Verify Program	
Information relating to your Company:	
Company Name	CrowderGulf LLC / CrowderGulf Joint Venture, Inc.
Company Facility Address	5629 Commerce Blvd E Mobile, AL 36619
Company Alternate Address	
County or Parish	MOBILE
Employer Identification Number	010626019
North American Industry Classification Systems Code	562
Parent Company	
Number of Employees	20 to 99
Number of Sites Verified for	1 site(s)

CrowderGulf

Disaster Recovery and Debris Management

5629 Commerce Blvd. East
Mobile, AL 36619

Office: (800) 992-6207
Fax: (251) 451-7433

EQUAL EMPLOYMENT OPPORTUNITY

AFFIRMATIVE ACTION PROGRAM

This company is an equal employment opportunity employer. It is the policy of this company to assure that applicants are employed, and that applicants are treated during employment, without regard to their race, religion, sex, color, national origin, age, disability, veteran status, military obligations, genetic information or any other characteristics protected by law. Such action shall include: employment, upgrading, demotion, transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship, pre-apprenticeship, and/or on-the-job-training.

1. Publication and dissemination of this company's written policy of equal employment opportunity.
 - A. Each employee is informed that we are an equal opportunity employer and where our policy is posted.
 - B. Our policy is reviewed annually, or more frequently if required by contract, with all supervisory personnel.
2. Appointment of Equal Employment Officer charged with the responsibility of securing compliance and advising corporate Officials of progress.
 Equal Employment Officer: Mary G. White
 Office #: 251-478-6848
 Email: hr@crowdergulf.com
3. Notification of all recruitment sources that the company, as an equal opportunity employer, solicits referral of qualified applicants without regard to race, religion, sex, color, national origin, age, disability, veteran status, military obligations, genetic information or any other characteristics protected by law.
4. The upgrading and promotion of employees shall be made based on qualifications and ability without regard to race, religion, sex, color, national origin, age, disability, veteran status, military obligations, genetic information or any other characteristics protected by law.
5. We request from all employees, especially minorities and females, that they refer any qualified friends or relatives to us for employment.
6. All company facilities and activities shall be non-segregated.
7. All Advertisements for employment shall contain the statement, "We are an Equal Opportunity Employer".
8. We continuously monitor, control, evaluate, and obtain feedback in regard to the application of our Equal Employment Opportunity policy at all levels.
9. All personnel activities shall be monitored to ensure that this Equal Employment Opportunity policy is being carried out.
10. CrowderGulf complies with all federal and state laws and regulations regarding Equal Employment Opportunity.
11. In succession to the previous EEO Officer, effective Mary G. White was appointed EEO Officer for the company effective 8/15/2011. Any person who believes he or she has been discriminated against should direct their complaint to Mary G. White.

Ashley Ramsay-Nalle
President

SCRUTINIZED VENDOR CERTIFICATION

Page 1 of 2

Certification Pursuant To Florida Statute § 287.135

I, Ashley Ramsay-Naile, President, on behalf of CrowderGulf Joint Venture, Inc.
Print Name and Title Contractor Name

Certify that CrowderGulf Joint Venture, Inc. does not:
Contractor Name

1. Participate in a boycott of Israel; and
2. Is not on the Scrutinized Companies that Boycott Israel List; and
3. Is not on the Scrutinized Companies with Activities in Sudan List; and
4. Is not on the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List; and
5. Has not engaged in business operations in Syria.

Submitting a false certification shall be deemed a material breach of contract. The City shall provide notice, in writing, to the Contractor of the City's determination concerning the false certification. The Contractor shall have ninety (90) days following receipt of the notice to respond in writing and demonstrate that the determination of false certification was made in error. If the Contractor does not demonstrate that the City's determination of false certification was made in error then the City shall have the right to terminate the contract and seek civil remedies pursuant to Florida Statute § 287.135.

Section 287.135, Florida Statutes, prohibits the City from: 1) Contracting with companies for goods or services in any amount if at the time of bidding on, submitting a proposal for, or entering into or renewing a contract if the company is on the Scrutinized Companies that Boycott Israel List, created pursuant to Section 215.4725, F.S. or is engaged in a boycott of Israel; and 2) Contracting with companies, for goods or services over \$1,000,000.00 that re on either the Scrutinized Companies with activities in the Iran Petroleum Energy Sector List, created pursuant to s. 215.473, or are engaged in business operations in Syria

SCRUTINIZED VENDOR CERTIFICATION

Page 2 of 2

As the person authorized to sign on behalf of the Contractor, I hereby certify that the company identified above in the section entitled "Contractor Name" does not participate in any boycott of Israel, is not listed on the Scrutinized Companies that Boycott Israel List, is not listed on either the Scrutinized Companies with activities in the Iran Petroleum Energy Sector List, and is not engaged in business operations in Syria. I understand that pursuant to section 287.135, Florida Statutes, the submission of a false certification may subject the company to civil penalties, attorney's fees, and/or costs. I further understand that any contract with the City for goods or services may be terminated at the option of the City if the company is found to have submitted a false certification or has been placed on the Scrutinized Companies with Activities in Sudan list or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List.

CrowderGulf Joint Venture, Inc.

Name of Company



Signature of Contractor's Authorized Official

Ashley Ramsay-Naile

Print Name of Contractor's Authorized Official

President

Print Title of Contractor's Authorized Official

11/17/2023

Date

CONFLICT OF INTEREST DISCLOSURE FORM

Project Name: DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

Project No.: RFP# 2023-06

DEFINITIONS:

“Conflict of Interest” or **“Interest”** is defined as a situation in which a proposer has, or appears to have, a financial or family relationship with any employee, manager, or Board of Supervisors.

“Financial Relationship” includes involvement of the proposer and the District employee in a current partnership, joint venture, company, or corporation, and any other relationship that could make it appear that the proposer would obtain a monetary benefit if a favorable evaluation was given.

“Immediate Family” is defined as spouse, father, mother, son, daughter, brother, sister, uncle, aunt, first cousin, nephew, niece, grandfather, grandmother, grandson, granddaughter, father-in-law, mother-in-law, son-in-law, daughter-in-law, brother-in-law, sister-in-law, stepmother, stepfather, stepson, stepdaughter, stepbrother, stepsister, half-brother or half-sister, or domestic partner.

1. We certify that we do not have a conflict of interest because of any financial relationship or other interest with any immediate family member of the District Board Member and/or Employee.
2. We certify that we will not solicit or accept gratuities, favors, or anything of monetary value from any District Board Member and/or Employee.
3. We certify to the best of our knowledge that we have not had discussions, conversations, offers, agreements, or arrangements for future employment with our company for any District Board Member and/or Employee.
4. We certify to the best of my knowledge that we have no financial relationship of any kind with any District Board Member and/or Employee, which might appear to create a conflict of interest.
5. We certify that our SBE firm(s) do not have any conflict of interest.

CrowderGulf Joint Venture, Inc.

Name of Company

Ashley Ramsay-Naile
Signature of Contractor's Authorized Official

Ashley Ramsay-Naile

Print Name of Contractor's Authorized Official

President

Print Title of Contractor's Authorized Official

11/17/2023

Date

NON-COLLUSION OATH

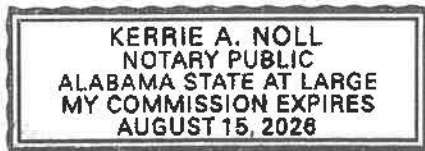
Before me, the Undersigned, a Notary Public, for and in the County and State aforesaid, personally appeared: Ashley Ramsay-Naile and made oath that the Contractor herein, its agents, servants, and/or employees, to the best of its knowledge and belief, have not in any way colluded with anyone for and on behalf of the Contractor, or themselves, to obtain information that would give the Contractor an unfair advantage over others, nor have they colluded with anyone for and on behalf of the Contractor, or themselves, to gain any favoritism in the award of the contract.

Ashley Ramsay-Naile
Affiant Signature

STATE OF Alabama
COUNTY OF Mobile

Sworn to (or affirmed) and subscribed before me this 17th day of November, 2023, by Ashley Ramsay-Naile.

Physical presence OR Online notarization _____



[STAMP HERE]

Kerrie Noll
Signature of Notary Public

State of Alabama

Personally Known OR Produced Identification _____

Type of Identification Produced: _____

GOOD FAITH AFFIDAVIT

I hereby propose to provide the services requested in the District's RFP and, if awarded, enter into a contract with the District. I agree that the terms and conditions of the District's RFP shall take precedence over any conflicting terms and conditions submitted with my proposal and agree to abide by all conditions of the RFP. I acknowledge that the District may not accept the proposal due to any exceptions.

I certify that all information contained in my proposal is truthful to the best of my knowledge and belief. I further certify that I am duly authorized to submit this proposal on behalf of the company as its agent and that the company is ready, willing, and able to perform if awarded a contract.

I further certify, under oath, that this proposal is made without prior understanding, agreement, connection, discussion or collusion with any other person, company or corporation submitting a proposal for the same product or service; no gratuities, gifts or kick-backs were offered or given by the Contractor or anyone on its behalf to gain favorable treatment concerning this procurement; no elected official, employee or agent of the District or of any other company is interested in said proposal; and that the undersigned executed this affidavit with full knowledge and understanding of the matters therein contained and was duly authorized to do so.

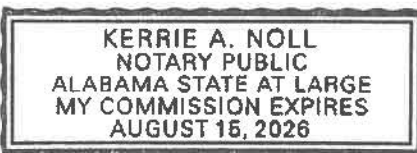
Ashley Ramsay-Naile
Affiant Signature

STATE OF Alabama
COUNTY OF Mobile

Sworn to (or affirmed) and subscribed before me this 17th day of November,
2023
2022, by Ashley Ramsay-Naile via

Physical presence X OR Online notarization _____

Kerrie A. Noll
Signature of Notary Public

[STAMP HERE] 

State of Alabama

Personally Known X OR Produced Identification _____

Type of Identification Produced: _____



3111 West Dr Martin Luther King Jr Boulevard, Suite 350
Tampa, FL 33607

813.498.1183 office
813.464.7807 fax

www.sspins.com

April 25, 2023

RE: CrowderGulf Joint Venture, Inc.
Status of Bondability

To Whom It May Concern:

Sterling Seacrest Pritchard is proud to represent CrowderGulf Joint Venture, Inc. We consider them to be a premier contractor in their field and we do not hesitate to recommend them for your project needs.

Travelers Casualty and Surety Company of America has an A.M. Best rating of "A++, XV" and provides a bonding program to CrowderGulf Joint Venture, Inc. with single bond limits up to \$250,000,000 and an aggregate program of \$1,000,000,000. These limits are not to be construed as maximums but are established to handle the daily needs of our client.

As always, Travelers Casualty and Surety Company of America reserves the right to perform standard underwriting at the time of any bond request. This includes, but will not be limited to, the acceptability of the contract documents, bond forms and project financing. We assume no liability for any reason if we do not execute the bonds as requested. This letter is not an assumption of liability, nor should it be considered a bid, payment, or performance bond. If you should have any questions, please do not hesitate to contact us.

Sincerely,

Sterling Seacrest Pritchard

A handwritten signature in blue ink, appearing to read "James C. Congelio".

James C. Congelio





January 4, 2023

RE: Bank Reference for Crowder Gulf, LLC and Crowder Gulf Joint Venture, Inc.

Please consider this letter as verification that Crowder Gulf, LLC and its wholly owned entity, Crowder Gulf Joint Venture, Inc., are one of Regions Bank's valued customers. Regions is privileged to have serviced the operating accounts of the companies since 1987, with all accounts handled in an exemplary manner.

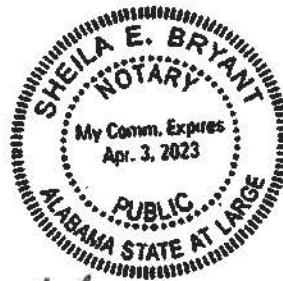
The company currently maintains balances in the mid seven figures and a line of credit in the amount of \$150,000,000.00.

If you have any questions, please contact me at 251-438-8059.

Sincerely,

A handwritten signature in black ink, appearing to read "Scottie Green", with a long horizontal flourish extending to the right.

**Scottie Green
Vice President
Commercial Banking
scottie.green@regions.com**



A handwritten signature in black ink that reads "Sheila E. Bryant" followed by the date "1-4-2023".

11 N Water Street, Mobile, Alabama 36602

BID OPENING SCRIPT

Hello, my name is Danielle Keira-Cancel, Procurement Manager for CSID. Also present in this room is: **(have everyone in room introduce themselves)**.

Today is Thursday, November 30, 2023 and the time is 10:02 am EST. We are here for the Bid Opening of RFP# 2023-06 Disaster Debris Removal and Disposal Services. This meeting is being recorded.

There were 2 addenda issued for solicitation. Failure to acknowledge these documents may result in your bid response being deemed non-responsive.

I will read the names of the companies who have successfully submitted a bid for the solicitation. This process does not constitute an award or a recommendation for award. After this bid opening, points will be determined by the Procurement Manager for completeness and weighted points for submitted price proposal. These results will be forwarded to the Evaluation Committees for an award recommendation. It is anticipated that a recommendation will be submitted to the District Board on January 22, 2024.

Coral Spring Improvement District has received responses from the following companies in no particular order: **(Read names of all companies along with proposed price)**

Remember: We are still under the Cone of Silence and District personnel have been instructed not to answer any questions. All communication regarding this solicitation should continue to be directed to the Procurement Manager at daniellec@csid.org

We want to thank you for submitting your bids.

This concludes the bid opening for RFP# 2023-06 Disaster Debris Removal and Disposal.

The time is now 10:10 am EST.

EQUIPMENT	PRICE	UNIT
ATV (All Terrain Vehicles)		Hour
Bobcat, Skid-Steer Loader (Mini-Loader)		Hour
Backhoe, Wheel Loader, 1.0 - 1.5 CY		Hour
Backhoe, Extend-A-Hoe (Forklift)		Hour
Bucket Truck, 50' - 70'		Hour
Crane, Clam Bucket for 50 Ton		Hour
Crane, Winch Hydraulic w/ Cable for 3 & 5 yd Loader		Hour
Crane, 50 Ton w/ 90' Boom		Hour
Dozer, CAT 04		Hour
Dozer, CAT 06		Hour
Dozer, CAT D6 XL		Hour
Dozer, CAT D7		Hour
Dozer, CAT D8		Hour
Dump Trailer, Demo +/-50 yds & Tractor		Hour
Dump Self Loader Grapple Truck Mack 50 Yds		Hour
Dump Truck Tandem 18-29 yds		Hour
Dump Truck Tandem 30-40 yds		Hour
Dump Truck Tandem 41-50 yds		Hour
Dump Truck Tandem 51-100 yds		Hour
Dump Walking Floor 100 yd Trailer with Tractor		Hour
Grapple Truck, Mack DM688S, self-loader, end-dump		Hour
Grapple Truck Mack for Loading		Hour
Equipment Transport Trailer & Tractor 55 ton		Hour
Excavator - 1 yd		Hour
Excavator - 2 yds		Hour
Excavator - 3 yds		Hour
Excavator - 4 yds		Hour
Excavator w/ Longstick 60,000		Hour
Excavator Wood Shear Attachment		Hour
Mower, Boom Flail		Hour
Motor Grader		Hour
Tracked Loader, Cat 955		Hour
Tractor w/box blade		Hour
Water Truck (2000 gallon)		Hour
TOTAL DOLLAR AMOUNT		

This proposal price form submitted in any other format shall not be accepted

FORESTRY EQUIPMENT	PRICE	UNIT
Tigercat Feller Buncher (tree felling and selective cut applications)		Hour
Excavator (with safety shields) Backhoe 60,000		Hour
Excavator (with safety shields) w/ Hydraulic Grapple & Thumb		Hour
Excavator (with safety shields) with Sheer		Hour
Excavator (with safety shields) w/ Longstick 60,000		Hour
Excavator (with safety shields) PT 76		Hour
Grinder, DZ 1000 HP Tub Grinder		Hour
Grinder, DZ 1000 HP Horizontal Grinder		Hour
Chipper, Bandit - 14 inch		Hour
Chipper, Whole Tree -18 inch 330 hp Knuckle Boom		Hour
Chainsaw, Medium & Large		Hour
TOTAL DOLLAR AMOUNT		

MARINE RESOURCES	PRICE	UNIT
Barge Single 12' x 40/50'		Hour
Barge 30' x 150'/200' (mobilization in \$19,000)		Day
Self propelled barge 150 HP 12x30		Hour
Push/Tug Boat 300 to 450 HP w/rower		Hour
Push/Tug Boat 50 to 150 HP		Hour
Push/Tug Boat w/Tower 150 HP		Hour
Work Boats+/- 50 HP		Hour
Rigging Cable		Hour
Diver w/Equipment (2-person crew)		Hour
Licensed Scuba Diver w/Gear		Hour
Scuba Bottle Refill (Air)		Each
Mats (each)		Hour
TOTAL DOLLAR AMOUNT		

This proposal price form submitted in any other format shall not be accepted

TRANSPORTATION VEHICLES	PRICE	UNIT
Pickup Truck, 1/2 Ton		Hour
Pickup Truck, 1 Ton		Hour
Box Truck, 3/4 Ton		Hour
Utility Van 3/4 Ton		Hour
Passenger Van, 9 passenger		Hour
Passenger Car, full size		Hour
Flatbed Trailer		Hour
TOTAL DOLLAR AMOUNT		

MISCELLANEOUS EQUIPMENT/SERVICES	PRICE	UNIT
Office Trailer 20' with Air Conditioner		Day
Winch Boom for 5 yd Loader		Hour
Traffic control vest, cones, flags, barrels. (lump sum)		LS
1 yd Rake & Grapple		Hour
3 yd Rake & Grapple		Hour
4 yd Rake & Grapple		Hour
5 yd Rake & Grapple		Hour
Fuel (2000 gallon)/Service Truck with operator (less fuel)		Hour
Fuel (800 gallon)/Service Truck with operator (less fuel)		Hour
Aggregate Hopper/Feeder, 8x14 feet (800/1100 Tons/Hr.)		Hour
Vibrating Grizzly Screening Rack		Hour
Conveyor System, 100 feet (1000 Tons/Hr.)		Hour
Metal Cutting Torches		Hour
Mechanized Broom		Hour
Arrow Board		Hour
Lightboard Generator		Day
Sign Board		Hour
Sign & Cones		Hour
Water Pump & Hose (suction and 25' discharge)		Hour
Catch Basin/Storm Drain Cleaning (up to 10 VF)		Each
TDSR custom steel inspection towers		Day
TOTAL DOLLAR AMOUNT		

This proposal price form submitted in any other format shall not be accepted

POWER SOURCES - RATE SCHEDULE	Rate Per		
	Month	Week	Day
Generator, 15 kW			
Generator, 25 kW			
Generator, 56 kW			
Generator, 100 kW			
Generator, 125 kW			
Generator, 150 kW			
Generator, 175 kW			
Generator, 250 kW			
Generator, 320 kW			
Generator, 500 kW			
Generator, 800 kW			
TOTAL DOLLAR AMOUNT			

PERSONNEL	PER HOUR	OVER TIME
Clerical		
Truck Driver		
Climber w/gear		
Equipment Operator		
Field hazardous material manager		
Field hazardous material technician		
Asbestos inspector		
Laborer		
Project Foreman		
Project Manager		
Security Personnel		
Traffic Control Personnel		
Operator w/ chainsaw		
Certified Arborist		
Crew leader		
Superintendent		
Supervisor		
Safety/QC Manager		
Push/Tug Boat Captain		
Diver w/Equipment (2-person crew)		
Mechanic w/ truck and tools		
TOTAL DOLLAR AMOUNT		

This proposal price form submitted in any other format shall not be accepted

ITEM	TYPE OF WORK/DESCRIPTION OF SERVICES	COST	UNIT
1.	ROW Debris Collection Load and haul vegetative, mixed, construction, and demolition debris to debris management site or final disposal.		
1a	0 to 15 miles	\$	Cubic Yard
1b	>15 to 30 miles	\$	Cubic Yard
1c	>30 to 60 miles	\$	Cubic Yard
1d	>60 miles	\$	Cubic Yard
1e	Haul to Temporary Debris Aggregation Site (TDAS) (0 to 15 miles)	\$	Cubic Yard
2.	White Goods		
2a	Remove and transport from ROW to DMS	\$	Per Unit
2b	Remove and transport from ROW to Recycling Facility or approved disposal facility	\$	Per Unit
2c	Transport from DMS to Recycling Facility or approved disposal facility	\$	Per Unit
2d	Freon Removal / Recycling and Management	\$	Per Unit
3.	Special Waste		
3a	Electronic Waste (e-Waste) removal from ROW and dispose of at County approved site.	\$	Per Unit
3b	Hazardous Waste removal from ROW and dispose of at County approved site.	\$	Per Drum (55 GAL)
3c	Derelict vehicle removal, transfer/tow of typical passenger car/truck/van	\$	Each
3d	Derelict vehicle removal and transportation to secure storage site. (Land)		
3d1	1 foot to 10 feet (average width)	\$	Per Linear Ft
3d2	10.1 feet to 20 feet (average width)	\$	Per Linear Ft
3d3	20.1 feet to 35 feet (average width)	\$	Per Linear Ft
3d4	Greater than 35 feet (average width)	\$	Per Linear Ft
3e	Derelict vehicle removal and transportation to secure storage site. (Marine)		
3e1.	1 foot to 10 feet (average width)	\$	Per Linear Ft
3e2.	10.1 feet to 20 feet (average width)	\$	Per Linear Ft
3e3.	20.1 feet to 35 feet (average width)	\$	Per Linear Ft
3e4.	Greater than 35 feet (average width)	\$	Per Linear Ft
3f	Operation of secure storage site for derelict vehicles/vessels.	\$	Per Month
3g	Vessel and Vehicle Fluids Management - draining/removal of fluids from vessel/vehicle, storage of fluids and transportation to a disposal/recycling facility	\$	Each
3h	Vessel and Vehicle Hazardous Materials Management - removal of hazardous materials from vessel/vehicle, (e.g. batteries) storage of same and transportation to a disposal/recycling facility	\$	Each
3i	Crushing of Vessels for Disposal	\$	Per Foot
3j	Waterway Debris Removal from water less than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts		
3j1	Land	\$	Cubic Yard
3j2	Marine	\$	Cubic Yard
3k	Waterway Debris Removal from water more than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts		
3k1	Land	\$	Cubic Yard
3k2	Marine	\$	Cubic Yard
3l	Removal and disposal of animal carcasses	\$	Per Pound
3m	Removal and destruction/disposal of putrescent debris	\$	Per Pound
3n	Tire removal and disposal or recycle	\$	Each
4.	Concrete Removal Load and haul broken concrete from the ROW and dispose at County approved site.		
4a	0 to 15 miles	\$	Cubic Yard
4b	>15 to 30 miles	\$	Cubic Yard
4c	>30 to 60 miles	\$	Cubic Yard
4d	>60 miles	\$	Cubic Yard
5.	Soil, Mud, Silt or Sand Load from location and dispose at County approved site.		
5a	0 to 15 miles	\$	Cubic Yard
5b	>15 to 30 miles	\$	Cubic Yard
5c	>30 to 60 miles	\$	Cubic Yard
5d	>60 miles	\$	Cubic Yard

This proposal price form submitted in any other format shall not be accepted.

5e	Screening & Collection: Removal and Screening of debris-laden sand from public property, stockpiling debris at DMS, and replacing screened sand at County designated location.	\$	Cubic Yard
6.	Hazardous Stump Remove from ROW or public property and transportation to DMS or final disposal.		
6a	24" to 48" diameter	\$	Each
6b	>48" diameter	\$	Each
6c	Backfill - supply and placement of clean fill dirt into holes created by stump removal in the ROW	\$	Cubic Yard
6d	Sod - supply and placement with St. Augustine Sod	\$	Square Foot
7.	Hazardous Trees (leaning or damaged) Remove from ROW or public property with trunk measured at DBH transportation to DMS or final disposal.		
7a	6" to 24"	\$	Each
7b	>24" to 48"	\$	Each
7c	>48"	\$	Each
7d	Removal of hazardous hanging limbs from ROW or public property that are greater than 2 inches	\$	Per Tree
8.	Demolition of structures Structure demolition with construction and demolition debris loaded at the designated work zone and hauled to an approved County landfill. Successful proposer shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, e-waste and household hazardous waste for ROW collection. Does not include removal of concrete slabs.		
8a	0 to 15 miles one-way haul	\$	Cubic Yard
8b	>15 to 30 miles one-way haul	\$	Cubic Yard
8c	>30 to 60 miles one-way haul	\$	Cubic Yard
8d	>60 miles one-way haul	\$	Cubic Yard
9.	Demolition of structures Structure demolition with regulated asbestos containing (RACM) construction and demolition debris loaded at the designated work zone and hauled to an approved Type I/II landfill. Successful proposer shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, e-waste and household hazardous waste for ROW collection. Does not include removal of concrete slabs.		
9a	0 to 15 miles one-way haul	\$	Cubic Yard
9b	>15 to 30 miles one-way haul	\$	Cubic Yard
9c	>30 to 60 miles one-way haul	\$	Cubic Yard
9d	>60 miles one-way haul	\$	Cubic Yard
10.	RACM removal from safe-to-enter structures prior to demolition commencement. Removal will include identification through sampling, removal of, containment, proper transfer and disposal, and post removal sampling/monitoring necessary to clear the structure.		
10a	Pre-demolition removal of RACM from safe-to-enter structures	\$	Square Foot
10b	Pre-demolition removal of RACM from safe-to-enter structures	\$	Pound
11.	Air-quality monitoring and controls necessary to reduce or mitigation increased particulate matter concentration and exposure. To include but not limited to providing wate, hoses, and other supplies necessary to reduce impacts to the surrounding environment		
11a	Air monitoring and controls	\$	Per Site/ Per Day
12.	Processing/Reducing Debris & Debris Site Management		
12a	<u>Grinding / Chipping</u> Managing, accepting, processing, and reducing vegetative debris through grinding	\$	Cubic Yard
12b	<u>Burning</u> Managing, accepting, processing, and reducing vegetative debris through burning	\$	Cubic Yard
12c	Processing and/or compacting C&D materials and mixed debris, based on incoming cubic yards	\$	Cubic Yard
12d	Processing and/or compacting concrete materials and masonry, based on incoming cubic yards	\$	Cubic Yard
12e	Debris Management Site (DMS) Management, includes the cost of site preparation, site management, acceptance, erosion control, and site closeout based on incoming cubic yards	\$	Cubic Yard
13.	Final Disposal Disposal Fees shall be passed through to the county without markup		
13a	Load and Transport processed vegetative debris from DMS to final disposal		
13a1	0 to 30 miles	\$	TON (Default)
13a2	>30 to 60 miles	\$	TON (Default)

This proposal price form submitted in any other format shall not be accepted.

13a3	>60 miles	\$	TON (Default)
13b	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal		
13b1	0 to 30 miles	\$	TON (Default)
13b2	>30 to 60 miles	\$	TON (Default)
13b3	>60 miles	\$	TON (Default)
13c	Load and Transport processed vegetative debris from DMS to final disposal		
13c1	0 to 30 miles	\$	Cubic Yard
13c2	>30 to 60 miles	\$	Cubic Yard
13d3	>60 miles	\$	Cubic Yard
13d	Load and Transport processed vegetative debris from DMS to final disposal		
13d1	0 to 30 miles	\$	Cubic Yard
13d2	>30 to 60 miles	\$	Cubic Yard
13d3	>60 miles	\$	Cubic Yard
13e	Load and Transport processed hazardous waste from DMS to final disposal		
13e.1	0 to 30 miles	\$	Pound
13e.2	>30 to 60 miles	\$	Pound
13e.3	>60 miles	\$	Pound
Total Dollar Amount			

This proposal price form submitted in any other format shall not be accepted.

BIDDER'S PRICING CERTIFICATION

In witness whereof, the Bidder has executed this Proposal Price Form for RFP# 2023-06

this ___ day of _____, 20_____.

Signature of Individual/Title

Witness

Printed Name of Individual

ACKNOWLEDGMENT

STATE OF _____

COUNTY OF _____

Sworn to (or affirmed) and subscribed before me this _____ day of _____,
20_____, by _____.

Physical presence _____ OR Online notarization _____

Signature of Notary Public

[STAMP HERE]

State of _____

Personally Known _____ OR Produced Identification _____

Type of Identification Produced: _____



ADDENDUM NO. 1

RFP# 2023-06

DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

THIS ADDENDUM SHALL MODIFY AND BECOME A PART OF THE ORIGINAL ITB DOCUMENT. THE FOLLOWING CLARIFICATIONS, CHANGES, ADDITIONS, AND/OR DELETIONS ARE HEREBY MADE PART OF THE CONTRACT DOCUMENTS FOR RFP 2023-06 DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

TO ALL PROSPECTIVE PROPOSERS

Words ~~stricken~~ are deletions; Words underlined are additions to this RFP

Cover Page

Responses Due: ~~November 28, 2023~~ November 30, 2023 @ 10:00 AM Eastern Time (ET)

1.3 Schedule

	Date	Time
Public Advertisement	October 16, 2023 October 23, 2023	
Release Date/Time	October 16, 2023	12:00 PM
Mandatory Pre-Bid Meeting Date/Time:	October 24, 2023	10:00 AM
Written Questions and Inquires are Due on or Before:	November 1, 2023	3:00 PM
Addenda as Responses to Questions Shall be Issued on or Before:	November 7, 2023 November 9, 2023	
Bid Submission Deadline Date/Time	November 28, 2023 <u>November 30, 2023</u>	10:00 AM
Evaluation Committee Meeting	December 14, 2023	10:00 AM
Presentation Meeting (n/a)		
Recommendation for Award	January 22, 2024	

<End of Document>



ADDENDUM NO. 2

RFP# 2023-06

DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

THIS ADDENDUM SHALL MODIFY AND BECOME A PART OF THE ORIGINAL ITB DOCUMENT. THE FOLLOWING CLARIFICATIONS, CHANGES, ADDITIONS, AND/OR DELETIONS ARE HEREBY MADE PART OF THE CONTRACT DOCUMENTS FOR RFP 2023-06 DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

TO ALL PROSPECTIVE PROPOSERS

Words ~~stricken~~ are deletions; Words underlined are additions to this RFP

Questions from Paulino Ortiz – Ceres Environmental Operations

- 1) Is there an existing contract similar to this in place or previously in place?
- 2) Are the bid tabulations available?

Yes, please see existing contracts with Arbor Tree Land Inc and Phillips & Jordan attached to this addendum. The bid tabulation from the board meeting held on June 19, 2017 has also been attached to this addendum.

Questions from Paulino Ortiz – Ceres Environmental Operations

- 3) When was the last time the City had a contract activation for Debris Removal? How many CYs were removed?

The District activated with Phillips & Jordan in 2017 for Hurricane Irma. Approximately 4,000 Cubic Yards were removed.

- 4) Has the city determined which landfill(s) can be used? If so, please provide locations.

The District does not dictate specific landfills, only caveat is to use a FEMA approved site.

- 5) Has the city determined where possible DMS will be? If so, please provide locations.

As stated in our pre-bid meeting, DMS will be our facility 10300 NW 11th manor, we are permitted via Broward county.

- 6) Will annual contract price increases based on Consumer Price Index (CPI) be allowed?

No, pricing will be held for the duration of the contract and any extensions.

- 7) Will there be a public bid opening? And if so, can you please provide call in #, zoom/Webex link or similar for the responding bidders to be present?

Yes, the public bid opening will be held in the Board Room (in-person only) at the Coral Springs Improvement District on November 28, 2023, at 10:00am. The address is 10300 NW 11th Manor, Coral Springs, FL 33071. Please see the cover page of the bid document.

- 8) Please confirm that the required forms do not count against the 75 page limit.

The seventy-five (75) page limit does **not** include the required forms. Please see page 14, **Page Limits**, of the bid document.

- 9) The city is requesting a Senior Grant Consultant and Grant Specialist to be included in key personnel however those roles usually fall to the contracted monitoring firm. Will the City please confirm if the debris removal contractor will need to include those roles in key personnel?

The District will no longer require these key roles. Please see deletion below.

Page 15 Section 2.9 Proposal Layout – **Section 3 – Key Personnel**

Provide an organization chart and brief one (1) page resumes for all key project personnel. This should include at a minimum the ~~Senior Grant Consultant, Grant Specialist~~, Project Manager, Operations Manager(s), Data Manager, GIS Analyst, and Environmental Specialist. (20-page limit)

- 10) The scope of work dictates that the debris resulting from the removal of hazardous trees and hanging limbs will have a unit rate per tree which includes hauling the resulting debris to DMS or final disposal site. This would require collection trucks to follow the tree removal crews and ONLY pick up debris from their work, thereby skipping piles of debris and leaving it on the street to be picked up by another collection truck. If there is a major event, collection trucks will be more efficiently used if they could travel the ROW and pick up ALL debris rather than skipping piles and only following the tree crew. This also means that all resulting debris will have to be staged separately at the DMS to insure no comingling of debris is allowed. There will be a need for additional equipment to manage the site segregated for hazardous tree work or there will be lost time in moving equipment between the two areas. Limited Debris Management Sites, their size and locations often make this scenario extremely difficult The typical method is to price hazardous trees and hanging limbs at a “cut only” rate and to place the resulting debris in the ROW for collection as vegetative debris. This method frees up collection trucks and expedites the collection process. Will the City consider changing the scope to allow for the debris from removing hazardous leaning trees and hanging limbs to be placed in the ROW to be collected and paid for as regular vegetative debris?

The pricing sheet has been revised and attached to this addendum

11) Is there an equation that will be used to score each proposer's pricing?

Yes, please see page 13 of the bid document under **Scoring for Price/Fee Structure**

12) Will the District provide a form to complete for the Equal Employment Opportunity Certification?

No, the District will not certify or require affidavits for adherence to Equal Employment Opportunity during the performance of this contract. By entering into a contract with the District, the contracted vendor agrees to adhere to Equal Employment Opportunity rules and regulations. Please see page 39 of the bid document **Section 6.0 Special FEMA Provisions – 6.1 Equal Employment Opportunity.**

Arbor Tree Land, Inc.

Project 2017-11

Fund 001

Backup contract...disaster debris removal and disposal services

6/19/2017 thru 12/31/2020

**(with an option by the District to renew
for 3 additional 1-year periods)**

Date Approved...06-19-2017

CORAL SPRINGS IMPROVEMENT DISTRICT

Contract Documents and Specifications

PROJECT: PROJECT NO. 2017-11
Disaster Debris Removal and Disposal Services

DATE: April 28, 2017

OWNER: **CORAL SPRINGS IMPROVEMENT
DISTRICT**
10300 N.W. 11th Manor
Coral Springs, Florida 33071

REPRESENTATIVE: David McIntosh
10300 N.W. 11th Manor
Coral Springs, Florida 33071
Phone 954-796-6614
FAX 954-757-4850

*Coral Springs Improvement District
RFP for Disaster Debris Removal and Disposal Services*

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EXHIBITS

- Exhibit A: Price Proposal Form
- Exhibit B: Addendum Acknowledgement
- Exhibit C: References
- Exhibit D: Drug Free Workplace Certification
- Exhibit E: Exceptions to the Solicitation Form
- Exhibit F: Equal Employment Opportunity Certification
- Exhibit G: Compliance with Illegal Immigration Act
- Exhibit H: Non-Collusion Oath
- Exhibit I: Good Faith Affidavit
- Exhibit J: Mandatory SBE Subcontract Requirements Form
- Exhibit K: Certificate of Insurance Form
- Exhibit L: Additional Provisions for FEMA Related Projects
- Exhibit M: Affidavit of Public Entity Crimes

1.8 GENERAL PROVISIONS

1.1 Purpose

The Coral Springs Improvement District, hereinafter referred to as the "District", is seeking proposals from licensed debris contractors [hereinafter, referred to as Respondent(s)] for the provision of Disaster Debris Removal, Services for the benefit of the District. The following apply to this request for proposal: General Provisions (Section 1.0); Background Information (Section 2.0); Scope of Services (Section 3.0); Proposal Requirements and Organization (4.0); District Selection Procedures (Section 5.0); Evaluation Process and Award (Section 6.0); Professional Responsibility (Section 7.0); General Terms and Conditions (Section 8.0); and Exhibits: Price Proposal Form, Verifiable References Form, Drug Free Workplace Form, Public Record Declaration or Claim of Exemption Form, Equal Employment Opportunity Certification Form, Compliance with Illegal Immigration Act Form, Non-Collusion Oath, Good Faith Affidavit, Mandatory SBE Subcontract Requirements Form and Certificate of Insurance Form.

1.2 Proposal Submission

Proposals must be submitted with all required forms. Failure to comply may preclude consideration of the proposal by the District. Each Respondent is responsible for full and complete compliance with all laws, rules and regulations which may be applicable.

Respondents desiring to provide services as described herein shall submit proposals as follows:

- an original submittal;
- an electronic copy (pdf format); and
- Seven (7) submittal copies

NOTE: If a respondent believes that any portion of your response is exempt from disclosure as a public record, that exempt material must be submitted in a separate envelope with the required 7 copies and a separate electronic file. This envelope must be clearly identified as "PUBLIC RECORDS EXEMPT," per Section 1.10 Proprietary Information.

Proposals shall be sealed and proposers should indicate on the outside label of their proposal package the following information:

1. RFP Number and Title
2. Date of Opening
3. Name of Proposer

All proposals must be delivered no later than 11:00 a.m., Thursday, May 11, 2017, to the attention of:

HAND DELIVER OR MAIL TO:
Coral Springs Improvement District
10300 NW 11th Manor
Coral Springs Florida 33071

LATE PROPOSALS WILL NOT BE CONSIDERED.

Upon submission, all proposals become the property of the District which has the right to use any or all ideas presented in any proposal submitted in response to this

Request for Proposal (RFP), whether or not the proposal is accepted. All work papers/products developed as part of the contract performance become property of the District upon termination or completion of the provision of services. The cost for development of the written proposal and the oral presentation are entirely the obligation of the Respondent and shall not be chargeable in any manner to the District.

1.3 Acceptance/Rejection of Proposals

The District reserves the right to reject any proposal which may be considered irregular, show serious omission, unauthorized alteration of form, unauthorized alternate proposals, incompletes or unbalanced proposals or irregularities of any kind. Submittal requirements of this Request for Proposals are for evaluation and selection purposes only. The District may allow alterations, modifications, or revisions to individual elements of the successful proposal at any time during the period of the contract which results from this Request for Proposals. The District reserves the right to accept or reject any or all proposals in whole or in part, with or without cause, to waive technicalities, or to accept proposals or portions thereof which, in the District's judgment, best serve the interests of the District, or to award a contract to the next most qualified Respondent if a selected Respondent does not execute a contract within thirty (30) days after the award of the proposal. The thirty-day (30) time period may be extended an additional twenty (20) days where the selected Respondent is unavailable during the initial thirty-day period.

1.4 Consideration of Proposals

Proposals will be considered from Respondents normally engaged in providing and performing services as specified herein. The Respondent must have adequate organization, facilities, equipment and personnel to ensure prompt and efficient service to the District. The District reserves the right to inspect the facilities and organization or to take any other action necessary to determine ability to perform in accordance with specifications, terms and conditions before recommending any award.

1.5 Proposal Withdrawal

Any Respondent may withdraw his proposal by email, fax or written request at any time prior to the scheduled closing time for receipt of proposals. Any proposals not so withdrawn shall constitute an irrevocable offer, for a period of ninety (90) days, to provide the District the services as set forth in Section 3.0, Scope of Services, or until one or more of the proposals has been awarded.

1.6 Non-Warranty of Request for Proposals

Due care and diligence has been used in preparing this Request for Proposal. The District shall not be responsible for any error or omission in this Request for Proposal, nor for the failure on the part of the Respondents to ensure that they have all information necessary to affect their proposals.

1.7 Request for Clarification

The District reserves the right to request clarification of information submitted and to request additional information of one or more Respondents, either orally or in writing.

1.8 Inquiries/Questions

After thoroughly reading this Request for Proposals and Exhibits, Respondents may direct questions, in writing only, to:

David McIntosh
Coral Springs Improvement District
10300 NW 11th Manor
Coral Springs FL 33071
Facsimile: 954-757-4850
Email: DavidM@fladistricts.com

1.8.1 Any Respondent in doubt as to the true meaning of any part of the Request for Proposal or related documents may submit a written request to the District, at the address indicated above, at least ten (10) days prior to closing date set for receipt of proposals to be considered for a response. Any interpretation to a respondent will be made only by addendum duly issued. Oral answers will not be binding.

1.9 Contact with the Evaluation Committee (Board of Supervisors)

To ensure fair consideration for all Respondents, the District prohibits communication to or with any department, employee, elected official, or anyone evaluating or considering the proposals during the submission process, except as provided in Section 1.9.1. Additionally, the District prohibits communications initiated by a Respondent to any department, employee, elected official, or anyone evaluating or considering the proposals prior to the time an award

*Coral Springs Improvement District
RFP for Disaster Debris Removal and Disposal Services*

decision has been made.

1.9.1 Any communication between Respondent and the District will be initiated by the District Manager in order to obtain information or clarification needed to develop a proper, accurate evaluation of the proposal. Communications initiated by a Respondent to anyone other than the designated District Representative may be grounds for disqualifying the offending Respondent from consideration of award of the proposal being evaluated and/or any future proposal.

1.9.2 It will be the responsibility of the Respondent to contact the District Representative prior to submitting a proposal to ascertain if any addenda have been issued, to obtain all such addenda and to return executed addenda with the proposal.

1.10 Proprietary Information

Responses to this Request for Proposals upon receipt by the District become public records subject to the provisions of Public Records Law. If you believe that any portion or all of your response is confidential or proprietary, or otherwise exempt from disclosure as a Public Record, you should clearly assert such exemption and state the specific legal authority for the asserted exemption. All material that designated as exempt from Chapter 119 must be submitted in a separate envelope, clearly identified as "PUBLIC RECORDS EXEMPT" with your name and the proposal number marked on the outside. Furthermore, you must complete Exhibit E, **PUBLIC RECORD DECLARATION OR CLAIM OF EXEMPTION**.

1.10.1 Please be aware that the designation of an item as exempt from disclosure as a Public Record may be challenged in court by any person. By your designation of material in your proposal as "Public Records Exempt", you agree to defend and hold harmless the District from any claims, judgments, damages, costs, and attorney's fees and costs of the challenger and for costs and attorney's fees incurred by the District by reason of any legal action challenging your designation.

1.11 Examination of Request for Proposals

Before submitting a proposal, it shall be the Respondent's responsibility to examine thoroughly the Request for Proposals or other related documents (where applicable) to be informed regarding any and all conditions and requirements that may in any manner affect the work to be performed under the Contract. Failure to do so will not relieve the selected Respondent of complete performance under the contract.

1.12 Public Entity Crimes

Pursuant to Paragraph 2(a) of section 287.133, Florida Statutes, A person or affiliate who has been placed on the convicted vendor list following a conviction of a public entity crime may not submit a proposal on a contract to provide any goods or services to a public entity, may not submit a proposal on a contract with a public entity for the construction or repair of a public building or public work, may not submit proposals on leases of real property to a public entity, may not be awarded or perform work as a contractor, supplier, sub consultant, or consultant under a contract with any public entity, and may not transact business with any public entity in excess of the threshold amount provided in Section 287.017, Florida Statutes, for CATEGORY TWO (\$10,000) for a period of 36 months from the date of being placed on the convicted vendor list.

1.13 Drug Free Workplace

In the evaluation of bids, all factors in the bidding process being equal, both as to dollar amount and ability to perform, priority will be given, first, to those vendors certifying a drug-free workplace Exhibit D.

1.14 Workplace Violence

Employees of the Respondent (or responders to this RFP) are prohibited from committing any act of workplace violence. Violation may be grounds for termination. Workplace violence means the commission of any of the following acts by a Respondent's employee.

Battery: intentional offensive touching or application of force or violence to another.

Stalking: willfully, maliciously and repeatedly following or harassing another person.

1.15 Development Costs

The District shall not be liable for any expense incurred in connection with preparation of a response to this Request for Proposal. Proposer's responses should be concise and demonstrate the proposer's ability to meet the requirements of the RFP.

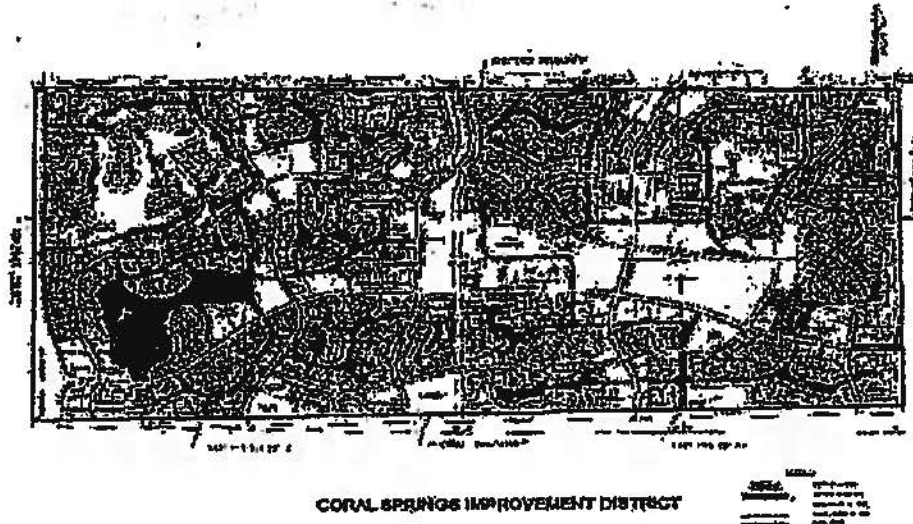
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2.0 BACKGROUND INFORMATION

2.1 Location

The District maintains a total of approximately 20 miles of canals located inside of the City of Coral Springs which is in Broward County, Florida, located along Florida's South East Atlantic Coast. A Map of the District is provided as Figure 1.

Figure 1.



3.0 SCOPE OF SERVICES

The services requested, herein, are for Disaster Debris Removal Disposal Services. This proposal will be for a period based on the date of the fully executed contract and continuing through December 31, 2020, with an option by the District to renew for Three (3) additional one (1) year periods.

3.1 Purpose and Minimum Qualifications

3.1.1 Intent of RFP: The District is seeking proposals from qualified firms to collect debris in the event of a natural or man-made disaster.

3.1.2 Respondent must have a minimum of 5 years of debris management, removal and disposal services experience and have collected in excess of 500,000 cubic yards as the Prime Debris Contractor for at least one large scale debris-generating event.

3.2 Contract Awards/Term of Contract

3.2.1 The District is seeking proposals for Disaster Debris Removal Disposal Services.

3.2.2 The District anticipates entering into one (1) or more contract(s) with the firm(s) who submits the proposal judged to be most advantageous to the District.

3.2.3 No amount of work is or will be guaranteed or implied.

3.2.4 No employee or sub-contractor of Respondent may be employed by FEMA.

3.3 Financial Capability

3.3.1 All Prospective Respondents shall supply an audited financial statement for each of the past two (2) years. A third party prepared financial statement is acceptable for one of the two years if an audited statement is not available. Any such third party certified statement shall be signed and certified by the third party Certified Public Accountant (CPA) and signed and certified as accurate by the Respondent.

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3.4 List of Acronyms

- 3.4.1 District: Coral Springs Improvement District.
- 3.4.2 ADMS: Automated Debris Management System.
- 3.4.3 C&D: Construction and Demolition Debris.
- 3.4.4 DMS: Debris Management Site.
- 3.4.5 FEMA: Federal Emergency Management Agency.
- 3.4.6 GIS: Geographic Information System.
- 3.4.7 GPS: Global Positioning System.
- 3.4.8 MUTCD: Manual of Uniform Traffic Control Devices.
- 3.4.9 NRCS: Department of Agriculture's National Resource Conservation Service.
- 3.4.10 PPDR: Private Property Debris Removal.
- 3.4.11 RFP: Request for Proposal.
- 3.4.12 ROE: Right-of-Entry.
- 3.4.13 ROW: Right-of-Way.
- 3.4.14 SBE: Small Business Enterprise.
- 3.4.15 VIN: Vehicle Identification Number.
- 3.4.16 WMBE: Women / Minority Business Enterprise

3.5 General

- 3.5.1 After disaster such as a hurricane, upon notification by the District the Respondent will provide immediate emergency response to remove obstructions impeding water flow and movement. This will generally take place within 72 hours after the severe weather event and correspond with assistance from FEMA. The second phase of restoration effort, generally occurring after the FEMA window expires, is the remaining disaster recovery work. These efforts are coordinated within the guidelines of the NRCS, which assists Water Improvement Districts (Verify this is the proper identification for the District) with disaster recovery after FEMA emergency restoration.
- 3.5.2 Respondent shall provide all trained labor, materials, equipment, tools, traffic control, signage and any other incidental items to accomplish the removal of the event debris as directed by the District. This task of the scope of service shall be commenced within the first twenty-four (+/-) hours after post-event mobilization.
- 3.5.3 At a minimum, Respondent's team shall consist of the following positions:
 - 3.5.4.1 Project Manager: primary point-of-contact to the District and contracted monitor of recovery effort and overall responsibility for all Respondent services and personnel.
 - 3.5.4.2 Operations Manager: responsible for field recovery operations.
 - 3.5.4.3 Working Foreman for each work site.
 - 3.5.4.4 Each Working foreman must have the ability to communicate orally in English and in the language or languages needed to direct the employees under their supervision. Each superintendent must be equipped with a cellular phone capable of communication with the telephone system used by the District.
- 3.5.5 Respondent shall be responsible for scheduling all work for all their personnel on a daily basis.
- 3.5.6 Respondent shall collect debris as assigned daily by the District and/or the contracted operations monitoring firm.
- 3.5.7 Any FEMA or NRCS reimbursements for eligible expenses normally due to the District that are denied by FEMA or NRCS due to documented errors or omissions by the Respondent or for which the Respondent is responsible related to the debris removal process and any related operational or administrative functions will be reimbursed by Respondent to the District at the rate that FEMA or NRCS would have reimbursed the District had such errors or omissions not occurred.
- 3.5.8 Should the Respondent fail to respond within the specified time frame Respondent shall be responsible for any increase in costs incurred by the District in securing services with the specified time frame from alternate providers
- 3.5.9 The District Contract Manager shall be the District Manager or their designee.
- 3.5.10 Successful Respondent shall be required to attend an annual disaster coordination and planning meeting at no cost to the District. This meeting shall occur between April 1 and May 15th of each year. This must include training in coordination with the District's debris monitoring firm and include all designated District's staff.

3.6 Right-Of-Way (ROW) Debris Management

- 3.6.1 Respondent shall be responsible to provide all expertise, personnel, tools, materials, equipment, fuel, transportation, supervision, signage, traffic control and all other incidental costs and facilities of any nature to execute, complete and deliver the timely removal and lawful disposal of all eligible disaster-generated debris, including hazardous and industrial waste materials, as directed by the District. Respondent shall also be responsible for coordinating with all utility providers whose facilities may inhibit the safe removal of debris. The Respondent shall also be responsible for the resolution of any claims made by the utility provider.

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3.6.2 There will be three (3) scenarios for debris removal.

3.6.2.1 Water based debris located in three (3) feet or less of water depth.

3.6.2.2 Water based debris located in greater than three (3) feet of water depth

3.6.2.3 Land based Debris.

3.6.3 The Respondent shall provide the District with a plan for disaster debris collection following a complete assessment of the volume of disaster generated debris.

3.6.4 The District will approve all designated temporary debris management sites and final disposal sites for all types of specific eligible disaster debris for disposal.

3.6.5 The services shall provide for the cost effective and efficient removal and lawful transport and disposal of eligible disaster debris accumulated within the Coral Springs Improvement District. Services will only be performed when requested and as designated by the District.

3.6.6.1 This task may include, but not be limited to, up to Twelve (12) types of disaster debris:

3.6.6.1.1 Vegetative Debris

3.6.6.1.2 Construction & Demolition (C&D) Debris

3.6.6.1.3 Mixed Debris (mixed Vegetation and C&D)

3.6.6.1.4 White Goods (e.g., refrigerators, stoves, and other appliances)

3.6.6.1.5 Electronic Waste (e.g., monitors, laptops, etc.)

3.6.6.1.6 Household Hazardous Waste (HHW)

3.6.6.1.7 Hazardous Waste

3.6.6.1.8 Abandoned Vehicles and Vessels

3.6.6.1.9 Waterway Debris

3.6.6.1.10 Soil, Mud, Silt, and/or Sand

3.6.6.1.11 Concrete

3.6.6.1.12 Animal Carcasses

3.6.6.2 Task services shall include:

3.6.6.2.1 Collecting Land based debris from the ROW and transporting debris to an approved DMS.

3.6.6.2.2 Collecting water based debris three (3) feet or less of water depth.

3.6.6.2.3 Collecting water based debris, greater than three (3) feet of water depth.

3.6.6.2.2 Any other related duty as assigned by the District.

3.6.6.3 The Respondent(s) shall provide unit pricing for the above services utilizing the Price Proposal Form provided in Exhibit A.

3.7 Water Based Debris

3.7.1 The first response work will focus on clearing blockages and other impediments to water flow. The objective is to remove waterway debris within the first three (3) days in the aftermath of the disaster coinciding with FEMA assistance. The District may prioritize this response based on drainage requirements.

3.7.2 After water flow paths are restored, debris work will then consist of further clearing storm debris in the designated waterways (channels, canals, streams, etc.). This will include the removal and disposal of trees, logs, stumps, brush, tops, blockages, rubbish and debris deposited in and adjacent to the waterway up to the limits of the District right of way or canal maintenance easement and down to and including items in the water and other items as may be designated by the District.

3.7.3 All obstructions to navigation and/or flow shall be removed by methods including, but not limited to, sawing, cabling, winching, lifting or dragging.

3.7.4 Waterway shoreline stabilization will include removal of uprooted stumps, correcting eroded/scoured bank areas and installation of permanent shoreline measures (rip rap, etc.).

3.7.5 Removal of all trees, branches, or other hazards that are leaning into and obstructing the waterway or areas above the waterway. This includes the removal of trees that are at an angle equal to or greater than 45 degrees measuring from the vertical, low overhanging branches with a diameter equal to or less than six (6) inches, any tree or branch that is within 6 feet of the surface of the waterway.

3.7.6 The following guidelines will be used to determine which trees and brush to remove, after those obstructing water flow have been initially removed:

3.7.6.1 All downed trees, brush; limbs, tops, vines, and other washed-in woody vegetative materials lying completely or partially within the stream banks must be removed.

3.7.6.2 Undermined or storm damaged trees within the District right of way or canal maintenance easement which are still standing, shall be removed.

3.7.6.3 Naturally leaning trees, with apparently undamaged root systems, shall remain in its natural condition and NOT be removed.

*Caral Springs Improvement District
RFP for Disaster Debris Removal and Disposal Services*

3.7.7 Trees designated for removal must be cut off as near to the ground surface as conventional cutting tools or field conditions will permit.

3.7.8 All building materials, construction and demolition debris, manufactured items and other loose, foreign debris lying completely or partially within the limits of designated areas must be removed.

3.7.9 Removal of standing trees outside of canal banks is limited to the cutting of severely damaged trees leaning across the District right of way or canal maintenance easement, and other trees, as needed, to gain access for equipment to points of channel blockage.

3.7.10 This project does NOT include the removal of stumps, root systems, or material "attached" to the bottom of the flow way.

3.8 Clearing of Land Based Debris

3.8.1 The work will consist of clearing storm debris in the designated land-based areas as deemed appropriate by the District. This includes the removal and disposal of trees, logs, stumps, brush, blockages, rubbish and debris. In addition, all foreign debris, such as building materials and manufactured items (stoves, refrigerators, washing machines, other household goods, cars, tin, foam, construction and demolition debris, etc.), must also be removed.

3.8.2 All obstacles or obstructions identified by the District must be removed by methods including, but not limited, to sawing, cabling, winching, lifting, dragging, pushing, loading, etc.

3.9 Trees, Tree Stump and Tree Limb Removal

3.9.1 Respondent shall be responsible to provide all expertise, personnel, tools, materials, equipment, fuel, transportation, supervision, signage, traffic control and all other incidental costs and facilities of any nature to execute and complete the tree, tree stump and tree limb removal services as directed by the District.

3.9.2 Respondent shall remove and transport eligible tree debris, tree stumps and tree limbs, as directed by the District, to a temporary disposal or processing site designated by the District.

3.9.2.1 District will authorize Respondent to provide these services as they may be required.

3.9.2.2 As directed by the District, Respondent shall cut and remove hanging or broken limbs and transport to a temporary disposal or processing site designated by the District.

3.9.2.3 Respondent shall remove trees and stumps in an efficient and safe manner and transport to a temporary disposal or processing site designated by the District.

3.9.2.4 Once the tree/tree stump or limbs are removed and/or cut into manageable portions, the tree debris shall be removed and transported to the temporary disposal or processing site designated by the District. The Respondent shall be responsible for the proper restoration, as determined by the District, of the area from which the tree was removed.

3.9.3 If required, Respondent shall be capable of executing services for this task of the scope of service within the first ninety-six hours after the disaster event.

3.9.4 The Respondent(s) shall provide unit pricing for the above services utilizing the Price Proposal Form provided in Exhibit A.

3.10 Private Property Debris Removal (PPDR)

3.10.1 Respondent shall be responsible to provide all expertise, personnel, tools, materials, equipment, fuel, transportation, supervision, signage, traffic control and all other incidental costs and facilities of any nature to execute, complete and deliver the timely removal and lawful disposal of all eligible disaster-generated debris, including hazardous and industrial waste materials, from private property as directed by the District.

3.10.2 Respondent will exercise due diligence in performing PPDR services and removing debris from private property, as authorized and directed by the District. Respondent also agrees to make reasonable efforts to save from destruction items that the property owners wish to save (i.e. trees, small buildings, etc.). Respondent will exercise caution when working around public utilities (i.e. gas, water, electric, etc.). Every effort will be made to locate these utilities, but the District does not warrant that all utilities will be located before debris removal commences, nor does Respondent warrant that utility damages may not occur as a result of properly conducted services. Respondent will follow all appropriate and required safety precautions and procedures.

3.10.3 District will secure all necessary permissions, waivers and Right-of-Entry Agreements from real property owners required for the lawful removal of debris from real property.

3.10.4 If required, Respondent shall be capable of executing services for this task of the scope of service within the first ninety-six hours after disaster event.

3.10.5 The loading, hauling of PPDR debris shall be conducted under the requirements and pricing methodology listed for Sections 3.6.6.3 and 3.9.4. ROW and PPDR debris shall be kept separate based upon State and FEMA requirements. **LEGAL TO CLARIFY THIS SECTION**

*Coral Springs Improvement District
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3.11 Demolition of Structures

3.11.1 Respondent shall be responsible to provide all expertise, personnel, tools, materials, equipment, fuel, transportation, supervision, signage, traffic control and all other incidental costs and facilities of any nature to execute and complete the demolition of structures within District rights of way as directed by the District.

3.11.2 As directed by the District, Respondent shall demolish unsafe structures and remove debris from within District rights of way, if authorized by

the District, which has been determined by the District to be a threat to the health and safety of the public.

Respondent also agrees to make reasonable efforts to save from destruction items that the property owners wish to save (i.e. trees, small buildings, etc.). Respondent will exercise caution when working around public utilities (i.e. gas, water, electric, etc.). Every effort will be made to locate these utilities but the District does not warrant that all utilities will be located before debris removal begins, nor does Respondent warranty that utility damages will not occur as a result of properly conducted services. Debris generated from the demolition will be placed on the right-of-way and collected as part of the Right-of-Way debris management program.

3.11.3 District will secure all necessary permissions, waivers and Right-of-Entry Agreements from real property owners required for the lawful removal of debris from private properties.

3.11.4 If required, Respondent shall be capable of executing services for this task of the scope of the service within the first ninety-six (+/-) hours after disaster event.

3.11.5 The Respondent(s) shall provide unit pricing for the above services utilizing the Price Proposal Form provided in Exhibit A. **LEGAL TO CLARIFY PRIVATE PROPERTY VS DISTRICT PROPERTY**

3.12 Debris Management Requirements

3.12.1 Operation of Equipment - Respondent and his subcontractors shall operate all trucks, boats, barges, trailers and all other equipment in compliance with any/all applicable federal, state and local rules and regulations. Equipment shall be in good working condition and meet all Florida Department of Transportation requirements. All trailers must have metal frames; all trailers sides may not exceed metal framing by 18 inches or more; all trailers must have a rear enclosing gate covering a minimum of 75% of the total trailer height. All loading equipment shall be operated from the road, street or right-of-way using buckets and/or boom and grapple devices to collect and load debris. No equipment shall be allowed behind the curb or outside of the public right-of-way unless otherwise directed by the District. Should operation of equipment be required outside of the public right-of-way, the District will provide a Right-of-Entry Agreement. Respondent shall ensure that every vehicle is capable of unloading its cargo at the temporary debris disposal sites without assistance from others. Vehicles unable to unload without assistance may not be authorized to haul debris.

3.12.1.1 The respondent's response shall include a list of the equipment that will be made available for the project.

3.12.1.2 The type of equipment used must be appropriate for the conditions. The District reserves the right to determine what types of equipment are appropriate for site conditions, or as may be necessary, to conform to regulatory requirements. The Respondent must contact the District for approval of any "nontraditional" equipment, prior to submitting a quote utilizing the "nontraditional" equipment.

3.12.1.3 The use of temporary cofferdams or portable floatation devices to regulate upstream water depth to facilitate completion of the work may be required. The use and deployment of such devices will be considered and utilized at the discretion of the District.

3.12.2 Automated Debris Management System (ADMS) - The District intends to utilize an automated debris management system (ADMS) and anticipates that the Disaster Debris Removal Contractor will provide vehicle certification placards.

The ADMS shall create load tickets electronically, eliminating the need for hand written and scanned tickets. ADMS features include the following:

- Paperless electronic (handheld devices) load ticket generation and data collection;
- Debris vehicle and equipment certification data capture at certification site;
- Encrypted and secure field data transfer (field to DMS, DMS to server);
- Accessible secure database for Disaster Debris Removal Contractor use. Load ticket database will be internet accessible by Disaster Debris Removal Contractor;
- Automation of debris pickup location thru use of GPS technologies;
- Evaluation of daily event status using web-based reporting and GIS tools; and
- Reconciliation of Disaster Debris Removal Contractor invoices and applicant payment process enabled thru an integrated database management system.

The ADMS will be provided by the District's Disaster Debris Monitoring firm.

3.12.4 Security of Debris during Hauling - Respondent shall be responsible for the security of debris on/in each vehicle or piece of equipment utilized to haul debris. Prior to leaving the loading sites, Respondent shall ensure that

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each load is secured and trimmed so that no debris extends horizontally beyond the bed of the equipment in any direction. All loose debris shall be reasonably compacted and secured during transport in accordance with Department of Transportation guidelines. As required, Respondent shall survey the primary routes used by the Respondent as soon as possible after the transport and recover fallen or blown debris from the roadway(s).

3.12.5 Traffic Control - Respondent shall mitigate impact on local traffic conditions to the greatest extent possible. Respondent is responsible for establishing and maintaining appropriate traffic control in accordance with the most current edition of the US Department of Transportation's Federal Highway Administration's Manual of Uniform Traffic Control Devices (MUTCD). Respondent shall provide sufficient signage, flashing and barricading to ensure the safety of vehicular and pedestrian traffic at all debris removal, reduction and/or disposal sites.

3.13 Disposal of Debris

3.13.1 All foreign debris, such as building materials and manufactured items (e.g. household appliances and goods, cars, tin, foam, construction and demolition debris, etc.), found within the limits of the debris cleanup area, must be hauled to an off-site disposal area(s) or alternative sites that are obtained by the Respondent and approved by the District.

3.13.2 Unless otherwise specified by the receiving landfill, all debris must be separated by construction and demolition, "white goods" and tires, prior to placement in the landfill.

3.13.3 The Respondent will be responsible for the proper disposal of all vegetative debris collected or generated at the work site. Depositing the debris on the adjacent property, away from the channel (cut and place), can only be performed in areas that are designated by the District.

3.13.3.1 Any debris that is deposited on adjacent properties must be cut in a fashion that will inhibit it from rolling back into the waterway.

3.13.3.2 Tree limbs and stumps should be cut so tree debris lies flat against the ground no higher than three (3) feet and breaks in the debris will be provided to allow water to enter the waterway.

3.13.4 The Respondent may utilize equipment in a mulching or chipping operation, provided there is no dispersion of material in the surrounding creeks or wetland areas, nor placement of material in depths greater than three (3) inches within the work area. Any placement of mulched or chipped material must be such that it will remain in a stable condition. It will be the Respondent's responsibility to obtain permission from the property owner to leave any mulched or chipped material on site.

3.13.5 Burning of debris may be allowed after the Respondent receives all necessary permits and approvals. This includes written permission from the property owners and all local, state and federal permits.

3.13.6 Where petroleum or gas tanks, pesticide containers or other hazardous materials are found within the limits of the debris cleanup work area, the Respondent must note the location of the tank, container or material and notify the District. The Respondent must avoid disturbance or damage to the tank, container or materials.

3.13.7 Fees for disposal, such as weighing and landfill fees, will be reimbursed at the Respondent's cost.

3.13.8 Upon reviewing tonnage statistics from monitoring contractor, District reserves the right to limit or cease respondent's activity, at any time. The exception to the limit or cease notification would be trucks loaded or in transit.

3.14 Temporary Debris Management Sites (DMS) and Operations

3.14.1 Respondents shall deliver all disaster related debris to the District's authorized temporary DMS location(s), unless otherwise instructed by the District. The District may authorize multiple sites in order to efficiently store and process the volumes of disaster related debris materials. The District may require Respondent assistance to select a DMS location(s), perform baseline soil and groundwater testing, and site preparation / operations.

3.14.2 The Respondent shall provide all management and operational services at the District's authorized DMS location(s). The Respondent shall submit a site layout plan and operations plan to the District for review. At a minimum, the plan shall address the following:

- Site management, including a point-of-contact and organizational chart.

- Traffic control procedures and on-site traffic patterns.

- Through put plans to ensure constant flow of inbound and outbound materials and to prevent a significant accumulation of materials on-site.

- Site safety plan.

- Hazardous and toxic waste materials plan.

- Environmental mitigation plan, including considerations for smoke, dust, noise, traffic routes, buffer zones, storm water runoff, archeology, historic preservation, wetlands, endangered species, as relevant and appropriate.

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Remediation and site restoration plan.

The Respondent shall document by photographs and video recordings, each District DMS prior to operations to establish baseline conditions of the site.

3.14.3 The Respondent shall be responsible for ensuring the constructing and/or erecting an inspection tower at each DMS for the purposes of inspecting and documenting each load of debris entering the site. The tower shall be large enough to accommodate a minimum of four (4) persons. The tower shall be constructed of materials approved by the District and include a roof which allows for some protection from weather conditions.

3.14.4 The Respondent shall manage and supervise the temporary DMS to accept eligible debris collected under this contract and other contracts or agreements approved by the District.

3.14.5 The Respondent shall be responsible for traffic control, dust control, erosion control, fire protection, on-site roadway maintenance, portable sanitation facilities, security, and safety measures.

3.14.6 The Respondent shall be responsible for the sorting, separating, and stockpiling of eligible debris at the DMS and shall ensure that the eligible debris remains segregated at the facility.

3.14.7 The Respondent shall utilize tub grinders, chippers, shredders, air curtain incinerators and any other equipment necessary to effectively and efficiently reduce the volume of the eligible debris prior to final disposal.

3.14.8 The Respondent(s) shall provide unit pricing for the above services utilizing the Price Proposal Form provided in Exhibit A.

4.0 PROPOSAL REQUIREMENTS AND FORMAT

Proposals must be submitted setting forth the information called for below in the format required. Each proposal should contain the following:

4.1 Letter of Interest

Respondents should include a letter indicating the Respondent's interest in and knowledge of the project and willingness to provide the services.

4.2 Project Understanding and Approach

This section should include a narrative necessary to show that the Respondent has an understanding of the scope and objectives to be performed in this project. The Respondent should describe the approach to the provision of services as required herein and the specific work plan to be employed to implement it (e.g., Operations Plan). The Respondent shall indicate how this project will fit into the total workload of the Respondent during the project period.

4.3 Respondent's Qualifications and Experience

Respondents shall demonstrate experience in the scope of services required herein and describe in detail any prior experience performing the services being requested by the District. Identify the manager and key staff who will be directly assigned to this project.

4.3.1 Provide a summary of the Respondent's current workload and ability to satisfy the District's requirements.

4.3.2 Provide a brief statement adequately describing the Respondent's background, organization and size.

4.3.3 Provide the name of the individual designated to act as primary liaison between the Respondent and the District. In addition, an alternate must be designated to act in the temporary absence of the primary liaison.

4.3.4 If any services are to be subcontracted, then those firms and/or individuals must be identified. Qualifications of any sub-contractors and resumes of the individuals assigned to the projects are to be furnished as part of the submittal.

4.3.5 Provide descriptions of previous projects, to include: the name of client and the disaster event, the type of work performed, size of the project (e.g., quantity of cubic yards collected, number of leaners and hangers removed, etc.), dates the work was performed, challenges overcome, and other information that may be relevant to the District's request for services.

4.4 Ability of Respondent's Professional Personnel

Provide resumes of proposed manager, primary liaison and key staff to include years of experience within the area of specialty, length of service with the Respondent and knowledge of relevant local, state and federal government regulations and requirements.

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4.5 References

Provide at least three verifiable references for whom the Respondent has performed the type services being requested by the District. The following information shall be provided for each reference listed:

Reference name, title, email address and phone number(s) of the individual within the organization for whom the work was performed who can be contacted and attest in regards to the project.

The Project Title, dates of service, type of work and the name(s) of the manager or key staff person(s) who worked on the project.

4.6 Small Business Enterprise Plan

The District has set a goal of 15% Small Business Enterprise (SBE) participation in contracts and purchases for this RFP and anticipated work.

4.6.1 Respondent shall submit a Plan showing how he/she will assist the District in achieving this goal through SBE sub-contractor participation or any other method. The goal is to encourage doing business with certified SBE'S certified from an agency of the State of Florida or another Florida local governmental agency. Proof of current certification from these governmental entities will be required. The District will require documentary proof of the implementation, progress and final outcome of the proposed Plan. A Respondent who is a SBE need not submit a Plan. Documentary proof of Respondent's status as SBE must be submitted in the response to this RFP. Although the Respondent may be SBE him/herself, involvement of other SBE's as suppliers or sub-consultants under the SBE Contractor is still encouraged. Non-certified SBE status claimed by the Respondent for him/herself may be submitted but is subject to stringent verification by the District.

4.6.2 If the Respondent is not a SBE, then Mandatory SBE Subcontract Requirements Form provided in Exhibit I must be submitted. The intent of the plan format is to reflect the percentage of SBE participation pledged by Respondent and/or proof of the "good faith" effort expended attempting to enlist potential participants. Alternate plans may be acceptable to the District, at its sole discretion, so long as substantially the same information is provided.

4.6.3 Failure of the Respondent to provide the foregoing requested items may disqualify the Respondent at the discretion of the District.

4.6.4 The Respondent's Plan will be incorporated into the Agreement between the Respondent and the District. In addition to the required Plan, the successful Respondent shall demonstrate a determined effort to implement the Plan.

4.6.5 The Respondent, upon award, shall take the following affirmative steps:

- (1) Placing qualified small and minority businesses and women's business enterprises on solicitation lists;
- (2) Assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources;
- (3) Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises;
- (4) Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women's business enterprises; and
- (5) Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce.

4.7 Price Proposal

Each Respondent shall submit the Price Proposal Form provided in Exhibit A and shall include all costs associated with the performance of the contract including travel and out-of-pocket expenses.

4.8 Required Forms

The Respondent shall include the Required Forms listed below in the "Required Forms Section" of their Proposal:

- 4.8.1 Price Proposal Form provided in Exhibit A
- 4.8.2 Acknowledgement of Addendum Form provided in Exhibit B
- 4.8.3 Completed References Form provided in Exhibit C.
- 4.8.4 Completed Drug Free Workplace Form provided in Exhibit D.
- 4.8.5 Public Record Declaration or Claim of Exemption Form provided in Exhibit E
- 4.8.6 Equal Employment Opportunity Certification provided in Exhibit F
- 4.8.7 Compliance with Illegal Immigration Act provided in Exhibit G
- 4.8.8 Non-Collusion Oath provided in Exhibit H
- 4.8.9 Good Faith Affidavit provided in Exhibit I
- 4.8.10 Mandatory SBE Subcontract Requirements Form provided in Exhibit J
- 4.8.11 Certificate of Insurance Form Provided in Exhibit K

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5.0 DISTRICT'S SELECTION PROCEDURES

The Respondent selected to provide the services described herein will be selected from the qualified Respondents submitting responses to this request for proposal. The selection process will be as follows:

5.1 District Selection Procedures

The District Manager will appoint an Evaluation and Selection Committee to review Proposals. The District reserves the right to select the Proposer, who represents the best value, and to accept or reject any proposal submitted in response to this solicitation. The District's Evaluation and Selection Committee will act in what they consider to be the best interest of the District. Price shall not be the sole determining factor for selection, as indicated in the following section.

6.0 EVALUATION PROCESS AND AWARD

A Selection/Negotiation Committee has been appointed by the District Manager and will be responsible for selecting the most qualified firm and then negotiating a contract. The Proposers with the highest-ranked submittals may be asked to make a detailed presentation of their proposed services to the Evaluation and Selection Committee. After presentations, (if applicable), firms will be assigned a final score, with the highest-ranked firm moving forward to the negotiation phase. Upon successful negotiation, a recommendation for award will be considered by the District's Evaluation Committee. No work on this project shall proceed without written authorization from the District. The District reserves the right to enter contract negotiations with the selected Proposer. If the District and the selected Proposer cannot negotiate a successful contract, the District may terminate such negotiations and begin negotiations with the next selected Proposer. No Proposer shall have any rights against the District or its representatives arising from such negotiations. The District reserves the right to utilize the District's Disaster Debris Monitoring Firm, or other qualified firm or individual, to review proposals and provide the District with additional analysis to ensure selection of the proposal which is most advantageous to the District.

6.1 Weighted Criteria

Evaluation Points will be assigned to each Proposal on the following weighted criteria:

CRITERIA	MAXIMUM POINTS
Compliance with Request for Proposal (Mandatory)	N/A
Qualifications Evaluation	40 points
Scope of Services Evaluation	40 points
References	10 points
Price Evaluation	10 points

6.2 Award of Agreement

It is the intent of the District to award a Primary and a Secondary Contractor for services to be provided to the District under this proposal. The Primary Contractor shall be the initial firm mobilized by the District. The Secondary Contractor will be utilized in instances where the scope of the event merits additional resources to assist the District or if the Primary Contractor is unavailable.

7.0 PROFESSIONAL RESPONSIBILITY

All services shall be provided with the skill and care which would be exercised by comparable qualified professionals performing similar services at the time and place such services are performed. Individual or Respondent shall accept full responsibility for the work as described herein.

7.1 Insurance Requirements

The successful Respondent shall procure, maintain, and provide proof of, insurance coverage for injuries to persons and/or property damage as may arise from or in conjunction with, the work performed on behalf of the District by the Respondent, his agents, representatives, employees or subcontractors. Proof of coverage as contained herein shall be submitted within 7 days of contract execution and such coverage shall be maintained by the Respondent for the duration of the contract period. Insurance requirements and a Certificate of Insurance Form are provided in Exhibit K. The selected Respondent shall provide a Certificate of Insurance with the minimum coverages described in Exhibit K:

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7.2 Hold Harmless Clause

The Respondent shall, during the term of the contract including any warranty period, indemnify, defend, and hold harmless the District, its officials, employees, agents, and representatives thereof from all suits, actions, or claims of any kind, including attorney's fees, brought on account of any personal injuries, damages, or violations of rights, sustained by any person or property in consequence of any neglect in safeguarding contract work or on account of any act or omission by the contractor or his employees, or from any claims or amounts arising from violation of any law, bylaw, ordinance, regulation or decree. The Respondent agrees that this clause shall include claims involving infringement of patent or copyright.

8.0 GENERAL TERMS AND CONDITIONS

The following are the general terms and conditions, supplemental to those stated elsewhere in the RFP, to which the selected Respondent must comply in order to be consistent with the requirements for this RFP. Any deviation from these or any other stated requirements should be listed as exceptions in a separate appendix of the proposal.

8.1 Assignment of Personnel

All personnel assigned to the project will be subject to the approval of the District and no changes shall be allowed unless prior written approval is obtained.

8.2 Basis for Contract Negotiation

The proposal will serve as the basis for negotiating the contract.

8.3 Term of the Contract

The contract shall be effective for the period to begin based on the date of the executed contract and continuing through December 31, 2020 with an option by the District to renew for Three (3) additional one (1) year periods.

8.4 Retainage

A ten percent (10%) retainage will be withheld from each reconciled invoice until the end of the project. In order to recover the retainage, the Respondent must successfully complete and receive a letter of completion from the DISTRICT for all work zones. Retainage will be held until final reconciliation is complete. Portions of the retainage may be held by the District to repair damage caused by the Respondent to public or private property.

8.5 Governing Law

This agreement shall be governed in accordance with the laws of the State of Florida. Venue shall be in the District.

8.6 Permits, Laws & Regulations

The selected Respondent shall obtain and pay for all necessary permits, permit application fees, licenses or any fees required. The selected Respondent shall comply with all laws, ordinances, regulations and building code requirements applicable to the work contemplated in the proposal. The selected Respondent is presumed to be familiar with all state and local laws, ordinances, code rules and regulations that may in any way affect the work. Ignorance on the part of the selected Respondent will in no way relieve it of responsibility. The selected Respondent must agree to abide by and conduct its programs and provide its services in compliance with the provisions of the Civil Rights Act of 1866, Civil Rights Act of 1871, Equal Pay Act of 1963, Civil Rights Act of 1964, Age Discrimination and Employment Acts of 1967, Rehabilitation Act of 1973, 1990 Americans with Disabilities Act, 1991 Federal Civil Rights Act, and all other applicable ordinances, statutes, laws and amendments thereto.

8.7 Award of Contract(s)

The District reserves the right to award contracts to more than one (1) Respondent as determined to be in the best interest of the District.

8.8 Assignment of Interest

Any individual or Respondent shall not assign any interest in the contract and shall not transfer any interest in the same without prior written consent of the District.

8.9 Indemnification

To the maximum extent permitted by Florida law, the Professional shall defend, indemnify and hold harmless the District and its officers and employees from any and all liabilities, claims, damages, penalties, demands, judgments, actions, proceedings, losses or costs, including, but not limited to, reasonable attorneys' fees and paralegals' fees,

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whether resulting from any claimed breach of this Agreement by the Professional or from personal injury, property damage, direct or consequential damages, or economic loss, to the extent caused by the negligence, recklessness, or intentional wrongful misconduct of the Professional or anyone employed or utilized by the Professional in the performance of this Agreement. The duty to defend under this Article is independent and separate from the duty to indemnify, and the duty to defend exists regardless of any ultimate liability of the Professional, the District and any indemnified party. The duty to defend arises immediately upon presentation of a claim by any party and written notice of such claim being provided to the Professional. The Professional's obligation to indemnify and defend under this Article will survive the expiration or earlier termination of this Agreement until it is determined by final judgment that an action against the District or an indemnified party for the matter indemnified hereunder is fully and finally barred by the applicable statute of limitations.

8.10 Amendments This agreement may be amended by mutual written agreement of the parties and may be changed only by such written amendment.

8.11 Default and Termination

8.11.1 The failure of either party to comply with any provision of the contract shall place that party in default. Prior to terminating the contract, the non-defaulting party shall notify the defaulting party in writing. Notification shall make specific reference to the provision which gave rise to the default. The defaulting party shall be given seven (7) days in which to cure the default. The District Manager is authorized to provide written notice of default on behalf of the District, and if the default situation is not corrected within the allotted time, the District Manager is authorized to provide final termination notice on behalf of the District to the selected Respondent.

8.11.2 Either party may terminate the contract without cause, providing ninety (90) days written notice to the other party. Termination without cause may not be initiated during ongoing post-disaster debris removal under this contract, nor during any impending disaster or hurricane anticipated to impact the District within ten (10) days. The District Manager is authorized to provide written notice of termination on behalf of the District.

8.11.3 In the event funds to finance the contract become unavailable, the District may terminate the contract with no less than twenty-four hours' notice in writing to the selected Respondent. The District shall be the final authority as to the availability of funds.

8.12 Successors and Assigns

The District and selected Respondent each bind the other and their respective successors and assigns in all respects to all of the terms, conditions, covenants, and provisions of this agreement, and any assignment or transfer by the selected Respondent of its interest in the contract without the written consent of the District shall be void. Nothing herein shall be construed as creating any personal liability on the part of any officer or agent of the District or the selected Respondent, nor shall it be construed as giving any right or benefit hereunder to anyone other than the District or the selected Respondent.

8.13 Non Waiver

The failure of either party to exercise any right shall not be considered a waiver of such right in the event of any further default or noncompliance.

8.14 Independent Contractor

In the performance of this agreement, the Respondent will be acting in the capacity of an independent Contractor and not as an agent, employee, partner, joint ventura, or associate of the District. The Respondent shall be solely responsible for the means, method, technique, sequences, and procedures utilized by the Respondent in the full performance of the agreement.

8.15 Collusion

The Respondent is required to submit in their Proposal the Non-Collusion Oath provided in Exhibit H and the Good Faith Affidavit provided in Exhibit I.

8.15 Other Recovery Tasks - Emergency Resources and Services

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During the performance of the contract depending upon the nature and scope of the event, the District may require additional goods and services if local resources should become unavailable. The Respondent may provide equipment, materials, supplies and other resources to supplement the District's need for resources and services as described herein. The contract will require the vendor(s) to cooperate with the ordering agency to ensure the District receives the most current state-of-the-art material and/or services.

8.16 Additional Requirements

During the performance of the contract the Respondent shall agree as applicable to the requirements set forth in Exhibit L, *Additional Provisions for FEMA Related Projects*.

DESCRIPTION OF SERVICE

DESCRIPTION OF SERVICE		UNIT	UNIT PRICE
1. ROW DEBRIS COLLECTION - VEGETATIVE, MIXED, and CONSTRUCTION AND DEMOLITION DEBRIS			
a	Remove debris from ROW and haul to DMS or final disposal. (0 to 15 miles)	CUBIC YARD	\$ 10.00
b	Remove debris from ROW and haul to DMS or final disposal. (>15 to 30 miles)	CUBIC YARD	\$ 14.00
c	Remove debris from ROW and haul to DMS or final disposal. (>30 to 60 miles)	CUBIC YARD	\$ 16.00
d	Remove debris from ROW and haul to DMS or final disposal. (>60 miles)	CUBIC YARD	\$ 18.00
e	Remove debris from ROW and haul to Temporary Debris Aggregation Site (TDAS) (0 to 15 miles)	CUBIC YARD	\$ 20.00
2. WHITE GOODS			
a	Remove and transport from ROW to DMS.	PER UNIT	\$ 62.50
b	Remove and transport from ROW to Recycling Facility or approved disposal facility.	PER UNIT	\$ 72.00
c	Transport from DMS to Recycling Facility or approved disposal facility.	PER UNIT	\$ 72.00
d	Freon Removal / Recycling and Management	PER UNIT	\$ 72.00
3. SPECIAL WASTE			
a	Electronic Waste (e-Waste) removal from ROW and dispose of at County approved site.	PER UNIT	\$ 41.50
b	Household Hazardous Waste (HHW) removal from ROW and dispose of at County approved site.	PER DRUM (55 GAL)	\$ 1,500.00
d	Derelect vehicle removal, transfer/tow of typical passenger car/truck/van.	EACH	\$ 295.00
e	Derelect vessel removal and transportation to secure storage site. (Vessels under 25 feet)	EACH	\$ 1,500.00
f	Derelect vessel removal and transportation to secure storage site. (Vessels 25 feet and greater)	EACH	\$ 3,000.00
g	Operation of secure storage site for derelect vehicles/vessels.	PER MONTH	\$ 30,000.00
h	Vessel and Vehicle Fluids Management - draining/removal of fluids from vessel/vehicle, storage of fluids and transportation to a disposal/recycling facility	EACH	\$ 250.00
i	Vessel and Vehicle Hazardous Materials Management - removal of hazardous materials from vessel/vehicle, (e.g. batteries), storage of same and transportation to a disposal/recycling facility	EACH	\$ 500.00
j	Crushing of Vessels for Disposal	PER FOOT	\$ 15.00
k	Waterway Debris Removal from water less than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts	CUBIC YARD	\$ Land 35.00 Marine 295.00
l	Waterway Debris Removal from water greater than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts	CUBIC YARD	\$ Land 35.00 Marine 295.00
m	Concrete Removal - Load and haul broken concrete from ROW and dispose at County approved site (0 to 15 miles)	CUBIC YARD	\$ 15.00
n	Concrete Removal - Load and haul broken concrete from ROW and dispose at County approved site (>15 to 30 miles)	CUBIC YARD	\$ 18.00

o	Concrete Removal - Load and haul broken concrete from ROW and dispose at County approved site (>30 to 60 miles)	CUBIC YARD	\$ 21.00
p	Concrete Removal - Load and haul broken concrete from ROW and dispose at County approved site (>60 miles)	CUBIC YARD	\$ 35.00
q	Soil, Mud, Silt or Sand - Load from location and dispose at County approved site (0 to 15 miles)	CUBIC YARD	\$ 18.00
r	Soil, Mud, Silt or Sand - Load from location and dispose at County approved site (>15 to 30 miles)	CUBIC YARD	\$ 20.00
s	Soil, Mud, Silt or Sand - Load from location and dispose at County approved site (>30 to 60 miles)	CUBIC YARD	\$ 24.00
t	Soil, Mud, Silt or Sand - Load from location and dispose at County approved site (>60 miles)	CUBIC YARD	\$ 30.00
u	Sand and Soil Screening & Collection: Removal and screening of debris-laden sand from public property, stockpiling debris at DMS, and replacing screened sand at County designated location.	CUBIC YARD	\$ 19.50
v	Removal and disposal of animal carcasses	PER POUND	\$ 6.00

4. HAZARDOUS STUMPS and HAZARDOUS TREES

a	Removal of hazardous stump from ROW or public property and transportation to DMS or final disposal. 24" to 48" diameter.	EACH	\$ 275.00
b	Removal of hazardous stump from ROW or public property and transportation to DMS or final disposal. >48" diameter.	EACH	\$ 300.00
c	Backfill - supply and placement of clean fill dirt into holes created by stump removal in the ROW.	CUBIC YARD	\$ 15.00
d	Removal of hazardous trees (leaning or damaged) from ROW or public property that are 6" to 24" with the trunk measured at DBH.	EACH	\$ 117.00
e	Removal of hazardous trees (leaning or damaged) from ROW or public property that are >24" to 48" with the trunk measured at DBH.	EACH	\$ 371.00
f	Removal of hazardous trees (leaning or damaged) from ROW or public property that are >48" with the trunk measured at DBH.	EACH	\$ 363.00
g	Removal of hazardous hanging limbs from ROW or public property that are >2 inches.	PER TREE	\$ 100.00

5. DEMOLITION OF STRUCTURES

Structure demolition with construction and demolition debris loaded at the designated work zone and hauled to a County approved landfill. Contractor shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, electronic waste, and household hazardous waste for ROW collection. Does not include removal of concrete slabs.

a	0 to 15 miles one-way haul	CUBIC YARD	\$ 18.00
b	>15 to 30 miles one-way haul	CUBIC YARD	\$ 22.00
c	>30 to 60 miles one-way haul	CUBIC YARD	\$ 25.00
d	>60 miles one-way haul	CUBIC YARD	\$ 28.00

Structure demolition containing regulated asbestos containing (RACM) construction and demolition debris loaded at the designated work zone and hauled to a County approved landfill. Contractor shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, electronic waste, household hazardous waste for ROW collection. Does not include removal of concrete slabs.

d	0 to 15 miles one-way haul	CUBIC YARD	\$ 22.00
e	>15 to 30 miles one-way haul	CUBIC YARD	\$ 24.00
f	>30 to 60 miles one-way haul	CUBIC YARD	\$ 34.00
g	>60 miles one-way haul	CUBIC YARD	\$ 40.00

RACM removal from safe-to-enter structures prior to demolition commencement. Removal will include identification through sampling, removal of, containment, proper transfer and disposal, and post removal sampling/monitoring necessary to clear the structure.			
h	Pre-demolition removal of RACM from safe-to-enter structures	SQUARE FOOT	2.00
i	Pre-demolition removal of RACM from safe-to-enter structures	POUND	20.00
Air-quality monitoring and controls necessary to reduce or mitigation increased particulate matter concentration and exposure. To include but not limited to providing water, hoses, and other supplies necessary to reduce impacts to the surrounding environment			
j	Air monitoring and controls	PER SITE	\$ 600/Day

6. PROCESSING / REDUCING DEBRIS & DEBRIS SITE MANAGEMENT			
a	Grinding / chipping vegetative debris, based on incoming cubic yards.	CUBIC YARD	\$ 2.75
b	Burning vegetative debris, based on incoming cubic yards.	CUBIC YARD	\$ 1.50
c	Processing and/or compacting C&D materials and mixed debris, based on incoming cubic yards.	CUBIC YARD	\$ 1.33
d	Processing and/or compacting concrete materials and masonry, based on incoming cubic yards.	CUBIC YARD	\$ 6.50

7. DEBRIS MANAGEMENT SITE (DMS) MANAGEMENT			
a	Debris Management Site (DMS) Management. Includes the cost of site preparation, site management, acceptance, erosion control, and site closeout based on incoming cubic yards.	CUBIC YARD	\$.30

8. FINAL DISPOSAL - Disposal Fees shall be passed through to the County without markup.			
a	Load and Transport processed vegetative debris from DMS to final disposal. (0 to 30 miles)	TON (default)	\$ 28.00
b	Load and Transport processed vegetative debris from DMS to final disposal. (>30 to 60 miles)	TON (default)	\$ 38.00
c	Load and Transport processed vegetative debris from DMS to final disposal. (>60 miles)	TON (default)	\$ 47.00
d	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (0 to 30 miles)	TON (default)	\$ 25.00
e	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (>30 to 60 miles)	TON (default)	\$ 35.00
f	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (>60 miles)	TON (default)	\$ 40.00
g	Load and Transport processed vegetative debris from DMS to final disposal. (0 to 30 miles)	CUBIC YARD	\$ 5.00
h	Load and Transport processed vegetative debris from DMS to final disposal. (>30 to 60 miles)	CUBIC YARD	\$ 6.50
i	Load and Transport processed vegetative debris from DMS to final disposal. (>60 miles)	CUBIC YARD	\$ 8.50
j	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (0 to 30 miles)	CUBIC YARD	\$ 5.95
k	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (>30 to 60 miles)	CUBIC YARD	\$ 7.00
l	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (>60 miles)	CUBIC YARD	\$ 9.00

Serving your Community since 1978

Additional Pricing

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Supplemental Services-2017 Rate Schedule

EQUIPMENT	UNIT	PRICE
ATV (All Terrain Vehicles)	Hour	\$ 45.00
Bobcat, Skid-Steer Loader (Mini-Loader)	Hour	\$ 85.00
Backhoe, Wheel Loader, 1.0 - 1.5 CY	Hour	\$ 100.00
Backhoe, Extend-A-Hoe (Forklift)	Hour	\$ 120.00
Bucket Truck, 50' - 70'	Hour	\$ 150.00
Crane, Clam Bucket for 50 Ton	Hour	\$ 45.00
Crane, Winch Hydraulic w/ Cable for 3 & 5 yd Loader	Hour	\$ 45.00
Crane, 50 Ton w/ 90' Boom	Hour	\$ 225.00
Dozer, CAT D4	Hour	\$ 100.00
Dozer, CAT D6	Hour	\$ 150.00
Dozer, CAT D6 XL	Hour	\$ 190.00
Dozer, CAT D7	Hour	\$ 195.00
Dozer, CAT D8	Hour	\$ 200.00
Dump Trailer, Demo +/- 50 yds & Tractor	Hour	\$ 145.00
Dump Self Loader Grapple Truck Mack 50 Yds	Hour	\$ 175.00
Dump Truck Tandem 18-29 yds	Hour	\$ 60.00
Dump Truck Tandem 30-40 yds	Hour	\$ 90.00
Dump Truck Tandem 41-50 yds	Hour	\$ 130.00
Dump Truck Tandem 51-100 yds	Hour	\$ 160.00
Dump Walking Floor 100 yd Trailer with Tractor	Hour	\$ 200.00
Grapple Truck, Mack DM688S, self-loader, end-dump	Hour	\$ 175.00
Grapple Truck Mack for Loading	Hour	\$ 175.00
Equipment Transport Trailer & Tractor 55 ton	Hour	\$ 165.00
Excavator - 1 yd	Hour	\$ 125.00
Excavator - 2 yds	Hour	\$ 175.00
Excavator - 3 yds	Hour	\$ 250.00
Excavator - 4 yds	Hour	\$ 300.00
Excavator w/ Longstick 60,000	Hour	\$ 190.00
Excavator M322 Rubber Tire	Hour	\$ 160.00
Excavator Wood Shear Attachment	Hour	\$ 50.00
Excavator, Gradall, Rubber Tire	Hour	\$ 160.00
Frontend Loader 1 yd Rubber Tire	Hour	\$ 85.00
Frontend Loader 3 yd Rubber Tire	Hour	\$ 150.00
Frontend Loader 4 yd Rubber Tire	Hour	\$ 185.00
Frontend Loader 5 yd Rubber Tire	Hour	\$ 170.00
Frontend Loader 6 yd Rubber Tire	Hour	\$ 200.00
Mower, Boom Flail	Hour	\$ 125.00
Motor Grader	Hour	\$ 175.00
Tracked Loader, Cat 955	Hour	\$ 140.00
Tractor w/box blade	Hour	\$ 60.00
Water Truck (2000 gallon)	Hour	\$ 100.00

Arbor Tree Land, Inc. (ATI)
Supplemental Services-2017 Rate Schedule

FORESTRY EQUIPMENT	UNIT	PRICE
Tigercat Feller Buncher (tree felling and selective cut applications)	Hour	\$ 275.00
Excavator (with safety shields) Backhoe 60,000	Hour	\$ 175.00
Excavator (with safety shields) w/ Hydraulic Grapple & Thumb	Hour	\$ 260.00
Excavator (with safety shields) with Sheer	Hour	\$ 495.00
Excavator (with safety shields) w/ Longstick 60,000	Hour	\$ 190.00
Excavator (with safety shields) PT 76	Hour	\$ 100.00
Grinder, DZ 1000 HP Tub Grinder	Hour	\$ 800.00
Grinder, DZ 1000 HP Horizontal Grinder	Hour	\$ 800.00
Chipper, Bandit - 14 inch	Hour	\$ 85.00
Chipper, Whole Tree - 18 inch 330 hp Knuckle Boom	Hour	\$ 280.00
Stump Grinder, Hydro Ax, Rubber Tire 210 HP	Hour	\$ 350.00
Chainsaw, Medium & Large	Hour	\$ 30.00

MARINE RESOURCES	UNIT	PRICE
Barge Single 12' x 40/50'	Hour	\$ 250.00
Barge 30' x 150'/200' (mobilization in \$19,000)	Day	\$ 3,000.00
Self propelled barge 150 HP 12x30	Hour	\$ 275.00
Push/Tug Boat 900 HP	Hour	\$ 550.00
Push/Tug Boat 700 HP	Hour	\$ 450.00
Push/Tug Boat 300 to 450 HP w/Tower	Hour	\$ 375.00
Push/Tug Boat 50 to 150 HP	Hour	\$ 125.00
Push/Tug Boat w/ Tower 150 HP	Hour	\$ 160.00
Work Boats +/- 50 HP	Hour	\$ 110.00
Rigging Cable	Hour	\$ 15.00
Diver w/Equipment (2-person crew)	Hour	\$ 375.00
Licensed Scuba Diver w/Gear	Hour	\$ 155.00
Scuba Bottle Refill (Air)	Each	\$ 20.00
Mats (each)	Hour	\$ 30.00

TRANSPORTATION VEHICLES	UNIT	PRICE
Pickup Truck, 1/2 Ton	Hour	\$ 65.00
Pickup Truck, 1 Ton	Hour	\$ 70.00
Box Truck, 3/4 Ton	Hour	\$ 95.00
Utility Van 3/4 Ton	Hour	\$ 70.00
Passenger Van, 9 passenger	Hour	\$ 65.00
Passenger Car, full size	Hour	\$ 50.00
Flatbed Trailer	Hour	\$ 25.00

MISCELLANEOUS EQUIPMENT/SERVICES	UNIT	PRICE
Office Trailer 20' with air conditioner	Day	\$ 300.00

Supplemental Services-2017 Rate Schedule

MISCELLANEOUS EQUIPMENT/SERVICES	UNIT	PRICE
Winch Boom for 5 yd Loader	Hour	\$ 55.00
1 yd Rake & Grapple	Hour	\$ 25.00
3 yd Rake & Grapple	Hour	\$ 30.00
4 yd Rake & Grapple	Hour	\$ 33.00
5 yd Rake & Grapple	Hour	\$ 40.00
Fuel (2000 gallon)/Service Truck with operator (less fuel)	Hour	\$ 150.00
Fuel (800 gallon)/Service Truck with operator (less fuel)	Hour	\$ 100.00
Aggregate Hopper/Feeder, 8x14 feet (800/1100 Tons/Hr.)	Hour	\$ 80.00
Vibrating Grizzly Screening Rack	Hour	\$ 50.00
Conveyor System, 100 feet (1000 Tons/Hr.)	Hour	\$ 150.00
Metal Cutting Torches	Hour	\$ 25.00
Mechanized Broom	Hour	\$ 75.00
Arrow Board	Hour	\$ 25.00
Lightboard Generator	Day	\$ 500.00
Sign Board	Hour	\$ 50.00
Sign & Cones	Hour	\$ 5.00
Water Pump & Hose (suction and 25' discharge)	Hour	\$ 35.00
Catch Basin/Storm Drain Cleaning (up to 10 VF)	Each	\$ 200.00
TDSR custom steel inspection towers	Day	\$ 75.00

DRINKING WATER	UNIT	PRICE
Drinking water, 8.45 oz. units, 27 units/case, 135 cases/pallet	Pallet	\$ 1,350.00
Drinking water, 1 Liter units, 12 units/case, 75 cases/pallet	Pallet	\$ 1,250.00
Drinking water, 1 gallon units	Gallon	\$ 1.25
Packaged Ice Delivered	Pound	\$ 0.45
**Subject to special terms and conditions, due to emergency conditions		

GENERATORS	UNIT	PRICE
Generator, 15kW	Day	\$ 500.00
Generator, 25 kW	Day	\$ 675.00
Generator, 56 kW	Day	\$ 1,100.00
Generator, 100 kW	Day	\$ 1,690.00
Generator, 125 kW	Day	\$ 1,875.00
Generator, 150 kW	Day	\$ 2,115.00
Generator, 175 kW	Day	\$ 2,350.00
Generator, 250 kW	Day	\$ 2,890.00
Generator, 320 kW	Day	\$ 3,275.00
Generator, 500 kW	Day	\$ 3,970.00
Generator, 800 kW	Day	\$ 6,630.00
Generator, 1000 kW	Day	\$ 7,990.00
Generator, 1500 kW	Day	\$ 9,500.00

Atari Tree Land, Inc. (ATL)
Supplemental Services-2017 Rate Schedule

GENERATORS	UNIT	PRICE
Generator, 15kW	Week	\$ 1,615.55
Generator, 25 kW	Week	\$ 2,181.00
Generator, 56 kW	Week	\$ 4,185.75
Generator, 100 kW	Week	\$ 6,652.26
Generator, 175 kW	Week	\$ 9,688.02
Generator, 250 kW	Week	\$ 11,375.74
Generator, 320 kW	Week	\$ 12,674.32
Generator, 500 kW	Week	\$ 14,622.30
Generator, 800 kW	Week	\$ 22,648.64
Generator, 1000 kW	Week	\$ 27,186.79
Generator, 1500 kW	Week	\$ 32,314.99

PERSONNEL	PER HOUR	OVERTIME
Clerical	\$ 45.00	\$ 67.50
Truck Driver	\$ 55.00	\$ 82.50
Climber w/gear	\$ 90.00	\$ 135.00
Equipment Operator	\$ 55.00	\$ 82.50
Laborer	\$ 40.00	\$ 60.00
Project Foreman	\$ 65.00	\$ 97.50
Project Manager	\$ 75.00	\$ 112.50
Security Personnel	\$ 40.00	\$ 60.00
Traffic Control Personnel	\$ 45.00	\$ 67.50
Operator w/ chainsaw	\$ 75.00	\$ 112.50
Certified Arborist	\$ 100.00	\$ 150.00
Crew leader	\$ 65.00	\$ 97.50
Superintendent	\$ 85.00	\$ 127.50
Supervisor	\$ 75.00	\$ 112.50
Safety/QC Manager	\$ 55.00	\$ 82.50
Push/Tug Boat Captain	\$ 65.00	\$ 97.50
Diver w/Equipment (2-person crew)	\$ 375.00	\$ 375.00
Mechanic w/ truck and tools	\$ 150.00	\$ 150.00

The above lists reflect general response equipment; equipment pricing for hazmat response, telecommunications equipment, and temporary camp facilities available upon request.

**EXHIBIT B
ADDENDUM ACKNOWLEDGEMENT**

I have carefully examined this RFP Disaster Debris Removal and Disposal Services, which includes scope, requirements for submission, general information and the evaluation and award process.

I acknowledge receipt of the following addenda.

Addendum # <u>1</u> Date: <u>5/4/2017</u>	Addendum # _____ Date: _____
Addendum # _____ Date: _____	Addendum # _____ Date: _____
Addendum # _____ Date: _____	Addendum # _____ Date: _____

Coral Springs Improvement District

SIMILAR PROJECTS

Below is a list of Marine/Barge Projects.

<u>CONTRACT VALUE</u>	<u>PROJECT DESCRIPTION</u>	<u>DURATION</u>	<u>PROJECT NAME</u>	<u>OWNER CONTACT INFO</u>
\$658,948.95	Marine/Environmental: Dredging from barges approximately 11,000 cubic yards from 3 locations, in the North Fork of the St. Lucie River. This was an environmentally sensitive water quality project and part of the Cross-town Parkway Bridge construction.	6/23/14 to 3/31/2015	Port St. Lucie Water Quality at River Place, Evans Creek, & Site 5 West, Contract #20140069, WO#1590	Frank Knott, Project Manager, City of Port St. Lucie Public Works, 121 SW Port St. Lucie Blvd., Port St. Lucie, FL 34984 (772) 344-4290
\$7,300,121.35	Marine Construction: Using barges to haul and conveyor belt systems to redesign a spoil island and create a marine habitat island 30 miles away. Hauling of fill from designated County stock piles and parks, from Palm Beach International Airport, and Fullerton Island.	7/26/12 to 6/1/14	FDOT/Palm Beach County Wetland Mitigation Project #2012ERM02, WO1536	Carmen Vare, Environmental Specialist Palm Beach County (561) 233-2442
\$5,978,496.00	Construction/Drainage: Repair bottom of levee, by placing a sand filter berm and bentonite, and then sodding the slopes. Built access roads to the canal bench, by applying limerock and grading approximately 14 miles of road.	7/23/2012 to 6/22/13	East Coast Protective Levee - Phase I Contract #4600002665	Tim Harper, P.E. Project Manager Engineering and Construction Bureau South Florida Water Management District (561) 682-6289 office (561) 234-5755 cell
\$5,027,656.00	Construction/Drainage: Repair of bottom levee, removal of large boulders, crushing aggregate, by placing a sand filter berm and sodding Built access roads to the canal bench, by applying limerock and grading approximately 14 miles of road.	6/25/2012 to 5/25/13	East Coast Protective Levee - Phase III Contract #4600002666	Tim Harper, P.E. Project Manager Engineering and Construction Bureau South Florida Water Management District (561) 682-6289 office (561) 234-5755 cell

Coral Springs Improvement District

\$6,902,832.20	Construction/Drainage: Riprap crib installation along inter-coastal/shoreline from Sheridan Street to southern extent of West Lake Park. Also includes the creation of mangrove natural recruitment areas, new mudflats, channels, and planting upland hammock areas, as well as removal of 50,000 tons of arsenic impacted soil and installation of new culverts. Project was built by the use of barges.	3/3/2010 - 1/3/12 warranty period commences 1-year later	West Lake Park - Segment I Project #99-37503, Warranty Period 1-year ending 1/3/13 WO#1502 & 1507	William Kristen, Broward County Parks, Planning & Design Section, One N. University Drive, Ste. 401B, Plantation, FL 33324; Tel: (954) 577-4637
\$9,233,790.20	Marine Construction: This project consisted of furnishing all materials, labor, tools, and equipment required to repair 12.98 miles of the C-41A Canal banks. The repair of the canal banks included removing existing vegetation, backfilling and compacting the banks to rebuild at 2.5H:1V slopes, 12 miles of under-water construction, reinforcement mats on the banks for the entire length of the project.	8/3/2011 to 1/31/13	C-41A Canal Bank Stabilization Project N #4600002420	Howard Searcy, Jr. Project Manager Engineering & Construction Bureau Group 5933 South Florida Water Management District 3301 Gun Club Road, West Palm Beach, FL 33406 (561) 352-7990
\$ 175,273.20	Marine Construction: The work consisted of the excavation on the east side of a section of the existing ACME C-2 canal in the City of Wellington. The work involved expansion of the canal. In addition, the work included excavation of a sediment pump at the north end of the canal and replacement of two culverts. Spoil material was transported to areas designated by the City if needed for dewatering and temporary storage purposes only.	3/31/11 to 8/29/11	C-2 Canal Widening Improvements and Sediment Pump Project #023-10/DZ	Bill Riebe, Village of Wellington 12300 Forest Hill Blvd. Wellington, FL 33414; Tel: (561) 791-4000
\$850,000	Marine Construction: Removing 1 mile of wetland berm from one side of canal to other. Transferring material to opposite side of canal where a berm is constructed using the material.	7/4/16-Present	Extension for the Moonshine Marsh/Moore Haven Canal Dredging Project	JD Langford AIM Engineering & Surveying, Inc. <u>239-332-4569</u>

Coral Springs Improvement District

	Dredging and underwater sloping of entire canal.			ilangford@aimengr.com
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LIST OF CURRENT CONTRACTS

<u>OWNER</u>	<u>CONTRACT</u>	<u>PERIOD</u>	<u>SCOPE OF WORK</u>	<u>VALUE</u>
City of Boca	Hillsboro Canal maintenance dredge.	7/12/16 – 9/20/16	Canal dredging of 15,000 cubic yards of material. All work completed on barge. All material transported by barge to a temporary offload site.	\$449,000
Lake Worth Drainage District	Hazardous & Exotic Tree Removal	2017 Contract	Canal Clearing of Vegetation and Debris	\$350,000
Glades County	Extension for the Moonshine Marsh/Moore Haven Canal Dredging Project	7/04/16 – Present	Dredge canal and remove existing berm from one side of canal to the other. Widen and deepen the canal for 4,100ft.	\$850,000
Lake worth Drainage District	Encroachment Removal and Demolition Services	2017 Contract	Demolition and Removal of all Canal Encroachments.	

**EXHIBIT D
DRUG-FREE WORKPLACE CERTIFICATION**

THE BELOW SIGNED Respondent CERTIFIES that it has implemented a drug-free workplace program. In order to have a drug-free workplace program, a business shall:

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the work place and specifying the actions that will be taken against employees for violation of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under quote a copy of the statement specified in subsection 1.
4. In the statement specified in subsection 1, notify the employees that, as a condition of working on the commodities or contractual services that are under quote, the employee will abide by the terms of the statement and will notify the employer of any conviction or plea of guilty or nolo contendere to any violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in, drug abuse assistance or rehabilitation program if such is available in the employee's community, by an employee who is convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign this statement, I certify that this firm complies fully with the above requirements.

Date: 5/3/17 Signature: Clinten Hodges
 Company: ATL Diversified Name: Clinten Hodges
 Address: _____ Title: Project Manager
5796 Western Way, Lake Worth, FL
 Phone Number: 561-722-5630

**EXHIBIT F
EQUAL EMPLOYMENT OPPORTUNITY CERTIFICATION**

The District requires compliance with State and Federal regulations governing Equal Employment Opportunity, External Equal Opportunities (EO), External On-the-Job Training (OJT), Title VI, and the Americans with Disabilities Act (ADA) programs.

Sub-recipients of federal-aid contracts must include notifications in all solicitations for bids of work or material and agreements subject to Title VI of the Civil Rights Act of 1964 and other nondiscrimination authorities. Sub-recipients, contractors and subcontractors may not discriminate in their employment practices or in the selection and retention of any subcontractor.

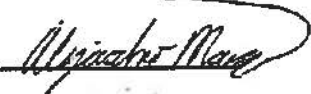
By signing this document, the Respondent hereby certifies their commitment to assure nondiscrimination in its programs and activities to the effect that no person shall on the grounds of race, color, national origin, sex, age, disability or income status be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination or retaliation under any federally or non-federally funded program or activity administered by the sub-recipient and/or its contractors.

Respondent Name: ATL Diversified, Inc

Address: 5796 Western Way, Lake Worth, FL 33463

Authorized Representative Name and Title: Clinton Holzer, Project Manager

Signature of Authorized Representative: 

Witness (Print Name and Sign): Alexandro Marquez 

**EXHIBIT G
COMPLIANCE WITH ILLEGAL IMMIGRATION ACT**

By signing the Proposal, the Respondent certifies that it will comply with the applicable requirements of the Florida Illegal Immigration and Enforcement Act of 2011 (Act) and agree to provide to the State upon request any documentation required to establish either; (a) that the Act is inapplicable to the Respondent and its subcontractors or sub-subcontractors; or (b) that the respondent and its subcontractors or sub- subcontractors are in compliance with the Act.

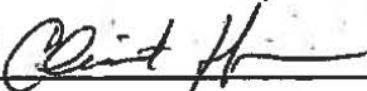
Respondent agrees to include in any contracts with subcontractors, language requiring subcontractors to (a) comply with applicable requirements of the Act and (b) include in their contracts with the sub-contractor's language requiring the sub-subcontractors to comply with the applicable requirements of the Act

RFP Name: Disaster Debris Removal and Disposal Services

Contractor/Vendor Name: ATL Diversified, Inc

Address: 5796 Western Way, Lake Worth, FL 33463

Authorized Representative Name and Title: Clinton Hodges Project Manager

Signature of Authorized Representative: 

Witness (Print Name and Sign): Alexandro Marquez 

**EXHIBIT H
NON-COLLUSION OATH**

STATE OF FL
COUNTY OF WPB

Before me, the Undersigned, a Notary Public, for and in the County and State aforesaid, personally appeared:

Clara Hodges and made oath that the Respondent herein, its agents, servants, and/or employees, to the best of its knowledge and belief, have not in any way colluded with anyone for and on behalf of the Respondent, or themselves, to obtain information that would give the Respondent an unfair advantage over others, nor have they colluded with anyone for and on behalf of the Respondent, or themselves, to gain any favoritism in the award of the Contract.

[Signature]
Affiant

Sworn to (or affirmed) and subscribed before me this 3 day of Aug,
20 17, by Clara S. Hodges.



[Signature]
Signature of Notary Public
State of Florida

Personally Known AMM OR Produced Identification _____

Type of Identification Produced: _____

**EXHIBIT I
GOOD FAITH AFFIDAVIT**

I have carefully examined this RFP for Annual Disaster Debris Removal and Disposal Services which includes scope, requirements for submission, general information and the evaluation and award process.

I hereby propose to provide the services requested in the District's RFP and, if awarded, enter into a contract with the District. I agree that the terms and conditions of the District's RFP shall take precedence over any conflicting terms and conditions submitted with my proposal and agree to abide by all conditions of the RFP, unless a properly completed Exceptions to Solicitation form is submitted. I acknowledge that the District may not accept the proposal due to any exceptions.

I certify that all information contained in my proposal is truthful to the best of my knowledge and belief. I further certify that I am duly authorized to submit this proposal on behalf of the company as its agent and that the company is ready, willing and able to perform if awarded a contract.

I further certify, under oath, that this proposal is made without prior understanding, agreement, connection, discussion or collusion with any other person, company or corporation submitting a proposal for the same product or service; no gratuities, gifts or kick-backs were offered or given by the Respondent or anyone on its behalf to gain favorable treatment concerning this procurement; no elected official, employee or agent of District or of any other company is interested in said proposal; and that the undersigned executed this Proposer's Certification with full knowledge and understanding of the matters therein contained and was duly authorized to do so.

ATL Diversified, Inc
Name of Business

5796 Western Way
Mailing Address
Lake Worth, FL 33467
City, State & Zip Code
561-722-5630
Telephone Number/Fax Number
Info@atldiversified.com
Email Address

[Signature]
Authorized Signature
Clinton Hodges, Project Manager
Name & Title, Typed

State of FL
County of PBC

This foregoing instrument was acknowledged before me this 4 day of August, 2013 by Clinton Hodges, who is personally known to me or produced _____ as identification.

[Signature]
Signature of Notary

EXHIBIT K

CERTIFICATE(S) OF INSURANCE

ATTACH

CERTIFICATE (S) OF INSURANCE

TO THIS PAGE

**UPON THE SUCCESSFULLY BIDDERS EXECUTION OF
THIS DOCUMENT AS AN AGREEMENT BETWEEN OWNER & CONTRACTOR**



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
08/02/2017

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER BROWN & BROWN OF FLORIDA INC 14900 NW 79th Court Suite#200 Miami Lakes, FL 33016-5659 David A. French, AAI	CONTACT NAME: David A. French, AAI	
	PHONE (A/C. No., Ext.): 305-364-7800	FAX (A/C. No.): 305-714-4401
E-MAIL ADDRESS:		
INSURER(S) AFFORDING COVERAGE		NAIC #
INSURER A: Indian Harbor Insurance Co.		36940
INSURER B: Commerce and Industry Ins Co		19410
INSURER C: AIG Specialty Insurance Co.		26883
INSURER D:		
INSURER E:		
INSURER F:		

INSURED
Arbor Tree & Land, Inc.
Attn: Zach Hodges
5796 Western Way
Lake Worth, FL 33463

COVERAGES **CERTIFICATE NUMBER:** **REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDITIONAL SUBROGATION WAIVED	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY		ESG002857808	05/30/2017	05/30/2018	EACH OCCURRENCE \$ 1,000,000
	<input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR					DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 50,000
	<input checked="" type="checkbox"/> Blk Add'l Insd					MED EXP (Any one person) \$ 5,000
	<input checked="" type="checkbox"/> Blk Waiver of Sub					PERSONAL & ADV INJURY \$ 1,000,000
GEN'L AGGREGATE LIMIT APPLIES PER:						GENERAL AGGREGATE \$ 2,000,000
<input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PROJECT <input type="checkbox"/> LOC						PRODUCTS - COMP/OP AGG \$ 2,000,000
OTHER:						
	AUTOMOBILE LIABILITY					COMBINED SINGLE LIMIT (Ea accident) \$
	<input type="checkbox"/> ANY AUTO					BODILY INJURY (Per person) \$
	<input type="checkbox"/> ALL OWNED AUTOS	<input type="checkbox"/> SCHEDULED AUTOS				BODILY INJURY (Per accident) \$
	<input type="checkbox"/> HIRED AUTOS	<input type="checkbox"/> NON-OWNED AUTOS				PROPERTY DAMAGE (Per accident) \$
						\$
B	<input type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR		BE041521601	05/30/2017	05/30/2018	EACH OCCURRENCE \$ 4,000,000
	<input checked="" type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE					AGGREGATE \$ 4,000,000
	DED <input checked="" type="checkbox"/> RETENTION \$ 0					Prod/Comp \$ 4,000,000
WORKERS COMPENSATION AND EMPLOYERS' LIABILITY						
ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) <input type="checkbox"/> Y/N <input type="checkbox"/> N/A						PER STATUTE <input type="checkbox"/> OTHER <input type="checkbox"/>
If yes, describe under DESCRIPTION OF OPERATIONS below						E.L. EACH ACCIDENT \$
						E.L. DISEASE - EA EMPLOYEE \$
						E.L. DISEASE - POLICY LIMIT \$
C	Pollution Liab		CPL24770253	05/30/2017	05/30/2018	Limit 3,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

CERTIFICATE HOLDER

CANCELLATION

CORALSP Coral Springs Improvement District 10300 N.W. 11th Manor Coral Springs, FL 33071	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE Brown and Brown of Florida, Inc.

NOTEPADINSURED'S NAME **Arbor Tree & Land, Inc.**ARBOR-8
OP ID: M5PAGE 2
Date **08/02/2017**

Inland Marine/Equipment Floater:
Company: **Federal Insurance Company** Policy #45467759
Effective Date: **5/30/17-18**
Scheduled: **\$2,650,651**
Rented/Leased: **\$300,000**
Deductible: **\$10,000 All Perils**

Marine Liability:

Company: **RLI Insurance Company** Policy #MRP0100346
Effective Date: **5/30/17-18**
Liability: **\$1,000,000 Occurrence/\$2,000,000 Aggregate**

Hull & P&I Coverages:

Protection & Indemnity on all vessels, Hull coverage on specified vessels
2004 50 x 12 Barge ID #ATLBA401 - P&I Only No Hull Coverage
2004 50 x 12 Barge ID #ATLBA402 - P&I Only No Hull Coverage
2004 50 x 12 Barge ID #ATLBA403 - P&I Only No Hull Coverage
2004 50 x 12 Barge ID # ATLBA404 - No Hull Coverage
2012 25' 9" Steel Push boat - Hull Coverage \$226,450
2014 25' Clydesdale Truckable work boat - Hull Coverage \$365,000



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
08/02/2017

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

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PRODUCER BROWN & BROWN OF FLORIDA INC 14900 NW 79th Court Suite#200 Miami Lakes, FL 33016-5869 David A. French, AAI	CONTACT NAME: David A. French, AAI PHONE (A/C, No, Ext): 305-364-7800 FAX (A/C, No): 305-714-4401 E-MAIL ADDRESS: <table style="width: 100%; border-collapse: collapse;"> <tr> <th style="width: 80%;">INSURER(S) AFFORDING COVERAGE</th> <th style="width: 20%;">NAIC #</th> </tr> <tr> <td>INSURER A: Progressive Express Ins Co</td> <td>10193</td> </tr> <tr> <td>INSURER B:</td> <td></td> </tr> <tr> <td>INSURER C:</td> <td></td> </tr> <tr> <td>INSURER D:</td> <td></td> </tr> <tr> <td>INSURER E:</td> <td></td> </tr> <tr> <td>INSURER F:</td> <td></td> </tr> </table>	INSURER(S) AFFORDING COVERAGE	NAIC #	INSURER A: Progressive Express Ins Co	10193	INSURER B:		INSURER C:		INSURER D:		INSURER E:		INSURER F:	
INSURER(S) AFFORDING COVERAGE	NAIC #														
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INSURED Arbor Tree & Land, Inc. Attn: Zach Hodges 5796 Western Way Lake Worth, FL 33463															

COVERAGES **CERTIFICATE NUMBER:** **REVISION NUMBER:**

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INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
	COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> OCCUR GENL AGGREGATE LIMIT APPLIES PER <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:						EACH OCCURRENCE \$ DAMAGE TO RENTED PREMISES (Ea occurrence) \$ MED EXP (Any one person) \$ PERSONAL & ADV INJURY \$ GENERAL AGGREGATE \$ PRODUCTS - COMPOP AGG \$ \$
A	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> ALL OWNED AUTOS <input type="checkbox"/> Hired AUTOS <input checked="" type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> NON-OWNED AUTOS			03993121-0	11/28/2016	11/28/2017	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
	UMBRELLA LIAB <input type="checkbox"/> OCCUR EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE DED RETENTION \$						EACH OCCURRENCE \$ AGGREGATE \$ \$
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below		Y/N N/A				PER STATUTE OTH-ER E.L. EACH ACCIDENT \$ E.L. DISEASE - EA EMPLOYEE \$ E.L. DISEASE - POLICY LIMIT \$

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

1999 Mack CL7 TK 1M2AD62C2XW007313
 2006 Mack Chn TK 1M1AJ07Y06N003909
 2015 Mack GU7 (Semi) TKTR 1M2AX07C5FM023870

CERTIFICATE HOLDER <div style="text-align: right;">CORALSP</div> Coral Springs Improvement District 10300 N.W. 11th Manor Coral Springs, FL 33071	CANCELLATION SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE Brown and Brown of Florida, Inc.
--	--

CERTIFICATE OF LIABILITY INSURANCE		Date 7/28/2017
Producer: Plymouth Insurance Agency 2739 U.S. Highway 19 N. Holiday, FL 34691 (727) 938-5562	This Certificate is issued as a matter of information only and confers no rights upon the Certificate Holder. This Certificate does not amend, extend or alter the coverage afforded by the policies below.	
Insured: South East Personnel Leasing, Inc. & Subsidiaries 2739 U.S. Highway 19 N. Holiday, FL 34691	Insurers Affording Coverage	
	Insurer A: Lion Insurance Company	NAIC # 11075
	Insurer B:	
	Insurer C:	
	Insurer D:	
Insurer E:		

Coverages

The policies of insurance listed below have been issued to the insured named above for the policy period indicated. Notwithstanding any requirement, term or condition of any contract or other document with respect to which this certificate may be issued or may pertain, the insurance afforded by the policies described herein is subject to all the terms, exclusions, and conditions of such policies. Aggregate limits shown may have been reduced by paid claims.

INSR LTR	ADDL INSRD	Type of Insurance	Policy Number	Policy Effective Date (MM/DD/YY)	Policy Expiration Date (MM/DD/YY)	Limits																				
		GENERAL LIABILITY <input type="checkbox"/> Commercial General Liability <input type="checkbox"/> Claims Made <input type="checkbox"/> Occur <hr/> General aggregate limit applies per: <input type="checkbox"/> Policy <input type="checkbox"/> Project <input type="checkbox"/> LOC				Each Occurrence \$ Damage to rented premises (EA occurrence) \$ Med Exp \$ Personal Adv Injury \$ General Aggregate \$ Products - Comp/Op Agg \$																				
		AUTOMOBILE LIABILITY <input type="checkbox"/> Any Auto <input type="checkbox"/> All Owned Autos <input type="checkbox"/> Scheduled Autos <input type="checkbox"/> Hired Autos <input type="checkbox"/> Non-Owned Autos				Combined Single Limit (EA Accident) \$ Bodily Injury (Per Person) \$ Bodily Injury (Per Accident) \$ Property Damage (Per Accident) \$																				
		EXCESS/UMBRELLA LIABILITY <input type="checkbox"/> Occur <input type="checkbox"/> Claims Made Deductible				Each Occurrence Aggregate																				
A		Workers Compensation and Employers' Liability Any proprietor/partner/executive officer/member excluded? NO If Yes, describe under special provisions below.	WC 71949	01/01/2017	01/01/2018	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td style="width: 5%; text-align: center;"><input checked="" type="checkbox"/></td> <td style="width: 70%;">WC Statutory Limits</td> <td style="width: 5%;"></td> <td style="width: 10%; text-align: center;">OTH-ER</td> <td style="width: 5%;"></td> </tr> <tr> <td></td> <td>E.L. Each Accident</td> <td></td> <td></td> <td style="text-align: right;">\$1,000,000</td> </tr> <tr> <td></td> <td>E.L. Disease - Ea Employee</td> <td></td> <td></td> <td style="text-align: right;">\$1,000,000</td> </tr> <tr> <td></td> <td>E.L. Disease - Policy Limits</td> <td></td> <td></td> <td style="text-align: right;">\$1,000,000</td> </tr> </table>	<input checked="" type="checkbox"/>	WC Statutory Limits		OTH-ER			E.L. Each Accident			\$1,000,000		E.L. Disease - Ea Employee			\$1,000,000		E.L. Disease - Policy Limits			\$1,000,000
<input checked="" type="checkbox"/>	WC Statutory Limits		OTH-ER																							
	E.L. Each Accident			\$1,000,000																						
	E.L. Disease - Ea Employee			\$1,000,000																						
	E.L. Disease - Policy Limits			\$1,000,000																						
Other		Lion Insurance Company is A.M. Best Company rated A- (Excellent). AMB # 12616																								

Descriptions of Operations/Locations/Vehicles/Exclusions added by Endorsement/Special Provisions: Client ID: 92-71-164

Coverage only applies to active employee(s) of South East Personnel Leasing, Inc. & Subsidiaries that are leased to the following "Client Company":

Arbor Tree and Land, Inc.

Coverage only applies to injuries incurred by South East Personnel Leasing, Inc. & Subsidiaries active employee(s), while working in: FL.

Coverage does not apply to statutory employee(s) or independent contractor(s) of the Client Company or any other entity.

A list of the active employee(s) leased to the Client Company can be obtained by faxing a request to (727) 937-2138 or by calling (727) 938-5562.

Project Name:
ISSUE 07-28-17 (KR)

CERTIFICATE HOLDER CORAL SPRINGS IMPROVEMENT DISTRICT 10300 NW 11TH MANOR CORAL SPRINGS, FL 33071	CANCELLATION Should any of the above described policies be cancelled before the expiration date thereof, the issuing insurer will endeavor to mail 30 days written notice to the certificate holder named to the left, but failure to do so shall impose no obligation or liability of any kind upon the insurer, its agents or representatives.
	Begin Date 2/27/2017

EXHIBIT L: ADDITIONAL PROVISIONS FOR FEMA RELATED PROJECTS**Equal Employment Opportunity**

During the performance of this contract, the contractor agrees as follows:

- (1) The contractor will not discriminate against any employee or applicant for employment because of race, color, religion, sex, or national origin. The contractor will take affirmative action to ensure that applicants are employed, and that employees are treated during employment without regard to their race, color, religion, sex, or national origin. Such action shall include, but not be limited to the following: Employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided setting forth the provisions of this nondiscrimination clause.
- (2) The contractor will, in all solicitations or advertisements for employees placed by or on behalf of the contractor, state that all qualified applicants will receive considerations for employment without regard to race, color, religion, sex, or national origin.
- (3) The contractor will send to each labor union or representative of workers with which he has a collective bargaining agreement or other contract or understanding, a notice to be provided advising the said labor union or workers' representatives of the contractor's commitments under this section, and shall post copies of the notice in conspicuous places available to employees and applicants for employment.
- (4) The contractor will comply with all provisions of Executive Order 11246 of September 24, 1965, and of the rules, regulations, and relevant orders of the Secretary of Labor.
- (5) The contractor will furnish all information and reports required by Executive Order 11246 of September 24, 1965, and by rules, regulations, and orders of the Secretary of Labor, or pursuant thereto, and will permit access to his books, records, and accounts by the administering agency and the Secretary of Labor for purposes of investigation to ascertain compliance with such rules, regulations, and orders.
- (6) In the event of the contractor's noncompliance with the nondiscrimination clauses of this contract or with any of the said rules, regulations, or orders, this contract may be canceled, terminated, or suspended in whole or in part and the contractor may be declared ineligible for further Government contracts or federally assisted construction contracts in accordance with procedures authorized in Executive Order 11246 of September 24, 1965, and such other sanctions as may be imposed and remedies invoked as provided in Executive Order 11246 of September 24, 1965, or by rule, regulation, or order of the Secretary of Labor, or as otherwise provided by law.
- (7) The contractor will include the portion of the sentence immediately preceding paragraph (1) and the provisions of paragraphs (1) through (7) in every subcontract or purchase order unless exempted by rules, regulations, or orders of the Secretary of Labor issued pursuant to section 204 of Executive Order 11246 of September 24, 1965, so that such provisions will be binding upon each subcontractor or vendor. The contractor will take such action with respect to any subcontract or purchase order as the administering agency may direct as a means of enforcing such provisions, including sanctions for noncompliance: Provided, however, That in the event a contractor becomes involved in, or is threatened with,

litigation with a subcontractor or vendor as a result of such direction by the administering agency the contractor may request the United States to enter into such litigation to protect the interests of the United States."

Copeland Anti-Kickback Act

Compliance with the Copeland "Anti-Kickback" Act.

- (1) **Contractor.** The contractor shall comply with 18 U.S.C. § 874, 40 U.S.C. § 3145, and the requirements of 29 C.P.R. pt. 3 as may be applicable, which are incorporated by reference into this contract.
- (2) **Subcontracts.** The contractor or subcontractor shall insert in any subcontracts the clause above and such other clauses as the FEMA may by appropriate instructions require, and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime contractor shall be responsible for the compliance by any subcontractor or lower tier subcontractor with all of these contract clauses.
- (3) **Breach.** A breach of the contract clauses above may be grounds for termination of the contract, and for debarment as a contractor and subcontractor as provided in 29 C.P.R. § 5.12."

Contract Work Hours and Safety Standards Act

Compliance with the Contract Work Hours and Safety Standards Act.

- (1) **Overtime requirements.** No contractor or subcontractor contracting for any part of the contract work which may require or involve the employment of laborers or mechanics shall require or permit any such laborer or mechanic in any workweek in which he or she is employed on such work to work in excess of forty hours in such workweek unless such laborer or mechanic receives compensation at a rate not less than one and one-half times the basic rate of pay for all hours worked in excess of forty hours in such workweek.
- (2) **Violation; liability for unpaid wages; liquidated damages.** In the event of any violation of the clause set forth in paragraph (1) of this section the contractor and any subcontractor responsible therefor shall be liable for the unpaid wages. In addition, such contractor and subcontractor shall be liable to the United States (in the case of work done under contract for the District of Columbia or a territory, to such District or to such territory), for liquidated damages. Such liquidated damages shall be computed with respect to each individual laborer or mechanic, including watchmen and guards, employed in violation

of the clause set forth in paragraph (1) of this section, in the sum of \$10 for each calendar day on which such individual was required or permitted to work in excess of the standard workweek of forty hours without payment of the overtime wages required by the clause set forth in paragraph (1) of this section.

- (3) Withholding for unpaid wages and liquidated damages. The (write in the name of the Federal agency or the loan or grant recipient) shall upon its own action or upon written request of an authorized representative of the Department of Labor withhold or cause to be withheld, from any moneys payable on account of work performed by the contractor or subcontractor under any such contract or any other Federal contract with the same prime contractor, or any other federally-assisted contract subject to the Contract Work Hours and Safety Standards Act, which is held by the same prime contractor, such sums as may be determined to be necessary to satisfy any liabilities of such contractor or subcontractor for unpaid wages and liquidated damages as provided in the clause set forth in paragraph (2) of this section.
- (4) Subcontracts. The contractor or subcontractor shall insert in any subcontracts the clauses set forth in paragraph (1) through (4) of this section and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime contractor shall be responsible for compliance by any subcontractor or lower tier subcontractor with the clauses set forth in paragraphs (1) through (4) of this section."

Clean Air Act

- (1) The contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act, as amended, 42 U.S.C. § 7401 et seq.
- (2) The contractor agrees to report each violation to the (name of the state agency or local or Indian tribal government) and understands and agrees that the (name of the state agency or local or Indian tribal government) will, in turn, report each violation as required to assure notification to the (name of recipient), Federal Emergency Management Agency, and the appropriate Environmental Protection Agency Regional Office.
- (3) The contractor agrees to include these requirements in each subcontract exceeding \$100,000 financed in whole or in part with Federal assistance provided by FEMA.

Federal Water Pollution Control Act

- (1) The contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Federal Water Pollution Control Act, as amended, 33 U.S.C. 1251 et seq.
- (2) The contractor agrees to report each violation to the (name of the state agency or local or Indian tribal government) and understands and agrees that the (name of the state agency or local or Indian tribal government) will, in turn, report each violation as required to assure notification to the (name of recipient), Federal Emergency Management Agency, and the appropriate Environmental Protection Agency Regional Office.

- (3) The contractor agrees to include these requirements in each subcontract exceeding \$100,000 financed in whole or in part with Federal assistance provided by FEMA.

Suspension and Debarment

- (1) This contract is a covered transaction for purposes of 2 C.F.R. pt. 180 and 2 C.F.R. pt. 3000. As such the contractor is required to verify that none of the contractor, its principals (defined at 2 C.F.R. § 180.995), or its affiliates (defined at 2 C.F.R. § 180.905) are excluded (defined at 2 C.F.R. § 180.940) or disqualified (defined at 2 C.F.R. § 180.935).
- (2) The contractor must comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C and must include a requirement to comply with these regulations in any lower tier covered transaction it enters into.
- (3) This certification is a material representation of fact relied upon by (insert name of subrecipient). If it is later determined that the contractor did not comply with 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C, in addition to remedies available to (name of state agency serving as recipient and name of subrecipient), the Federal Government may pursue available remedies, including but not limited to suspension and/or debarment.
- (4) The bidder or proposer agrees to comply with the requirements of 2 C.F.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C while this offer is valid and throughout the period of any contract that may arise from this offer. The bidder or proposer further agrees to include a provision requiring such compliance in its lower tier covered transactions.

Byrd Anti-Lobbying Amendment, 31 U.S.C. § 1352 (as amended)

Contractors who apply or bid for an award of \$25,000 or more shall file the required certification. Each tier certifies to the tier above that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any Federal contract, grant, or any other award covered by 31 U.S.C. § 1352. Each tier shall also disclose any lobbying with non-Federal funds that takes place in connection with obtaining any Federal award. Such disclosures are forwarded from tier to tier up to the recipient."

Procurement of Recovered Materials

- (1) In the performance of this contract, the Contractor shall make maximum use of products containing recovered materials that are EPA* designated items unless the product cannot be acquired-
- (i) Competitively within a timeframe providing for compliance with the contract performance schedule;

- (ii) Meeting contract performance requirements; or
 - (iii) At a reasonable price.
- (2) Information about this requirement is available at EPA's Comprehensive Procurement Guidelines web site, <http://www.epa.gov/cpg/>. The list of EPA-designate items is available at <http://www.epa.gov/cpg/products.htm>.

Access to Record

- (1) The contractor agrees to provide (insert name of state agency or local or Indian tribal government), (insert name of recipient), the FEMA Administrator, the Comptroller General of the United States, or any of their authorized representatives access to any books, documents, papers, and records of the Contractor which are directly pertinent to this contract for the purposes of making audits, examinations, excerpts, and transcriptions.
- (2) The Contractor agrees to permit any of the foregoing parties to reproduce by any means whatsoever or to copy excerpts and transcriptions as reasonably needed.
- (3) The contractor agrees to provide the FEMA Administrator or his authorized representatives access to construction or other work sites pertaining to the work being completed under the contract."

DRS Seal, Logo, and Flags

The contractor shall not use the DRS seal(s), logos, crests, or reproductions of flags or likenesses of DRS agency officials without specific FEMA pre-approval.

Compliance with Federal Law, Regulations, and Executive Orders.

This is an acknowledgement that FEMA financial assistance will be used to fund the contract only. The contractor will comply with all applicable federal law, regulations, executive orders, FEMA policies, procedures, and directives.

No Obligation by Federal Government.

The Federal Government is not a party to this contract and is not subject to any obligations or liabilities to the non-Federal entity, contractor, or any other party pertaining to any matter resulting from the contract.

Program Fraud and False or Fraudulent Statements or Related Acts

The contractor acknowledges that 31 U.S.C. Chap. 38 (Administrative Remedies for False Claims and Statements) applies to the contractor's actions pertaining to this contract

EXHIBIT M

PUBLIC ENTITY CRIMES AFFIDAVIT

DATE:

SWORN STATEMENT UNDER SECTION 287.133(3) (A), FLORIDA STATUTES

THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted to CORAL SPRINGS IMPROVEMENT DISTRICT by Clinton S. Hodges, Project Manager (print individual's name and title) for ATL Diversified, Inc (print name of entity submitting sworn statement) whose business address is 5796 Western Way Lake Worth, FL 33463 and, (if applicable) its Federal Employer Identification Number (FEIN) is 89-2384451 (if the entity has no FEIN, include Social Security Number of the individual signing this sworn statement: _____).

2. I understand that a "public entity crime" as defined in Paragraph 287.133 of the Florida Statutes, means a violation of any state or Federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or of the United States, including but not limited to, any bid or contract for goods or services, any lease for real property, or any contract for the construction or repair of a public building or public work, involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.

3. I understand that "convicted" or "conviction" is defined by the Statute to mean a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilty or nolo contendere.

4. I understand that an "affiliate" is defined in Section 287.133(1)(a), Florida Statutes, means:

(A) A predecessor or successor of a person convicted of a public entity crime; or

(B) An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly

EXHIBIT M

CORAL SPRINGS IMPROVEMENT DISTRICT
Public Entity Crimes Affidavit
Page:2

enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.

5. I understand that a "person" as defined in Section 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applied to bid on contracts let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.
6. Based on information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement (indicate by placing a check in front of the statement which applies):

Neither the entity submitting this sworn statement, nor any of its officers, directors, executives, partners, shareholders, employees, members or agents who are active in the management of the entity, nor any affiliate of the entity was charged with and convicted of a public entity crime subsequent to July 1, 1989.

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity was charged with and convicted of a public entity crime subsequent to July 1, 1989.

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity was charged with and convicted of a public entity crime subsequent to July 1, 1989. However, there was a subsequent proceeding before a Hearing Officer of the State of Florida Division of Administrative Hearings and the Final Order entered by the Hearing Officer determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list (attach a copy of final order).

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 (ONE) ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY, PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES, FOR CATEGORY TWO, OF ANY CHANGE

Exhibit M

CORAL SPRINGS IMPROVEMENT DISTRICT
Public Entity Crimes Affidavit
Page:3

AFFECTING THE CORRECTNESS OF THE INFORMATION CONTAINED IN THIS
SWORN STATEMENT.

Clifton Hodges
(Signature)

8/4/17
(Date)

STATE OF _____
COUNTY OF _____

PERSONALLY APPEARED BEFORE ME, the undersigned authority,
Clifton Hodges, who is personally known to me or who has produced
_____ as identification, and who, after first being sworn by me, affixed
his/her signature in the space provided above on this 4 day of August, 2017.

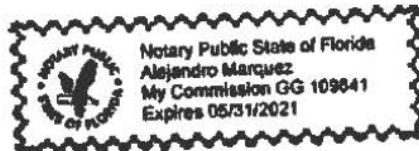
Alejandro Marquez
Signature of Notary Public

Alejandro Marquez
Name of Notary Public

Title or Rank

Serial Number, if any

(SEAL)
My commission expires:



BOARD/CONTRACTOR SIGNED SHEET

Coral Springs Improvement District Bid # 2017-11 approved on _____

CORAL SPRINGS IMPROVEMENT DISTRICT

Kent M. Cant
Signature of Witness

Kenneth G. Cassel
Printed Name of Witness

Duane J. Holland
Signature of President

Duane Holland
Dr. Martin Shank
Printed Name of President
Vice President

8/8/17
Date

CONTRACTOR

ATL Diversified, Inc
Company

[Signature]
Signature

Zob/Julges (contractor)
Name and Title (Printed)



Coral Springs Improvement District

Memorandum

Date: June 12, 2017
To: Board of Supervisors
Copy: Terry Lewis, Dan Daly and David McIntosh
From: Ken Cassel, District Manager

Re: Disaster Debris Removal Services RFP 2017-11

The committee of David McIntosh, Shawn Frankenhauser, and myself have individually evaluated and ranked the firms that submitted responses to the RFQ.

Based on the submittal and tabulation of the review sheets (see below), It is hereby recommended the prime contract be awarded to Phillips and Jordan, and Arbor Tree and Land be awarded the backup contract in accordance with the RFQ.

Phillips & Jordan – 295 points out of 300

Arbor Tree and Land – 284 points out of 300

The motion should be to authorize the District Manager to execute a contract with the two firms subject to legal review and approval.

June 19, 2017

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Coral Springs Improvement District

On MOTION by Mr. Holland seconded by Dr. Shank with all in favor the variance for Harbor Inn was granted as recommended by Mr. Hanks.

On MOTION by Mr. Holland seconded by Dr. Shank the permit was approved as recommended by Mr. Hanks.

FIFTH ORDER OF BUSINESS**Approval of the Financial Statements for May 2017**

Mr. St. Cavish asked about the unfavorable balance for toilet rebate under the water and sewer fund. Mr. Daly responded it has to do with the prorated amount. It will balance out.

Mr. St. Cavish asked about the unfavorable amount of \$41,834 for repair and maintenance under the water and sewer fund. Mr. Daly and Mr. Cassel explained it is also prorated.

On MOTION by Mr. Holland seconded by Dr. Shank with all in favor the financials were approved.

SIXTH ORDER OF BUSINESS**Consideration of Disaster Debris Removal Services RFP 2017-11**

Mr. Cassel reviewed the proposals for disaster debris removal services. Three firms attended the pre-bid meeting, but only Phillips & Jordan and Arbor Tree and Land submitted proposals. After the Committee reviewed and ranked the proposals, Phillips & Jordan was ranked first. The recommendation is to authorize the District Manager to execute a prime contract with Phillips & Jordan and a secondary contract with Arbor Tree and Land as a backup.

On MOTION by Mr. Holland seconded by Dr. Shank with all in favor entering into a contract with Phillips & Jordan for disaster debris removal services was approved.

On MOTION by Mr. Holland seconded by Dr. Shank with all in favor Arbor Tree and Land was approved as a backup contract for disaster debris removal services.

SEVENTH ORDER OF BUSINESS**Special Counsel Interviews and Selection**

Mr. Cassel explained Gray Robinson can no longer represent the District due to a potential conflict of interest. He reached out to several firms. Representatives of two firms are in attendance at the meeting: Mr. Adam Schachter of Gelber Schachter & Greenberg and Mr.

Phillips & Jordan, Inc.

**Project 2017-11
Fund 001**

**Disaster debris removal and disposal services
6/19/2017 thru 12/31/2020
(with an option by the District to renew
for 3 additional 1-year periods)**

Date Approved...06-19-2017

CORAL SPRINGS IMPROVEMENT DISTRICT

Contract Documents and Specifications

PROJECT: PROJECT NO. 2017-11
Disaster Debris Removal and Disposal Services

DATE: April 28, 2017

OWNER: CORAL SPRINGS IMPROVEMENT
DISTRICT
10300 N.W. 11th Manor
Coral Springs, Florida 33071

REPRESENTATIVE: David McIntosh
10300 N.W. 11th Manor
Coral Springs, Florida 33071
Phone 954-796-6614
FAX 954-757-4850

*Coral Springs Improvement District
RFP for Disaster Debris Removal and Disposal Services*

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EXHIBITS

- Exhibit A: Price Proposal Form**
- Exhibit B: Addendum Acknowledgement**
- Exhibit C: References**
- Exhibit D: Drug Free Workplace Certification**
- Exhibit E: Exceptions to the Solicitation Form**
- Exhibit F: Equal Employment Opportunity Certification**
- Exhibit G: Compliance with Illegal Immigration Act**
- Exhibit H: Non-Collusion Oath**
- Exhibit I: Good Faith Affidavit**
- Exhibit J: Mandatory SBE Subcontract Requirements Form**
- Exhibit K: Certificate of Insurance Form**
- Exhibit L: Additional Provisions for FEMA Related Projects**
- Exhibit M: Affidavit of Public Entity Crimes**

1.0 GENERAL PROVISIONS

1.1 Purpose

The Coral Springs Improvement District, hereinafter referred to as the "District", is seeking proposals from licensed debris contractors [hereinafter, referred to as Respondent(s)] for the provision of Disaster Debris Removal, Services for the benefit of the District. The following apply to this request for proposal: General Provisions (Section 1.0); Background Information (Section 2.0); Scope of Services (Section 3.0); Proposal Requirements and Organization (4.0); District Selection Procedures (Section 5.0); Evaluation Process and Award (Section 6.0); Professional Responsibility (Section 7.0); General Terms and Conditions (Section 8.0); and Exhibits: Price Proposal Form, Verifiable References Form, Drug Free Workplace Form, Public Record Declaration or Claim of Exemption Form, Equal Employment Opportunity Certification Form, Compliance with Illegal Immigration Act Form, Non-Collusion Oath, Good Faith Affidavit, Mandatory SBE Subcontract Requirements Form and Certificate of Insurance Form.

1.2 Proposal Submission

Proposals must be submitted with all required forms. Failure to comply may preclude consideration of the proposal by the District. Each Respondent is responsible for full and complete compliance with all laws, rules and regulations which may be applicable.

Respondents desiring to provide services as described herein shall submit proposals as follows:

- an original submittal;
- an electronic copy (pdf format); and
- Seven (7) submittal copies

NOTE: If a respondent believes that any portion of your response is exempt from disclosure as a public record, that exempt material must be submitted in a separate envelope with the required 7 copies and a separate electronic file. This envelope must be clearly identified as "PUBLIC RECORDS EXEMPT," per Section 1.10 Proprietary Information.

Proposals shall be sealed and proposers should indicate on the outside label of their proposal package the following information:

1. RFP Number and Title
2. Date of Opening
3. Name of Proposer

All proposals must be delivered no later than 11:00 a.m., Thursday, May 11, 2017, to the attention of:

HAND DELIVER OR MAIL TO:
Coral Springs Improvement District
10300 NW 11th Manor
Coral Springs Florida 33071

LATE PROPOSALS WILL NOT BE CONSIDERED.

Upon submission, all proposals become the property of the District which has the right to use any or all ideas presented in any proposal submitted in response to this

Request for Proposal (RFP), whether or not the proposal is accepted. All work papers/products developed as part of the contract performance become property of the District upon termination or completion of the provision of services. The cost for development of the written proposal and the oral presentation are entirely the obligation of the Respondent and shall not be chargeable in any manner to the District.

1.3 Acceptance/Rejection of Proposals

The District reserves the right to reject any proposal which may be considered irregular, show serious omission, unauthorized alteration of form, unauthorized alternate proposals, incomplete or unbalanced proposals or irregularities of any kind. Submittal requirements of this Request for Proposals are for evaluation and selection purposes only. The District may allow alterations, modifications, or revisions to individual elements of the successful proposal at any time during the period of the contract which results from this Request for Proposals. The District reserves the right to accept or reject any or all proposals in whole or in part, with or without cause, to waive technicalities, or to accept proposals or portions thereof which, in the District's judgment, best serve the interests of the District, or to award a contract to the next most qualified Respondent if a selected Respondent does not execute a contract within thirty (30) days after the award of the proposal. The thirty-day (30) time period may be extended an additional twenty (20) days where the selected Respondent is unavailable during the initial thirty-day period.

1.4 Consideration of Proposals

Proposals will be considered from Respondents normally engaged in providing and performing services as specified herein. The Respondent must have adequate organization, facilities, equipment and personnel to ensure prompt and efficient service to the District. The District reserves the right to inspect the facilities and organization or to take any other action necessary to determine ability to perform in accordance with specifications, terms and conditions before recommending any award.

1.5 Proposal Withdrawal

Any Respondent may withdraw his proposal by email, fax or written request at any time prior to the scheduled closing time for receipt of proposals. Any proposals not so withdrawn shall constitute an irrevocable offer, for a period of ninety (90) days, to provide the District the services as set forth in Section 3.0, Scope of Services, or until one or more of the proposals has been awarded.

1.6 Non-Warranty of Request for Proposals

Due care and diligence has been used in preparing this Request for Proposal. The District shall not be responsible for any error or omission in this Request for Proposal, nor for the failure on the part of the Respondents to ensure that they have all information necessary to affect their proposals.

1.7 Request for Clarification

The District reserves the right to request clarification of information submitted and to request additional information of one or more Respondents, either orally or in writing.

1.8 Inquiries/Questions

After thoroughly reading this Request for Proposals and Exhibits, Respondents may direct questions, in writing only, to:

David McIntosh
Coral Springs Improvement District
10300 NW 11th Manor
Coral Springs FL 33071
Facsimile: 954-757-4850
Email: DavidM@fladistricts.com

1.8.1 Any Respondent in doubt as to the true meaning of any part of the Request for Proposal or related documents may submit a written request to the District, at the address indicated above, at least ten (10) days prior to closing date set for receipt of proposals to be considered for a response. Any interpretation to a respondent will be made only by addendum duly issued. Oral answers will not be binding.

1.9 Contact with the Evaluation Committee (Board of Supervisors)

To ensure fair consideration for all Respondents, the District prohibits communication to or with any department, employee, elected official, or anyone evaluating or considering the proposals during the submission process, except as provided in Section 1.9.1. Additionally, the District prohibits communications initiated by a Respondent to any department, employee, elected official, or anyone evaluating or considering the proposals prior to the time an award

*Carol Springs Improvement District
RFP for Disaster Debris Removal and Disposal Services*

decision has been made.

1.9.1 Any communication between Respondent and the District will be initiated by the District Manager in order to obtain information or clarification needed to develop a proper, accurate evaluation of the proposal. Communications initiated by a Respondent to anyone other than the designated District Representative may be grounds for disqualifying the offending Respondent from consideration of award of the proposal being evaluated and/or any future proposal.

1.9.2 It will be the responsibility of the Respondent to contact the District Representative prior to submitting a proposal to ascertain if any addenda have been issued, to obtain all such addenda and to return executed addenda with the proposal.

1.10 Proprietary Information

Responses to this Request for Proposals upon receipt by the District become public records subject to the provisions of Public Records Law. If you believe that any portion or all of your response is confidential or proprietary, or otherwise exempt from disclosure as a Public Record, you should clearly assert such exemption and state the specific legal authority for the asserted exemption. All material that designated as exempt from Chapter 119 must be submitted in a separate envelope, clearly identified as "PUBLIC RECORDS EXEMPT" with your name and the proposal number marked on the outside. Furthermore, you must complete Exhibit E, PUBLIC RECORD DECLARATION OR CLAIM OF EXEMPTION.

1.10.1 Please be aware that the designation of an item as exempt from disclosure as a Public Record may be challenged in court by any person. By your designation of material in your proposal as "Public Records Exempt", you agree to defend and hold harmless the District from any claims, judgments, damages, costs, and attorney's fees and costs of the challenger and for costs and attorney's fees incurred by the District by reason of any legal action challenging your designation.

1.11 Examination of Request for Proposals

Before submitting a proposal, it shall be the Respondent's responsibility to examine thoroughly the Request for Proposals or other related documents (where applicable) to be informed regarding any and all conditions and requirements that may in any manner affect the work to be performed under the Contract. Failure to do so will not relieve the selected Respondent of complete performance under the contract.

1.12 Public Entity Crimes

Pursuant to Paragraph 2(a) of section 287.133, Florida Statutes, A person or affiliate who has been placed on the convicted vendor list following a conviction of a public entity crime may not submit a proposal on a contract to provide any goods or services to a public entity, may not submit a proposal on a contract with a public entity for the construction or repair of a public building or public work, may not submit proposals on leases of real property to a public entity, may not be awarded or perform work as a contractor, supplier, sub consultant, or consultant under a contract with any public entity, and may not transact business with any public entity in excess of the threshold amount provided in Section 287.017, Florida Statutes, for CATEGORY TWO (\$10,000) for a period of 36 months from the date of being placed on the convicted vendor list.

1.13 Drug Free Workplace

In the evaluation of bids, all factors in the bidding process being equal, both as to dollar amount and ability to perform, priority will be given, first, to those vendors certifying a drug-free workplace Exhibit D.

1.14 Workplace Violence

Employees of the Respondent (or responders to this RFP) are prohibited from committing any act of workplace violence. Violation may be grounds for termination. Workplace violence means the commission of any of the following acts by a Respondent's employee.

Battery: intentional offensive touching or application of force or violence to another.

Stalking: willfully, maliciously and repeatedly following or harassing another person.

1.15 Development Costs

The District shall not be liable for any expense incurred in connection with preparation of a response to this Request for Proposal. Proposer's responses should be concise and demonstrate the proposer's ability to meet the requirements of the RFP.

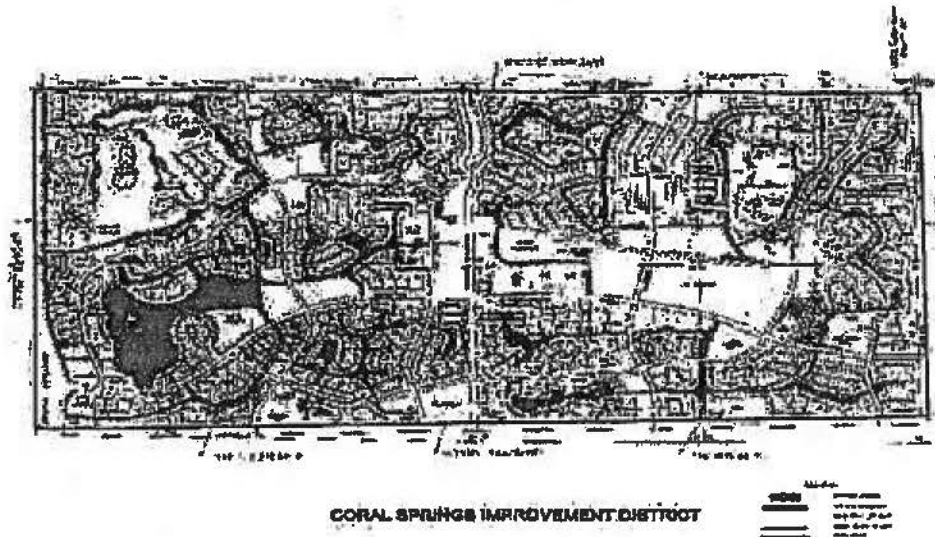
*Coral Springs Improvement District
RFP for Disaster Debris Removal and Disposal Services*

2.0 BACKGROUND INFORMATION

2.1 Location

The District maintains a total of approximately 20 miles of canals located inside of the City of Coral Springs which is in Broward County, Florida, located along Florida's South East Atlantic Coast. A Map of the District is provided as Figure 1.

Figure 1.



3.0 SCOPE OF SERVICES

The services requested, herein, are for Disaster Debris Removal Disposal Services. This proposal will be for a period based on the date of the fully executed contract and continuing through December 31, 2020, with an option by the District to renew for Three (3) additional one (1) year periods.

3.1 Purpose and Minimum Qualifications

3.1.1 Intent of RFP: The District is seeking proposals from qualified firms to collect debris in the event of a natural or man-made disaster.

3.1.2 Respondent must have a minimum of 5 years of debris management, removal and disposal services experience and have collected in excess of 500,000 cubic yards as the Prime Debris Contractor for at least one large scale debris-generating event.

3.2 Contract Awards/Term of Contract

3.2.1 The District is seeking proposals for Disaster Debris Removal Disposal Services.

3.2.2 The District anticipates entering into one (1) or more contract(s) with the firm(s) who submits the proposal judged to be most advantageous to the District.

3.2.3 No amount of work is or will be guaranteed or implied.

3.2.4 No employee or sub-contractor of Respondent may be employed by FEMA.

3.3 Financial Capability

3.3.1 All Prospective Respondents shall supply an audited financial statement for each of the past two (2) years. A third party prepared financial statement is acceptable for one of the two years if an audited statement is not available. Any such third party certified statement shall be signed and certified by the third party Certified Public Accountant (CPA) and signed and certified as accurate by the Respondent.

*Coral Springs Improvement District
RFP for Disaster Debris Removal and Disposal Services*

3.4 List of Acronyms

- 3.4.1 District: Coral Springs Improvement District.
- 3.4.2ADMS: Automated Debris Management System.
- 3.4.3C&D: Construction and Demolition Debris.
- 3.4.4 DMS: Debris Management Site.
- 3.4.5 FEMA: Federal Emergency Management Agency.
- 3.4.6 GIS: Geographic Information System.
- 3.4.7 GPS: Global Positioning System.
- 3.4.8 MUTCD: Manual of Uniform Traffic Control Devices.
- 3.4.9 NRCS; Department of Agriculture's National Resource Conservation Service.
- 3.4.10 PPDR: Private Property Debris Removal.
- 3.4.11 RFP: Request for Proposal.
- 3.4.12 ROE: Right-of-Entry.
- 3.4.13 ROW: Right-of-Way.
- 3.4.14 SBE: Small Business Enterprise.
- 3.4.15 VIN: Vehicle Identification Number.
- 3.4.16 W/MBE: Women / Minority Business Enterprise

3.5 General

3.5.1 After disaster such as a hurricane, upon notification by the District the Respondent will provide immediate emergency response to remove obstructions impeding water flow and movement. This will generally take place within 72 hours after the severe weather event and correspond with assistance from FEMA. The second phase of restoration effort, generally occurring after the FEMA window expires, is the remaining disaster recovery work. These efforts are coordinated within the guidelines of the NRCS, which assists Water Improvement Districts (Verify this is the proper identification for the District) with disaster recovery after FEMA emergency restoration.

3.5.2 Respondent shall provide all trained labor, materials, equipment, tools, traffic control, signage and any other incidental items to accomplish the removal of the event debris as directed by the District. This task of the scope of service shall be commenced within the first twenty-four (+/-) hours after post-event mobilization.

3.5.3 At a minimum, Respondent's team shall consist of the following positions:

3.5.4.1 Project Manager: primary point-of-contact to the District and contracted monitor of recovery effort and overall responsibility for all Respondent services and personnel.

3.5.4.2 Operations Manager: responsible for field recovery operations.

3.5.4.3 Working Foreman for each work site.

3.5.4.4 Each Working foreman must have the ability to communicate orally in English and in the language or languages needed to direct the employees under their supervision. Each superintendent must be equipped with a cellular phone capable of communication with the telephone system used by the District.

3.5.5 Respondent shall be responsible for scheduling all work for all their personnel on a daily basis.

3.5.6 Respondent shall collect debris as assigned daily by the District and/or the contracted operations monitoring firm.

3.5.7 Any FEMA or NRCS reimbursements for eligible expenses normally due to the District that are denied by FEMA or NRCS due to documented errors or omissions by the Respondent or for which the Respondent is responsible related to the debris removal process and any related operational or administrative functions will be reimbursed by Respondent to the District at the rate that FEMA or NRCS would have reimbursed the District had such errors or omissions not occurred.

3.5.8 Should the Respondent fail to respond within the specified time frame Respondent shall be responsible for any increase in costs incurred by the District in securing services with the specified time frame from alternate providers

3.5.9 The District Contract Manager shall be the District Manager or their designee.

3.5.10 Successful Respondent shall be required to attend an annual disaster coordination and planning meeting at no cost to the District. This meeting shall occur between April 1 and May 15th of each year. This must include training in coordination with the District's debris monitoring firm and include all designated District's staff.

3.6 Right-Of-Way (ROW) Debris Management

3.6.1 Respondent shall be responsible to provide all expertise, personnel, tools, materials, equipment, fuel, transportation, supervision, signage, traffic control and all other incidental costs and facilities of any nature to execute, complete and deliver the timely removal and lawful disposal of all eligible disaster-generated debris, including hazardous and industrial waste materials, as directed by the District. Respondent shall also be responsible for coordinating with all utility providers whose facilities may inhibit the safe removal of debris. The Respondent shall also be responsible for the resolution of any claims made by the utility provider.

*Coral Springs Improvement District
RFP for Disaster Debris Removal and Disposal Services*

3.6.2 There will be three (3) scenarios for debris removal.

3.6.2.1 Water based debris located in three (3) feet or less of water depth.

3.6.2.2 Water based debris located in greater than three (3) feet of water depth

3.6.2.3 Land based Debris.

3.6.3 The Respondent shall provide the District with a plan for disaster debris collection following a complete assessment of the volume of disaster generated debris.

3.6.4 The District will approve all designated temporary debris management sites and final disposal sites for all types of specific eligible disaster debris for disposal.

3.6.5 The services shall provide for the cost effective and efficient removal and lawful transport and disposal of eligible disaster debris accumulated within the Coral Springs Improvement District. Services will only be performed when requested and as designated by the District.

3.6.6.1 This task may include, but not be limited to, up to Twelve (12) types of disaster debris:

3.6.6.1.1 Vegetative Debris

3.6.6.1.2 Construction & Demolition (C&D) Debris

3.6.6.1.3 Mixed Debris (mixed Vegetation and C&D)

3.6.6.1.4 White Goods (e.g., refrigerators, stoves, and other appliances)

3.6.6.1.5 Electronic Waste (e.g., monitors, laptops, etc.)

3.6.6.1.6 Household Hazardous Waste (HHW)

3.6.6.1.7 Hazardous Waste

3.6.6.1.8 Abandoned Vehicles and Vessels

3.6.6.1.9 Waterway Debris

3.6.6.1.10 Soil, Mud, Silt, and/or Sand

3.6.6.1.11 Concrete

3.6.6.1.12 Animal Carcasses

3.6.6.2 Task services shall include:

3.6.6.2.1 Collecting Land based debris from the ROW and transporting debris to an approved DMS.

3.6.6.2.2 Collecting water based debris three (3) feet or less of water depth.

3.6.6.2.3 Collecting water based debris, greater than three (3) feet of water depth.

3.6.6.2.2 Any other related duty as assigned by the District.

3.6.6.3 The Respondent(s) shall provide unit pricing for the above services utilizing the Price Proposal Form provided in Exhibit A.

3.7 Water Based Debris

3.7.1 The first response work will focus on clearing blockages and other impediments to water flow. The objective is to remove waterway debris within the first three (3) days in the aftermath of the disaster coinciding with FEMA assistance. The District may prioritize this response based on drainage requirements.

3.7.2 After water flow paths are restored, debris work will then consist of further clearing storm debris in the designated waterways (channels, canals, streams, etc.). This will include the removal and disposal of trees, logs, stumps, brush, tops, blockages, rubbish and debris deposited in and adjacent to the waterway up to the limits of the District right of way or canal maintenance easement and down to and including items in the water and other items as may be designated by the District.

3.7.3 All obstructions to navigation and/or flow shall be removed by methods including, but not limited to, sawing, cabling, winching, lifting or dragging.

3.7.4 Waterway shoreline stabilization will include removal of uprooted stumps, correcting eroded/scoured bank areas and installation of permanent shoreline measures (rip rap, etc.).

3.7.5 Removal of all trees, branches, or other hazards that are leaning into and obstructing the waterway or areas above the waterway. This includes the removal of trees that are at an angle equal to or greater than 45 degrees measuring from the vertical, low overhanging branches with a diameter equal to or less than six (6) inches, any tree or branch that is within 6 feet of the surface of the waterway.

3.7.6 The following guidelines will be used to determine which trees and brush to remove, after those obstructing water flow have been initially removed:

3.7.6.1 All downed trees, brush, limbs, tops, vines, and other washed-in woody vegetative materials lying completely or partially within the stream banks must be removed.

3.7.6.2 Undermined or storm damaged trees within the District right of way or canal maintenance easement which are still standing, shall be removed.

3.7.6.3 Naturally leaning trees, with apparently undamaged root systems, shall remain in its natural condition and NOT be removed.

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- 3.7.7 Trees designated for removal must be cut off as near to the ground surface as conventional cutting tools or field conditions will permit.
- 3.7.8 All building materials, construction and demolition debris, manufactured items and other loose, foreign debris lying completely or partially within the limits of designated areas must be removed.
- 3.7.9 Removal of standing trees outside of canal banks is limited to the cutting of severely damaged trees leaning across the District right of way or canal maintenance easement, and other trees, as needed, to gain access for equipment to points of channel blockage.
- 3.7.10 This project does NOT include the removal of stumps, root systems, or material "attached" to the bottom of the flow way.

3.8 Clearing of Land Based Debris

- 3.8.1 The work will consist of clearing storm debris in the designated land-based areas as deemed appropriate by the District. This includes the removal and disposal of trees, logs, stumps, brush, blockages, rubbish and debris. In addition, all foreign debris, such as building materials and manufactured items (stoves, refrigerators, washing machines, other household goods, cars, tin, foam, construction and demolition debris, etc.), must also be removed.
- 3.8.2 All obstacles or obstructions identified by the District must be removed by methods including, but not limited, to sawing, cabling, winching, lifting, dragging, pushing, loading, etc.

3.9 Trees, Tree Stump and Tree Limb Removal

- 3.9.1 Respondent shall be responsible to provide all expertise, personnel, tools, materials, equipment, fuel, transportation, supervision, signage, traffic control and all other incidental costs and facilities of any nature to execute and complete the tree, tree stump and tree limb removal services as directed by the District.
- 3.9.2 Respondent shall remove and transport eligible tree debris, tree stumps and tree limbs, as directed by the District, to a temporary disposal or processing site designated by the District.
- 3.9.2.1 District will authorize Respondent to provide these services as they may be required.
- 3.9.2.2 As directed by the District, Respondent shall cut and remove hanging or broken limbs and transport to a temporary disposal or processing site designated by the District.
- 3.9.2.3 Respondent shall remove trees and stumps in an efficient and safe manner and transport to a temporary disposal or processing site designated by the District.
- 3.9.2.4 Once the tree/tree stump or limbs are removed and/or cut into manageable portions, the tree debris shall be removed and transported to the temporary disposal or processing site designated by the District. The Respondent shall be responsible for the proper restoration, as determined by the District, of the area from which the tree was removed.
- 3.9.3 If required, Respondent shall be capable of executing services for this task of the scope of service within the first ninety-six hours after the disaster event.
- 3.9.4 The Respondent(s) shall provide unit pricing for the above services utilizing the Price Proposal Form provided in Exhibit A.

3.10 Private Property Debris Removal (PPDR)

- 3.10.1 Respondent shall be responsible to provide all expertise, personnel, tools, materials, equipment, fuel, transportation, supervision, signage, traffic control and all other incidental costs and facilities of any nature to execute, complete and deliver the timely removal and lawful disposal of all eligible disaster-generated debris, including hazardous and industrial waste materials, from private property as directed by the District.
- 3.10.2 Respondent will exercise due diligence in performing PPDR services and removing debris from private property, as authorized and directed by the District. Respondent also agrees to make reasonable efforts to save from destruction items that the property owners wish to save (i.e. trees, small buildings, etc.). Respondent will exercise caution when working around public utilities (i.e. gas, water, electric, etc.). Every effort will be made to locate these utilities, but the District does not warrant that all utilities will be located before debris removal commences, nor does Respondent warrant that utility damages may not occur as a result of properly conducted services. Respondent will follow all appropriate and required safety precautions and procedures.
- 3.10.3 District will secure all necessary permissions, waivers and Right-of-Entry Agreements from real property owners required for the lawful removal of debris from real property.
- 3.10.4 If required, Respondent shall be capable of executing services for this task of the scope of service within the first ninety-six hours after disaster event.
- 3.10.5 The loading, hauling of PPDR debris shall be conducted under the requirements and pricing methodology listed for Sections 3.6.6.3 and 3.9.4. ROW and PPDR debris shall be kept separate based upon State and FEMA requirements. **LEGAL TO CLARIFY THIS SECTION**

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3.11 Demolition of Structures

3.11.1 Respondent shall be responsible to provide all expertise, personnel, tools, materials, equipment, fuel, transportation, supervision, signage, traffic control and all other incidental costs and facilities of any nature to execute and complete the demolition of structures within District rights of way as directed by the District.

3.11.2 As directed by the District, Respondent shall demolish unsafe structures and remove debris from within District rights of way, if authorized by

the District, which has been determined by the District to be a threat to the health and safety of the public.

Respondent also agrees to make reasonable efforts to save from destruction items that the property owners wish to save (i.e. trees, small buildings, etc.). Respondent will exercise caution when working around public utilities (i.e. gas, water, electric, etc.). Every effort will be made to locate these utilities but the District does not warrant that all utilities will be located before debris removal begins, nor does Respondent warranty that utility damages will not occur as a result of properly conducted services. Debris generated from the demolition will be placed on the right-of-way and collected as part of the Right-of-Way debris management program.

3.11.3 District will secure all necessary permissions, waivers and Right-of-Entry Agreements from real property owners required for the lawful removal of debris from private properties.

3.11.4 If required, Respondent shall be capable of executing services for this task of the scope of the service within the first ninety-six (+/-) hours after disaster event.

3.11.5 The Respondent(s) shall provide unit pricing for the above services utilizing the Price Proposal Form provided in Exhibit A. **LEGAL TO CLARIFY PRIVATE PROPERTY VS DISTRICT PROPERTY**

3.12 Debris Management Requirements

3.12.1 Operation of Equipment - Respondent and his subcontractors shall operate all trucks, boats, barges, trailers and all other equipment in compliance with any/all applicable federal, state and local rules and regulations.

Equipment shall be in good working condition and meet all Florida Department of Transportation requirements. All trailers must have metal frames; all trailers sides may not exceed metal framing by 18 inches or more; all trailers must have a rear enclosing gate covering a minimum of 75% of the total trailer height. All loading equipment shall be operated from the road, street or right-of-way using buckets and/or boom and grapple devices to collect and load debris. No equipment shall be allowed behind the curb or outside of the public right-of-way unless otherwise directed by the District. Should operation of equipment be required outside of the public right-of-way, the District will provide a Right-of-Entry Agreement. Respondent shall ensure that every vehicle is capable of unloading its cargo at the temporary debris disposal sites without assistance from others. Vehicles unable to unload without assistance may not be authorized to haul debris.

3.12.1.1 The respondent's response shall include a list of the equipment that will be made available for the project.

3.12.1.2 The type of equipment used must be appropriate for the conditions. The District reserves the right to determine what types of equipment are appropriate for site conditions, or as may be necessary, to conform to regulatory requirements. The Respondent must contact the District for approval of any "nontraditional" equipment, prior to submitting a quote utilizing the "nontraditional" equipment.

3.12.1.3 The use of temporary cofferdams or portable floatation devices to regulate upstream water depth to facilitate completion of the work may be required. The use and deployment of such devices will be considered and utilized at the discretion of the District.

3.12.2 Automated Debris Management System (ADMS) - The District intends to utilize an automated debris management system (ADMS) and anticipates that the Disaster Debris Removal Contractor will provide vehicle certification placards.

The ADMS shall create load tickets electronically, eliminating the need for hand written and scanned tickets. ADMS features include the following:

- Paperless electronic (handheld device) load ticket generation and data collection;
- Debris vehicle and equipment certification data capture at certification site;
- Encrypted and secure field data transfer (field to DMS, DMS to server);
- Accessible secure database for Disaster Debris Removal Contractor use. Load ticket database will be internet accessible by Disaster Debris Removal Contractor;
- Automation of debris pickup location thru use of GPS technologies;
- Evaluation of daily event status using web-based reporting and GIS tools; and
- Reconciliation of Disaster Debris Removal Contractor invoices and applicant payment process enabled thru an integrated database management system.

The ADMS will be provided by the District's Disaster Debris Monitoring firm.

3.12.4 Security of Debris during Hauling - Respondent shall be responsible for the security of debris on/in each vehicle or piece of equipment utilized to haul debris. Prior to leaving the loading sites, Respondent shall ensure that

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each load is secured and trimmed so that no debris extends horizontally beyond the bed of the equipment in any direction. All loose debris shall be reasonably compacted and secured during transport in accordance with Department of Transportation guidelines. As required, Respondent shall survey the primary routes used by the Respondent as soon as possible after the transport and recover fallen or blown debris from the roadway(s).

3.12.5 Traffic Control - Respondent shall mitigate impact on local traffic conditions to the greatest extent possible. Respondent is responsible for establishing and maintaining appropriate traffic control in accordance with the most current edition of the US Department of Transportation's Federal Highway Administration's Manual of Uniform Traffic Control Devices (MUTCD). Respondent shall provide sufficient signage, flashing and barricading to ensure the safety of vehicular and pedestrian traffic at all debris removal, reduction and/or disposal sites.

3.13 Disposal of Debris

3.13.1 All foreign debris, such as building materials and manufactured items (e.g. household appliances and goods, cars, tin, foam, construction and demolition debris, etc.), found within the limits of the debris cleanup area, must be hauled to an off-site disposal area(s) or alternative sites that are obtained by the Respondent and approved by the District.

3.13.2 Unless otherwise specified by the receiving landfill, all debris must be separated by construction and demolition, "white goods" and tires, prior to placement in the landfill.

3.13.3 The Respondent will be responsible for the proper disposal of all vegetative debris collected or generated at the work site. Depositing the debris on the adjacent property, away from the channel (cut and place), can only be performed in areas that are designated by the District.

3.13.3.1 Any debris that is deposited on adjacent properties must be cut in a fashion that will inhibit it from rolling back into the waterway.

3.13.3.2 Tree limbs and stumps should be cut so tree debris lies flat against the ground no higher than three (3) feet and breaks in the debris will be provided to allow water to enter the waterway.

3.13.4 The Respondent may utilize equipment in a mulching or chipping operation, provided there is no dispersion of material in the surrounding creeks or wetland areas, nor placement of material in depths greater than three (3) inches within the work area. Any placement of mulched or chipped material must be such that it will remain in a stable condition. It will be the Respondent's responsibility to obtain permission from the property owner to leave any mulched or chipped material on site.

3.13.5 Burning of debris may be allowed after the Respondent receives all necessary permits and approvals. This includes written permission from the property owners and all local, state and federal permits.

3.13.6 Where petroleum or gas tanks, pesticide containers or other hazardous materials are found within the limits of the debris cleanup work area, the Respondent must note the location of the tank, container or material and notify the District. The Respondent must avoid disturbance or damage to the tank, container or materials.

3.13.7 Fees for disposal, such as weighing and landfill fees, will be reimbursed at the Respondent's cost.

3.13.8 Upon reviewing tonnage statistics from monitoring contractor, District reserves the right to limit or cease respondent's activity, at any time. The exception to the limit or cease notification would be trucks loaded or in transit.

3.14 Temporary Debris Management Sites (DMS) and Operations

3.14.1 Respondents shall deliver all disaster related debris to the District's authorized temporary DMS location(s), unless otherwise instructed by the District. The District may authorize multiple sites in order to efficiently store and process the volumes of disaster related debris materials. The District may require Respondent assistance to select a DMS location(s), perform baseline soil and groundwater testing, and site preparation / operations.

3.14.2 The Respondent shall provide all management and operational services at the District's authorized DMS location(s). The Respondent shall submit a site layout plan and operations plan to the District for review. At a minimum, the plan shall address the following:

Site management, including a point-of-contact and organizational chart.

Traffic control procedures and on-site traffic patterns.

Through put plans to ensure constant flow of inbound and outbound materials and to prevent a significant accumulation of materials on-site.

Site safety plan.

Hazardous and toxic waste materials plan.

Environmental mitigation plan, including considerations for smoke, dust, noise, traffic routes, buffer zones, storm water runoff, archeology, historic preservation, wetlands, endangered species, as relevant and appropriate.

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Remediation and site restoration plan.

The Respondent shall document by photographs and video recordings, each District DMS prior to operations to establish baseline conditions of the site.

3.14.3 The Respondent shall be responsible for ensuring the constructing and/or erecting an inspection tower at each DMS for the purposes of inspecting and documenting each load of debris entering the site. The tower shall be large enough to accommodate a minimum of four (4) persons. The tower shall be constructed of materials approved by the District and include a roof which allows for some protection from weather conditions.

3.14.4 The Respondent shall manage and supervise the temporary DMS to accept eligible debris collected under this contract and other contracts or agreements approved by the District.

3.14.5 The Respondent shall be responsible for traffic control, dust control, erosion control, fire protection, on-site roadway maintenance, portable sanitation facilities, security, and safety measures.

3.14.6 The Respondent shall be responsible for the sorting, separating, and stockpiling of eligible debris at the DMS and shall ensure that the eligible debris remains segregated at the facility.

3.14.7 The Respondent shall utilize tub grinders, chippers, shredders, air curtain incinerators and any other equipment necessary to effectively and efficiently reduce the volume of the eligible debris prior to final disposal.

3.14.8 The Respondent(s) shall provide unit pricing for the above services utilizing the Price Proposal Form provided in Exhibit A.

4.0 PROPOSAL REQUIREMENTS AND FORMAT

Proposals must be submitted setting forth the information called for below in the format required. Each proposal should contain the following:

4.1 Letter of Interest

Respondents should include a letter indicating the Respondent's interest in and knowledge of the project and willingness to provide the services.

4.2 Project Understanding and Approach

This section should include a narrative necessary to show that the Respondent has an understanding of the scope and objectives to be performed in this project. The Respondent should describe the approach to the provision of services as required herein and the specific work plan to be employed to implement it (e.g., Operations Plan). The Respondent shall indicate how this project will fit into the total workload of the Respondent during the project period.

4.3 Respondent's Qualifications and Experience

Respondents shall demonstrate experience in the scope of services required herein and describe in detail any prior experience performing the services being requested by the District. Identify the manager and key staff who will be directly assigned to this project.

4.3.1 Provide a summary of the Respondent's current workload and ability to satisfy the District's requirements.

4.3.2 Provide a brief statement adequately describing the Respondent's background, organization and size.

4.3.3 Provide the name of the individual designated to act as primary liaison between the Respondent and the District. In addition, an alternate must be designated to act in the temporary absence of the primary liaison.

4.3.4 If any services are to be subcontracted, then those firms and/or individuals must be identified. Qualifications of any sub-contractors and resumes of the individuals assigned to the projects are to be furnished as part of the submittal.

4.3.5 Provide descriptions of previous projects, to include: the name of client and the disaster event, the type of work performed, size of the project (e.g., quantity of cubic yards collected, number of leaners and hangers removed, etc.), dates the work was performed, challenges overcome, and other information that may be relevant to the District's request for services.

4.4 Ability of Respondent's Professional Personnel

Provide resumes of proposed manager, primary liaison and key staff to include years of experience within the area of specialty, length of service with the Respondent and knowledge of relevant local, state and federal government regulations and requirements.

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4.5 References

Provide at least three verifiable references for whom the Respondent has performed the type services being requested by the District. The following information shall be provided for each reference listed:

Reference name, title, email address and phone number(s) of the individual within the organization for whom the work was performed who can be contacted and attest in regards to the project.

The Project Title, dates of service, type of work and the name(s) of the manager or key staff person(s) who worked on the project.

4.6 Small Business Enterprise Plan

The District has set a goal of 15% Small Business Enterprise (SBE) participation in contracts and purchases for this RFP and anticipated work.

4.6.1 Respondent shall submit a Plan showing how he/she will assist the District in achieving this goal through SBE sub-contractor participation or any other method. The goal is to encourage doing business with certified SBE'S certified from an agency of the State of Florida or another Florida local governmental agency. Proof of current certification from these governmental entities will be required. The District will require documentary proof of the implementation, progress and final outcome of the proposed Plan. A Respondent who is a SBE need not submit a Plan. Documentary proof of Respondent's status as SBE must be submitted in the response to this RFP. Although the Respondent may be SBE him/herself, involvement of other SBE's as suppliers or sub-consultants under the SBE Contractor is still encouraged. Non-certified SBE status claimed by the Respondent for him/herself may be submitted but is subject to stringent verification by the District.

4.6.2 If the Respondent is not a SBE, then Mandatory SBE Subcontract Requirements Form provided in Exhibit J must be submitted. The intent of the plan format is to reflect the percentage of SBE participation pledged by Respondent and/or proof of the "good faith" effort expended attempting to enlist potential participants. Alternate plans may be acceptable to the District, at its sole discretion, so long as substantially the same information is provided.

4.6.3 Failure of the Respondent to provide the foregoing requested items may disqualify the Respondent at the discretion of the District.

4.6.4 The Respondent's Plan will be incorporated into the Agreement between the Respondent and the District. In addition to the required Plan, the successful Respondent shall demonstrate a determined effort to implement the Plan.

4.6.5 The Respondent, upon award, shall take the following affirmative steps:

- (1) Placing qualified small and minority businesses and women's business enterprises on solicitation lists;
- (2) Assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources;
- (3) Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises;
- (4) Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women's business enterprises; and
- (5) Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce.

4.7 Price Proposal

Each Respondent shall submit the Price Proposal Form provided in Exhibit A and shall include all costs associated with the performance of the contract including travel and out-of-pocket expenses.

4.8 Required Forms

The Respondent shall include the Required Forms listed below in the "Required Forms Section" of their Proposal:

- 4.8.1 Price Proposal Form provided in Exhibit A
- 4.8.2 Acknowledgement of Addendum Form provided in Exhibit B
- 4.8.3 Completed References Form provided in Exhibit C.
- 4.8.4 Completed Drug Free Workplace Form provided in Exhibit D.
- 4.8.5 Public Record Declaration or Claim of Exemption Form provided in Exhibit E
- 4.8.6 Equal Employment Opportunity Certification provided in Exhibit F
- 4.8.7 Compliance with Illegal Immigration Act provided in Exhibit G
- 4.8.8 Non-Collusion Oath provided in Exhibit H
- 4.8.9 Good Faith Affidavit provided in Exhibit I
- 4.8.10 Mandatory SBE Subcontract Requirements Form provided in Exhibit J
- 4.8.11 Certificate of Insurance Form Provided in Exhibit K

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5.0 DISTRICT'S SELECTION PROCEDURES

The Respondent selected to provide the services described herein will be selected from the qualified Respondents submitting responses to this request for proposal. The selection process will be as follows:

5.1 District Selection Procedures

The District Manager will appoint an Evaluation and Selection Committee to review Proposals. The District reserves the right to select the Proposer, who represents the best value, and to accept or reject any proposal submitted in response to this solicitation. The District's Evaluation and Selection Committee will act in what they consider to be the best interest of the District. Price shall not be the sole determining factor for selection, as indicated in the following section.

6.0 EVALUATION PROCESS AND AWARD

A Selection/Negotiation Committee has been appointed by the District Manager and will be responsible for selecting the most qualified firm and then negotiating a contract. The Proposers with the highest-ranked submittals may be asked to make a detailed presentation of their proposed services to the Evaluation and Selection Committee. After presentations, (if applicable), firms will be assigned a final score, with the highest-ranked firm moving forward to the negotiation phase. Upon successful negotiation, a recommendation for award will be considered by the District's Evaluation Committee. No work on this project shall proceed without written authorization from the District. The District reserves the right to enter contract negotiations with the selected Proposer. If the District and the selected Proposer cannot negotiate a successful contract, the District may terminate such negotiations and begin negotiations with the next selected Proposer. No Proposer shall have any rights against the District or its representatives arising from such negotiations. The District reserves the right to utilize the Districts Disaster Debris Monitoring Firm, or other qualified firm or individual, to review proposals and provide the District with additional analysis to ensure selection of the proposal which is most advantageous to the District.

6.1 Weighted Criteria

Evaluation Points will be assigned to each Proposal on the following weighted criteria:

CRITERIA	MAXIMUM POINTS
Compliance with Request for Proposal (Mandatory)	N/A
Qualifications Evaluation	40 points
Scope of Services Evaluation	40 points
References	10 points
Price Evaluation	10 points

6.2 Award of Agreement

It is the intent of the District to award a Primary and a Secondary Contractor for services to be provided to the District under this proposal. The Primary Contractor shall be the initial firm mobilized by the District. The Secondary Contractor will be utilized in instances where the scope of the event merits additional resources to assist the District or if the Primary Contractor is unavailable.

7.0 PROFESSIONAL RESPONSIBILITY

All services shall be provided with the skill and care which would be exercised by comparable qualified professionals performing similar services at the time and place such services are performed. Individual or Respondent shall accept full responsibility for the work as described herein.

7.1 Insurance Requirements

The successful Respondent shall procure, maintain, and provide proof of, insurance coverage for injuries to persons and/or property damage as may arise from or in conjunction with, the work performed on behalf of the District by the Respondent, his agents, representatives, employees or subcontractors. Proof of coverage as contained herein shall be submitted within 7 days of contract execution and such coverage shall be maintained by the Respondent for the duration of the contract period. Insurance requirements and a Certificate of Insurance Form are provided in Exhibit K. The selected Respondent shall provide a Certificate of Insurance with the minimum coverages described in Exhibit K:

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7.2 Hold Harmless Clause

The Respondent shall, during the term of the contract including any warranty period, indemnify, defend, and hold harmless the District, its officials, employees, agents, and representatives thereof from all suits, actions, or claims of any kind, including attorney's fees, brought on account of any personal injuries, damages, or violations of rights, sustained by any person or property in consequence of any neglect in safeguarding contract work or on account of any act or omission by the contractor or his employees, or from any claims or amounts arising from violation of any law, bylaw, ordinance, regulation or decree. The Respondent agrees that this clause shall include claims involving infringement of patent or copyright.

8.0 GENERAL TERMS AND CONDITIONS

The following are the general terms and conditions, supplemental to those stated elsewhere in the RFP, to which the selected Respondent must comply in order to be consistent with the requirements for this RFP. Any deviation from these or any other stated requirements should be listed as exceptions in a separate appendix of the proposal.

8.1 Assignment of Personnel

All personnel assigned to the project will be subject to the approval of the District and no changes shall be allowed unless prior written approval is obtained.

8.2 Basis for Contract Negotiation

The proposal will serve as the basis for negotiating the contract.

8.3 Term of the Contract

The contract shall be effective for the period to begin based on the date of the executed contract and continuing through December 31, 2020 with an option by the District to renew for Three (3) additional one (1) year periods.

8.4 Retainage

A ten percent (10%) retainage will be withheld from each reconciled invoice until the end of the project. In order to recover the retainage, the Respondent must successfully complete and receive a letter of completion from the DISTRICT for all work zones. Retainage will be held until final reconciliation is complete. Portions of the retainage may be held by the District to repair damage caused by the Respondent to public or private property.

8.5 Governing Law

This agreement shall be governed in accordance with the laws of the State of Florida. Venue shall be in the District.

8.6 Permits, Laws & Regulations

The selected Respondent shall obtain and pay for all necessary permits, permit application fees, licenses or any fees required. The selected Respondent shall comply with all laws, ordinances, regulations and building code requirements applicable to the work contemplated in the proposal. The selected Respondent is presumed to be familiar with all state and local laws, ordinances, code rules and regulations that may in any way affect the work. Ignorance on the part of the selected Respondent will in no way relieve it of responsibility. The selected Respondent must agree to abide by and conduct its programs and provide its services in compliance with the provisions of the Civil Rights Act of 1866, Civil Rights Act of 1871, Equal Pay Act of 1963, Civil Rights Act of 1964, Age Discrimination and Employment Acts of 1967, Rehabilitation Act of 1973, 1990 Americans with Disabilities Act, 1991 Federal Civil Rights Act, and all other applicable ordinances, statutes, laws and amendments thereto.

8.7 Award of Contract(s)

The District reserves the right to award contracts to more than one (1) Respondent as determined to be in the best interest of the District.

8.8 Assignment of Interest

Any individual or Respondent shall not assign any interest in the contract and shall not transfer any interest in the same without prior written consent of the District.

8.9 Indemnification

To the maximum extent permitted by Florida law, the Professional shall defend, indemnify and hold harmless the District and its officers and employees from any and all liabilities, claims, damages, penalties, demands, judgments, actions, proceedings, losses or costs, including, but not limited to, reasonable attorneys' fees and paralegals' fees,

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whether resulting from any claimed breach of this Agreement by the Professional or from personal injury, property damage, direct or consequential damages, or economic loss, to the extent caused by the negligence, recklessness, or intentional wrongful misconduct of the Professional or anyone employed or utilized by the Professional in the performance of this Agreement. The duty to defend under this Article is independent and separate from the duty to indemnify, and the duty to defend exists regardless of any ultimate liability of the Professional, the District and any indemnified party. The duty to defend arises immediately upon presentation of a claim by any party and written notice of such claim being provided to the Professional. The Professional's obligation to indemnify and defend under this Article will survive the expiration or earlier termination of this Agreement until it is determined by final judgment that an action against the District or an indemnified party for the matter indemnified hereunder is fully and finally barred by the applicable statute of limitations.

8.10 Amendments This agreement may be amended by mutual written agreement of the parties and may be changed only by such written amendment.

8.11 Default and Termination

8.11.1 The failure of either party to comply with any provision of the contract shall place that party in default. Prior to terminating the contract, the non-defaulting party shall notify the defaulting party in writing. Notification shall make specific reference to the provision which gave rise to the default. The defaulting party shall be given seven (7) days in which to cure the default. The District Manager is authorized to provide written notice of default on behalf of the District, and if the default situation is not corrected within the allotted time, the District Manager is authorized to provide final termination notice on behalf of the District to the selected Respondent.

8.11.2 Either party may terminate the contract without cause, providing ninety (90) days written notice to the other party. Termination without cause may not be initiated during ongoing post-disaster debris removal under this contract, nor during any impending disaster or hurricane anticipated to impact the District within ten (10) days. The District Manager is authorized to provide written notice of termination on behalf of the District.

8.11.3 In the event funds to finance the contract become unavailable, the District may terminate the contract with no less than twenty-four hours' notice in writing to the selected Respondent. The District shall be the final authority as to the availability of funds.

8.12 Successors and Assigns

The District and selected Respondent each bind the other and their respective successors and assigns in all respects to all of the terms, conditions, covenants, and provisions of this agreement, and any assignment or transfer by the selected Respondent of its interest in the contract without the written consent of the District shall be void. Nothing herein shall be construed as creating any personal liability on the part of any officer or agent of the District or the selected Respondent, nor shall it be construed as giving any right or benefit hereunder to anyone other than the District or the selected Respondent.

8.13 Non Waiver

The failure of either party to exercise any right shall not be considered a waiver of such right in the event of any further default or noncompliance.

8.14 Independent Contractor

In the performance of this agreement, the Respondent will be acting in the capacity of an independent Contractor and not as an agent, employee, partner, joint venture, or associate of the District. The Respondent shall be solely responsible for the means, method, technique, sequences, and procedures utilized by the Respondent in the full performance of the agreement.

8.15 Collusion

The Respondent is required to submit in their Proposal the Non-Collusion Oath provided in Exhibit H and the Good Faith Affidavit provided in Exhibit I.

8.15 Other Recovery Tasks - Emergency Resources and Services

*Coral Springs Improvement District
RFP for Disaster Debris Removal and Disposal Services*

During the performance of the contract depending upon the nature and scope of the event, the District may require additional goods and services if local resources should become unavailable. The Respondent may provide equipment, materials, supplies and other resources to supplement the District's need for resources and services as described herein. The contract will require the vendor(s) to cooperate with the ordering agency to ensure the District receives the most current state-of-the-art material and/or services.

8.16 Additional Requirements

During the performance of the contract the Respondent shall agree as applicable to the requirements set forth in Exhibit L, Additional Provisions for FEMA Related Projects.

Exhibit A

DESCRIPTION OF SERVICE		UNIT	UNIT PRICE
20. ROAD DEBRIS COLLECTION, MAINTENANCE, MIXED WASTE CONSTRUCTION AND ROAD REPAIRS			
a	Remove debris from ROW and haul to DMS or final disposal. (0 to 15 miles)	CUBIC YARD	\$
b	Remove debris from ROW and haul to DMS or final disposal. (>15 to 30 miles)	CUBIC YARD	\$
c	Remove debris from ROW and haul to DMS or final disposal. (>30 to 60 miles)	CUBIC YARD	\$
d	Remove debris from ROW and haul to DMS or final disposal. (>60 miles)	CUBIC YARD	\$
e	Remove debris from ROW and haul to Temporary Debris Aggregation Site (TDAS) (0 to 15 miles)	CUBIC YARD	\$
21. WASTE GOODS			
a	Remove and transport from ROW to DMS.	PER UNIT	\$
b	Remove and transport from ROW to Recycling Facility or approved disposal facility.	PER UNIT	\$
c	Transport from DMS to Recycling Facility or approved disposal facility.	PER UNIT	\$
d	Freon Removal / Recycling and Management	PER UNIT	\$
a	Electronic Waste (e-Waste) removal from ROW and dispose of at County approved site.	PER UNIT	\$
b	Household Hazardous Waste (HHW) removal from ROW and dispose of at County approved site.	PER DRUM (55 GAL)	\$
d	Derelict vehicle removal, transfer/tow of typical passenger car/truck/van.	EACH	\$
e	Derelict vessel removal and transportation to secure storage site. (Vessels under 25 feet)	EACH	\$
f	Derelict vessel removal and transportation to secure storage site. (Vessels 25 feet and greater)	EACH	\$
g	Operation of secure storage site for derelict vehicles/vessels.	PER MONTH	\$
h	Vessel and Vehicle Fluids Management - draining/removal of fluids from vessel/vehicle, storage of fluids and transportation to a disposal/recycling facility	EACH	\$
i	Vessel and Vehicle Hazardous Materials Management - removal of hazardous materials from vessel/vehicle, (e.g. batteries), storage of same and transportation to a disposal/recycling facility	EACH	\$
j	Crushing of Vessels for Disposal	PER FOOT	\$
k	Waterway Debris Removal from water less than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts	CUBIC YARD	\$
l	Waterway Debris Removal from water greater than 3 feet in depth- removal of storm debris from marine environments, including canals, streams and waterfronts	CUBIC YARD	\$
m	Concrete Removal - load and haul broken concrete from ROW and dispose at County approved site (0 to 15 miles)	CUBIC YARD	\$
n	Concrete Removal - load and haul broken concrete from ROW and dispose at County approved site (>15 to 30 miles)	CUBIC YARD	\$

Exhibit A

o	Concrete Removal - Load and haul broken concrete from ROW and dispose at County approved site (>30 to 60 miles)	CUBIC YARD	\$
p	Concrete Removal - Load and haul broken concrete from ROW and dispose at County approved site (>60 miles)	CUBIC YARD	\$
q	Soil, Mud, Silt or Sand - Load from location and dispose at County approved site (0 to 15 miles)	CUBIC YARD	\$
r	Soil, Mud, Silt or Sand - Load from location and dispose at County approved site (>15 to 30 miles)	CUBIC YARD	\$
s	Soil, Mud, Silt or Sand - Load from location and dispose at County approved site (>30 to 60 miles)	CUBIC YARD	\$
t	Soil, Mud, Silt or Sand - Load from location and dispose at County approved site (>60 miles)	CUBIC YARD	\$
u	Sand and Soil Screening & Collection: Removal and screening of debris-laden sand from public property, stockpiling debris at DMS, and replacing screened sand at County designated location.	CUBIC YARD	\$
v	Removal and disposal of animal carcasses	PER POUND	\$

HAZARDOUS STUMPS AND HAZARDOUS TREES			
a	Removal of hazardous stump from ROW or public property and transportation to DMS or final disposal. 24" to 48" diameter.	EACH	\$
b	Removal of hazardous stump from ROW or public property and transportation to DMS or final disposal. >48" diameter.	EACH	\$
c	Backfill - supply and placement of clean fill dirt into holes created by stump removal in the ROW.	CUBIC YARD	\$
d	Removal of hazardous trees (leaning or damaged) from ROW or public property that are 6" to 24" with the trunk measured at DBH.	EACH	\$
e	Removal of hazardous trees (leaning or damaged) from ROW or public property that are >24" to 48" with the trunk measured at DBH.	EACH	\$
f	Removal of hazardous trees (leaning or damaged) from ROW or public property that are >48" with the trunk measured at DBH.	EACH	\$
g	Removal of hazardous hanging limbs from ROW or public property that are >2 inches.	PER TREE	\$

DEMOLITION OF STRUCTURES			
Structure demolition with construction and demolition debris loaded at the designated work zone and hauled to a County approved landfill. Contractor shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, electronic waste, and household hazardous waste for ROW collection. Does not include removal of concrete slabs.			
a	0 to 15 miles one-way haul	CUBIC YARD	\$
b	>15 to 30 miles one-way haul	CUBIC YARD	\$
c	>30 to 60 miles one-way haul	CUBIC YARD	\$
d	>60 miles one-way haul	CUBIC YARD	\$
Structure demolition containing regulated asbestos containing (RACM) construction and demolition debris loaded at the designated work zone and hauled to a County approved landfill. Contractor shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, electronic waste, household hazardous waste for ROW collection. Does not include removal of concrete slabs.			
d	0 to 15 miles one-way haul	CUBIC YARD	\$
e	>15 to 30 miles one-way haul	CUBIC YARD	\$
f	>30 to 60 miles one-way haul	CUBIC YARD	\$
g	>60 miles one-way haul	CUBIC YARD	\$

Exhibit A

<p>RACM removal from safe-to-enter structures prior to demolition commencement. Removal will include identification through sampling, removal of, containment, proper transfer and disposal, and post removal sampling/monitoring necessary to clear the structure.</p>		
h	Pre-demolition removal of RACM from safe-to-enter structures	SQUARE FOOT
i	Pre-demolition removal of RACM from safe-to-enter structures	POUND
<p>Air-quality monitoring and controls necessary to reduce or mitigation increased particulate matter concentration and exposure. To include but not limited to providing water, hoses, and other supplies necessary to reduce impacts to the surrounding environment</p>		
j	Air monitoring and controls	PER SITE \$

DEBRIS PROCESSING / REDUCING DEBRIS DENSITY / CHANGING		
a	Grinding / chipping vegetative debris, based on incoming cubic yards.	CUBIC YARD \$
b	Burning vegetative debris, based on incoming cubic yards.	CUBIC YARD \$
c	Processing and/or compacting C&D materials and mixed debris, based on incoming cubic yards.	CUBIC YARD \$
d	Processing and/or compacting concrete materials and masonry, based on incoming cubic yards.	CUBIC YARD \$

DEBRIS MANAGEMENT SITE (DMS) MANAGEMENT		
a	Debris Management Site (DMS) Management. Includes the cost of site preparation, site management, acceptance, erosion control, and site closeout based on incoming cubic yards.	CUBIC YARD \$

a	Load and Transport processed vegetative debris from DMS to final disposal. (0 to 30 miles)	TON (default)	\$
b	Load and Transport processed vegetative debris from DMS to final disposal. (>30 to 60 miles)	TON (default)	\$
c	Load and Transport processed vegetative debris from DMS to final disposal. (>60 miles)	TON (default)	\$
d	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (0 to 30 miles)	TON (default)	\$
e	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (>30 to 60 miles)	TON (default)	\$
f	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (>60 miles)	TON (default)	\$
g	Load and Transport processed vegetative debris from DMS to final disposal. (0 to 30 miles)	CUBIC YARD	\$
h	Load and Transport processed vegetative debris from DMS to final disposal. (>30 to 60 miles)	CUBIC YARD	\$
i	Load and Transport processed vegetative debris from DMS to final disposal. (>60 miles)	CUBIC YARD	\$
j	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (0 to 30 miles)	CUBIC YARD	\$
k	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (>30 to 60 miles)	CUBIC YARD	\$
l	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (>60 miles)	CUBIC YARD	\$

**EXHIBIT B
ADDENDUM ACKNOWLEDGEMENT**

I have carefully examined this RFP Disaster Debris Removal and Disposal Services, which includes scope, requirements for submission, general information and the evaluation and award process.

I acknowledge receipt of the following addenda.

Addendum # 1 Date: May 5, 2017 Addendum # Date:

Addendum # Date: Addendum # Date:

Addendum # Date: Addendum # Date:

CORAL SPRINGS IMPROVEMENT DISTRICT

PROJECT NO. 2017-11 Disaster Debris Removal RFP

Extension of Prebid Meeting

CSID is required to advertise all solicitations for contracts twice in a newspaper. Due to an error in the advertisement for this RFP the Prebid meeting was scheduled on 5/4/2017 before the second advertisement date of 5/5/2017.

CSID will arrange for an additional prebid meeting for any proposer who contacts us before the proposal opening date.

The proposal opening date remains May 11, 2017 at 11:00 am. The location remains the same.

The contract number for this prebid is listed as 2017-10. This number is to be changed to 2017-11.

Please note that section 8.9 of the RFP is being amended as follows.

8.9 Indemnification

To the maximum extent permitted by Florida law, the Professional shall defend, indemnify and hold harmless the District and its officers and employees from any and all liabilities, claims, damages, penalties, demands, judgments, actions, proceedings, ~~losses or costs,~~ including, but not limited to, reasonable attorneys' fees and paralegals' fees, whether resulting from any claimed breach of this Agreement by the Professional or from personal injury, or property damage, ~~direct or consequential damages, or economic loss,~~ to the extent caused by the negligence, recklessness, or intentional wrongful misconduct of the Professional or anyone employed or utilized by the Professional in the performance of this Agreement. ~~The duty to defend under this Article is independent and separate from the duty to indemnify, and the duty to defend exists regardless of any ultimate liability of the Professional, the District and any indemnified party. The duty to defend arises immediately upon presentation of a claim by any party and written notice of such claim being provided to the Professional.~~ The Professional's obligation to indemnify and defend under this Article will survive the expiration or earlier termination of this Agreement until it is determined by final judgment that an action against the District or an indemnified party for the matter indemnified hereunder is fully and finally barred by the applicable statute of limitations.

Section 8.9 will now read

8.9 Indemnification

To the maximum extent permitted by Florida law, the Professional shall defend, indemnify and hold harmless the District and its officers and employees from any and all liabilities, claims, damages, penalties, demands, judgments, actions, proceedings, including, but not limited to, reasonable attorneys' fees and paralegals' fees, whether resulting from any claimed breach of this Agreement by the Professional or from personal injury, or property damage, to the extent caused by the negligence, recklessness, or intentional wrongful misconduct of the Professional or anyone employed or utilized by the Professional in the performance of this Agreement. The Professional's obligation to indemnify and

defend under this Article will survive the expiration or earlier termination of this Agreement until it is determined by final judgment that an action against the District or an indemnified party for the matter indemnified hereunder is fully and finally barred by the applicable statute of limitations.

**EXHIBIT C
REFERENCES FORM**

Name of Reference	Horry County Solid Waste Authority (SC)
Title	Mike Bessant, Material Recycling Facility Operations
E Mail Address	mbessant@solidwasterauthority.org
Office Phone Number	843-347-1651
Mobile Phone Number	--
Project Title	Hurricane Matthew Debris Management
Dates of Service	October 2016 - February 2017
Description of Work	Debris removal, reduction (grinding), and disposal from county and state roads and from over 40 citizen drop-off sites; Debris Management Site (DMS) selection, construction, and management; final disposal of debris. Debris management & hazardous tree removal for Horry County FEMA watersheds. Safety management and quality control management.
Manager / Key Staff	Edd Satterfield, Dudley Orr, Wayne Floyd

Name of Reference	Harris County Flood Control District (TX)
Title	John Watson, Facilities Manager
E Mail Address	john.watson@hcfcd.org
Office Phone Number	713-684-4000
Mobile Phone Number	--
Project Title	Flood Debris Management
Dates of Service	May - August 20126
Description of Work	Debris removal from waterways & waterway banks, along with reduction and disposal of debris, safety management and quality control management.
Manager / Key Staff	Tommy Webster, Rex Wilson, Wayne Floyd

Name of Reference	Solid Waste Authority of Palm Beach County (FL)
Title	John Archambo, Solid Waste Manager
E Mail Address	jarchambo@swa.org
Office Phone Number	561-315-2010
Mobile Phone Number	--
Project Title	Hurricane Wilma Debris Management
Dates of Service	October 2005 - February 2006
Description of Work	Emergency debris clearance; segregation, loading, hauling, and reduction of debris; recycling of debris; Debris Management Site (DMS) selection, construction, and management; final disposal of debris; safety management; and quality control management.
Manager / Key Staff	Dudley Orr, Dustin Haunhorst, Dale Joiner

**EXHIBIT D
DRUG-FREE WORKPLACE CERTIFICATION**

THE BELOW SIGNED Respondent CERTIFIES that it has implemented a drug-free workplace program. In order to have a drug-free workplace program, a business shall:

1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the work place and specifying the actions that will be taken against employees for violation of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under quote a copy of the statement specified in subsection 1.
4. In the statement specified in subsection 1, notify the employees that, as a condition of working on the commodities or contractual services that are under quote, the employee will abide by the terms of the statement and will notify the employer of any conviction or plea of guilty or nolo contendere to any violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in, drug abuse assistance or rehabilitation program if such is available in the employee's community, by an employee who is convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign this statement, I certify that this firm complies fully with the above requirements.

Date: May 9, 2017 Signature: 

Company: Phillips & Jordan, Inc. Name: J. Patrick McMullen

Address: _____ Title: President

10201 Parkside Drive, Suite 300, Knoxville, TN 37922

Phone Number: 865-688-8342

**EXHIBIT F
EQUAL EMPLOYMENT OPPORTUNITY CERTIFICATION**

The District requires compliance with State and Federal regulations governing Equal Employment Opportunity, External Equal Opportunities (EO), External On-the-Job Training (OJT), Title VI, and the Americans with Disabilities Act (ADA) programs.

Sub-recipients of federal-aid contracts must include notifications in all solicitations for bids of work or material and agreements subject to Title VI of the Civil Rights Act of 1964 and other nondiscrimination authorities. Sub-recipients, contractors and subcontractors may not discriminate in their employment practices or in the selection and retention of any subcontractor.

By signing this document, the Respondent hereby certifies their commitment to assure nondiscrimination in its programs and activities to the effect that no person shall on the grounds of race, color, national origin, sex, age, disability or income status be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination or retaliation under any federally or non-federally funded program or activity administered by the sub-recipient and/or its contractors.

Respondent Name: Phillips and Jordan, Incorporated

Address: 10201 Parkside Drive, Suite 300, Knoxville, TN 37922

Authorized Representative Name and Title: J. Patrick McMullen, President

Signature of Authorized Representative: _____

Witness (Print Name and Sign):  Peyton Riley

**EXHIBIT G
COMPLIANCE WITH ILLEGAL IMMIGRATION ACT**

By signing the Proposal, the Respondent certifies that it will comply with the applicable requirements of the Florida Illegal Immigration and Enforcement Act of 2011 (Act) and agree to provide to the State upon request any documentation required to establish either; (a) that the Act is inapplicable to the Respondent and its subcontractors or sub-subcontractors; or (b) that the respondent and its subcontractors or sub- subcontractors are in compliance with the Act

Respondent agrees to include in any contracts with subcontractors, language requiring subcontractors to (a) comply with applicable requirements of the Act and (b) include in their contracts with the sub-contractor's language requiring the sub-subcontractors to comply with the applicable requirements of the Act

RFP Name: Disaster Debris Removal and Disposal Services

Contractor/Vendor Name: Phillips and Jordan, Incorporated

Address: 10201 Parkside Drive, Suite 300, Knoxville, TN 37922

Authorized Representative Name and Title: J. Patrick McMullen, President

Signature of Authorized Representative:



Witness (Print Name and Sign):



Peyton Riley

**EXHIBIT H
NON-COLLUSION OATH**

STATE OF Tennessee

COUNTY OF Knox

Before me, the Undersigned, a Notary Public, for and in the County and State aforesaid, personally appeared:

J. Patrick McMullen

_____ and made oath that the Respondent herein, its agents, servants, and/or employees, to the best of its knowledge and belief, have not in any way colluded with anyone for and on behalf of the Respondent, or themselves, to obtain information that would give the Respondent an unfair advantage over others, nor have they colluded with anyone for and on behalf of the Respondent, or themselves, to gain any favoritism in the award of the Contract.



Affiant

Sworn to (or affirmed) and subscribed before me this 9th day of May,
20 17, by J. Patrick McMullen.


Signature of Notary Public
State of Tennessee

(stamp)

Personally Known OR Produced Identification _____

Type of Identification Produced: _____



**EXHIBIT I
GOOD FAITH AFFIDAVIT**

I have carefully examined this RFP for Annual Disaster Debris Removal and Disposal Services which includes scope, requirements for submission, general information and the evaluation and award process.

I hereby propose to provide the services requested in the District's RFP and, if awarded, enter into a contract with the District. I agree that the terms and conditions of the District's RFP shall take precedence over any conflicting terms and conditions submitted with my proposal and agree to abide by all conditions of the RFP, unless a properly completed Exceptions to Solicitation form is submitted. I acknowledge that the District may not accept the proposal due to any exceptions.

I certify that all information contained in my proposal is truthful to the best of my knowledge and belief. I further certify that I am duly authorized to submit this proposal on behalf of the company as its agent and that the company is ready, willing and able to perform if awarded a contract.

I further certify, under oath, that this proposal is made without prior understanding, agreement, connection, discussion or collusion with any other person, company or corporation submitting a proposal for the same product or service; no gratuities, gifts or kick-backs were offered or given by the Respondent or anyone on its behalf to gain favorable treatment concerning this procurement; no elected official, employee or agent of District or of any other company is interested in said proposal; and that the undersigned executed this Proposer's Certification with full knowledge and understanding of the matters therein contained and was duly authorized to do so.

Phillips and Jordan, Incorporated

Name of Business

10201 Parkside Drive, Suite 300

Mailing Address

Knoxville, TN 37922

City, State & Zip Code

865-688-8342

Telephone Number/Fax Number

disasterservices@pandj.com

Email Address

Authorized Signature

J. Patrick McMullen, President

Name & Title, Typed

State of Tennessee

County of Knox

This foregoing instrument was acknowledged before me this 9th day of May, 2017, by J. Patrick McMullen, who is personally known to me or produced _____ as identification.

Melissa M. Graham
Signature of Notary



EXHIBIT J

PARTICIPATION OF SBE FIRMS

RFP NAME: ANNUAL DISASTER DEBRIS REMOVAL, REDUCTION, AND DISPOSAL SERVICES
NAME OF PROPOSER: Phillips and Jordan, Incorporated

NAME, ADDRESS AND PHONE NO. OF SBE FIRM	DESCRIPTION OF SERVICE TO BE PROVIDED	CONTRACT AMOUNT				
		BLACK	HISPANIC	WOMAN	SMALL BUSINESS	OTHER
H&R of Belle Glade, LLC PO Box 264 Belle Glade, FL 33430	SBEs will perform collection and transportation of debris; reduction and disposal of vegetative debris; sorting, decommissioning, packaging, and transportation of white goods and e-waste; traffic control; general labor for miscellaneous work; and other functions as necessitated by the size of the disaster event.	\$	\$	\$	\$ TBD ~20%	\$
Contractors Support Services, Inc. 12773 West Forest Hill Blvd., Suite 208 Wellington, FL 33414		\$	\$ TBD ~20%	\$	\$ TBD ~20%	\$
		\$	\$	\$	\$	\$
		\$	\$	\$	\$	\$
TOTAL SBE FIRMS:		\$	\$ TBD ~20%	\$	\$ TBD ~40%	\$

Note: M/WBE information is being collected for tracking purposes only.

PROPOSER TO COMPLETE	
TOTAL PROPOSED SERVICES⁽¹⁾:	\$ TBD
TOTAL SBE PROPOSED SERVICES:	\$ TBD ~ 40%

(Make additional copies as necessary)

Note 1: Assume Total Proposed Services is \$500,000.

EXHIBIT J

PARTICIPATION OF SBE FIRMS

RFP NAME: ANNUAL DISASTER DEBRIS REMOVAL, REDUCTION, AND DISPOSAL SERVICES

NAME OF PROPOSER: Phillips and Jordan, Incorporated

NAME, ADDRESS AND PHONE NO. OF SBE FIRM	DESCRIPTION OF SERVICE TO BE PROVIDED	CONTRACT A		
		BLACK	HISPANIC	WOMAN
H&R of Belle Glade, LLC PO Box 264 Belle Glade, FL 33430	SBEs will perform collection and transportation of debris; reduction and disposal of vegetative debris; sorting, decommissioning, packaging, and transportation of white goods and e-waste; traffic control; general labor for miscellaneous work; and other functions as necessitated by the size of the disaster event.	\$	\$	\$
Contractors Support Services, Inc. 12773 West Forest Hill Blvd., Suite 208 Wellington, FL 33414		\$	\$ TBD ~20%	\$
		\$	\$	\$
		\$	\$	\$
TOTAL SBE FIRMS:		\$	\$ TBD ~20%	\$

Note: M/WBE information is being collected for tracking purposes only.

PROPOSER TO COMPLETE		
TOTAL PROPOSED SERVICES⁰:	\$ TBD	PERCENTAGE PAID
TOTAL SBE PROPOSED SERVICES:	\$ TBD ~ 40%	

(Make additional copies as necessary)

Note 1: Assume Total Proposed Services is \$500,000.

EXHIBIT K

CERTIFICATE(S) OF INSURANCE

ATTACH

CERTIFICATE (S) OF INSURANCE

TO THIS PAGE

**UPON THE SUCCESSFULLY BIDDERS EXECUTION OF
THIS DOCUMENT AS AN AGREEMENT BETWEEN OWNER & CONTRACTOR**



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

Agenda 5/9/2017

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Scott Insurance (Knoxville, TN) 2095 Lakeside Centre Way Knoxville TN 37922	CONTACT NAME: Angie Baker PHONE (A/C, No, Ext): 865-684-1793 E-MAIL ADDRESS: abaker@scottins.com	FAX (A/C, No): 434-455-8984
	INSURER(S) AFFORDING COVERAGE	
INSURED PHIL-10 Phillips and Jordan, Inc. 10201 Parkside Drive, Suite 300 Knoxville TN 37922	INSURER A: American Contractors Insurance (A)	NAIC # 12300
	INSURER B: American Guarantee & Liability Insu	NAIC # 26247
	INSURER C: Zurich American Insurance Company (NAIC # 16535
	INSURER D: ACIG Insurance Company (A)	NAIC # 12300
	INSURER E:	
	INSURER F:	

COVERAGES

CERTIFICATE NUMBER: 1212602367

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> Contractual Liab <input checked="" type="checkbox"/> XCU GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC <input type="checkbox"/> OTHER:			GL17A00037	6/1/2017	6/1/2018	EACH OCCURRENCE \$5,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$100,000 MED EXP (Any one person) \$5,000 PERSONAL & ADV INJURY \$5,000,000 GENERAL AGGREGATE \$5,000,000 PRODUCTS - COM/PROP AGG \$5,000,000 \$
A	AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> ALL OWNED AUTOS <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS <input checked="" type="checkbox"/> NON-OWNED AUTOS			AL17000013	6/1/2017	6/1/2018	COMBINED SINGLE LIMIT (Ea accident) \$5,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
B	<input checked="" type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> OED <input checked="" type="checkbox"/> RETENTION \$0			AUC-9137945 11	6/1/2017	6/1/2018	EACH OCCURRENCE \$25,000,000 AGGREGATE \$ \$
D	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N	N/A	WCA000003517 - All other States except Monopolist WCA000008017 - AL, FL, ME, SC, TN, TX, VA, WV WCA000011617 - CA, GA, LA, MD, NC, PA	6/1/2017 6/1/2017 6/1/2017	6/1/2018 6/1/2018 6/1/2018	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$1,000,000 E.L. DISEASE - EA EMPLOYEE \$1,000,000 E.L. DISEASE - POLICY LIMIT \$1,000,000
C	Florida Automobile			BAP9265553-07	6/1/2017	6/1/2018	Combined Single Limit 5,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 104, Additional Remarks Schedule, may be attached if more space is required)

CERTIFICATE HOLDER**CANCELLATION**

Coral Springs Improvement District
 Attn: Dan Daly
 210 N University Drive
 Coral Springs FL 33065

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

Kam Jones

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EXHIBIT L: ADDITIONAL PROVISIONS FOR FEMA RELATED PROJECTS

Equal Employment Opportunity

During the performance of this contract, the contractor agrees as follows:

- (1) The contractor will not discriminate against any employee or applicant for employment because of race, color, religion, sex, or national origin. The contractor will take affirmative action to ensure that applicants are employed, and that employees are treated during employment without regard to their race, color, religion, sex, or national origin. Such action shall include, but not be limited to the following: Employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided setting forth the provisions of this nondiscrimination clause.
- (2) The contractor will, in all solicitations or advertisements for employees placed by or on behalf of the contractor, state that all qualified applicants will receive considerations for employment without regard to race, color, religion, sex, or national origin.
- (3) The contractor will send to each labor union or representative of workers with which he has a collective bargaining agreement or other contract or understanding, a notice to be provided advising the said labor union or workers' representatives of the contractor's commitments under this section, and shall post copies of the notice in conspicuous places available to employees and applicants for employment.
- (4) The contractor will comply with all provisions of Executive Order 11246 of September 24, 1965, and of the rules, regulations, and relevant orders of the Secretary of Labor.
- (5) The contractor will furnish all information and reports required by Executive Order 11246 of September 24, 1965, and by rules, regulations, and orders of the Secretary of Labor, or pursuant thereto, and will permit access to his books, records, and accounts by the administering agency and the Secretary of Labor for purposes of investigation to ascertain compliance with such rules, regulations, and orders.
- (6) In the event of the contractor's noncompliance with the nondiscrimination clauses of this contract or with any of the said rules, regulations, or orders, this contract may be canceled, terminated, or suspended in whole or in part and the contractor may be declared ineligible for further Government contracts or federally assisted construction contracts in accordance with procedures authorized in Executive Order 11246 of September 24, 1965, and such other sanctions as may be imposed and remedies invoked as provided in Executive Order 11246 of September 24, 1965, or by rule, regulation, or order of the Secretary of Labor, or as otherwise provided by law.
- (7) The contractor will include the portion of the sentence immediately preceding paragraph (1) and the provisions of paragraphs (1) through (7) in every subcontract or purchase order unless exempted by rules, regulations, or orders of the Secretary of Labor issued pursuant to section 204 of Executive Order 11246 of September 24, 1965, so that such provisions will be binding upon each subcontractor or vendor. The contractor will take such action with respect to any subcontract or purchase order as the administering agency may direct as a means of enforcing such provisions, including sanctions for noncompliance: Provided, however, That in the event a contractor becomes involved in, or is threatened with,

litigation with a subcontractor or vendor as a result of such direction by the administering agency the contractor may request the United States to enter into such litigation to protect the interests of the United States."

Copeland Anti-Kickback Act

Compliance with the Copeland "Anti-Kickback" Act.

- (1) **Contractor.** The contractor shall comply with 18 U.S.C. § 874, 40 U.S.C. § 3145, and the requirements of 29 C.P.R. pt. 3 as may be applicable, which are incorporated by reference into this contract.
- (2) **Subcontracts.** The contractor or subcontractor shall insert in any subcontracts the clause above and such other clauses as the FEMA may by appropriate instructions require, and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime contractor shall be responsible for the compliance by any subcontractor or lower tier subcontractor with all of these contract clauses.
- (3) **Breach.** A breach of the contract clauses above may be grounds for termination of the contract, and for debarment as a contractor and subcontractor as provided in 29 C.P.R. § 5.12."

Contract Work Hours and Safety Standards Act

Compliance with the Contract Work Hours and Safety Standards Act.

- (1) **Overtime requirements.** No contractor or subcontractor contracting for any part of the contract work which may require or involve the employment of laborers or mechanics shall require or permit any such laborer or mechanic in any workweek in which he or she is employed on such work to work in excess of forty hours in such workweek unless such laborer or mechanic receives compensation at a rate not less than one and one-half times the basic rate of pay for all hours worked in excess of forty hours in such workweek.
- (2) **Violation; liability for unpaid wages; liquidated damages.** In the event of any violation of the clause set forth in paragraph (1) of this section the contractor and any subcontractor responsible therefor shall be liable for the unpaid wages. In addition, such contractor and subcontractor shall be liable to the United States (in the case of work done under contract for the District of Columbia or a territory, to such District or to such territory), for liquidated damages. Such liquidated damages shall be computed with respect to each individual laborer or mechanic, including watchmen and guards, employed in violation

of the clause set forth in paragraph (1) of this section, in the sum of \$10 for each calendar day on which such individual was required or permitted to work in excess of the standard workweek of forty hours without payment of the overtime wages required by the clause set forth in paragraph (1) of this section.

- (3) Withholding for unpaid wages and liquidated damages. The (write in the name of the Federal agency or the loan or grant recipient) shall upon its own action or upon written request of an authorized representative of the Department of Labor withhold or cause to be withheld, from any moneys payable on account of work performed by the contractor or subcontractor under any such contract or any other Federal contract with the same prime contractor, or any other federally-assisted contract subject to the Contract Work Hours and Safety Standards Act, which is held by the same prime contractor, such sums as may be determined to be necessary to satisfy any liabilities of such contractor or subcontractor for unpaid wages and liquidated damages as provided in the clause set forth in paragraph (2) of this section.
- (4) Subcontracts. The contractor or subcontractor shall insert in any subcontracts the clauses set forth in paragraph (1) through (4) of this section and also a clause requiring the subcontractors to include these clauses in any lower tier subcontracts. The prime contractor shall be responsible for compliance by any subcontractor or lower tier subcontractor with the clauses set forth in paragraphs (1) through (4) of this section."

Clean Air Act

- (1) The contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Clean Air Act, as amended, 42 U.S.C. § 7401 et seq.
- (2) The contractor agrees to report each violation to the (name of the state agency or local or Indian tribal government) and understands and agrees that the (name of the state agency or local or Indian tribal government) will, in turn, report each violation as required to assure notification to the (name of recipient), Federal Emergency Management Agency, and the appropriate Environmental Protection Agency Regional Office.
- (3) The contractor agrees to include these requirements in each subcontract exceeding \$100,000 financed in whole or in part with Federal assistance provided by FEMA.

Federal Water Pollution Control Act

- (1) The contractor agrees to comply with all applicable standards, orders or regulations issued pursuant to the Federal Water Pollution Control Act, as amended, 33 U.S.C. 1251 et seq.
- (2) The contractor agrees to report each violation to the (name of the state agency or local or Indian tribal government) and understands and agrees that the (name of the state agency or local or Indian tribal government) will, in turn, report each violation as required to assure notification to the (name of recipient), Federal Emergency Management Agency, and the appropriate Environmental Protection Agency Regional Office.

- (3) The contractor agrees to include these requirements in each subcontract exceeding \$100,000 financed in whole or in part with Federal assistance provided by FEMA.

Suspension and Debarment

- (1) This contract is a covered transaction for purposes of 2 C.F.R. pt. 180 and 2 C.F.R. pt. 3000. As such the contractor is required to verify that none of the contractor, its principals (defined at 2 C.F.R. § 180.995), or its affiliates (defined at 2 C.F.R. § 180.905) are excluded (defined at 2 C.F.R. § 180.940) or disqualified (defined at 2 C.F.R. § 180.935).
- (2) The contractor must comply with 2 C.P.R. pt. 180, subpart C and 2 C.P.R. pt. 3000, subpart C and must include a requirement to comply with these regulations in any lower tier covered transaction it enters into.
- (3) This certification is a material representation of fact relied upon by (insert name of subrecipient). If it is later determined that the contractor did not comply with 2 C.P.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C, in addition to remedies available to (name of state agency serving as recipient and name of subrecipient), the Federal Government may pursue available remedies, including but not limited to suspension and/or debarment.
- (4) The bidder or proposer agrees to comply with the requirements of 2 C.P.R. pt. 180, subpart C and 2 C.F.R. pt. 3000, subpart C while this offer is valid and throughout the period of any contract that may arise from this offer. The bidder or proposer further agrees to include a provision requiring such compliance in its lower tier covered transactions.

Byrd Anti-Lobbying Amendment, 31 U.S.C. § 1352 (as amended)

Contractors who apply or bid for an award of \$25,000 or more shall file the required certification. Each tier certifies to the tier above that it will not and has not used Federal appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a member of Congress, officer or employee of Congress, or an employee of a member of Congress in connection with obtaining any Federal contract, grant, or any other award covered by

31 U.S.C. § 1352. Each tier shall also disclose any lobbying with non-Federal funds that takes place in connection with obtaining any Federal award. Such disclosures are forwarded from tier to tier up to the recipient."

Procurement of Recovered Materials

- (1) In the performance of this contract, the Contractor shall make maximum use of products containing recovered materials that are EPA* designated items unless the product cannot be acquired-
- (i) Competitively within a timeframe providing for compliance with the contract performance schedule;

- (ii) Meeting contract performance requirements; or
 - (iii) At a reasonable price.
- (2) Information about this requirement is available at EPA's Comprehensive Procurement Guidelines web site, <http://www.epa.gov/cpg/>. The list of EPA-designate items is available at <http://www.epa.gov/cpg/products.htm>.

Access to Record

- (1) The contractor agrees to provide (insert name of state agency or local or Indian tribal government), (insert name of recipient), the FEMA Administrator, the Comptroller General of the United States, or any of their authorized representatives access to any books, documents, papers, and records of the Contractor which are directly pertinent to this contract for the purposes of making audits, examinations, excerpts, and transcriptions.
- (2) The Contractor agrees to permit any of the foregoing parties to reproduce by any means whatsoever or to copy excerpts and transcriptions as reasonably needed.
- (3) The contractor agrees to provide the FEMA Administrator or his authorized representatives access to construction or other work sites pertaining to the work being completed under the contract."

DRS Seal, Logo, and Flags

The contractor shall not use the DRS seal(s), logos, crests, or reproductions of flags or likenesses of DRS agency officials without specific FEMA pre-approval.

Compliance with Federal Law, Regulations, and Executive Orders.

This is an acknowledgement that FEMA financial assistance will be used to fund the contract only. The contractor will comply with all applicable federal law, regulations, executive orders, FEMA policies, procedures, and directives.

No Obligation by Federal Government.

The Federal Government is not a party to this contract and is not subject to any obligations or liabilities to the non-Federal entity, contractor, or any other party pertaining to any matter resulting from the contract.

Program Fraud and False or Fraudulent Statements or Related Acts

The contractor acknowledges that 31 U.S.C. Chap. 38 (Administrative Remedies for False Claims and Statements) applies to the contractor's actions pertaining to this contract

PUBLIC ENTITY CRIMES AFFIDAVIT**DATE:****SWORN STATEMENT UNDER SECTION 287.133(3) (A), FLORIDA STATUTES**

THIS FORM MUST BE SIGNED AND SWORN TO IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted to CORAL SPRINGS IMPROVEMENT DISTRICT by J. Patrick McMullen, President (print individual's name and title) for Phillips and Jordan, Incorporated (print name of entity submitting sworn statement) whose business address is 10201 Parkside Drive, Suite 300, Knoxville, TN 37922 and, (if applicable) its Federal Employer Identification Number (FEIN) is 56-0694573 (if the entity has no FEIN, include Social Security Number of the individual signing this sworn statement: _____).
2. I understand that a "public entity crime" as defined in Paragraph 287.133 of the Florida Statutes, means a violation of any state or Federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or of the United States, including but not limited to, any bid or contract for goods or services, any lease for real property, or any contract for the construction or repair of a public building or public work, involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.
3. I understand that "convicted" or "conviction" is defined by the Statute to mean a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilty or nolo contendere.
4. I understand that an "affiliate" is defined in Section 287.133(1)(a), Florida Statutes, means:
 - (A) A predecessor or successor of a person convicted of a public entity crime; or
 - (B) An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly

CORAL SPRINGS IMPROVEMENT DISTRICT**Public Entity Crimes Affidavit**

Page:2

enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.

5. I understand that a "person" as defined in Section 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applied to bid on contracts let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in management of an entity.
6. Based on information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement (indicate by placing a check in front of the statement which applies):

Neither the entity submitting this sworn statement, nor any of its officers, directors, executives, partners, shareholders, employees, members or agents who are active in the management of the entity, nor any affiliate of the entity was charged with and convicted of a public entity crime subsequent to July 1, 1989.

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity was charged with and convicted of a public entity crime subsequent to July 1, 1989.

The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity was charged with and convicted of a public entity crime subsequent to July 1, 1989. However, there was a subsequent proceeding before a Hearing Officer of the State of Florida Division of Administrative Hearings and the Final Order entered by the Hearing Officer determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list (attach a copy of final order).

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 (ONE) ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY, PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES, FOR CATEGORY TWO, OF ANY CHANGE

CORAL SPRINGS IMPROVEMENT DISTRICT
Public Entity Crimes Affidavit
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AFFECTING THE CORRECTNESS OF THE INFORMATION CONTAINED IN THIS
SWORN STATEMENT.

(Signature)
May 9, 2016

(Date)

STATE OF Tennessee
COUNTY OF Knox

PERSONALLY APPEARED BEFORE ME, the undersigned authority,
J. Patrick McMullen, who is personally known to me or who has produced
_____ as identification, and who, after first being sworn by me, affixed
his/her signature in the space provided above on this 9th day of May, 2017.

Melissa M. Graham
Signature of Notary Public

Melissa Graham
Name of Notary Public

Notary Public
Title or Rank

Serial Number, if any



(SEAL)
My commission expires: October 10, 2020

BOARD/CONTRACTOR SIGNED SHEET

Coral Springs Improvement District Bid # 2017-11 approved on 6/19/17

CORAL SPRINGS IMPROVEMENT DISTRICT

Kenneth G. Caspell
Signature of Witness

Kenneth G. Caspell
Printed Name of Witness

Dr. Martin Shank
Signature of President

Dr. Martin Shank
Printed Name of President

6/19/17
Date

CONTRACTOR

Phillips and Jordan, Inc.
Company

John E. West
Signature

John E. West Vice President
Name and Title (Printed)



Coral Springs Improvement District

Memorandum

Date: June 12, 2017

To: Board of Supervisors

Copy: Terry Lewis, Dan Daly and David McIntosh

From: Ken Cassel, District Manager

Re: Disaster Debris Removal Services RFP 2017-11

The committee of David McIntosh, Shawn Frankenhauser, and myself have individually evaluated and ranked the firms that submitted responses to the RFQ.

Based on the submittal and tabulation of the review sheets (see below), it is hereby recommended the prime contract be awarded to Phillips and Jordan, and Arbor Tree and Land be awarded the backup contract in accordance with the RFQ.

Phillips & Jordan – 295 points out of 300

Arbor Tree and Land – 284 points out of 300

The motion should be to authorize the District Manager to execute a contract with the two firms subject to legal review and approval.

EQUIPMENT	PRICE	UNIT
ATV (All Terrain Vehicles)		Hour
Bobcat, Skid-Steer Loader (Mini-Loader)		Hour
Backhoe, Wheel Loader, 1.0 - 1.5 CY		Hour
Backhoe, Extend-A-Hoe (Forklift)		Hour
Bucket Truck, 50' - 70'		Hour
Crane, Clam Bucket for 50 Ton		Hour
Crane, Winch Hydraulic w/ Cable for 3 & 5 yd Loader		Hour
Crane, 50 Ton w/ 90' Boom		Hour
Dozer, CAT 04		Hour
Dozer, CAT 06		Hour
Dozer, CAT D6 XL		Hour
Dozer, CAT D7		Hour
Dozer, CAT D8		Hour
Dump Trailer, Demo +/-50 yds & Tractor		Hour
Dump Self Loader Grapple Truck Mack 50 Yds		Hour
Dump Truck Tandem 18-29 yds		Hour
Dump Truck Tandem 30-40 yds		Hour
Dump Truck Tandem 41-50 yds		Hour
Dump Truck Tandem 51-100 yds		Hour
Dump Walking Floor 100 yd Trailer with Tractor		Hour
Grapple Truck, Mack DM688S, self-loader, end-dump		Hour
Grapple Truck Mack for Loading		Hour
Equipment Transport Trailer & Tractor 55 ton		Hour
Excavator - 1 yd		Hour
Excavator - 2 yds		Hour
Excavator - 3 yds		Hour
Excavator - 4 yds		Hour
Excavator w/ Longstick 60,000		Hour
Excavator Wood Shear Attachment		Hour
Mower, Boom Flail		Hour
Motor Grader		Hour
Tracked Loader, Cat 955		Hour
Tractor w/box blade		Hour
Water Truck (2000 gallon)		Hour
TOTAL DOLLAR AMOUNT		

This proposal price form submitted in any other format shall not be accepted

FORESTRY EQUIPMENT	PRICE	UNIT
Tigercat Feller Buncher (tree felling and selective cut applications)		Hour
Excavator (with safety shields) Backhoe 60,000		Hour
Excavator (with safety shields) w/ Hydraulic Grapple & Thumb		Hour
Excavator (with safety shields) with Sheer		Hour
Excavator (with safety shields) w/ Longstick 60,000		Hour
Excavator (with safety shields) PT 76		Hour
Grinder, DZ 1000 HP Tub Grinder		Hour
Grinder, DZ 1000 HP Horizontal Grinder		Hour
Chipper, Bandit - 14 inch		Hour
Chipper, Whole Tree -18 inch 330 hp Knuckle Boom		Hour
Chainsaw, Medium & Large		Hour
TOTAL DOLLAR AMOUNT		

MARINE RESOURCES	PRICE	UNIT
Barge Single 12' x 40/50'		Hour
Barge 30' x 150'/200' (mobilization in \$19,000)		Day
Self propelled barge 150 HP 12x30		Hour
Push/Tug Boat 300 to 450 HP w/rower		Hour
Push/Tug Boat 50 to 150 HP		Hour
Push/Tug Boat w/Tower 150 HP		Hour
Work Boats+/- 50 HP		Hour
Rigging Cable		Hour
Diver w/Equipment (2-person crew)		Hour
Licensed Scuba Diver w/Gear		Hour
Scuba Bottle Refill (Air)		Each
Mats (each)		Hour
TOTAL DOLLAR AMOUNT		

This proposal price form submitted in any other format shall not be accepted

TRANSPORTATION VEHICLES	PRICE	UNIT
Pickup Truck, 1/2 Ton		Hour
Pickup Truck, 1 Ton		Hour
Box Truck, 3/4 Ton		Hour
Utility Van 3/4 Ton		Hour
Passenger Van, 9 passenger		Hour
Passenger Car, full size		Hour
Flatbed Trailer		Hour
TOTAL DOLLAR AMOUNT		

MISCELLANEOUS EQUIPMENT/SERVICES	PRICE	UNIT
Office Trailer 20' with Air Conditioner		Day
Winch Boom for 5 yd Loader		Hour
Traffic control vest, cones, flags, barrels. (lump sum)		LS
1 yd Rake & Grapple		Hour
3 yd Rake & Grapple		Hour
4 yd Rake & Grapple		Hour
5 yd Rake & Grapple		Hour
Fuel (2000 gallon)/Service Truck with operator (less fuel)		Hour
Fuel (800 gallon)/Service Truck with operator (less fuel)		Hour
Aggregate Hopper/Feeder, 8x14 feet (800/1100 Tons/Hr.)		Hour
Vibrating Grizzly Screening Rack		Hour
Conveyor System, 100 feet (1000 Tons/Hr.)		Hour
Metal Cutting Torches		Hour
Mechanized Broom		Hour
Arrow Board		Hour
Lightboard Generator		Day
Sign Board		Hour
Sign & Cones		Hour
Water Pump & Hose (suction and 25' discharge)		Hour
Catch Basin/Storm Drain Cleaning (up to 10 VF)		Each
TDSR custom steel inspection towers		Day
TOTAL DOLLAR AMOUNT		

This proposal price form submitted in any other format shall not be accepted

POWER SOURCES - RATE SCHEDULE	Rate Per		
	Month	Week	Day
Generator, 15 kW			
Generator, 25 kW			
Generator, 56 kW			
Generator, 100 kW			
Generator, 125 kW			
Generator, 150 kW			
Generator, 175 kW			
Generator, 250 kW			
Generator, 320 kW			
Generator, 500 kW			
Generator, 800 kW			
TOTAL DOLLAR AMOUNT			

PERSONNEL	PER HOUR	OVER TIME
Clerical		
Truck Driver		
Climber w/gear		
Equipment Operator		
Field hazardous material manager		
Field hazardous material technician		
Asbestos inspector		
Laborer		
Project Foreman		
Project Manager		
Security Personnel		
Traffic Control Personnel		
Operator w/ chainsaw		
Certified Arborist		
Crew leader		
Superintendent		
Supervisor		
Safety/QC Manager		
Push/Tug Boat Captain		
Diver w/Equipment (2-person crew)		
Mechanic w/ truck and tools		
TOTAL DOLLAR AMOUNT		

This proposal price form submitted in any other format shall not be accepted

ITEM	TYPE OF WORK/DESCRIPTION OF SERVICES	COST	UNIT
1.	ROW Debris Collection Load and haul vegetative, mixed, construction, and demolition debris to debris management site or final disposal.		
1a	0 to 15 miles	\$	Cubic Yard
1b	>15 to 30 miles	\$	Cubic Yard
1c	>30 to 60 miles	\$	Cubic Yard
1d	>60 miles	\$	Cubic Yard
1e	Haul to Temporary Debris Aggregation Site (TDAS) (0 to 15 miles)	\$	Cubic Yard
2.	White Goods		
2a	Remove and transport from ROW to DMS	\$	Per Unit
2b	Remove and transport from ROW to Recycling Facility or approved disposal facility	\$	Per Unit
2c	Transport from DMS to Recycling Facility or approved disposal facility	\$	Per Unit
2d	Freon Removal / Recycling and Management	\$	Per Unit
3.	Special Waste		
3a	Electronic Waste (e-Waste) removal from ROW and dispose of at County approved site.	\$	Per Unit
3b	Hazardous Waste removal from ROW and dispose of at County approved site.	\$	Per Drum (55 GAL)
3c	Derelict vehicle removal, transfer/tow of typical passenger car/truck/van	\$	Each
3d	Derelict vehicle removal and transportation to secure storage site. (Land)		
3d1	1 foot to 10 feet (average width)	\$	Per Linear Ft
3d2	10.1 feet to 20 feet (average width)	\$	Per Linear Ft
3d3	20.1 feet to 35 feet (average width)	\$	Per Linear Ft
3d4	Greater than 35 feet (average width)	\$	Per Linear Ft
3e	Derelict vehicle removal and transportation to secure storage site. (Marine)		
3e1.	1 foot to 10 feet (average width)	\$	Per Linear Ft
3e2.	10.1 feet to 20 feet (average width)	\$	Per Linear Ft
3e3.	20.1 feet to 35 feet (average width)	\$	Per Linear Ft
3e4.	Greater than 35 feet (average width)	\$	Per Linear Ft
3f	Operation of secure storage site for derelict vehicles/vessels.	\$	Per Month
3g	Vessel and Vehicle Fluids Management - draining/removal of fluids from vessel/vehicle, storage of fluids and transportation to a disposal/recycling facility	\$	Each
3h	Vessel and Vehicle Hazardous Materials Management - removal of hazardous materials from vessel/vehicle, (e.g. batteries) storage of same and transportation to a disposal/recycling facility	\$	Each
3i	Crushing of Vessels for Disposal	\$	Per Foot
3j	Waterway Debris Removal from water less than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts		
3j1	Land	\$	Cubic Yard
3j2	Marine	\$	Cubic Yard
3k	Waterway Debris Removal from water more than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts		
3k1	Land	\$	Cubic Yard
3k2	Marine	\$	Cubic Yard
3l	Removal and disposal of animal carcasses	\$	Per Pound
3m	Removal and destruction/disposal of putrescent debris	\$	Per Pound
3n	Tire removal and disposal or recycle	\$	Each
4.	Concrete Removal Load and haul broken concrete from the ROW and dispose at County approved site.		
4a	0 to 15 miles	\$	Cubic Yard
4b	>15 to 30 miles	\$	Cubic Yard
4c	>30 to 60 miles	\$	Cubic Yard
4d	>60 miles	\$	Cubic Yard
5.	Soil, Mud, Silt or Sand Load from location and dispose at County approved site.		
5a	0 to 15 miles	\$	Cubic Yard
5b	>15 to 30 miles	\$	Cubic Yard
5c	>30 to 60 miles	\$	Cubic Yard
5d	>60 miles	\$	Cubic Yard

This proposal price form submitted in any other format shall not be accepted.

5e	Screening & Collection: Removal and Screening of debris-laden sand from public property, stockpiling debris at DMS, and replacing screened sand at County designated location.	\$	Cubic Yard
6.	Hazardous Stump Remove from ROW or public property and transportation to DMS or final disposal.		
6a	24" to 48" diameter	\$	Each
6b	>48" diameter	\$	Each
6c	Backfill - supply and placement of clean fill dirt into holes created by stump removal in the ROW	\$	Cubic Yard
6d	Sod - supply and placement with St. Augustine Sod	\$	Square Foot
7.	Hazardous Trees (leaning or damaged) Cut and place on ROW to be transported Remove from ROW or public property with trunk measured at DBH transportation to DMS or final disposal.		
7a	6" to 24"	\$	Each
7b	>24" to 48"	\$	Each
7c	>48"	\$	Each
7d	Removal of hazardous hanging limbs from ROW or public property that are greater than 2 inches	\$	Per Tree
8.	Demolition of structures Structure demolition with construction and demolition debris loaded at the designated work zone and hauled to an approved County landfill. Successful proposer shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, e-waste and household hazardous waste for ROW collection. Does not include removal of concrete slabs.		
8a	0 to 15 miles one-way haul	\$	Cubic Yard
8b	>15 to 30 miles one-way haul	\$	Cubic Yard
8c	>30 to 60 miles one-way haul	\$	Cubic Yard
8d	>60 miles one-way haul	\$	Cubic Yard
9.	Demolition of structures Structure demolition with regulated asbestos containing (RACM) construction and demolition debris loaded at the designated work zone and hauled to an approved Type I/II landfill. Successful proposer shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, e-waste and household hazardous waste for ROW collection. Does not include removal of concrete slabs.		
9a	0 to 15 miles one-way haul	\$	Cubic Yard
9b	>15 to 30 miles one-way haul	\$	Cubic Yard
9c	>30 to 60 miles one-way haul	\$	Cubic Yard
9d	>60 miles one-way haul	\$	Cubic Yard
10.	RACM removal from safe-to-enter structures prior to demolition commencement. Removal will include identification through sampling, removal of, containment, proper transfer and disposal, and post removal sampling/monitoring necessary to clear the structure.		
10a	Pre-demolition removal of RACM from safe-to-enter structures	\$	Square Foot
10b	Pre-demolition removal of RACM from safe-to-enter structures	\$	Pound
11.	Air-quality monitoring and controls necessary to reduce or mitigation increased particulate matter concentration and exposure. To include but not limited to providing wate, hoses, and other supplies necessary to reduce impacts to the surrounding environment		
11a	Air monitoring and controls	\$	Per Site/ Per Day
12.	Processing/Reducing Debris & Debris Site Management		
12a	<u>Grinding / Chipping</u> Managing, accepting, processing, and reducing vegetative debris through grinding	\$	Cubic Yard
12b	<u>Burning</u> Managing, accepting, processing, and reducing vegetative debris through burning	\$	Cubic Yard
12c	Processing and/or compacting C&D materials and mixed debris, based on incoming cubic yards	\$	Cubic Yard
12d	Processing and/or compacting concrete materials and masonry, based on incoming cubic yards	\$	Cubic Yard
12e	Debris Management Site (DMS) Management, includes the cost of site preparation, site management, acceptance, erosion control, and site closeout based on incoming cubic yards	\$	Cubic Yard
13.	Final Disposal Disposal Fees shall be passed through to the county without markup		
13a	Load and Transport processed vegetative debris from DMS to final disposal		
13a1	0 to 30 miles	\$	TON (Default)

This proposal price form submitted in any other format shall not be accepted.

13a2	>30 to 60 miles	\$	TON (Default)
13a3	>60 miles	\$	TON (Default)
13b	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal		
13b1	0 to 30 miles	\$	TON (Default)
13b2	>30 to 60 miles	\$	TON (Default)
13b3	>60 miles	\$	TON (Default)
13c	Load and Transport processed vegetative debris from DMS to final disposal		
13c1	0 to 30 miles	\$	Cubic Yard
13c2	>30 to 60 miles	\$	Cubic Yard
13d3	>60 miles	\$	Cubic Yard
13d	Load and Transport processed vegetative debris from DMS to final disposal		
13d4	0 to 30 miles	\$	Cubic Yard
13d2	>30 to 60 miles	\$	Cubic Yard
13d3	>60 miles	\$	Cubic Yard
13e	Load and Transport processed hazardous waste from DMS to final disposal		
13e.1	0 to 30 miles	\$	Pound
13e.2	>30 to 60 miles	\$	Pound
13e.3	>60 miles	\$	Pound
Total Dollar Amount			

This proposal price form submitted in any other format shall not be accepted.

BIDDER'S PRICING CERTIFICATION

In witness whereof, the Bidder has executed this Proposal Price Form for RFP# 2023-06

this ___ day of _____, 20_____.

Signature of Individual/Title

Witness

Printed Name of Individual

ACKNOWLEDGMENT

STATE OF _____

COUNTY OF _____

Sworn to (or affirmed) and subscribed before me this _____ day of _____,
20_____, by _____.

Physical presence _____ OR Online notarization _____

Signature of Notary Public

[STAMP HERE]

State of _____

Personally Known _____ OR Produced Identification _____

Type of Identification Produced: _____

Exhibit A

DESCRIPTION OF SERVICE		UNIT	UNIT PRICE
1. ROW DEBRIS COLLECTION - VEGETATIVE, MIXED, and CONSTRUCTION AND DEMOLIITION DEBRIS			
a	Remove debris from ROW and haul to DMS or final disposal. (0 to 15 miles)	CUBIC YARD	\$ 12.50
b	Remove debris from ROW and haul to DMS or final disposal. (>15 to 30 miles)	CUBIC YARD	\$ 14.00
c	Remove debris from ROW and haul to DMS or final disposal. (>30 to 60 miles)	CUBIC YARD	\$ 17.00
d	Remove debris from ROW and haul to DMS or final disposal. (>60 miles)	CUBIC YARD	\$ 19.00
e	Remove debris from ROW and haul to Temporary Debris Aggregation Site (TDAS) (0 to 15 miles)	CUBIC YARD	\$ 12.50
2. WHITE GOODS			
a	Remove and transport from ROW to DMS.	PER UNIT	\$ 100.00
b	Remove and transport from ROW to Recycling Facility or approved disposal facility.	PER UNIT	\$ 125.00
c	Transport from DMS to Recycling Facility or approved disposal facility.	PER UNIT	\$ 75.00
d	Freon Removal / Recycling and Management	PER UNIT	\$ 50.00
3. SPECIAL WASTE			
a	Electronic Waste (e-Waste) removal from ROW and dispose of at County approved site.	PER UNIT	\$ 50.00
b	Household Hazardous Waste (HHW) removal from ROW and dispose of at County approved site.	PER DRUM (55 GAL)	\$ 500.00
d	Derelict vehicle removal, transfer/tow of typical passenger car/truck/van.	EACH	\$ 300.00
e	Derelict vessel removal and transportation to secure storage site. (Vessels under 25 feet)	EACH	\$ 400.00
f	Derelict vessel removal and transportation to secure storage site. (Vessels 25 feet and greater)	EACH	\$ 700.00
g	Operation of secure storage site for derelict vehicles/vessels.	PER MONTH	\$ 15,000.00
h	Vessel and Vehicle Fluids Management - draining/removal of fluids from vessel/vehicle, storage of fluids and transportation to a disposal/recycling facility	EACH	\$ 100.00
i	Vessel and Vehicle Hazardous Materials Management - removal of hazardous materials from vessel/vehicle, (e.g. batteries), storage of same and transportation to a disposal/recycling facility	EACH	\$ 100.00
j	Crushing of Vessels for Disposal	PER FOOT	\$ 20.00
k	Waterway Debris Removal from water less than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts	CUBIC YARD	\$ 38.00
l	Waterway Debris Removal from water greater than 3 feet in depth- removal of storm debris from marine environments, including canals, streams and waterfronts	CUBIC YARD	\$ 38.00
m	Concrete Removal - Load and haul broken concrete from ROW and dispose at County approved site (0 to 15 miles)	CUBIC YARD	\$ 18.00
n	Concrete Removal - Load and haul broken concrete from ROW and dispose at County approved site (>15 to 30 miles)	CUBIC YARD	\$ 22.00

Exhibit A

o	Concrete Removal - Load and haul broken concrete from ROW and dispose at County approved site (>30 to 60 miles)	CUBIC YARD	\$ 25.00
p	Concrete Removal - Load and haul broken concrete from ROW and dispose at County approved site (>60 miles)	CUBIC YARD	\$ 30.00
q	Soil, Mud, Silt or Sand - Load from location and dispose at County approved site (0 to 15 miles)	CUBIC YARD	\$ 15.00
r	Soil, Mud, Silt or Sand - Load from location and dispose at County approved site (>15 to 30 miles)	CUBIC YARD	\$ 17.00
s	Soil, Mud, Silt or Sand - Load from location and dispose at County approved site (>30 to 60 miles)	CUBIC YARD	\$ 20.00
t	Soil, Mud, Silt or Sand - Load from location and dispose at County approved site (>60 miles)	CUBIC YARD	\$ 24.00
u	Sand and Soil Screening & Collection: Removal and screening of debris- laden sand from public property, stockpiling debris at DMS, and replacing screened sand at County designated location.	CUBIC YARD	\$ 16.00
v	Removal and disposal of animal carcasses	PER POUND	\$ 15.00

4. HAZARDOUS STUMPS and HAZARDOUS TREES

a	Removal of hazardous stump from ROW or public property and transportation to DMS or final disposal. 24" to 48" diameter.	EACH	\$ 450.00
b	Removal of hazardous stump from ROW or public property and transportation to DMS or final disposal. >48" diameter.	EACH	\$ 800.00
c	Backfill - supply and placement of clean fill dirt into holes created by stump removal in the ROW.	CUBIC YARD	\$ 30.00
d	Removal of hazardous trees (leaning or damaged) from ROW or public property that are 6" to 24" with the trunk measured at DBH.	EACH	\$ 800.00
e	Removal of hazardous trees (leaning or damaged) from ROW or public property that are >24" to 48" with the trunk measured at DBH.	EACH	\$ 1,100.00
f	Removal of hazardous trees (leaning or damaged) from ROW or public property that are >48" with the trunk measured at DBH.	EACH	\$ 1,500.00
g	Removal of hazardous hanging limbs from ROW or public property that are >2 inches.	PER TREE	\$ 165.00

5. DEMOLITION OF STRUCTURES

Structure demolition with construction and demolition debris loaded at the designated work zone and hauled to a County approved landfill. Contractor shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, electronic waste, and household hazardous waste for ROW collection. Does not include removal of concrete slabs.

a	0 to 15 miles one-way haul	CUBIC YARD	\$ 19.00
b	>15 to 30 miles one-way haul	CUBIC YARD	\$ 22.00
c	>30 to 60 miles one-way haul	CUBIC YARD	\$ 26.00
d	>60 miles one-way haul	CUBIC YARD	\$ 30.00

Structure demolition containing regulated asbestos containing (RACM) construction and demolition debris loaded at the designated work zone and hauled to a County approved landfill. Contractor shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, electronic waste, household hazardous waste for ROW collection. Does not include removal of concrete slabs.

d	0 to 15 miles one-way haul	CUBIC YARD	\$ 20.00
e	>15 to 30 miles one-way haul	CUBIC YARD	\$ 23.00
f	>30 to 60 miles one-way haul	CUBIC YARD	\$ 27.00
g	>60 miles one-way haul	CUBIC YARD	\$ 32.00

Exhibit A

RACM removal from safe-to-enter structures prior to demolition commencement. Removal will include identification through sampling, removal of, containment, proper transfer and disposal, and post removal sampling/monitoring necessary to clear the structure.			
h	Pre-demolition removal of RACM from safe-to-enter structures	SQUARE FOOT	\$25.00
i	Pre-demolition removal of RACM from safe-to-enter structures	POUND	\$100.00
Air-quality monitoring and controls necessary to reduce or mitigation increased particulate matter concentration and exposure. To include but not limited to providing water, hoses, and other supplies necessary to reduce impacts to the surrounding environment			
j	Air monitoring and controls	PER SITE	\$ 2,500.00

6. PROCESSING / REDUCING DEBRIS & DEBRIS SITE MANAGEMENT			
a	Grinding / chipping vegetative debris, based on incoming cubic yards.	CUBIC YARD	\$ 5.00
b	Burning vegetative debris, based on incoming cubic yards.	CUBIC YARD	\$ 5.00
c	Processing and/or compacting C&D materials and mixed debris, based on incoming cubic yards.	CUBIC YARD	\$ 2.00
d	Processing and/or compacting concrete materials and masonry, based on incoming cubic yards.	CUBIC YARD	\$ 7.00

7. DEBRIS MANAGEMENT SITE (DMS) MANAGEMENT			
a	Debris Management Site (DMS) Management, includes the cost of site preparation, site management, acceptance, erosion control, and site closeout based on incoming cubic yards.	CUBIC YARD	\$ 2.00

8. FINAL DISPOSAL - Disposal Fees shall be passed through to the County without markup.			
a	Load and Transport processed vegetative debris from DMS to final disposal. (0 to 30 miles)	TON (default)	\$ 25.00
b	Load and Transport processed vegetative debris from DMS to final disposal. (>30 to 60 miles)	TON (default)	\$ 29.00
c	Load and Transport processed vegetative debris from DMS to final disposal. (>60 miles)	TON (default)	\$ 38.00
d	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (0 to 30 miles)	TON (default)	\$ 25.00
e	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (>30 to 60 miles)	TON (default)	\$ 29.00
f	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (>60 miles)	TON (default)	\$ 38.00
g	Load and Transport processed vegetative debris from DMS to final disposal. (0 to 30 miles)	CUBIC YARD	\$ 9.50
h	Load and Transport processed vegetative debris from DMS to final disposal. (>30 to 60 miles)	CUBIC YARD	\$ 10.50
i	Load and Transport processed vegetative debris from DMS to final disposal. (>60 miles)	CUBIC YARD	\$ 12.00
j	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (0 to 30 miles)	CUBIC YARD	\$ 9.50
k	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (>30 to 60 miles)	CUBIC YARD	\$ 10.50
l	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal. (>60 miles)	CUBIC YARD	\$ 12.00

ITEM	TYPE OF WORK/DESCRIPTION OF SERVICES	COST	UNIT
1.	ROW Debris Collection Load and haul vegetative, mixed, construction, and demolition debris to debris management site or final disposal.		
1a	0 to 15 miles	\$	Cubic Yard
1b	>15 to 30 miles	\$	Cubic Yard
1c	>30 to 60 miles	\$	Cubic Yard
1d	>60 miles	\$	Cubic Yard
1e	Haul to Temporary Debris Aggregation Site (TDAS) (0 to 15 miles)	\$	Cubic Yard
2.	White Goods		
2a	Remove and transport from ROW to DMS	\$	Per Unit
2b	Remove and transport from ROW to Recycling Facility or approved disposal facility	\$	Per Unit
2c	Transport from DMS to Recycling Facility or approved disposal facility	\$	Per Unit
2d	Freon Removal / Recycling and Management	\$	Per Unit
3.	Special Waste		
3a	Electronic Waste (e-Waste) removal from ROW and dispose of at County approved site.	\$	Per Unit
3b	Hazardous Waste removal from ROW and dispose of at County approved site.	\$	Per Drum (55 GAL)
3c	Derelict vehicle removal, transfer/tow of typical passenger car/truck/van	\$	Each
3d	Derelict vehicle removal and transportation to secure storage site. (Land)		
3d1	1 foot to 10 feet (average width)	\$	Per Linear Ft
3d2	10.1 feet to 20 feet (average width)	\$	Per Linear Ft
3d3	20.1 feet to 35 feet (average width)	\$	Per Linear Ft
3d4	Greater than 35 feet (average width)	\$	Per Linear Ft
3e	Derelict vehicle removal and transportation to secure storage site. (Marine)		
3e1.	1 foot to 10 feet (average width)	\$	Per Linear Ft
3e2.	10.1 feet to 20 feet (average width)	\$	Per Linear Ft
3e3.	20.1 feet to 35 feet (average width)	\$	Per Linear Ft
3e4.	Greater than 35 feet (average width)	\$	Per Linear Ft
3f	Operation of secure storage site for derelict vehicles/vessels.	\$	Per Month
3g	Vessel and Vehicle Fluids Management - draining/removal of fluids from vessel/vehicle, storage of fluids and transportation to a disposal/recycling facility	\$	Each
3h	Vessel and Vehicle Hazardous Materials Management - removal of hazardous materials from vessel/vehicle, (e.g. batteries) storage of same and transportation to a disposal/recycling facility	\$	Each
3i	Crushing of Vessels for Disposal	\$	Per Foot
3j	Waterway Debris Removal from water less than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts		
3j1	Land	\$	Cubic Yard
3j2	Marine	\$	Cubic Yard
3k	Waterway Debris Removal from water more than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts		
3k1	Land	\$	Cubic Yard
3k2	Marine	\$	Cubic Yard
3l	Removal and disposal of animal carcasses	\$	Per Pound
3m	Removal and destruction/disposal of putrescent debris	\$	Per Pound
3n	Tire removal and disposal or recycle	\$	Each
4.	Concrete Removal Load and haul broken concrete from the ROW and dispose at County approved site.		
4a	0 to 15 miles	\$	Cubic Yard
4b	>15 to 30 miles	\$	Cubic Yard
4c	>30 to 60 miles	\$	Cubic Yard
4d	>60 miles	\$	Cubic Yard
5.	Soil, Mud, Silt or Sand Load from location and dispose at County approved site.		
5a	0 to 15 miles	\$	Cubic Yard
5b	>15 to 30 miles	\$	Cubic Yard
5c	>30 to 60 miles	\$	Cubic Yard
5d	>60 miles	\$	Cubic Yard

This proposal price form submitted in any other format shall not be accepted.

5e	Screening & Collection: Removal and Screening of debris-laden sand from public property, stockpiling debris at DMS, and replacing screened sand at County designated location.	\$	Cubic Yard
6.	Hazardous Stump Remove from ROW or public property and transportation to DMS or final disposal.		
6a	24" to 48" diameter	\$	Each
6b	>48" diameter	\$	Each
6c	Backfill - supply and placement of clean fill dirt into holes created by stump removal in the ROW	\$	Cubic Yard
6d	Sod - supply and placement with St. Augustine Sod	\$	Square Foot
7.	Hazardous Trees (leaning or damaged) Cut and place on ROW to be transported Remove from ROW or public property with trunk measured at DBH transportation to DMS or final disposal.		
7a	6" to 24"	\$	Each
7b	>24" to 48"	\$	Each
7c	>48"	\$	Each
7d	Removal of hazardous hanging limbs from ROW or public property that are greater than 2 inches	\$	Per Tree
8.	Demolition of structures Structure demolition with construction and demolition debris loaded at the designated work zone and hauled to an approved County landfill. Successful proposer shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, e-waste and household hazardous waste for ROW collection. Does not include removal of concrete slabs.		
8a	0 to 15 miles one-way haul	\$	Cubic Yard
8b	>15 to 30 miles one-way haul	\$	Cubic Yard
8c	>30 to 60 miles one-way haul	\$	Cubic Yard
8d	>60 miles one-way haul	\$	Cubic Yard
9.	Demolition of structures Structure demolition with regulated asbestos containing (RACM) construction and demolition debris loaded at the designated work zone and hauled to an approved Type I/II landfill. Successful proposer shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, e-waste and household hazardous waste for ROW collection. Does not include removal of concrete slabs.		
9a	0 to 15 miles one-way haul	\$	Cubic Yard
9b	>15 to 30 miles one-way haul	\$	Cubic Yard
9c	>30 to 60 miles one-way haul	\$	Cubic Yard
9d	>60 miles one-way haul	\$	Cubic Yard
10.	RACM removal from safe-to-enter structures prior to demolition commencement. Removal will include identification through sampling, removal of, containment, proper transfer and disposal, and post removal sampling/monitoring necessary to clear the structure.		
10a	Pre-demolition removal of RACM from safe-to-enter structures	\$	Square Foot
10b	Pre-demolition removal of RACM from safe-to-enter structures	\$	Pound
11.	Air-quality monitoring and controls necessary to reduce or mitigation increased particulate matter concentration and exposure. To include but not limited to providing wate, hoses, and other supplies necessary to reduce impacts to the surrounding environment		
11a	Air monitoring and controls	\$	Per Site/ Per Day
12.	Processing/Reducing Debris & Debris Site Management		
12a	<u>Grinding / Chipping</u> Managing, accepting, processing, and reducing vegetative debris through grinding	\$	Cubic Yard
12b	<u>Burning</u> Managing, accepting, processing, and reducing vegetative debris through burning	\$	Cubic Yard
12c	Processing and/or compacting C&D materials and mixed debris, based on incoming cubic yards	\$	Cubic Yard
12d	Processing and/or compacting concrete materials and masonry, based on incoming cubic yards	\$	Cubic Yard
12e	Debris Management Site (DMS) Management, includes the cost of site preparation, site management, acceptance, erosion control, and site closeout based on incoming cubic yards	\$	Cubic Yard
13.	Final Disposal Disposal Fees shall be passed through to the county without markup		
13a	Load and Transport processed vegetative debris from DMS to final disposal		
13a1	0 to 30 miles	\$	TON (Default)

This proposal price form submitted in any other format shall not be accepted.

13a2	>30 to 60 miles	\$	TON (Default)
13a3	>60 miles	\$	TON (Default)
13b	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal		
13b1	0 to 30 miles	\$	TON (Default)
13b2	>30 to 60 miles	\$	TON (Default)
13b3	>60 miles	\$	TON (Default)
13c	Load and Transport processed vegetative debris from DMS to final disposal		
13c1	0 to 30 miles	\$	Cubic Yard
13c2	>30 to 60 miles	\$	Cubic Yard
13d3	>60 miles	\$	Cubic Yard
13d	Load and Transport processed vegetative debris from DMS to final disposal		
13d4	0 to 30 miles	\$	Cubic Yard
13d2	>30 to 60 miles	\$	Cubic Yard
13d3	>60 miles	\$	Cubic Yard
13e	Load and Transport processed hazardous waste from DMS to final disposal		
13e.1	0 to 30 miles	\$	Pound
13e.2	>30 to 60 miles	\$	Pound
13e.3	>60 miles	\$	Pound
Total Dollar Amount			

This proposal price form submitted in any other format shall not be accepted.

Thursday, November 30, 2023
10:00am



**SIGN-IN SHEET FOR BID OPENING
DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES
REQUEST FOR PROPOSALS (RFP) # 2023-06**

Name	City/Company	Phone#	Email	Signature
Danielle Keira-Cancel	CSID	954-796-6620	daniellec@csidfl.org	<i>DKE</i>
Shawn Frankenhauser	CSID	954-796-6669	shawnf@csidfl.org	<i>Shawn Frankenhauser</i>
Joe Stephens	CSID	954-796-6667	joes@csidfl.org	<i>Joe Stephens</i>
David McIntosh	CSID	954-796-6614	davidm@csidfl.org	
Clinton Hodges	ATL	561-722-5630	chodges@atldebriscsid.com	<i>CH</i>

Crowder Gulf Committee Scores

Committee Member		Maxium Points	Awarded Points
Number 1	Firm Expertise and Experience	25	22
	Adequacy of Firm's Personnel and on-hand equipment	25	22
	Completeness and Submitted Proposal (from Procurement)	20	20
	Price Proposal (from Procurement)	20	14.99
	References	10	9
	Total		87.99
Number 2	Firm Expertise and Experience	25	25
	Adequacy of Firm's Personnel and on-hand equipment	25	23
	Completeness and Submitted Proposal (from Procurement)	20	20
	Price Proposal (from Procurement)	20	14.99
	References	10	10
	Total		92.99
Number 3	Firm Expertise and Experience	25	25
	Adequacy of Firm's Personnel and on-hand equipment	25	25
	Completeness and Submitted Proposal (from Procurement)	20	20
	Price Proposal (from Procurement)	20	14.99
	References	10	10
	Total		94.99

	Awarded Pts
Member # 1	87.99
Member # 2	92.99
Member # 3	94.99
Average Score	91.99



**Disaster Debris Removal and Disposal Services RFP# 2023-06
 Responsiveness/Completeness Calculation
 Vendor: Crowder Gulf Joint Venture, Inc.**

Total Services Cost
\$5,767.75

Total Equipment Cost
\$533,737.00

Total Proposal Cost
\$539,504.75

Total Cost Points
14.99

Name of Form	Point	Notes
1 <i>Drug-Free Workplace Certification</i>	1	
2 <i>Byrd Anti-Lobbying Amendment Cert.</i>	1	
3 <i>Proof of SAM.gov Unique ID (UEI)</i>	1	Expires 9/20/2024
4 <i>Client References</i>	1	
5 <i>E-Verify Affidavit</i>	1	Registered in E-Verify Federal Program
6 <i>Conflict of Interest Disclosure Form</i>	1	
7 <i>Non-Collusion Oath</i>	1	
8 <i>Qualification Statement</i>	1	
9 <i>Bid Submittal Form for RFP# 2023-06</i>	1	
10 <i>Public Entity Crimes</i>	1	
11 <i>Scrutinized Vendor Certification</i>	1	
12 <i>Good Faith Affidavit</i>	1	
13 <i>Executive Summary</i>	1	
14 <i>Table of Contents</i>	1	
15 <i>Sec 1 - Firm Qualif & References</i>	1	
16 <i>Sec 2 - Past Project Experience</i>	1	
17 <i>Sec 3 - Key Personnel</i>	1	
18 <i>Sec 4 - Project Understanding & Approh</i>	1	
19 <i>Sec 5 - Auto Debris Manage Sys</i>	1	
20 <i>Sec 6 - Cost Proposal</i>	1	

Completeness Total Value:	20
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EQUIPMENT	PRICE	UNIT
ATV (All Terrain Vehicles)	\$25.00	Hour
Bobcat, Skid-Steer Loader (Mini-Loader)	\$125.00	Hour
Backhoe, Wheel Loader, 1.0 - 1.5 CY	\$140.00	Hour
Backhoe, Extend-A-Hoe (Forklift)	\$125.00	Hour
Bucket Truck, 50' - 70'	\$170.00	Hour
Crane, Clam Bucket for 50 Ton	\$250.00	Hour
Crane, Winch Hydraulic w/ Cable for 3 & 5 yd	\$250.00	Hour
Crane, 50 Ton w/ 90' Boom	\$300.00	Hour
Dozer, CAT 04	\$150.00	Hour
Dozer, CAT 06	\$160.00	Hour
Dozer, CAT D6 XL	\$170.00	Hour
Dozer, CAT D7	\$180.00	Hour
Dozer, CAT D8	\$190.00	Hour
Dump Trailer, Demo +/-50 yds & Tractor	\$160.00	Hour
Dump Self Loader Grapple Truck Mack 50 Yds	\$240.00	Hour
Dump Truck Tandem 18-29 yds	\$115.00	Hour
Dump Truck Tandem 30-40 yds	\$140.00	Hour
Dump Truck Tandem 41-50 yds	\$160.00	Hour
Dump Truck Tandem 51-100 yds	\$190.00	Hour
Dump Walking Floor 100 yd Trailer with Tractor	\$190.00	Hour
Grapple Truck, Mack DM688S, self-loader, end-	\$240.00	Hour
Grapple Truck Mack for Loading	\$240.00	Hour
Equipment Transport Trailer & Tractor 55 ton	\$145.00	Hour
Excavator - 1 yd	\$150.00	Hour
Excavator - 2 yds	\$160.00	Hour
Excavator - 3 yds	\$170.00	Hour
Excavator - 4 yds	\$180.00	Hour
Excavator w/ Longstick 60,000	\$200.00	Hour
Excavator Wood Shear Attachment	\$60.00	Hour
Mower, Boom Flail	\$120.00	Hour

Motor Grader	\$160.00	Hour
Tracked Loader, Cat 955	\$160.00	Hour
Tractor w/box blade	\$60.00	Hour
Water Truck (2000 gallon)	\$130.00	Hour
TOTAL DOLLAR AMOUNT	\$ 5,605.00	
FORESTRY EQUIPMENT	PRICE	UNIT
Tigercat Feller Buncher (tree felling and selective	\$155.00	Hour
Excavator (with safety shields) Backhoe 60,000	\$180.00	Hour
Excavator (with safety shields) w/ Hydraulic Grapple	\$180.00	Hour
Excavator (with safety shields) with Sheer	\$200.00	Hour
Excavator (with safety shields) w/ Longstick 60,000	\$215.00	Hour
Excavator (with safety shields) PT 76	\$230.00	Hour
Grinder, DZ 1000 HP Tub Grinder	\$500.00	Hour
Grinder, DZ 1000 HP Horizontal Grinder	\$500.00	Hour
Chipper, Bandit - 14 inch	\$190.00	Hour
Chipper, Whole Tree -18 inch 330 hp Knuckle	\$260.00	Hour
Chainsaw, Medium & Large	\$25.00	Hour
TOTAL DOLLAR AMOUNT	\$ 2,635.00	

MARINE RESOURCES	PRICE	UNIT
Barge Single 12' x 40/50'	\$200.00	Hour
Barge 30' x 150'/200' (mobilization in \$19,000)	\$2,500.00	Day
Self propelled barge 150 HP 12x30	\$350.00	Hour
Push/Tug Boat 300 to 450 HP w/rrower	\$550.00	Hour
Push/Tug Boat 50 to 150 HP	\$500.00	Hour
Push/Tug Boat w/Tower 150 HP	\$450.00	Hour
Work Boats+/- 50 HP	\$200.00	Hour
Rigging Cable	\$20.00	Hour
Diver w/Equipment (2-person crew)	\$600.00	Hour
Licensed Scuba Diver w/Gear	\$160.00	Hour
Scuba Bottle Refill (Air)	\$50.00	Each

Mats (each)	\$20.00	Hour
TOTAL DOLLAR AMOUNT	\$ 5,600.00	
TRANSPORTATION VEHICLES	PRICE	UNIT
Pickup Truck, 1/2 Ton	\$20.00	Hour
Pickup Truck, 1 Ton	\$30.00	Hour
Box Truck, 3/4 Ton	\$25.00	Hour
Utility Van 3/4 Ton	\$25.00	Hour
Passenger Van, 9 passenger	\$30.00	Hour
Passenger Car, full size	\$20.00	Hour
Flatbed Trailer	\$20.00	Hour
TOTAL DOLLAR AMOUNT	\$ 170.00	

MISCELLANEOUS	PRICE	UNIT
Office Trailer 20' with Air Conditioner	\$800.00	Day
Winch Boom for 5 yd Loader	\$50.00	Hour
Traffic control vest, cones, flags, barrels. (lump	\$250.00	LS
1 yd Rake & Grapple	\$50.00	Hour
3 yd Rake & Grapple	\$60.00	Hour
4 yd Rake & Grapple	\$70.00	Hour
5 yd Rake & Grapple	\$80.00	Hour
Fuel (2000 gallon)/Service Truck with operator (less	\$180.00	Hour
Fuel (800 gallon)/Service Truck with operator (less	\$160.00	Hour
Aggregate Hopper/Feeder, 8x14 feet (800/1100	\$120.00	Hour
Vibrating Grizzly Screening Rack	\$90.00	Hour
Conveyor System, 100 feet (1000 Tons/Hr.)	\$60.00	Hour
Metal Cutting Torches	\$50.00	Hour
Mechanized Broom	\$115.00	Hour
Arrow Board	\$80.00	Hour
Lightboard Generator	\$50.00	Day
Sign Board	\$75.00	Hour
Sign & Cones	\$45.00	Hour

Water Pump & Hose (suction and 25' discharge)	\$75.00	Hour
Catch Basin/Storm Drain Cleaning (up to 10 VF)	\$450.00	Each
TDSR custom steel inspection towers	\$250.00	Day
TOTAL DOLLAR AMOUNT	\$ 3,160.00	

POWER SOURCES - RATE SCHEDULE	Rate Per		
	Month	Week	Day
Generator, 15 kW	\$3,600.00	\$1,200.00	\$240.00
Generator, 25 kW	\$5,400.00	\$1,800.00	\$400.00
Generator, 56 kW	\$8,100.00	\$2,700.00	\$672.00
Generator, 100 kW	\$14,400.00	\$4,800.00	\$1,200.00
Generator, 125 kW	\$24,000.00	\$8,000.00	\$2,000.00
Generator, 150 kW	\$30,000.00	\$10,000.00	\$2,500.00
Generator, 175 kW	\$36,000.00	\$12,000.00	\$3,000.00
Generator, 250 kW	\$42,000.00	\$14,000.00	\$3,500.00
Generator, 320 kW	\$54,000.00	\$18,000.00	\$4,500.00
Generator, 500 kW	\$66,000.00	\$22,000.00	\$5,500.00
Generator, 800 kW	\$78,000.00	\$26,000.00	\$6,500.00
TOTAL DOLLAR AMOUNT	\$ 361,500.00	\$120,500.00	\$ 30,012.00

PERSONNEL	PER HOUR	OVERTIME
Clerical	\$38.00	\$57.00
Truck Driver	\$46.00	\$69.00
Climber w/gear	\$125.00	\$187.50
Equipment Operator	\$46.00	\$69.00
Field hazardous material manager	\$120.00	\$180.00
Field hazardous material technician	\$50.00	\$75.00
Asbestos inspector	\$85.00	\$127.50
Laborer	\$38.00	\$57.00
Project Foreman	\$60.00	\$90.00

Project Manager	\$75.00	\$112.50
Security Personnel	\$60.00	\$90.00
Traffic Control Personnel	\$38.00	\$57.00
Operator w/ chainsaw	\$46.00	\$69.00
Certified Arborist	\$75.00	\$112.50
Crew leader	\$55.00	\$82.50
Superintendent	\$65.00	\$97.50
Supervisor	\$65.00	\$97.50
Safety/QC Manager	\$65.00	\$97.50
Push/Tug Boat Captain	\$70.00	\$105.00
Diver w/Equipment (2-person crew)	\$450.00	\$675.00
Mechanic w/ truck and tools	\$150.00	\$225.00
TOTAL DOLLAR AMOUNT	\$ 1,822.00	\$ 2,733.00

ITEM	TYPE OF WORK/DESCRIPTION OF SERVICES	COST	UNIT
1.	ROW Debris Collection Load and haul vegetative, mixed, construction, and		
1a	0 to 15 miles	\$10.50	Cubic Yard
1b	>15 to 30 miles	\$12.50	Cubic Yard
1c	>30 to 60 miles	\$14.50	Cubic Yard
1d	>60 miles	\$16.90	Cubic Yard
1e	Haul to Temporary Debris Aggregation Site (TDAS) (0 to 15 miles)	\$10.50	Cubic Yard
2.	White Goods		
2a	Remove and transport from ROW to DMS	\$30.00	Per Unit
2b	Remove and transport from ROW to Recycling Facility or approved disposal facility	\$40.00	Per Unit
2c	Transport from DMS to Recycling Facility or approved disposal facility	\$20.00	Per Unit
2d	Freon Removal / Recycling and Management	\$30.00	Per Unit
3.	Special Waste		
3a	Electronic Waste (e-Waste) removal from ROW and dispose of at County approved	\$35.00	Per Unit
3b	Hazardous Waste removal from ROW and dispose of at County approved site.	\$1,200.00	Per Drum (55
3c	Derelict vehicle removal, transfer/tow of typical passenger car/truck/van	\$100.00	Each
3d	Derelict vehicle removal and transportation to secure storage site. (Land)		
3d1	1 foot to 10 feet (average width)	\$25.00	Per Linear Ft

3d2	10.1 feet to 20 feet (average width)	\$30.00	Per Linear Ft
3d3	20.1 feet to 35 feet (average width)	\$35.00	Per Linear Ft
3d4	Greater than 35 feet (average width)	\$40.00	Per Linear Ft
3e	Derelict vehicle removal and transportation to secure storage site. (Marine)		
3e1.	1 foot to 10 feet (average width)	\$100.00	Per Linear Ft
3e2.	10.1 feet to 20 feet (average width)	\$150.00	Per Linear Ft
3e3.	20.1 feet to 35 feet (average width)	\$200.00	Per Linear Ft
3e4.	Greater than 35 feet (average width)	\$250.00	Per Linear Ft
3f	Operation of secure storage site for derelict vehicles/vessels.	\$250.00	Per Month
3g	Vessel and Vehicle Fluids Management - draining/removal of fluids from	\$50.00	Each
3h	Vessel and Vehicle Hazardous Materials Management - removal of hazardous	\$50.00	Each
3i	Crushing of Vessels for Disposal	\$150.00	Per Foot
3j	Waterway Debris Removal from water less than 3 feet in depth - removal of storm		
3j1	Land	\$50.00	Cubic Yard
3j2	Marine	\$125.00	Cubic Yard
3k	Waterway Debris Removal from water more than 3 feet in depth - removal of storm		
3k1	Land	\$50.00	Cubic Yard
3k2	Marine	\$125.00	Cubic Yard
3l	Removal and disposal of animal carcasses	\$1.50	Per Pound
3m	Removal and destruction/disposal of putrescent debris	\$4.50	Per Pound
3n	Tire removal and disposal or recycle	\$9.00	Each
4.	Concrete Removal Load and haul broken concrete from the ROW and dispose at		
4a	0 to 15 miles	\$18.00	Cubic Yard
4b	>15 to 30 miles	\$22.00	Cubic Yard
4c	>30 to 60 miles	\$26.00	Cubic Yard
4d	>60 miles	\$32.00	Cubic Yard
5.	Soil, Mud, Silt or Sand Load from location and dispose at County approved site.		
5a	0 to 15 miles	\$18.00	Cubic Yard
5b	>15 to 30 miles	\$22.00	Cubic Yard
5c	>30 to 60 miles	\$24.00	Cubic Yard
5d	>60 miles	\$30.00	Cubic Yard
5e	Screening & Collection: Removal and Screening of debris-laden sand from public	\$18.00	Cubic Yard
6.	Hazardous Stump Remove from ROW or public property and transportation to		

6a	24" to 48" diameter	\$200.00	Each
6b	>48" diameter	\$300.00	Each
6c	Backfill - supply and placement of clean fill dirt into holes created by stump removal in	\$18.00	Cubic Yard
6d	Sod - supply and placement with St. Augustine Sod	\$1.50	Square Foot
7.	<u>Hazardous Trees (leaning or damaged) Cut and place on ROW to be transported</u>		
7a	6" to 24"	\$200.00	Each
7b	>24" to 48"	\$315.00	Each
7c	>48"	\$450.00	Each
7d	Removal of hazardous hanging limbs from ROW or public property that are greater	\$95.00	Per Tree
8.	<u>Demolition of structures Structure demolition with construction and demolition</u>		
8a	0 to 15 miles one-way haul	\$18.00	Cubic Yard
8b	>15 to 30 miles one-way haul	\$20.00	Cubic Yard
8c	>30 to 60 miles one-way haul	\$22.00	Cubic Yard
8d	>60 miles one-way haul	\$24.00	Cubic Yard
9.	<u>Demolition of structures Structure demolition with regulated asbestos</u>		
9a	0 to 15 miles one-way haul	\$25.00	Cubic Yard
9b	>15 to 30 miles one-way haul	\$30.00	Cubic Yard
9c	>30 to 60 miles one-way haul	\$35.00	Cubic Yard
9d	>60 miles one-way haul	\$40.00	Cubic Yard
10.	<u>RACM removal from safe-to-enter structures prior to demolition commencement.</u>		
10a	Pre-demolition removal of RACM from safe-to-enter structures	\$12.00	Square Foot
10b	Pre-demolition removal of RACM from safe-to-enter structures	\$9.00	Pound
11.	<u>Air-quality monitoring and controls necessary to reduce or mitigation</u>		
11a	Air monitoring and controls	\$250.00	Per Site/ Per
12.	<u>Processing/Reducing Debris & Debris Site Management</u>		
12a	<u>Grinding / Chipping</u> Managing, accepting, processing, and reducing vegetative debris	\$4.00	Cubic Yard
12b	<u>Burning</u> Managing, accepting, processing, and reducing vegetative debris through	\$3.00	Cubic Yard
12c	Processing and/or compacting C&D materials and mixed debris, based on incoming	\$4.00	Cubic Yard
12d	Processing and/or compacting concrete materials and masonry, based on incoming	\$4.00	Cubic Yard
12e	Debris Management Site (DMS) Management, includes the cost of site preparation,	\$1.85	Cubic Yard
13.	<u>Final Disposal Disposal Fees shall be passed through to the county without</u>		
13a	Load and Transport processed vegetative debris from DMS to final disposal		
13a1	0 to 30 miles	\$30.00	TON (Default)

13a2	>30 to 60 miles	\$38.00	TON (Default)
13a3	>60 miles	\$42.00	TON (Default)
13b	Load and Transport compacted C & D, mixed, and other non-vegetative materials		
13b1	0 to 30 miles	\$30.00	TON (Default)
13b2	>30 to 60 miles	\$38.00	TON (Default)
13b3	>60 miles	\$42.00	TON (Default)
13c	Load and Transport processed vegetative debris from DMS to final disposal		
13c1	0 to 30 miles	\$5.00	Cubic Yard
13c2	>30 to 60 miles	\$6.50	Cubic Yard
13c3	>60 miles	\$7.50	Cubic Yard
13d	Load and Transport processed vegetative debris from DMS to final disposal		
13d1	0 to 30 miles	\$0.00	Cubic Yard
13d2	>30 to 60 miles	\$0.00	Cubic Yard
13d3	>60 miles	\$0.00	Cubic Yard
13e	Load and Transport processed hazardous waste from DMS to final disposal	0	
13e.1	0 to 30 miles	\$7.00	Pound
13e.2	>30 to 60 miles	\$7.50	Pound
13e.3	>60 miles	\$8.00	Pound
Total Dollar Amount		\$5,767.75	

ATL Committee Scores

Committee Member		Maxium Points	Awarded Points
Director of Operations	Firm Expertise and Experience	25	18
	Adequacy of Firm's Personnel and on-hand equipment	25	18
	Completeness and Submitted Proposal (from Procurement)	20	19
	Price Proposal (from Procurement)	20	20
	References	10	8
	Total		83
Utilities Director	Firm Expertise and Experience	25	23
	Adequacy of Firm's Personnel and on-hand equipment	25	21
	Completeness and Submitted Proposal (from Procurement)	20	19
	Price Proposal (from Procurement)	20	20
	References	10	10
	Total		93
Stormwater Manager	Firm Expertise and Experience	25	25
	Adequacy of Firm's Personnel and on-hand equipment	25	23
	Completeness and Submitted Proposal (from Procurement)	20	19
	Price Proposal (from Procurement)	20	20
	References	10	10
	Total		97

Awarded Pts	
Director of Operations	83
Utilities Director	93
Stormwater Manager	97
Average Score	91



Disaster Debris Removal and Disposal Services RFP# 2023-06 Responsiveness/Completeness Calculation Vendor: Arbor Tree & Land, Inc.

Total Services Cost
\$6,356.00

Total Equipment Cost
\$398,012.00

Total Proposal Cost
\$404,368.00

Total Cost Points
20

Name of Form	Point	Notes
1 <i>Drug-Free Workplace Certification</i>	1	
2 <i>Byrd Anti-Lobbying Amendment Cert.</i>	1	Missing page 2. Page 2 N/A
3 <i>Proof of SAM.gov Unique ID (UEI)</i>	1	Expires 8/2/2024
4 <i>Client References</i>	1	
5 <i>E-Verify Affidavit</i>	1	
6 <i>Conflict of Interest Disclosure Form</i>	1	
7 <i>Non-Collusion Oath</i>	1	
8 <i>Qualification Statement</i>	1	
9 <i>Bid Submittal Form for RFP# 2023-06</i>	1	
10 <i>Public Entity Crimes</i>	1	
11 <i>Scrutinized Vendor Certification</i>	1	
12 <i>Good Faith Affidavit</i>	1	
13 <i>Executive Summary</i>	1	
14 <i>Table of Contents</i>	1	
15 <i>Sec 1 - Firm Qualif & References</i>	1	
16 <i>Sec 2 - Past Project Experience</i>	1	
17 <i>Sec 3 - Key Personnel</i>	1	
18 <i>Sec 4 - Project Understanding & Approh</i>	1	
19 <i>Sec 5 - Auto Debris Manage Sys</i>	0	Omitted from submittal
20 <i>Sec 6 - Cost Proposal</i>	1	

Completeness Total Value:	19
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EQUIPMENT	PRICE	UNIT
ATV (All Terrain Vehicles)	\$10.00	Hour
Bobcat, Skid-Steer Loader (Mini-Loader)	\$140.00	Hour
Backhoe, Wheel Loader, 1.0 - 1.5 CY	\$195.00	Hour
Backhoe, Extend-A-Hoe (Forklift)	\$40.00	Hour
Bucket Truck, 50' - 70'	\$275.00	Hour
Crane, Clam Bucket for 50 Ton	\$10.00	Hour
Crane, Winch Hydraulic w/ Cable for 3 & 5 yd	\$60.00	Hour
Crane, 50 Ton w/ 90' Boom	\$1,200.00	Hour
Dozer, CAT 04	\$225.00	Hour
Dozer, CAT 06	\$265.00	Hour
Dozer, CAT D6 XL	\$275.00	Hour
Dozer, CAT D7	\$275.00	Hour
Dozer, CAT D8	\$275.00	Hour
Dump Trailer, Demo +/-50 yds & Tractor	\$125.00	Hour
Dump Self Loader Grapple Truck Mack 50 Yds	\$475.00	Hour
Dump Truck Tandem 18-29 yds	\$185.00	Hour
Dump Truck Tandem 30-40 yds	\$185.00	Hour
Dump Truck Tandem 41-50 yds	\$170.00	Hour
Dump Truck Tandem 51-100 yds	\$190.00	Hour
Dump Walking Floor 100 yd Trailer with Tractor	\$210.00	Hour
Grapple Truck, Mack DM688S, self-loader, end-	\$275.00	Hour
Grapple Truck Mack for Loading	\$205.00	Hour
Equipment Transport Trailer & Tractor 55 ton	\$190.00	Hour
Excavator - 1 yd	\$75.00	Hour
Excavator - 2 yds	\$110.00	Hour
Excavator - 3 yds	\$325.00	Hour
Excavator - 4 yds	\$325.00	Hour
Excavator w/ Longstick 60,000	\$375.00	Hour
Excavator Wood Shear Attachment	\$30.00	Hour
Mower, Boom Flail	\$40.00	Hour

Motor Grader	\$25.00	Hour
Tracked Loader, Cat 955	\$90.00	Hour
Tractor w/box blade	\$20.00	Hour
Water Truck (2000 gallon)	\$10.00	Hour
TOTAL DOLLAR AMOUNT	\$ 6,880.00	
FORESTRY EQUIPMENT		
	PRICE	UNIT
Tigercat Feller Buncher (tree felling and selective	\$375.00	Hour
Excavator (with safety shields) Backhoe 60,000	\$240.00	Hour
Excavator (with safety shields) w/ Hydraulic Grapple	\$240.00	Hour
Excavator (with safety shields) with Sheer	\$240.00	Hour
Excavator (with safety shields) w/ Longstick 60,000	\$240.00	Hour
Excavator (with safety shields) PT 76	\$100.00	Hour
Grinder, DZ 1000 HP Tub Grinder	\$1,600.00	Hour
Grinder, DZ 1000 HP Horizontal Grinder	\$1,600.00	Hour
Chipper, Bandit - 14 inch	\$190.00	Hour
Chipper, Whole Tree -18 inch 330 hp Knuckle	\$280.00	Hour
Chainsaw, Medium & Large	\$60.00	Hour
TOTAL DOLLAR AMOUNT	\$ 5,165.00	

MARINE RESOURCES		PRICE	UNIT
Barge Single 12' x 40/50'	\$500.00		Hour
Barge 30' x 150'/200' (mobilization in \$19,000)	\$150.00		Day
Self propelled barge 150 HP 12x30	\$650.00		Hour
Push/Tug Boat 300 to 450 HP w/rower	\$25.00		Hour
Push/Tug Boat 50 to 150 HP	\$110.00		Hour
Push/Tug Boat w/Tower 150 HP	\$225.00		Hour
Work Boats+/- 50 HP	\$40.00		Hour
Rigging Cable	\$10.00		Hour
Diver w/Equipment (2-person crew)	\$1,400.00		Hour
Licensed Scuba Diver w/Gear	\$250.00		Hour
Scuba Bottle Refill (Air)	\$1.00		Each

Mats (each)	\$1.00	Hour
TOTAL DOLLAR AMOUNT	\$	3,362.00
TRANSPORTATION VEHICLES		
	PRICE	UNIT
Pickup Truck, 1/2 Ton	\$10.00	Hour
Pickup Truck, 1 Ton	\$20.00	Hour
Box Truck, 3/4 Ton	\$60.00	Hour
Utility Van 3/4 Ton	\$5.00	Hour
Passenger Van, 9 passenger	\$5.00	Hour
Passenger Car, full size	\$5.00	Hour
Flatbed Trailer	\$40.00	Hour
TOTAL DOLLAR AMOUNT	\$	145.00

MISCELLANEOUS	PRICE	UNIT
Office Trailer 20' with Air Conditioner	\$200.00	Day
Winch Boom for 5 yd Loader	\$40.00	Hour
Traffic control vest, cones, flags, barrels. (lump	\$5.00	LS
1 yd Rake & Grapple	\$10.00	Hour
3 yd Rake & Grapple	\$25.00	Hour
4 yd Rake & Grapple	\$25.00	Hour
5 yd Rake & Grapple	\$25.00	Hour
Fuel (2000 gallon)/Service Truck with operator (less	\$5.00	Hour
Fuel (800 gallon)/Service Truck with operator (less	\$5.00	Hour
Aggregate Hopper/Feeder, 8x14 feet (800/1100	\$5.00	Hour
Vibrating Grizzly Screening Rack	\$5.00	Hour
Conveyor System, 100 feet (1000 Tons/Hr.)	\$22.00	Hour
Metal Cutting Torches	\$5.00	Hour
Mechanized Broom	\$12.00	Hour
Arrow Board	\$10.00	Hour
Lightboard Generator	\$25.00	Day
Sign Board	\$15.00	Hour
Sign & Cones	\$1.00	Hour

Water Pump & Hose (suction and 25' discharge)	\$5.00	Hour
Catch Basin/Storm Drain Cleaning (up to 10 VF)	\$475.00	Each
TDSR custom steel inspection towers	\$25.00	Day
TOTAL DOLLAR AMOUNT	\$ 945.00	

POWER SOURCES - RATE SCHEDULE	Rate Per		
	Month *	Week *	Day
Generator, 15 kW	\$6,500.00	\$1,750.00	\$500.00
Generator, 25 kW	\$8,700.00	\$2,000.00	\$675.00
Generator, 56 kW	\$12,250.00	\$3,750.00	\$1,100.00
Generator, 100 kW	\$14,900.00	\$5,200.00	\$1,700.00
Generator, 125 kW	\$16,000.00	\$6,200.00	\$1,850.00
Generator, 150 kW	\$17,500.00	\$7,000.00	\$1,950.00
Generator, 175 kW	\$23,000.00	\$7,900.00	\$2,100.00
Generator, 250 kW	\$37,500.00	\$8,500.00	\$2,500.00
Generator, 320 kW	\$39,000.00	\$9,500.00	\$3,000.00
Generator, 500 kW	\$44,000.00	\$11,000.00	\$4,000.00
Generator, 800 kW	\$55,000.00	\$15,500.00	\$6,000.00
TOTAL DOLLAR AMOUNT	\$ 274,350.00	\$ 78,300.00	\$ 25,375.00

PERSONNEL	PER HOUR	OVERTIME *
Clerical	\$45.00	\$45.00
Truck Driver	\$75.00	\$75.00
Climber w/gear	\$90.00	\$90.00
Equipment Operator	\$65.00	\$65.00
Field hazardous material manager	\$55.00	\$55.00
Field hazardous material technician	\$55.00	\$55.00
Asbestos inspector	\$45.00	\$45.00
Laborer	\$45.00	\$45.00
Project Foreman	\$65.00	\$65.00

* Column reflects pricing revision by vendor

Project Manager	\$95.00	\$95.00
Security Personnel	\$45.00	\$45.00
Traffic Control Personnel	\$45.00	\$45.00
Operator w/ chainsaw	\$90.00	\$90.00
Certified Arborist	\$60.00	\$60.00
Crew leader	\$65.00	\$65.00
Superintendent	\$70.00	\$70.00
Supervisor	\$70.00	\$70.00
Safety/QC Manager	\$55.00	\$55.00
Push/Tug Boat Captain	\$90.00	\$90.00
Diver w/Equipment (2-person crew)	\$195.00	\$195.00
Mechanic w/ truck and tools	\$325.00	\$325.00
TOTAL DOLLAR AMOUNT	\$ 1,745.00	\$ 1,745.00

ITEM	TYPE OF WORK/DESCRIPTION OF SERVICES	COST	UNIT
1.	ROW Debris Collection Load and haul vegetative, mixed, construction, and		
1a	0 to 15 miles	\$13.75	Cubic Yard
1b	>15 to 30 miles	\$14.75	Cubic Yard
1c	>30 to 60 miles	\$14.75	Cubic Yard
1d	>60 miles	\$14.75	Cubic Yard
1e	Haul to Temporary Debris Aggregation Site (TDAS) (0 to 15 miles)	\$13.75	Cubic Yard
2.	White Goods		
2a	Remove and transport from ROW to DMS	\$30.00	Per Unit
2b	Remove and transport from ROW to Recycling Facility or approved disposal facility	\$50.00	Per Unit
2c	Transport from DMS to Recycling Facility or approved disposal facility	\$60.00	Per Unit
2d	Freon Removal / Recycling and Management	\$10.00	Per Unit
3.	Special Waste		
3a	Electronic Waste (e-Waste) removal from ROW and dispose of at County approved	\$10.00	Per Unit
3b	Hazardous Waste removal from ROW and dispose of at County approved site.	\$125.00	Per Drum (55
3c	Derelict vehicle removal, transfer/tow of typical passenger car/truck/van	\$75.00	Each
3d	Derelict vehicle removal and transportation to secure storage site. (Land)		
3d1	1 foot to 10 feet (average width)	\$15.00	Per Linear Ft

3d2	10.1 feet to 20 feet (average width)	\$20.00	Per Linear Ft
3d3	20.1 feet to 35 feet (average width)	\$70.00	Per Linear Ft
3d4	Greater than 35 feet (average width)	\$250.00	Per Linear Ft
3e	Derelict vehicle removal and transportation to secure storage site. (Marine)		
3e1.	1 foot to 10 feet (average width)	\$40.00	Per Linear Ft
3e2.	10.1 feet to 20 feet (average width)	\$125.00	Per Linear Ft
3e3.	20.1 feet to 35 feet (average width)	\$150.00	Per Linear Ft
3e4.	Greater than 35 feet (average width)	\$625.00	Per Linear Ft
3f	Operation of secure storage site for derelict vehicles/vessels.	\$12.50	Per Month
3g	Vessel and Vehicle Fluids Management - draining/removal of fluids from	\$100.00	Each
3h	Vessel and Vehicle Hazardous Materials Management - removal of hazardous	\$100.00	Each
3i	Crushing of Vessels for Disposal	\$2.00	Per Foot
3j	Waterway Debris Removal from water less than 3 feet in depth - removal of storm		
3j1	Land	\$30.00	Cubic Yard
3j2	Marine	\$240.00	Cubic Yard
3k	Waterway Debris Removal from water more than 3 feet in depth - removal of storm		
3k1	Land	\$35.00	Cubic Yard
3k2	Marine	\$275.00	Cubic Yard
3l	Removal and disposal of animal carcasses	\$1.00	Per Pound
3m	Removal and destruction/disposal of putrescent debris	\$1.00	Per Pound
3n	Tire removal and disposal or recycle	\$25.00	Each
4.	Concrete Removal Load and haul broken concrete from the ROW and dispose at		
4a	0 to 15 miles	\$19.00	Cubic Yard
4b	>15 to 30 miles	\$21.00	Cubic Yard
4c	>30 to 60 miles	\$21.00	Cubic Yard
4d	>60 miles	\$21.00	Cubic Yard
5.	Soil, Mud, Silt or Sand Load from location and dispose at County approved site.		
5a	0 to 15 miles	\$16.50	Cubic Yard
5b	>15 to 30 miles	\$17.50	Cubic Yard
5c	>30 to 60 miles	\$18.00	Cubic Yard
5d	>60 miles	\$18.50	Cubic Yard
5e	Screening & Collection: Removal and Screening of debris-laden sand from public	\$13.00	Cubic Yard
6.	Hazardous Stump Remove from ROW or public property and transportation to		

6a	24" to 48" diameter	\$300.00	Each
6b	>48" diameter	\$600.00	Each
6c	Backfill - supply and placement of clean fill dirt into holes created by stump removal in	\$15.00	Cubic Yard
6d	Sod - supply and placement with St. Augustine Sod	\$1.75	Square Foot
7.	Hazardous Trees (leaning or damaged) Cut and place on ROW to be transported		
7a	6" to 24"	\$200.00	Each
7b	>24" to 48"	\$300.00	Each
7c	>48"	\$600.00	Each
7d	Removal of hazardous hanging limbs from ROW or public property that are greater	\$125.00	Per Tree
8.	Demolition of structures Structure demolition with construction and demolition		
8a	0 to 15 miles one-way haul	\$14.00	Cubic Yard
8b	>15 to 30 miles one-way haul	\$16.00	Cubic Yard
8c	>30 to 60 miles one-way haul	\$17.00	Cubic Yard
8d	>60 miles one-way haul	\$17.00	Cubic Yard
9.	Demolition of structures Structure demolition with regulated asbestos		
9a	0 to 15 miles one-way haul	\$15.00	Cubic Yard
9b	>15 to 30 miles one-way haul	\$16.00	Cubic Yard
9c	>30 to 60 miles one-way haul	\$22.00	Cubic Yard
9d	>60 miles one-way haul	\$22.00	Cubic Yard
10.	RACM removal from safe-to-enter structures prior to demolition commencement.		
10a	Pre-demolition removal of RACM from safe-to-enter structures	\$7.00	Square Foot
10b	Pre-demolition removal of RACM from safe-to-enter structures	\$75.00	Pound
11.	Air-quality monitoring and controls necessary to reduce or mitigation		
11a	Air monitoring and controls	\$950.00	Per Site/ Per
12.	Processing/Reducing Debris & Debris Site Management		
12a	<u>Grinding / Chipping</u> Managing, accepting, processing, and reducing vegetative debris	\$4.75	Cubic Yard
12b	<u>Burning</u> Managing, accepting, processing, and reducing vegetative debris through	\$2.50	Cubic Yard
12c	Processing and/or compacting C&D materials and mixed debris, based on incoming	\$4.75	Cubic Yard
12d	Processing and/or compacting concrete materials and masonry, based on incoming	\$8.00	Cubic Yard
12e	Debris Management Site (DMS) Management, includes the cost of site preparation,	\$3.00	Cubic Yard
13.	Final Disposal Disposal Fees shall be passed through to the county without		
13a	Load and Transport processed vegetative debris from DMS to final disposal		
13a1	0 to 30 miles	\$27.00	TON (Default)

13a2	>30 to 60 miles	\$31.00	TON (Default)
13a3	>60 miles	\$36.00	TON (Default)
13b	Load and Transport compacted C & D, mixed, and other non-vegetative materials		
13b1	0 to 30 miles	\$28.00	TON (Default)
13b2	>30 to 60 miles	\$29.00	TON (Default)
13b3	>60 miles	\$31.00	TON (Default)
13c	Load and Transport processed vegetative debris from DMS to final disposal		
13c1	0 to 30 miles	\$13.50	Cubic Yard
13c2	>30 to 60 miles	\$14.50	Cubic Yard
13c3	>60 miles	\$17.00	Cubic Yard
13d	Load and Transport processed vegetative debris from DMS to final disposal		
13d1	0 to 30 miles	\$	Cubic Yard
13d2	>30 to 60 miles	\$	Cubic Yard
13d3	>60 miles	\$	Cubic Yard
13e	Load and Transport processed hazardous waste from DMS to final disposal		
13e.1	0 to 30 miles	\$25.00	Pound
13e.2	>30 to 60 miles	\$27.00	Pound
13e.3	>60 miles	\$27.50	Pound
Total Dollar Amount		\$6,356.00	

P&J Committee Scores

Committee Member		Maxium Points	Awarded Points
Number 1	Firm Expertise and Experience	25	24
	Adequacy of Firm's Personnel and on-hand equipment	25	23
	Completeness and Submitted Proposal (from Procurement)	20	20
	Price Proposal (from Procurement)	20	9.77
	References	10	9
	Total		
Number 2	Firm Expertise and Experience	25	25
	Adequacy of Firm's Personnel and on-hand equipment	25	24
	Completeness and Submitted Proposal (from Procurement)	20	20
	Price Proposal (from Procurement)	20	9.77
	References	10	10
	Total		
Number 3	Firm Expertise and Experience	25	25
	Adequacy of Firm's Personnel and on-hand equipment	25	25
	Completeness and Submitted Proposal (from Procurement)	20	20
	Price Proposal (from Procurement)	20	9.77
	References	10	10
	Total		

Awarded Pts	
Member # 1	85.77
Member # 2	88.77
Member # 3	89.77
Average Score	88.1



Disaster Debris Removal and Disposal Services RFP# 2023-06 Responsiveness/Completeness Calculation

Vendor: Phillips & Jordan

Total Services Cost \$16,020.70

Total Equipment Cost \$811,375.00

Total Proposal Cost \$827,395.70
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Total Cost Points 9.77

Name of Form	Point	Notes
1	1	<i>Drug-Free Workplace Certification</i>
2	1	<i>Byrd Anti-Lobbying Amendment Cert.</i>
3	1	<i>Proof of SAM.gov Unique ID (UEI)</i> Expires Nov 13, 2024
4	1	<i>Client References</i>
5	1	<i>E-Verify Affidavit</i>
6	1	<i>Conflict of Interest Disclosure Form</i>
7	1	<i>Non-Collusion Oath</i>
8	1	<i>Qualification Statement</i>
9	1	<i>Bid Submittal Form for RFP# 2023-06</i>
10	1	<i>Public Entity Crimes</i>
11	1	<i>Scrutinized Vendor Certification</i>
12	1	<i>Good Faith Affidavit</i>
13	1	<i>Executive Summary</i>
14	1	<i>Table of Contents</i>
15	1	<i>Sec 1 - Firm Qualif & References</i>
16	1	<i>Sec 2 - Past Project Experience</i>
17	1	<i>Sec 3 - Key Personnel</i>
18	1	<i>Sec 4 - Project Understanding & Approh</i>
19	1	<i>Sec 5 - Auto Debris Manage Sys</i>
20	1	<i>Sec 6 - Cost Proposal</i>

Completeness Total Value:	20
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EQUIPMENT	PRICE	UNIT
ATV (All Terrain Vehicles)	\$35.00	Hour
Bobcat, Skid-Steer Loader (Mini-Loader)	\$85.00	Hour
Backhoe, Wheel Loader, 1.0 - 1.5 CY	\$90.00	Hour
Backhoe, Extend-A-Hoe (Forklift)	\$90.00	Hour
Bucket Truck, 50' - 70'	\$145.00	Hour
Crane, Clam Bucket for 50 Ton	\$45.00	Hour
Crane, Winch Hydraulic w/ Cable for 3 & 5 yd	\$45.00	Hour
Crane, 50 Ton w/ 90' Boom	\$225.00	Hour
Dozer, CAT 04	\$100.00	Hour
Dozer, CAT 06	\$115.00	Hour
Dozer, CAT D6 XL	\$125.00	Hour
Dozer, CAT D7	\$135.00	Hour
Dozer, CAT D8	\$145.00	Hour
Dump Trailer, Demo +/-50 yds & Tractor	\$145.00	Hour
Dump Self Loader Grapple Truck Mack 50 Yds	\$225.00	Hour
Dump Truck Tandem 18-29 yds	\$110.00	Hour
Dump Truck Tandem 30-40 yds	\$120.00	Hour
Dump Truck Tandem 41-50 yds	\$130.00	Hour
Dump Truck Tandem 51-100 yds	\$140.00	Hour
Dump Walking Floor 100 yd Trailer with Tractor	\$200.00	Hour
Grapple Truck, Mack DM688S, self-loader, end-	\$225.00	Hour
Grapple Truck Mack for Loading	\$125.00	Hour
Equipment Transport Trailer & Tractor 55 ton	\$145.00	Hour
Excavator - 1 yd	\$110.00	Hour
Excavator - 2 yds	\$120.00	Hour
Excavator - 3 yds	\$130.00	Hour
Excavator - 4 yds	\$140.00	Hour
Excavator w/ Longstick 60,000	\$180.00	Hour
Excavator Wood Shear Attachment	\$25.00	Hour
Mower, Boom Flail	\$90.00	Hour

Motor Grader	\$75.00	Hour
Tracked Loader, Cat 955	\$135.00	Hour
Tractor w/box blade	\$60.00	Hour
Water Truck (2000 gallon)	\$90.00	Hour
TOTAL DOLLAR AMOUNT	\$ 4,100.00	
FORESTRY EQUIPMENT		
	PRICE	UNIT
Tigercat Feller Buncher (tree felling and selective	\$200.00	Hour
Excavator (with safety shields) Backhoe 60,000	\$135.00	Hour
Excavator (with safety shields) w/ Hydraulic Grapple	\$145.00	Hour
Excavator (with safety shields) with Sheer	\$145.00	Hour
Excavator (with safety shields) w/ Longstick 60,000	\$185.00	Hour
Excavator (with safety shields) PT 76	\$145.00	Hour
Grinder, DZ 1000 HP Tub Grinder	\$350.00	Hour
Grinder, DZ 1000 HP Horizontal Grinder	\$375.00	Hour
Chipper, Bandit - 14 inch	\$95.00	Hour
Chipper, Whole Tree -18 inch 330 hp Knuckle	\$245.00	Hour
Chainsaw, Medium & Large	\$15.00	Hour
TOTAL DOLLAR AMOUNT	\$ 2,035.00	

MARINE RESOURCES		PRICE	UNIT
Barge Single 12' x 40/50'	\$300.00		Hour
Barge 30' x 150'/200' (mobilization in \$19,000)	\$3,000.00		Day
Self propelled barge 150 HP 12x30	\$300.00		Hour
Push/Tug Boat 300 to 450 HP w/rower	\$350.00		Hour
Push/Tug Boat 50 to 150 HP	\$325.00		Hour
Push/Tug Boat w/Tower 150 HP	\$325.00		Hour
Work Boats+/- 50 HP	\$150.00		Hour
Rigging Cable	\$15.00		Hour
Diver w/Equipment (2-person crew)	\$250.00		Hour
Licensed Scuba Diver w/Gear	\$125.00		Hour
Scuba Bottle Refill (Air)	\$20.00		Each

Mats (each)	\$30.00	Hour
TOTAL DOLLAR AMOUNT	\$ 5,190.00	
TRANSPORTATION VEHICLES		
	PRICE	UNIT
Pickup Truck, 1/2 Ton	\$25.00	Hour
Pickup Truck, 1 Ton	\$35.00	Hour
Box Truck, 3/4 Ton	\$45.00	Hour
Utility Van 3/4 Ton	\$45.00	Hour
Passenger Van, 9 passenger	\$45.00	Hour
Passenger Car, full size	\$25.00	Hour
Flatbed Trailer	\$30.00	Hour
TOTAL DOLLAR AMOUNT	\$ 250.00	

MISCELLANEOUS	PRICE	UNIT
Office Trailer 20' with Air Conditioner	\$200.00	Day
Winch Boom for 5 yd Loader	\$50.00	Hour
Traffic control vest, cones, flags, barrels. (lump	\$100.00	LS
1 yd Rake & Grapple	\$20.00	Hour
3 yd Rake & Grapple	\$30.00	Hour
4 yd Rake & Grapple	\$40.00	Hour
5 yd Rake & Grapple	\$50.00	Hour
Fuel (2000 gallon)/Service Truck with operator (less	\$130.00	Hour
Fuel (800 gallon)/Service Truck with operator (less	\$145.00	Hour
Aggregate Hopper/Feeder, 8x14 feet (800/1100	\$65.00	Hour
Vibrating Grizzly Screening Rack	\$75.00	Hour
Conveyor System, 100 feet (1000 Tons/Hr.)	\$125.00	Hour
Metal Cutting Torches	\$25.00	Hour
Mechanized Broom	\$75.00	Hour
Arrow Board	\$25.00	Hour
Lightboard Generator	\$300.00	Day
Sign Board	\$25.00	Hour
Sign & Cones	\$10.00	Hour

Water Pump & Hose (suction and 25' discharge)	\$45.00	Hour
Catch Basin/Storm Drain Cleaning (up to 10 VF)	\$300.00	Each
TDSR custom steel inspection towers	\$50.00	Day
TOTAL DOLLAR AMOUNT	\$ 1,885.00	

POWER SOURCES - RATE SCHEDULE	Rate Per		
	Month	Week	Day
Generator, 15 kW	\$9,800.00	\$2,450.00	\$350.00
Generator, 25 kW	\$12,600.00	\$3,150.00	\$450.00
Generator, 56 kW	\$28,000.00	\$7,000.00	\$1,000.00
Generator, 100 kW	\$35,000.00	\$8,750.00	\$1,250.00
Generator, 125 kW	\$42,000.00	\$10,500.00	\$1,500.00
Generator, 150 kW	\$49,000.00	\$12,250.00	\$1,750.00
Generator, 175 kW	\$56,000.00	\$14,000.00	\$2,000.00
Generator, 250 kW	\$63,000.00	\$15,750.00	\$2,250.00
Generator, 320 kW	\$70,000.00	\$17,500.00	\$2,500.00
Generator, 500 kW	\$84,000.00	\$21,000.00	\$3,000.00
Generator, 800 kW	\$168,000.00	\$42,000.00	\$6,000.00
TOTAL DOLLAR AMOUNT	\$ 617,400.00	\$154,350.00	\$ 22,050.00

PERSONNEL	PER HOUR	OVERTIME
Clerical	\$45.00	\$67.50
Truck Driver	\$65.00	\$97.50
Climber w/gear	\$85.00	\$127.50
Equipment Operator	\$75.00	\$112.50
Field hazardous material manager	\$85.00	\$127.50
Field hazardous material technician	\$80.00	\$120.00
Asbestos inspector	\$85.00	\$127.50
Laborer	\$48.00	\$72.00
Project Foreman	\$70.00	\$105.00

Project Manager	\$85.00	\$127.50
Security Personnel	\$65.00	\$97.50
Traffic Control Personnel	\$48.00	\$72.00
Operator w/ chainsaw	\$55.00	\$82.50
Certified Arborist	\$85.00	\$127.50
Crew leader	\$65.00	\$97.50
Superintendent	\$70.00	\$105.00
Supervisor	\$65.00	\$97.50
Safety/QC Manager	\$75.00	\$112.50
Push/Tug Boat Captain	\$75.00	\$112.50
Diver w/Equipment (2-person crew)	\$225.00	\$337.50
Mechanic w/ truck and tools	\$95.00	\$142.50
TOTAL DOLLAR AMOUNT	\$ 1,646.00	\$ 2,469.00

ITEM	TYPE OF WORK/DESCRIPTION OF SERVICES	COST	UNIT
1.	ROW Debris Collection Load and haul vegetative, mixed, construction, and		
1a	0 to 15 miles	\$10.50	Cubic Yard
1b	>15 to 30 miles	\$12.00	Cubic Yard
1c	>30 to 60 miles	\$15.00	Cubic Yard
1d	>60 miles	\$17.00	Cubic Yard
1e	Haul to Temporary Debris Aggregation Site (TDAS) (0 to 15 miles)	\$10.50	Cubic Yard
2.	White Goods		
2a	Remove and transport from ROW to DMS	\$90.00	Per Unit
2b	Remove and transport from ROW to Recycling Facility or approved disposal facility	\$110.00	Per Unit
2c	Transport from DMS to Recycling Facility or approved disposal facility	\$50.00	Per Unit
2d	Freon Removal / Recycling and Management	\$45.00	Per Unit
3.	Special Waste		
3a	Electronic Waste (e-Waste) removal from ROW and dispose of at County approved	\$50.00	Per Unit
3b	Hazardous Waste removal from ROW and dispose of at County approved site.	\$500.00	Per Drum (55
3c	Derelict vehicle removal, transfer/tow of typical passenger car/truck/van	\$300.00	Each
3d	Derelict vehicle removal and transportation to secure storage site. (Land)		
3d1	1 foot to 10 feet (average width)	\$50.00	Per Linear Ft

3d2	10.1 feet to 20 feet (average width)	\$75.00	Per Linear Ft
3d3	20.1 feet to 35 feet (average width)	\$100.00	Per Linear Ft
3d4	Greater than 35 feet (average width)	\$200.00	Per Linear Ft
3e	Derelict vehicle removal and transportation to secure storage site. (Marine)		
3e1.	1 foot to 10 feet (average width)	\$75.00	Per Linear Ft
3e2.	10.1 feet to 20 feet (average width)	\$100.00	Per Linear Ft
3e3.	20.1 feet to 35 feet (average width)	\$150.00	Per Linear Ft
3e4.	Greater than 35 feet (average width)	\$250.00	Per Linear Ft
3f	Operation of secure storage site for derelict vehicles/vessels.	\$10,000.00	Per Month
3g	Vessel and Vehicle Fluids Management - draining/removal of fluids from	\$250.00	Each
3h	Vessel and Vehicle Hazardous Materials Management - removal of hazardous	\$250.00	Each
3i	Crushing of Vessels for Disposal	\$20.00	Per Foot
3j	Waterway Debris Removal from water less than 3 feet in depth - removal of storm		
3j1	Land	\$48.00	Cubic Yard
3j2	Marine	\$85.00	Cubic Yard
3k	Waterway Debris Removal from water more than 3 feet in depth - removal of storm		
3k1	Land	\$48.00	Cubic Yard
3k2	Marine	\$85.00	Cubic Yard
3l	Removal and disposal of animal carcasses	\$2.00	Per Pound
3m	Removal and destruction/disposal of putrescent debris	\$8.00	Per Pound
3n	Tire removal and disposal or recycle	\$20.00	Each
4.	Concrete Removal Load and haul broken concrete from the ROW and dispose at		
4a	0 to 15 miles	\$16.00	Cubic Yard
4b	>15 to 30 miles	\$19.00	Cubic Yard
4c	>30 to 60 miles	\$22.00	Cubic Yard
4d	>60 miles	\$28.00	Cubic Yard
5.	Soil, Mud, Silt or Sand Load from location and dispose at County approved site.		
5a	0 to 15 miles	\$13.00	Cubic Yard
5b	>15 to 30 miles	\$15.00	Cubic Yard
5c	>30 to 60 miles	\$17.00	Cubic Yard
5d	>60 miles	\$23.00	Cubic Yard
5e	Screening & Collection: Removal and Screening of debris-laden sand from public	\$16.00	Cubic Yard
6.	Hazardous Stump Remove from ROW or public property and transportation to		

6a	24" to 48" diameter	\$350.00	Each
6b	>48" diameter	\$400.00	Each
6c	Backfill - supply and placement of clean fill dirt into holes created by stump removal in	\$18.00	Cubic Yard
6d	Sod - supply and placement with St. Augustine Sod	\$4.00	Square Foot
7.	<u>Hazardous Trees (leaning or damaged) Cut and place on ROW to be transported</u>		
7a	6" to 24"	\$150.00	Each
7b	>24" to 48"	\$295.00	Each
7c	>48"	\$395.00	Each
7d	Removal of hazardous hanging limbs from ROW or public property that are greater	\$135.00	Per Tree
8.	<u>Demolition of structures Structure demolition with construction and demolition</u>		
8a	0 to 15 miles one-way haul	\$17.00	Cubic Yard
8b	>15 to 30 miles one-way haul	\$19.00	Cubic Yard
8c	>30 to 60 miles one-way haul	\$22.00	Cubic Yard
8d	>60 miles one-way haul	\$25.00	Cubic Yard
9.	<u>Demolition of structures Structure demolition with regulated asbestos</u>		
9a	0 to 15 miles one-way haul	\$21.00	Cubic Yard
9b	>15 to 30 miles one-way haul	\$23.00	Cubic Yard
9c	>30 to 60 miles one-way haul	\$26.00	Cubic Yard
9d	>60 miles one-way haul	\$29.00	Cubic Yard
10.	<u>RACM removal from safe-to-enter structures prior to demolition commencement.</u>		
10a	Pre-demolition removal of RACM from safe-to-enter structures	\$24.00	Square Foot
10b	Pre-demolition removal of RACM from safe-to-enter structures	\$95.00	Pound
11.	<u>Air-quality monitoring and controls necessary to reduce or mitigation</u>		
11a	Air monitoring and controls	\$500.00	Per Site/ Per
12.	<u>Processing/Reducing Debris & Debris Site Management</u>		
12a	<u>Grinding / Chipping</u> Managing, accepting, processing, and reducing vegetative debris	\$4.25	Cubic Yard
12b	<u>Burning</u> Managing, accepting, processing, and reducing vegetative debris through	\$3.75	Cubic Yard
12c	Processing and/or compacting C&D materials and mixed debris, based on incoming	\$3.25	Cubic Yard
12d	Processing and/or compacting concrete materials and masonry, based on incoming	\$6.00	Cubic Yard
12e	Debris Management Site (DMS) Management, includes the cost of site preparation,	\$1.95	Cubic Yard
13.	<u>Final Disposal Disposal Fees shall be passed through to the county without</u>		
13a	Load and Transport processed vegetative debris from DMS to final disposal		
13a1	0 to 30 miles	\$25.00	TON (Default)

13a2	>30 to 60 miles	\$35.00	TON (Default)
13a3	>60 miles	\$45.00	TON (Default)
13b	Load and Transport compacted C & D, mixed, and other non-vegetative materials		
13b1	0 to 30 miles	\$25.00	TON (Default)
13b2	>30 to 60 miles	\$35.00	TON (Default)
13b3	>60 miles	\$45.00	TON (Default)
13c	Load and Transport processed vegetative debris from DMS to final disposal		
13c1	0 to 30 miles	\$6.25	Cubic Yard
13c2	>30 to 60 miles	\$8.25	Cubic Yard
13c3	>60 miles	\$10.00	Cubic Yard
13d	Load and Transport processed vegetative debris from DMS to final disposal		
13d1	0 to 30 miles	\$	Cubic Yard
13d2	>30 to 60 miles	\$	Cubic Yard
13d3	>60 miles	\$	Cubic Yard
13e	Load and Transport processed hazardous waste from DMS to final disposal		
13e.1	0 to 30 miles	\$5.00	Pound
13e.2	>30 to 60 miles	\$8.00	Pound
13e.3	>60 miles	\$11.00	Pound
Total Dollar Amount		\$16,020.70	

Ceres Committee Scores

Committee Member		Maxium Points	Awarded Points
Number 1	Firm Expertise and Experience	25	24
	Adequacy of Firm's Personnel and on-hand equipment	25	24
	Completeness and Submitted Proposal (from Procurement)	20	20
	Price Proposal (from Procurement)	20	7.19
	References	10	9
	Total		84.19
Number 2	Firm Expertise and Experience	25	24
	Adequacy of Firm's Personnel and on-hand equipment	25	23
	Completeness and Submitted Proposal (from Procurement)	20	20
	Price Proposal (from Procurement)	20	7.19
	References	10	10
	Total		84.19
Number 3	Firm Expertise and Experience	25	25
	Adequacy of Firm's Personnel and on-hand equipment	25	25
	Completeness and Submitted Proposal (from Procurement)	20	20
	Price Proposal (from Procurement)	20	7.19
	References	10	10
	Total		87.19

Awarded Pts	
Member # 1	84.19
Member # 2	84.19
Member # 3	87.19
Average Score	85.19



**Disaster Debris Removal and Disposal Services RFP# 2023-06
 Responsiveness/Completeness Calculation
 Vendor: Ceres Environmental**

Total Services Cost
 \$21,927.43

Total Equipment Cost
 \$1,102,634.00

Total Proposal Cost
 \$1,124,561.43

Total Cost Points
 7.19

Name of Form	Point	Notes
1 <i>Drug-Free Workplace Certification</i>	1	
2 <i>Byrd Anti-Lobbying Amendment Cert.</i>	1	
3 <i>Proof of SAM.gov Unique ID (UEI)</i>	1	
4 <i>Client References</i>	1	
5 <i>E-Verify Affidavit</i>	1	
6 <i>Conflict of Interest Disclosure Form</i>	1	
7 <i>Non-Collusion Oath</i>	1	
8 <i>Qualification Statement</i>	1	
9 <i>Bid Submittal Form for RFP# 2023-06</i>	1	
10 <i>Public Entity Crimes</i>	1	
11 <i>Scrutinized Vendor Certification</i>	1	
12 <i>Good Faith Affidavit</i>	1	
13 <i>Executive Summary</i>	1	
14 <i>Table of Contents</i>	1	
15 <i>Sec 1 - Firm Qualif & References</i>	1	
16 <i>Sec 2 - Past Project Experience</i>	1	
17 <i>Sec 3 - Key Personnel</i>	1	
18 <i>Sec 4 - Project Understanding & Approh</i>	1	
19 <i>Sec 5 - Auto Debris Manage Sys</i>	1	
20 <i>Sec 6 - Cost Proposal</i>	1	

Completeness Total Value:	20
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EQUIPMENT	PRICE	UNIT
ATV (All Terrain Vehicles)	\$48.00	Hour
Bobcat, Skid-Steer Loader (Mini-Loader)	\$98.00	Hour
Backhoe, Wheel Loader, 1.0 - 1.5 CY	\$145.00	Hour
Backhoe, Extend-A-Hoe (Forklift)	\$140.00	Hour
Bucket Truck, 50' - 70'	\$250.00	Hour
Crane, Clam Bucket for 50 Ton	\$105.00	Hour
Crane, Winch Hydraulic w/ Cable for 3 & 5 yd	\$285.00	Hour
Crane, 50 Ton w/ 90' Boom	\$355.00	Hour
Dozer, CAT 04	\$145.00	Hour
Dozer, CAT 06	\$155.00	Hour
Dozer, CAT D6 XL	\$165.00	Hour
Dozer, CAT D7	\$175.00	Hour
Dozer, CAT D8	\$185.00	Hour
Dump Trailer, Demo +/-50 yds & Tractor	\$115.00	Hour
Dump Self Loader Grapple Truck Mack 50 Yds	\$245.00	Hour
Dump Truck Tandem 18-29 yds	\$105.00	Hour
Dump Truck Tandem 30-40 yds	\$110.00	Hour
Dump Truck Tandem 41-50 yds	\$115.00	Hour
Dump Truck Tandem 51-100 yds	\$120.00	Hour
Dump Walking Floor 100 yd Trailer with Tractor	\$115.00	Hour
Grapple Truck, Mack DM688S, self-loader, end-	\$245.00	Hour
Grapple Truck Mack for Loading	\$225.00	Hour
Equipment Transport Trailer & Tractor 55 ton	\$125.00	Hour
Excavator - 1 yd	\$145.00	Hour
Excavator - 2 yds	\$150.00	Hour
Excavator - 3 yds	\$160.00	Hour
Excavator - 4 yds	\$170.00	Hour
Excavator w/ Longstick 60,000	\$180.00	Hour
Excavator Wood Shear Attachment	\$45.00	Hour
Mower, Boom Flail	\$85.00	Hour

Motor Grader	\$135.00	Hour
Tracked Loader, Cat 955	\$135.00	Hour
Tractor w/box blade	\$95.00	Hour
Water Truck (2000 gallon)	\$110.00	Hour
TOTAL DOLLAR AMOUNT	\$ 5,181.00	
FORESTRY EQUIPMENT		
	PRICE	UNIT
Tigercat Feller Buncher (tree felling and selective	\$150.00	Hour
Excavator (with safety shields) Backhoe 60,000	\$160.00	Hour
Excavator (with safety shields) w/ Hydraulic Grapple	\$175.00	Hour
Excavator (with safety shields) with Sheer	\$185.00	Hour
Excavator (with safety shields) w/ Longstick 60,000	\$180.00	Hour
Excavator (with safety shields) PT 76	\$175.00	Hour
Grinder, DZ 1000 HP Tub Grinder	\$420.00	Hour
Grinder, DZ 1000 HP Horizontal Grinder	\$385.00	Hour
Chipper, Bandit - 14 inch	\$102.00	Hour
Chipper, Whole Tree -18 inch 330 hp Knuckle	\$205.00	Hour
Chainsaw, Medium & Large	\$38.00	Hour
TOTAL DOLLAR AMOUNT	\$ 2,175.00	

MARINE RESOURCES		PRICE	UNIT
Barge Single 12' x 40/50'	\$260.00		Hour
Barge 30' x 150'/200' (mobilization in \$19,000)	\$3,250.00		Day
Self propelled barge 150 HP 12x30	\$145.00		Hour
Push/Tug Boat 300 to 450 HP w/rower	\$145.00		Hour
Push/Tug Boat 50 to 150 HP	\$115.00		Hour
Push/Tug Boat w/Tower 150 HP	\$130.00		Hour
Work Boats+/- 50 HP	\$50.00		Hour
Rigging Cable	\$45.00		Hour
Diver w/Equipment (2-person crew)	\$135.00		Hour
Licensed Scuba Diver w/Gear	\$40.00		Hour
Scuba Bottle Refill (Air)	\$18.00		Each

Mats (each)	\$15.00	Hour
TOTAL DOLLAR AMOUNT	\$	4,348.00
TRANSPORTATION VEHICLES		
	PRICE	UNIT
Pickup Truck, 1/2 Ton	\$25.00	Hour
Pickup Truck, 1 Ton	\$27.00	Hour
Box Truck, 3/4 Ton	\$62.00	Hour
Utility Van 3/4 Ton	\$43.00	Hour
Passenger Van, 9 passenger	\$26.00	Hour
Passenger Car, full size	\$22.00	Hour
Flatbed Trailer	\$40.00	Hour
TOTAL DOLLAR AMOUNT	\$	245.00

MISCELLANEOUS	PRICE	UNIT
Office Trailer 20' with Air Conditioner	\$150.00	Day
Winch Boom for 5 yd Loader	\$25.00	Hour
Traffic control vest, cones, flags, barrels. (lump	\$23.00	LS
1 yd Rake & Grapple	\$95.00	Hour
3 yd Rake & Grapple	\$95.00	Hour
4 yd Rake & Grapple	\$105.00	Hour
5 yd Rake & Grapple	\$105.00	Hour
Fuel (2000 gallon)/Service Truck with operator (less	\$110.00	Hour
Fuel (800 gallon)/Service Truck with operator (less	\$125.00	Hour
Aggregate Hopper/Feeder, 8x14 feet (800/1100	\$195.00	Hour
Vibrating Grizzly Screening Rack	\$65.00	Hour
Conveyor System, 100 feet (1000 Tons/Hr.)	\$75.00	Hour
Metal Cutting Torches	\$22.00	Hour
Mechanized Broom	\$115.00	Hour
Arrow Board	\$125.00	Hour
Lightboard Generator	\$850.00	Day
Sign Board	\$145.00	Hour
Sign & Cones	\$25.00	Hour

Water Pump & Hose (suction and 25' discharge)	\$20.00	Hour
Catch Basin/Storm Drain Cleaning (up to 10 VF)	\$1,250.00	Each
TDSR custom steel inspection towers	\$420.00	Day
TOTAL DOLLAR AMOUNT	\$ 4,140.00	

POWER SOURCES - RATE SCHEDULE	Rate Per		
	Month *	Week	Day
Generator, 15 kW	\$17,600.00	\$4,000.00	\$800.00
Generator, 25 kW	\$18,150.00	\$4,125.00	\$825.00
Generator, 56 kW	\$27,500.00	\$6,250.00	\$1,250.00
Generator, 100 kW	\$41,800.00	\$9,500.00	\$1,900.00
Generator, 125 kW	\$48,400.00	\$11,000.00	\$2,200.00
Generator, 150 kW	\$55,000.00	\$12,500.00	\$2,500.00
Generator, 175 kW	\$61,600.00	\$14,000.00	\$2,800.00
Generator, 250 kW	\$80,300.00	\$18,250.00	\$3,650.00
Generator, 320 kW	\$102,300.00	\$23,250.00	\$4,650.00
Generator, 500 kW	\$154,000.00	\$35,000.00	\$7,000.00
Generator, 800 kW	\$244,200.00	\$55,500.00	\$11,100.00
TOTAL DOLLAR AMOUNT	\$ 850,850.00	\$193,375.00	\$ 38,675.00

PERSONNEL	PER HOUR	OVERTIME
Clerical	\$45.00	\$67.50
Truck Driver	\$68.00	\$102.00
Climber w/gear	\$65.00	\$97.50
Equipment Operator	\$70.00	\$105.00
Field hazardous material manager	\$75.00	\$112.50
Field hazardous material technician	\$65.00	\$97.50
Asbestos inspector	\$85.00	\$127.50
Laborer	\$45.00	\$67.50
Project Foreman	\$75.00	\$112.50

* Column reflects pricing correction by vendor

Project Manager	\$85.00	\$127.50
Security Personnel	\$65.00	\$97.50
Traffic Control Personnel	\$45.00	\$67.50
Operator w/ chainsaw	\$55.00	\$82.50
Certified Arborist	\$120.00	\$180.00
Crew leader	\$70.00	\$105.00
Superintendent	\$75.00	\$112.50
Supervisor	\$65.00	\$97.50
Safety/QC Manager	\$65.00	\$97.50
Push/Tug Boat Captain	\$55.00	\$82.50
Diver w/Equipment (2-person crew)	\$95.00	\$142.50
Mechanic w/ truck and tools	\$70.00	\$105.00
TOTAL DOLLAR AMOUNT	\$ 1,458.00	\$ 2,187.00

ITEM	TYPE OF WORK/DESCRIPTION OF SERVICES	COST	UNIT
1.	ROW Debris Collection Load and haul vegetative, mixed, construction, and		
1a	0 to 15 miles	\$10.99	Cubic Yard
1b	>15 to 30 miles	\$11.38	Cubic Yard
1c	>30 to 60 miles	\$11.68	Cubic Yard
1d	>60 miles	\$11.98	Cubic Yard
1e	Haul to Temporary Debris Aggregation Site (TDAS) (0 to 15 miles)	\$10.48	Cubic Yard
2.	White Goods		
2a	Remove and transport from ROW to DMS	\$75.00	Per Unit
2b	Remove and transport from ROW to Recycling Facility or approved disposal facility	\$85.00	Per Unit
2c	Transport from DMS to Recycling Facility or approved disposal facility	\$50.00	Per Unit
2d	Freon Removal / Recycling and Management	\$35.00	Per Unit
3.	Special Waste		
3a	Electronic Waste (e-Waste) removal from ROW and dispose of at County approved	\$38.00	Per Unit
3b	Hazardous Waste removal from ROW and dispose of at County approved site.	\$550.00	Per Drum (55
3c	Derelict vehicle removal, transfer/tow of typical passenger car/truck/van	\$250.00	Each
3d	Derelict vehicle removal and transportation to secure storage site. (Land)		
3d1	1 foot to 10 feet (average width)	\$29.00	Per Linear Ft

3d2	10.1 feet to 20 feet (average width)	\$39.00	Per Linear Ft
3d3	20.1 feet to 35 feet (average width)	\$49.00	Per Linear Ft
3d4	Greater than 35 feet (average width)	\$79.00	Per Linear Ft
3e	Derelict vehicle removal and transportation to secure storage site. (Marine)		
3e1.	1 foot to 10 feet (average width)	\$79.00	Per Linear Ft
3e2.	10.1 feet to 20 feet (average width)	\$99.00	Per Linear Ft
3e3.	20.1 feet to 35 feet (average width)	\$119.00	Per Linear Ft
3e4.	Greater than 35 feet (average width)	\$149.00	Per Linear Ft
3f	Operation of secure storage site for derelict vehicles/vessels.	\$15,000.00	Per Month
3g	Vessel and Vehicle Fluids Management - draining/removal of fluids from	\$150.00	Each
3h	Vessel and Vehicle Hazardous Materials Management - removal of hazardous	\$150.00	Each
3i	Crushing of Vessels for Disposal	\$14.50	Per Foot
3j	Waterway Debris Removal from water less than 3 feet in depth - removal of storm		
3j1	Land	\$38.00	Cubic Yard
3j2	Marine	\$68.00	Cubic Yard
3k	Waterway Debris Removal from water more than 3 feet in depth - removal of storm		
3k1	Land	\$48.00	Cubic Yard
3k2	Marine	\$135.00	Cubic Yard
3l	Removal and disposal of animal carcasses	\$1.15	Per Pound
3m	Removal and destruction/disposal of putrescent debris	\$6.50	Per Pound
3n	Tire removal and disposal or recycle	\$19.00	Each
4.	Concrete Removal Load and haul broken concrete from the ROW and dispose at		
4a	0 to 15 miles	\$15.50	Cubic Yard
4b	>15 to 30 miles	\$18.50	Cubic Yard
4c	>30 to 60 miles	\$20.50	Cubic Yard
4d	>60 miles	\$28.50	Cubic Yard
5.	Soil, Mud, Silt or Sand Load from location and dispose at County approved site.		
5a	0 to 15 miles	\$16.00	Cubic Yard
5b	>15 to 30 miles	\$18.00	Cubic Yard
5c	>30 to 60 miles	\$21.50	Cubic Yard
5d	>60 miles	\$23.50	Cubic Yard
5e	Screening & Collection: Removal and Screening of debris-laden sand from public	\$16.25	Cubic Yard
6.	Hazardous Stump Remove from ROW or public property and transportation to		

6a	24" to 48" diameter	250.00	Each
6b	>48" diameter	350.00	Each
6c	Backfill - supply and placement of clean fill dirt into holes created by stump removal in	28.00	Cubic Yard
6d	Sod - supply and placement with St. Augustine Sod	4.22	Square Foot
7.	<u>Hazardous Trees (leaning or damaged) Cut and place on ROW to be transported</u>		
7a	6" to 24"	395.00	Each
7b	>24" to 48"	695.00	Each
7c	>48"	110.00	Each
7d	Removal of hazardous hanging limbs from ROW or public property that are greater	145.00	Per Tree
8.	<u>Demolition of structures Structure demolition with construction and demolition</u>		
8a	0 to 15 miles one-way haul	16.75	Cubic Yard
8b	>15 to 30 miles one-way haul	18.75	Cubic Yard
8c	>30 to 60 miles one-way haul	20.75	Cubic Yard
8d	>60 miles one-way haul	24.75	Cubic Yard
9.	<u>Demolition of structures Structure demolition with regulated asbestos</u>		
9a	0 to 15 miles one-way haul	\$28.50	Cubic Yard
9b	>15 to 30 miles one-way haul	\$30.50	Cubic Yard
9c	>30 to 60 miles one-way haul	\$35.50	Cubic Yard
9d	>60 miles one-way haul	\$39.50	Cubic Yard
10.	<u>RACM removal from safe-to-enter structures prior to demolition commencement.</u>		
10a	Pre-demolition removal of RACM from safe-to-enter structures	\$3.50	Square Foot
10b	Pre-demolition removal of RACM from safe-to-enter structures	\$35.00	Pound
11.	<u>Air-quality monitoring and controls necessary to reduce or mitigation</u>		
11a	Air monitoring and controls	\$1,850.00	Per Site/ Per
12.	<u>Processing/Reducing Debris & Debris Site Management</u>		
12a	<u>Grinding / Chipping</u> Managing, accepting, processing, and reducing vegetative debris	\$2.95	Cubic Yard
12b	<u>Burning</u> Managing, accepting, processing, and reducing vegetative debris through	\$0.35	Cubic Yard
12c	Processing and/or compacting C&D materials and mixed debris, based on incoming	\$1.85	Cubic Yard
12d	Processing and/or compacting concrete materials and masonry, based on incoming	\$5.45	Cubic Yard
12e	Debris Management Site (DMS) Management, includes the cost of site preparation,	\$1.85	Cubic Yard
13.	<u>Final Disposal Disposal Fees shall be passed through to the county without</u>		
13a	Load and Transport processed vegetative debris from DMS to final disposal		
13a1	0 to 30 miles	\$19.50	TON (Default)

13a2	>30 to 60 miles	\$27.50	TON (Default)
13a3	>60 miles	\$39.50	TON (Default)
13b	Load and Transport compacted C & D, mixed, and other non-vegetative materials		
13b1	0 to 30 miles	\$28.00	TON (Default)
13b2	>30 to 60 miles	\$39.00	TON (Default)
13b3	>60 miles	\$52.00	TON (Default)
13c	Load and Transport processed vegetative debris from DMS to final disposal		
13c1	0 to 30 miles	\$4.45	Cubic Yard
13c2	>30 to 60 miles	\$6.45	Cubic Yard
13c3	>60 miles	\$9.95	Cubic Yard
13d	Load and Transport processed vegetative debris from DMS to final disposal		
13d1	0 to 30 miles	\$	Cubic Yard
13d2	>30 to 60 miles	\$	Cubic Yard
13d3	>60 miles	\$	Cubic Yard
13e	Load and Transport processed hazardous waste from DMS to final disposal		
13e.1	0 to 30 miles	\$5.50	Pound
13e.2	>30 to 60 miles	\$6.00	Pound
13e.3	>60 miles	\$6.50	Pound
Total Dollar Amount		\$21,927.43	

Thursday, December 14, 2023
10:00am



**Sign-In Sheet for Evaluation Committee Meeting
DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES
Request for Proposals (RFP) # 2023-06**

Name	City/Company	Phone#	Email	Signature
Danielle Keira-Cancel	CSID	954-796-6620	daniellec@csidfl.org	
Joe Stephens	CSID	954-796-6667	joes@csidfl.org	
Shawn Frankenhauser	CSID	954-796-6669	shawnf@csidfl.org	
David McIntosh	CSID	954-796-6614	davidm@csidfl.org	

EVALUATION COMMITTEE MEETING SCRIPT

Hello, my name is Danielle Keira-Cancel, Procurement Manager for CSID. Also present in this room is: **(have everyone in room introduce themselves)**.

Today is Thursday, December 14, 2023 and the time is 10:05 am EST. We are here for the Evaluation Committee Meeting of RFP# 2023-06 Disaster Debris Removal and Disposal Services. This meeting is being recorded. Comments or questions directed at the committee members from the public will not be permitted.

Remember: We are still under the Cone of Silence and District personnel have been instructed not to answer any questions. All communication regarding this solicitation should continue to be directed to the Procurement Manager at daniellec@csid.org

Prior to this meeting, procurement sent the scores for completeness and cost proposal to each committee member and these scores will remain the same for each member. I will be here to clarify any questions about the submitted proposals. I will also be available to answer any questions about the calculations of completeness and cost proposal of each submittal.

At this time, I will ask for the Evaluation Committee Members to return their Conflict of Interest Disclosure Forms signed and dated to me.

We will begin by discussing each vendors' submitted proposals in no particular order. I will open the floor for committee members to discuss Crowder Gulf Joint Venture, Inc. by each evaluation criteria and provide their points awarded to determine the average score for each vendor starting with David Macintosh. 91.99

Arbor Tree & Land 91

Philips & Jordan 88.1

Ceres Environmental 79.79

This concludes the evaluation committee meeting for RFP# 2023-06 Disaster Debris Removal and Disposal Services.

The time is now 10:39 am EST.



**EVALUATION COMMITTEE MEMBER
CONFLICT OF INTEREST DISCLOSURE FORM**

Project Name: Disaster Debris Removal and Disposal Services

Project No.: RFP# 2023-06

DEFINITIONS:

"Conflict of Interest" or **"Interest"** is defined as a situation in which a Committee Member has, or appears to have, a financial or family relationship with any responding proposer.

"District" is the Coral Springs Improvement District.

"District Board" is the Board of Supervisors of the Coral Springs Improvement District.

"Financial Relationship" includes involvement of the proposer and the District employee in a current partnership, joint venture, company, or corporation, and any other relationship that could make it appear that the proposer would obtain a monetary benefit if a favorable evaluation was given.

"Immediate Family" is defined as spouse, children, parents, grandparents, or grandchildren.

1. I certify that I do not have a conflict of interest because of any financial relationship or other interest on my part to that of any member of my immediate family.
2. I certify that I will not solicit or accept gratuities, favors, or anything of monetary value from any proposers under consideration.
3. I certify to the best of my knowledge that I have not had discussions, conversations, offers, agreements, or arrangements for future employment with any proposers under consideration.
4. I certify to the best of my knowledge that I have no financial relationship of any kind with any proposers under consideration, which might appear to create a conflict of interest.
5. I certify to evaluate/rank proposals independently and not be unfairly prejudiced.

Shawn Frankenhauer
Print Name

Stormwater Mgr.
Title

Shawn Frankenhauer
Signature of Name

12/14/2023
Date



Disaster Debris Removal and Disposal Services

RFP 2023-06 Scoring Form

Committee Member Name: Shawn Frankenhauser
 Vendor Name: Crowder Gulf Joint Venture, Inc.

EVALUATION CRITERIA	MAXIMUM POINTS	POINTS AWARDED
Firm Expertise and Experience	25	25
Adequacy of Firm's Personnel and on-hand equipment	25	25
Completeness and Submitted Proposal (to be determined by Procurement)	20	20
Price Proposal (to be determined by Procurement)	20	14.99
References	10	10
Total Evaluation Points		94.99

Shawn Frankenhauser
 Committee Member Signature

12/14/23
 Date

West Coast response to IAN & 290M Project

Committee Member Comments (use additional sheet if necessary)



**Disaster Debris Removal and Disposal Services
RFP 2023-06 Scoring Form**

Committee Member Name: Shawn Frankenhauer
 Vendor Name: Arbor Tree & Land, Inc.

EVALUATION CRITERIA	MAXIMUM POINTS	POINTS AWARDED
Firm Expertise and Experience	25	25
Adequacy of Firm's Personnel and on-hand equipment	25	23
Completeness and Submitted Proposal (to be determined by Procurement)	20	19
Price Proposal (to be determined by Procurement)	20	20.00
References	10	10
Total Evaluation Points		97

Shawn Frankenhauer
 Committee Member Signature

12/14/2023
 Date

Prev. deployed to CSID - Hur. Wilma 2005/06 - Hur. Irma - Puerto Rico
Local, In-house equip.

Committee Member Comments (use additional sheet if necessary)



Disaster Debris Removal and Disposal Services

RFP 2023-06 Scoring Form

Committee Member Name: Shawn Frankenhauser
 Vendor Name: Ceres Environmental Services

EVALUATION CRITERIA	MAXIMUM POINTS	POINTS AWARDED
Firm Expertise and Experience	25	25
Adequacy of Firm's Personnel and on-hand equipment	25	35
Completeness and Submitted Proposal (to be determined by Procurement)	20	20
Price Proposal (to be determined by Procurment)	20	1.79
References	10	10
Total Evaluation Points		81.79

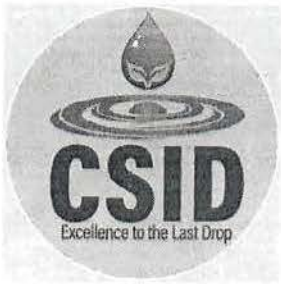
Shawn Frankenhauser
 Committee Member Signature

10/14/23
 Date

American IAN REFERENCE \$100M+ AMOUNTS

Three. Michael - recovery \$135M project

Committee Member Comments (use additional sheet if necessary)



Disaster Debris Removal and Disposal Services

RFP 2023-06 Scoring Form

Committee Member Name: Shawn Frankenhauser
 Vendor Name: Phillips & Jordan

EVALUATION CRITERIA	MAXIMUM POINTS	POINTS AWARDED
Firm Expertise and Experience	25	25
Adequacy of Firm's Personnel and on-hand equipment	25	25
Completeness and Submitted Proposal (to be determined by Procurement)	20	20
Price Proposal (to be determined by Procurment)	20	9.77
References	10	10
Total Evaluation Points		89.77

Shawn Frankenhauser
 Committee Member Signature

12/14/23
 Date

Positive Past ^(SN) Deployment to CSID 2017/18 Hue-Irema

Committee Member Comments (use additional sheet if necessary)



EVALUATION COMMITTEE MEMBER
CONFLICT OF INTEREST DISCLOSURE FORM

Project Name: Disaster Debris Removal and Disposal Services

Project No.: RFP# 2023-06

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"Financial Relationship" includes involvement of the proposer and the District employee in a current partnership, joint venture, company, or corporation, and any other relationship that could make it appear that the proposer would obtain a monetary benefit if a favorable evaluation was given.

"Immediate Family" is defined as spouse, children, parents, grandparents, or grandchildren.

1. I certify that I do not have a conflict of interest because of any financial relationship or other interest on my part to that of any member of my immediate family.
2. I certify that I will not solicit or accept gratuities, favors, or anything of monetary value from any proposers under consideration.
3. I certify to the best of my knowledge that I have not had discussions, conversations, offers, agreements, or arrangements for future employment with any proposers under consideration.
4. I certify to the best of my knowledge that I have no financial relationship of any kind with any proposers under consideration, which might appear to create a conflict of interest.
5. I certify to evaluate/rank proposals independently and not be unfairly prejudiced.

Joe Stephens
Print Name

Utility Director
Title

[Signature]
Signature of Name

12/14/23
Date



Disaster Debris Removal and Disposal Services

RFP 2023-06 Scoring Form *Joe Stephens*

Committee Member Name:

~~Joe Stephens~~

Vendor Name:

Crowder Gulf Joint Venture, Inc.

EVALUATION CRITERIA	MAXIMUM POINTS	POINTS AWARDED
Firm Expertise and Experience	25	25
Adequacy of Firm's Personnel and on-hand equipment	25	23
Completeness and Submitted Proposal (to be determined by Procurement)	20	20
Price Proposal (to be determined by Procurement)	20	14.99
References	10	10
Total Evaluation Points		92.99

Joe Stephens

Committee Member Signature

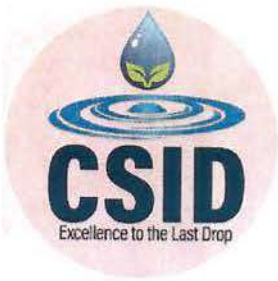
12/14/23

Date

FDEP contracts give me confidence.

Most references were north or west FL.

Committee Member Comments (use additional sheet if necessary)



Disaster Debris Removal and Disposal Services

RFP 2023-06 Scoring Form *Joe Stephens*

Committee Member Name:

~~Shawn Brakerberger~~

Vendor Name:

Arbor Tree & Land, Inc.

EVALUATION CRITERIA	MAXIMUM POINTS	POINTS AWARDED
Firm Expertise and Experience	25	23
Adequacy of Firm's Personnel and on-hand equipment	25	20
Completeness and Submitted Proposal (to be determined by Procurement)	20	19
Price Proposal (to be determined by Procurement)	20	20.00
References	10	10
Total Evaluation Points		92

Joe Stephens

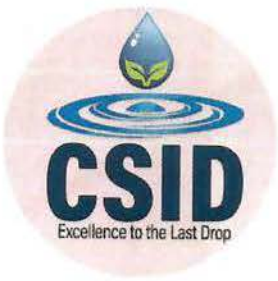
Committee Member Signature

12/14/23
Date

Most references are south of us.

Smaller firm but attentive.

Committee Member Comments (use additional sheet if necessary)



Disaster Debris Removal and Disposal Services

RFP 2023-06 Scoring Form *Joe Stephens*

Committee Member Name:

~~Shawn Frankenhauer~~

Vendor Name:

Ceres Environmental Services

EVALUATION CRITERIA	MAXIMUM POINTS	POINTS AWARDED
Firm Expertise and Experience	25	20.4
Adequacy of Firm's Personnel and on-hand equipment	25	23
Completeness and Submitted Proposal (to be determined by Procurement)	20	20
Price Proposal (to be determined by Procurement)	20	1.79
References	10	10
Total Evaluation Points		78.79

Joe Stephens

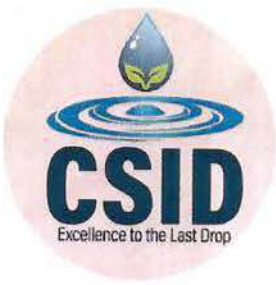
Committee Member Signature

12/14/23

Date

Noticed no work on reference sheets south
of Wellington. Wellington was only a 39k
job. Do have city of CS contract.

Committee Member Comments (use additional sheet if necessary)



Disaster Debris Removal and Disposal Services

RFP 2023-06 Scoring Form *Joe Stephens*

Committee Member Name:

~~Shawn Frankenburg~~

Vendor Name:

Phillips & Jordan

EVALUATION CRITERIA	MAXIMUM POINTS	POINTS AWARDED
Firm Expertise and Experience	25	25
Adequacy of Firm's Personnel and on-hand equipment	25	24
Completeness and Submitted Proposal (to be determined by Procurement)	20	20
Price Proposal (to be determined by Procurement)	20	9.77
References	10	10
Total Evaluation Points		88.77

Joe Stephens

Committee Member Signature

12/14/23
Date

Large firm well known

Committee Member Comments (use additional sheet if necessary)



**EVALUATION COMMITTEE MEMBER
CONFLICT OF INTEREST DISCLOSURE FORM**

Project Name: Disaster Debris Removal and Disposal Services

Project No.: RFP# 2023-06

DEFINITIONS:

“Conflict of Interest” or **“Interest”** is defined as a situation in which a Committee Member has, or appears to have, a financial or family relationship with any responding proposer.

“District” is the Coral Springs Improvement District.

“District Board” is the Board of Supervisors of the Coral Springs Improvement District.

“Financial Relationship” includes involvement of the proposer and the District employee in a current partnership, joint venture, company, or corporation, and any other relationship that could make it appear that the proposer would obtain a monetary benefit if a favorable evaluation was given.

“Immediate Family” is defined as spouse, children, parents, grandparents, or grandchildren.

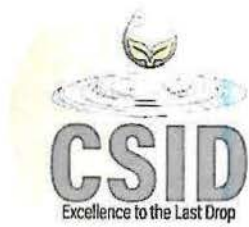
1. I certify that I do not have a conflict of interest because of any financial relationship or other interest on my part to that of any member of my immediate family.
2. I certify that I will not solicit or accept gratuities, favors, or anything of monetary value from any proposers under consideration.
3. I certify to the best of my knowledge that I have not had discussions, conversations, offers, agreements, or arrangements for future employment with any proposers under consideration.
4. I certify to the best of my knowledge that I have no financial relationship of any kind with any proposers under consideration, which might appear to create a conflict of interest.
5. I certify to evaluate/rank proposals independently and not be unfairly prejudiced.

DARR MINTOSH
Print Name

DIRECTOR OF OPERATIONS
Title

[Signature]
Signature of Name

12/14/23
Date



**Disaster Debris Removal and Disposal Services
RFP 2023-06 Scoring Form**

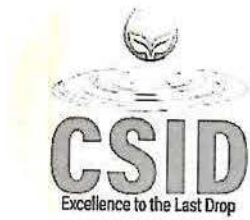
Committee Member Name: David McIntosh
 Vendor Name: Crowder Gulf Joint Venture, Inc.

EVALUATION CRITERIA	MAXIMUM POINTS	POINTS AWARDED
Firm Expertise and Experience	25	22
Adequacy of Firm's Personnel and on-hand equipment	25	22
Completeness and Submitted Proposal (to be determined by Procurement)	20	20
Price Proposal (to be determined by Procurment)	20	14.99
References	10	9
Total Evaluation Points		87.99


 Committee Member Signature

12/14/23
 Date

Committee Member Comments (use additional sheet if necessary)



**Disaster Debris Removal and Disposal Services
RFP 2023-06 Scoring Form**

Committee Member Name: David McIntosh
 Vendor Name: Arbor Tree & Land, Inc.

EVALUATION CRITERIA	MAXIMUM POINTS	POINTS AWARDED
Firm Expertise and Experience	25	18
Adequacy of Firm's Personnel and on-hand equipment	25	18
Completeness and Submitted Proposal (to be determined by Procurement)	20	19
Price Proposal (to be determined by Procurement)	20	20.00
References	10	8
Total Evaluation Points		83


 Committee Member Signature

12/14/23
 Date

Committee Member Comments (use additional sheet if necessary)



**Disaster Debris Removal and Disposal Services
RFP 2023-06 Scoring Form**

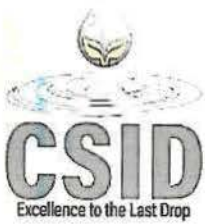
Committee Member Name: David McIntosh
 Vendor Name: Ceres Environmental Services

EVALUATION CRITERIA	MAXIMUM POINTS	POINTS AWARDED
Firm Expertise and Experience	25	24
Adequacy of Firm's Personnel and on-hand equipment	25	24
Completeness and Submitted Proposal (to be determined by Procurement)	20	20
Price Proposal (to be determined by Procurment)	20	1.79
References	10	9
Total Evaluation Points		78.79

David McIntosh
 Committee Member Signature

12/14/23
 Date

Committee Member Comments (use additional sheet if necessary)



Disaster Debris Removal and Disposal Services

RFP 2023-06 Scoring Form

Committee Member Name: David McIntosh
 Vendor Name: Phillips & Jordan

EVALUATION CRITERIA	MAXIMUM POINTS	POINTS AWARDED
Firm Expertise and Experience	25	24
Adequacy of Firm's Personnel and on-hand equipment	25	23
Completeness and Submitted Proposal (to be determined by Procurement)	20	20
Price Proposal (to be determined by Procurement)	20	9.77
References	10	9
Total Evaluation Points		85.77


 Committee Member Signature

12/14/23
 Date

Committee Member Comments (use additional sheet if necessary)

[External Message: Removal and Spill Contract (RFP # 202 -0)]

Clinton Hodges <chodges@atldiversified.com>

Fri 1/5/2024 10:52 AM

To: Danielle Cancel <daniellec@csidfl.org>

Cc: Joe Stephens <joes@csidfl.org>; David McIntosh <davidm@csidfl.org>; Shawn Frankenhauser <shawnf@csidfl.org>; Zachariah Hodges <zhodges@atldiversified.com>; William Hodges <bhodges@atldiversified.com>

Danielle,

Thank you for your offer but we have to decline the award.

ATL is the best in the country for this type of work; there is no contractor better or more efficient at marine debris removal than we are. We keep our full time team highly trained by completing this type of work year-round in South Florida. We custom build our own barges in house specifically for these types of canals which allow us to gain access to many locations others can't. All of ATL's equipment will be reserved and on standby for clients where ATL is the #1 prime contractor. We are not interested in being the secondary contractor at this time.

As I mentioned in our bid submission, ATL does not overextend our abilities or equipment and we make our clients top priority. By allocating equipment and barges to a standby/secondary contract, it would take away recovery efforts needed elsewhere.

Thank you for the opportunity and we wish CSID the best in its recovery efforts.

--

Clinton S. Hodges

Project Management and Estimating

ATL Diversified, Inc.

Cell 561-722-5630

Office 561-965-2198

www.atldiversified.com

Contractor Services Agreement

This Contractor Services Agreement (Agreement) is entered into this 22 day of January, 2024 between CORAL SPRINGS IMPROVEMENT DISTRICT (OWNER), having its principal office at 10300 NW 11th Manor Coral Springs, FL 33071 and CERES ENVIRONMENTAL SERVICES, INC. (CONTRACTOR), a company licensed to conduct business in the State of Florida, having its principal place of business at 6968 Professional Parkway, Sarasota, FL 34240.

The OWNER intends to engage the CONTRACTOR to provide services related to Disaster Debris Removal and Disposal Services.

The scope of work under this agreement will have the following characteristics: On an as-needed basis, the OWNER will issue Task Orders to the CONTRACTOR describing the work required under this Agreement, containing a mutually-agreed upon "Not to Exceed" cost, with all required work being directly related to those services originally sought by the OWNER. In response, CONTRACTOR will prepare a scope of work and cost estimate which shall become part of the Task Order upon execution by both parties.

In consideration of the mutual promises herein, CONTRACTOR and the OWNER agree that the terms and conditions of this Agreement are as follows:

1. BASIC SERVICES

- 1.1. **Scope.** CONTRACTOR shall provide the Basic Services as described in individual Task Orders authorized in writing by the OWNER. A sample Task Order form is provided in Schedule A. The Task Order format may be modified from time to time. CONTRACTOR's obligations under this Agreement are solely for the benefit of the OWNER and no other party is intended to benefit or have rights hereunder.
- 1.2. **Standard of Care.** CONTRACTOR shall perform the services in a manner consistent with the highest standard of care, diligence, and skill exercised by nationally recognized firms for similar services.
- 1.3. **Instruments of Service.** CONTRACTOR is responsible for the professional quality, technical accuracy, timely completion, and the coordination of all instruments of its services including designs, drawings, specifications, reports [collectively called **Service Instruments**] and other services provided under this Agreement.
- 1.4. **End-Users Software License.** RESERVED
- 1.5. **Applicable Codes.** The Service Instruments will conform to the generally accepted codes and regulations applicable to the Project at the time of performance.
- 1.6. **Subcontractors.** Any subcontractors and outside associates of CONTRACTOR to be engaged by CONTRACTOR under this Agreement are limited to those identified in executed Task Orders or as the OWNER specifically approves during the performance of a Task Order.

- 1.7. **Title to Hazardous Materials.** The CONTRACTOR agrees that title to all types of hazardous or toxic wastes, materials, or substances originating at or removed from the Site will remain with the CONTRACTOR.
- 1.8. **Transportation or Disposal of Hazardous Materials.** The OWNER further agrees that, if this Agreement requires the containerization, transportation, or disposal of any hazardous or toxic wastes, materials or substances, CONTRACTOR is, and has authority to act as a generator, arranger, transporter, or disposer of any hazardous or toxic wastes, materials or substances that may be found or identified on, at, or around OWNER's premises. In this regard, the OWNER and CONTRACTOR agree as follows:
- 1.8.1. CONTRACTOR shall assist the OWNER in obtaining the services of licensed hazardous materials contractors for the transportation and disposal of all hazardous or toxic wastes, materials, or substances. CONTRACTOR shall not contract directly for these services.
- 1.8.2. It is understood by both the OWNER and CONTRACTOR that the OWNER will provide all required hazardous or toxic wastes, materials or substance generator numbers, signed manifests, storage and treatment permits, and any permits or licenses required by local, state, or federal laws or regulations for the generation, transportation, storage, treatment and/or disposal of any hazardous or toxic wastes, materials or substances.

2. THE OWNER'S RESPONSIBILITIES

Unless stated otherwise in Section 7 or in individual Task Orders, the OWNER shall do the following in a timely manner:

- 2.1. **The OWNER's Representative.** The OWNER will designate a representative having authority to give instructions, receive information, define the OWNER's policies, and make decisions with respect to individual Task Orders.
- 2.2. **Project Criteria.** Provide criteria and information as to the OWNER's requirements for a Task Order, including design objectives and constraints, space, capacity, scope of work, task assignments, and performance requirements, and any budgetary limitations to the extent known to the OWNER.
- 2.3. **Data.** Provide all available information, including previous reports and any other data in the possession of the OWNER relevant to a Task Order.
- 2.4. **Access.** Arrange for CONTRACTOR to enter upon public property as mandated by the OWNER.
- 2.5. **Review.** Respond to CONTRACTOR's request for decisions or determinations.
- 2.6. **Meetings.** Hold or arrange to hold meetings required to assist in the work required by a Task Order.
- 2.7. **Project Developments.** Give prompt written notice to CONTRACTOR whenever the OWNER observes or otherwise becomes aware of any development that affects the scope or timing of CONTRACTOR's services.

3. PERIODS OF SERVICE

- 3.1. **Time of Performance.** Sections 3 and 4 anticipate the orderly and continuous progress of Task Orders through completion of each Task Order's scope of work.

- 3.2. **Start of Performance.** CONTRACTOR will start the Services described in each Task Order upon authorization by the OWNER. If the OWNER gives authorization before signing a Task Order, CONTRACTOR shall be paid as if the services had been performed after both parties signed the Task Order. Task orders will only be valid if signed by the OWNER's authorized representative.
- 3.3. **Force Majeure.** If a force, event, or circumstance beyond CONTRACTOR's or the OWNER'S control interrupts or delays CONTRACTOR's performance, the time of performance shall be equitably adjusted.
- 3.4. **Term.** This Agreement shall be in effect for three (3) years from the effective date of January 22, 2024, with one (1), two (2) year extensions available upon mutual consent of the parties.

4. COMPENSATION

- 4.1. **CONTRACTOR Services.** Based upon the Scope of Services provided for in each Task Order issued pursuant to the Agreement and Fee Schedule (Schedule B), the OWNER shall pay CONTRACTOR the amount stated in invoices issued for and in accordance with each Task Order for actual work performed during the period covered by the invoice, subject to the funding limits established in each task order. Invoices are payable by the OWNER within 30 days after receipt of approved invoice.

5. OPINIONS OF CONSTRUCTION COST

- 5.1. **Construction Cost.** If required by this Agreement, opinions related to cost given by CONTRACTOR are subject to the following. CONTRACTOR has no control over the cost of labor, materials, equipment, services furnished by others, over a contractor's or facility's methods of determining prices, or over competitive bidding or market conditions. CONTRACTOR's opinion of probable cost is made on the basis of CONTRACTOR's experience and qualifications and represents CONTRACTOR's judgment as an experienced and qualified professional firm, familiar with the disaster recovery industry. CONTRACTOR does not guarantee that proposals, bids, or actual project cost will not vary from CONTRACTOR's opinions of probable cost.

6. GENERAL CONSIDERATIONS

- 6.1. **Changes.** By written and/or electronic notice at any time, the OWNER may change services required by a Task Order, provided such changes are within the general scope of the services contemplated by this Agreement, subject to validation under any applicable cost or price analysis required by federal, state, or local law. In such event, an equitable adjustment both in the compensation for and time of performance of the adjusted Task Order shall be made in writing prior to CONTRACTOR performing the changed services. Such changes can only be required by the OWNER's authorized representative.
- 6.2. **Access to Records.** The following access to records requirements apply to CONTRACTOR, which includes its successors, transferees, assignees, and subcontractors: (a) CONTRACTOR agrees to provide the OWNER, the State of Florida, the FEMA Administrator, the Comptroller General of the United States, or any of their authorized representatives access to any books, documents, papers, and records which are directly pertinent to this Agreement for the purpose of making audits, examinations, excerpts, and transcriptions; (b) CONTRACTOR agrees to permit any of the foregoing parties to reproduce by any means whatsoever or to copy excerpts and transcriptions as reasonably needed; and (c) CONTRACTOR agrees to provide the FEMA Administrator or his authorized

representatives access to construction or other work sites pertaining to the work being completed under this Agreement.

- 6.3. **Confidentiality and Proprietary Information.** CONTRACTOR will hold secret and confidential all information designated by the OWNER as confidential (Confidential Information). CONTRACTOR will not reveal Confidential Information to a third party unless: (a) the OWNER consents in writing; (b) the information is or becomes part of the public domain; (c) applicable law, regulation, court order or an agency of competent jurisdiction requires its disclosure; or (d) failure to disclose the information would pose an imminent and substantial threat to human health or the environment. All drawings, specifications, technical information, and other information furnished to OWNER by CONTRACTOR or developed by CONTRACTOR in connection with the work are, and will remain, the property the OWNER.
- 6.4. **Disputes.** If a dispute or complaint (collectively referred to as a "Dispute") arises concerning this Agreement, the OWNER and CONTRACTOR will negotiate a resolution of the Dispute. Should negotiation be unsuccessful, mediation of the Dispute by a third party shall follow. Any time which elapses in attempting to resolve the Dispute through either or both negotiation or mediation shall extend day-for-day any applicable statute(s) of repose or limitation of actions.
- 6.4.1. **Negotiation.** Following written notice of a Dispute, a minimum of one face-to-face meeting (or less if the Dispute is resolved) shall be held.
- 6.4.2. **Mediation.** If negotiation is unsuccessful, a mutually acceptable third party [Facilitator] having expertise in the subject of the Dispute shall be engaged to mediate the Dispute. The fee and expenses of the Facilitator shall be shared equally by the parties to the Dispute. The parties may present evidence and arguments to the Facilitator. Unless the Facilitator and the parties agree otherwise, a minimum of one face-to-face meeting shall be held within the sixty-day period beginning on the date of the Facilitator's engagement. Following the meeting or earlier if appropriate, the Facilitator shall report to the parties whether he believes the Dispute is resolvable through mediation. At that point the parties shall elect (a) to continue mediation, (b) replace the Facilitator and continue mediation, or (c) end mediation. If the mediation is ended, the parties may litigate the Dispute.
- 6.5. **Remedies.** Nothing in this Agreement otherwise prevents the OWNER from utilizing any available remedies, administrative, contractual, or legal, where CONTRACTOR has been found to have violated or breached the terms of this Agreement, subject to the Limitation of Liability provision below.
- 6.6. **Insurance.** CONTRACTOR will maintain **insurance** against the following risks during the term of the Agreement: (a) workers compensation in statutory amounts and employer's liability for CONTRACTOR's employees' project-related injuries or disease; (b) general liability and automobile liability each in the amount of \$1,000,000 for personal injury or property damage to third parties which arises from CONTRACTOR's performance under this Agreement; and (c) Umbrella/Excess liability in the amount of no less than \$2,000,000. Coverage must follow the form of General Liability, Auto Liability and Employer's Liability.

6.7. Indemnification.

6.7.1. CONTRACTOR hereby agrees to indemnify and hold the OWNER harmless from and against any and all losses, damages, settlements, costs, charges, or other expenses or liabilities of every kind and character arising out of or relating to any and all claims, liens, demands, obligations, actions, proceedings, or causes of action of every kind and character arising out of the negligent acts, errors, or omissions of CONTRACTOR or others for whose acts CONTRACTOR is responsible under this Agreement.

6.7.2. The OWNER hereby agrees to indemnify and hold CONTRACTOR harmless from and against any and all losses, damages, settlements, costs, charges, or other expenses or liabilities of every kind and character arising out of or relating to any and all third party claims, liens, demands, obligations, actions, proceedings, or causes of action of every kind and character arising from performance of the OWNER of its obligations under this Agreement, and the performance hereunder of its employees, agents or others for whose acts the OWNER is responsible under this Agreement.

6.8. Intentionally omitted.

6.9. **Assignment Rights.** OWNER may offer adoption of this agreement in whole to other local governing agencies with the express written approval of the CONTRACTOR. The OWNER makes no guarantee of assignment and the CONTRACTOR maintains the right to refuse services to other local governing agencies.

6.10. **Interpretation.** This Agreement shall be interpreted in accordance with the laws of the State of Florida.

6.11. **Successors.** This Agreement is binding on the successors and assignees of the OWNER and CONTRACTOR. The Agreement may not be assigned in whole or in part to any third parties without the written consent of the OWNER.

6.12. **Independent Contractor.** CONTRACTOR represents that it is an independent contractor and is not an employee of the OWNER.

6.13. **Notices.** Written notices may be delivered in person or by certified mail, or by facsimile, or by courier or by email. All notices shall be effective upon the date of receipt by the party.

6.14. **Entire Agreement.** This Agreement encompasses all procurement and contract documents to include the RFP and addenda, CONTRACTOR Proposal, Contract, Schedules, Attachments, and Task Orders executed pursuant to this Agreement. Any prior or contemporaneous agreements, promises, negotiations or representations not expressly stated herein are of no force and effect. Any modifications to this Agreement shall be in writing and signed by the OWNER and CONTRACTOR.

6.15. **Waivers and Severability.** A waiver or breach of any term, condition, or covenant by a party shall not constitute a waiver or breach of any other term, condition or covenant. If any

court of competent jurisdiction declares a provision of this Agreement invalid, illegal, or otherwise unenforceable, the remaining provisions of the Agreement shall remain in full force and effect.

6.16. **Termination.** This Agreement may be terminated by either party at will and without cause, at any time upon days (7) days prior written notice to the other party and shall remain in force until so terminated. All information, data, materials, software and any other materials provided to either party must be returned upon termination of the Agreement.

6.17. **Effective Date.** This Agreement is effective on January 22, 2024.

7. SPECIAL PROVISIONS, EXHIBITS, and SCHEDULES.

7.1 **Special Provisions.** This Agreement is subject to the following special provisions: **Section 4.0 Scope of Services and Section 6.0 Special FEMA Provisions of RFP# 2023-06 Disaster Debris Removal and Disposal Services.** CONTRACTOR or its representatives may be on site during various stages of the work to observe the progress and quality of the work and to determine, in general, if the work is proceeding in accordance with the intent of the Agreement. Visits and observations made by CONTRACTOR will not relieve other contractors of their obligation to conduct comprehensive inspections of the work, to furnish materials, to perform acceptable work, and to provide adequate safety precautions.

7.2 **Limitations of CONTRACTOR's Responsibilities.** CONTRACTOR will not be responsible for other contractors' means, methods, techniques, sequences or procedures of the work, or the safety precautions, including compliance with the program's incident thereto. CONTRACTOR will not be responsible for contractors' or their subcontractor's failure to perform the work in accordance with their contract with the OWNER or any other agreement. CONTRACTOR will not be responsible for the acts or omissions of contractors, their subcontractors or any other contractors, or any of its or their agents or employees or any other persons at the site or otherwise performing any of the work.

7.3 **Schedules.** The following **Schedules** are attached to and made a part of this Agreement:

7.3.1 **Schedule A:** *Sample Task Order*

7.3.2 **Schedule B:** *Request for Proposals*

7.3.3 **Schedule C:** *Fee Schedule*

7.3.4 **Schedule D:** *Contractor Proposal*

Execution Authority. This Agreement is a valid and authorized undertaking of the OWNER and CONTRACTOR. The representatives of the OWNER and CONTRACTOR who have signed below have been authorized to do so.

CONTRACTOR SERVICES AGREEMENT - [RFP# 2023-06]

Between Coral Springs Improvement District and Ceres Environmental Services, Inc. Task Order Contract

IN WITNESS WHEREOF, the parties hereto have made and executed this Agreement as of the day and year shown on the cover page.

CORAL SPRINGS IMPROVEMENT DISTRICT

CERES ENVIRONMENTAL SERVICES, INC.

By: _____

By: 
Tia Laurie

Title: _____

Title: Corporate Secretary

Date: _____

Date: January 12, 2024

Schedule A

TASK ORDER

Task Order Number: _____

Task Order Date: _____

Subject to the Agreement between the OWNER and CONTRACTOR, effective January 22, 2024, the OWNER hereby authorizes CONTRACTOR to perform services as specified in this Task Order and in accordance with the above-referenced Agreement.

1. Basic Project Information:

Project Name: _____

Agreement Number: _____

OWNER Representative: _____

CONTRACTOR Representative: _____

2. Scope of Services: CONTRACTOR shall perform services described in Attachment 1, Scope of Services, attached and incorporated into this Task Order.

3. Period of Service: The period of service shall be _____ days from Task Order effective date.

4. Compensation: CONTRACTOR's compensation under this Task Order, which shall not be exceeded without prior written authorization of the OWNER, is \$_____.

5. This Task Order's Pricing Schedule is incorporated and provided as Attachment 2.

6. Special Conditions: This Task Order is subject to the special terms and conditions as described in Section 7.0 of the Agreement.

7. Amendment: This Task Order amends Task Order No. _____, Date: _____.

ISSUED AND AUTHORIZED BY:
CORAL SPRINGS IMPROVEMENT DISTRICT

ACCEPTED AND AGREED TO BY:
CERES ENVIRONMENTAL SERVICES,
INC.

By: _____

By: _____

Title: _____

Title: _____

PROFESSIONAL SERVICES TASK ORDER

Task Order Number: _____

Attachment 1

Scope of Services

EQUIPMENT	PRICE	UNIT
ATV (All Terrain Vehicles)	\$48.00	Hour
Bobcat, Skid-Steer Loader (Mini-Loader)	\$98.00	Hour
Backhoe, Wheel Loader, 1.0 - 1.5 CY	\$145.00	Hour
Backhoe, Extend-A-Hoe (Forklift)	\$140.00	Hour
Bucket Truck, 50' - 70'	\$250.00	Hour
Crane, Clam Bucket for 50 Ton	\$105.00	Hour
Crane, Winch Hydraulic w/ Cable for 3 & 5 yd Loader	\$285.00	Hour
Crane, 50 Ton w/ 90' Boom	\$355.00	Hour
Dozer, CAT 04	\$145.00	Hour
Dozer, CAT 06	\$155.00	Hour
Dozer, CAT D6 XL	\$165.00	Hour
Dozer, CAT D7	\$175.00	Hour
Dozer, CAT D8	\$185.00	Hour
Dump Trailer, Demo +/-50 yds & Tractor	\$115.00	Hour
Dump Self Loader Grapple Truck Mack 50 Yds	\$245.00	Hour
Dump Truck Tandem 18-29 yds	\$105.00	Hour
Dump Truck Tandem 30-40 yds	\$110.00	Hour
Dump Truck Tandem 41-50 yds	\$115.00	Hour
Dump Truck Tandem 51-100 yds	\$120.00	Hour
Dump Walking Floor 100 yd Trailer with Tractor	\$115.00	Hour
Grapple Truck, Mack DM688S, self-loader, end-dump	\$245.00	Hour
Grapple Truck Mack for Loading	\$225.00	Hour
Equipment Transport Trailer & Tractor 55 ton	\$125.00	Hour
Excavator - 1 yd	\$145.00	Hour
Excavator - 2 yds	\$150.00	Hour
Excavator - 3 yds	\$160.00	Hour
Excavator - 4 yds	\$170.00	Hour
Excavator w/ Longstick 60,000	\$180.00	Hour
Excavator Wood Shear Attachment	\$45.00	Hour
Mower, Boom Flail	\$85.00	Hour
Motor Grader	\$135.00	Hour
Tracked Loader, Cat 955	\$135.00	Hour
Tractor w/box blade	\$95.00	Hour
Water Truck (2000 gallon)	\$110.00	Hour
TOTAL DOLLAR AMOUNT	\$5,181.00	

This proposal price form submitted in any other format shall not be accepted

FORESTRY EQUIPMENT	PRICE	UNIT
Tigercat Feller Buncher (tree felling and selective cut applications)	\$150.00	Hour
Excavator (with safety shields) Backhoe 60,000	\$160.00	Hour
Excavator (with safety shields) w/ Hydraulic Grapple & Thumb	\$175.00	Hour
Excavator (with safety shields) with Sheer	\$185.00	Hour
Excavator (with safety shields) w/ Longstick 60,000	\$180.00	Hour
Excavator (with safety shields) PT 76	\$175.00	Hour
Grinder, DZ 1000 HP Tub Grinder	\$420.00	Hour
Grinder, DZ 1000 HP Horizontal Grinder	\$385.00	Hour
Chipper, Bandit - 14 inch	\$102.00	Hour
Chipper, Whole Tree -18 inch 330 hp Knuckle Boom	\$205.00	Hour
Chainsaw, Medium & Large	\$38.00	Hour
TOTAL DOLLAR AMOUNT	\$2,175.00	

MARINE RESOURCES	PRICE	UNIT
Barge Single 12' x 40/50'	\$260.00	Hour
Barge 30' x 150/200' (mobilization in \$19,000)	\$3,250.00	Day
Self propelled barge 150 HP 12x30	\$145.00	Hour
Push/Tug Boat 300 to 450 HP w/rower	\$145.00	Hour
Push/Tug Boat 50 to 150 HP	\$115.00	Hour
Push/Tug Boat w/Tower 150 HP	\$130.00	Hour
Work Boats+/- 50 HP	\$50.00	Hour
Rigging Cable	\$45.00	Hour
Diver w/Equipment (2-person crew)	\$135.00	Hour
Licensed Scuba Diver w/Gear	\$40.00	Hour
Scuba Bottle Refill (Air)	\$18.00	Each
Mats (each)	\$15.00	Hour
TOTAL DOLLAR AMOUNT	\$4,348.00	

This proposal price form submitted in any other format shall not be accepted

TRANSPORTATION VEHICLES	PRICE	UNIT
Pickup Truck, 1/2 Ton	\$25.00	Hour
Pickup Truck, 1 Ton	\$27.00	Hour
Box Truck, 3/4 Ton	\$62.00	Hour
Utility Van 3/4 Ton	\$43.00	Hour
Passenger Van, 9 passenger	\$26.00	Hour
Passenger Car, full size	\$22.00	Hour
Flatbed Trailer	\$40.00	Hour
TOTAL DOLLAR AMOUNT	\$245.00	

MISCELLANEOUS EQUIPMENT/SERVICES	PRICE	UNIT
Office Trailer 20' with Air Conditioner	\$150.00	Day
Winch Boom for 5 yd Loader	\$25.00	Hour
Traffic control vest, cones, flags, barrels. (lump sum)	\$23.00	LS
1 yd Rake & Grapple	\$95.00	Hour
3 yd Rake & Grapple	\$95.00	Hour
4 yd Rake & Grapple	\$105.00	Hour
5 yd Rake & Grapple	\$105.00	Hour
Fuel (2000 gallon)/Service Truck with operator (less fuel)	\$110.00	Hour
Fuel (800 gallon)/Service Truck with operator (less fuel)	\$125.00	Hour
Aggregate Hopper/Feeder, 8x14 feet (800/1100 Tons/Hr.)	\$195.00	Hour
Vibrating Grizzly Screening Rack	\$65.00	Hour
Conveyor System, 100 feet (1000 Tons/Hr.)	\$75.00	Hour
Metal Cutting Torches	\$22.00	Hour
Mechanized Broom	\$115.00	Hour
Arrow Board	\$125.00	Hour
Lightboard Generator	\$850.00	Day
Sign Board	\$145.00	Hour
Sign & Cones	\$25.00	Hour
Water Pump & Hose (suction and 25' discharge)	\$20.00	Hour
Catch Basin/Storm Drain Cleaning (up to 10 VF)	\$1,250.00	Each
TDSR custom steel inspection towers	\$420.00	Day
TOTAL DOLLAR AMOUNT	\$4,140.00	

This proposal price form submitted in any other format shall not be accepted

POWER SOURCES - RATE SCHEDULE	Rate Per		
	Month	Week	Day
Generator, 15 kW	\$88,000.00	\$4,000.00	\$800.00
Generator, 25 kW	\$90,750.00	\$4,125.00	\$825.00
Generator, 56 kW	\$137,500.00	\$6,250.00	\$1,250.00
Generator, 100 kW	\$209,000.00	\$9,500.00	\$1,900.00
Generator, 125 kW	\$242,000.00	\$11,000.00	\$2,200.00
Generator, 150 kW	\$275,000.00	\$12,500.00	\$2,500.00
Generator, 175 kW	\$308,000.00	\$14,000.00	\$2,800.00
Generator, 250 kW	\$401,500.00	\$18,250.00	\$3,650.00
Generator, 320 kW	\$511,500.00	\$23,250.00	\$4,650.00
Generator, 500 kW	\$770,000.00	\$35,000.00	\$7,000.00
Generator, 800 kW	\$1,221,000.00	\$55,500.00	\$11,100.00
TOTAL DOLLAR AMOUNT	\$4,254,250.00	\$193,375.00	\$38,675.00

PERSONNEL	PER HOUR	OVER TIME
Clerical	\$45.00	\$67.50
Truck Driver	\$68.00	\$102.00
Climber w/gear	\$65.00	\$97.50
Equipment Operator	\$70.00	\$105.00
Field hazardous material manager	\$75.00	\$112.50
Field hazardous material technician	\$65.00	\$97.50
Asbestos inspector	\$85.00	\$127.50
Laborer	\$45.00	\$67.50
Project Foreman	\$75.00	\$112.50
Project Manager	\$85.00	\$127.50
Security Personnel	\$65.00	\$97.50
Traffic Control Personnel	\$45.00	\$67.50
Operator w/ chainsaw	\$55.00	\$82.50
Certified Arborist	\$120.00	\$180.00
Crew leader	\$70.00	\$105.00
Superintendent	\$75.00	\$112.50
Supervisor	\$65.00	\$97.50
Safety/QC Manager	\$65.00	\$97.50
Push/Tug Boat Captain	\$55.00	\$82.50
Diver w/Equipment (2-person crew)	\$95.00	\$142.50
Mechanic w/ truck and tools	\$70.00	\$105.00
TOTAL DOLLAR AMOUNT	\$1,458.00	\$2,187.00

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ITEM	TYPE OF WORK/DESCRIPTION OF SERVICES	COST	UNIT
1.	ROW Debris Collection Load and haul vegetative, mixed, construction, and demolition debris to debris management site or final disposal.		
1a	0 to 15 miles	\$ 10.99	Cubic Yard
1b	>15 to 30 miles	\$ 11.38	Cubic Yard
1c	>30 to 60 miles	\$ 11.68	Cubic Yard
1d	>60 miles	\$ 11.98	Cubic Yard
1e	Haul to Temporary Debris Aggregation Site (TDAS) (0 to 15 miles)	\$ 10.48	Cubic Yard
2.	White Goods		
2a	Remove and transport from ROW to DMS	\$ 75.00	Per Unit
2b	Remove and transport from ROW to Recycling Facility or approved disposal facility	\$ 85.00	Per Unit
2c	Transport from DMS to Recycling Facility or approved disposal facility	\$ 50.00	Per Unit
2d	Freon Removal / Recycling and Management	\$ 35.00	Per Unit
3.	Special Waste		
3a	Electronic Waste (e-Waste) removal from ROW and dispose of at County approved site.	\$ 38.00	Per Unit
3b	Hazardous Waste removal from ROW and dispose of at County approved site.	\$ 550.00	Per Drum (55 GAL)
3c	Derelict vehicle removal, transfer/tow of typical passenger car/truck/van	\$ 250.00	Each
3d	Derelict vehicle removal and transportation to secure storage site. (Land)		
3d1	1 foot to 10 feet (average width)	\$ 29.00	Per Linear Ft
3d2	10.1 feet to 20 feet (average width)	\$ 39.00	Per Linear Ft
3d3	20.1 feet to 35 feet (average width)	\$ 49.00	Per Linear Ft
3d4	Greater than 35 feet (average width)	\$ 79.00	Per Linear Ft
3e	Derelict vehicle removal and transportation to secure storage site. (Marine)		
3e1.	1 foot to 10 feet (average width)	\$ 79.00	Per Linear Ft
3e2.	10.1 feet to 20 feet (average width)	\$ 99.00	Per Linear Ft
3e3.	20.1 feet to 35 feet (average width)	\$ 119.00	Per Linear Ft
3e4.	Greater than 35 feet (average width)	\$ 149.00	Per Linear Ft
3f	Operation of secure storage site for derelict vehicles/vessels.	\$ 15,000.00	Per Month
3g	Vessel and Vehicle Fluids Management - draining/removal of fluids from vessel/vehicle, storage of fluids and transportation to a disposal/recycling facility	\$ 150.00	Each
3h	Vessel and Vehicle Hazardous Materials Management - removal of hazardous materials from vessel/vehicle, (e.g. batteries) storage of same and transportation to a disposal/recycling facility	\$ 150.00	Each
3i	Crushing of Vessels for Disposal	\$ 14.50	Per Foot
3j	Waterway Debris Removal from water less than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts		
3j1	Land	\$38.00	Cubic Yard
3j2	Marine	\$68.00	Cubic Yard
3k	Waterway Debris Removal from water more than 3 feet in depth - removal of storm debris from marine environments, including canals, streams and waterfronts		
3k1	Land	\$ 48.00	Cubic Yard
3k2	Marine	\$ 135.00	Cubic Yard
3l	Removal and disposal of animal carcasses	\$ 1.15	Per Pound
3m	Removal and destruction/disposal of putrescent debris	\$ 6.50	Per Pound
3n	Tire removal and disposal or recycle	\$ 19.00	Each
4.	Concrete Removal Load and haul broken concrete from the ROW and dispose at County approved site.		
4a	0 to 15 miles	\$ 15.50	Cubic Yard
4b	>15 to 30 miles	\$ 18.50	Cubic Yard
4c	>30 to 60 miles	\$ 20.50	Cubic Yard
4d	>60 miles	\$ 28.50	Cubic Yard
5.	Soil, Mud, Silt or Sand Load from location and dispose at County approved site.		
5a	0 to 15 miles	\$ 16.00	Cubic Yard
5b	>15 to 30 miles	\$ 18.00	Cubic Yard
5c	>30 to 60 miles	\$ 21.50	Cubic Yard
5d	>60 miles	\$ 23.50	Cubic Yard

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5e	Screening & Collection: Removal and Screening of debris-laden sand from public property, stockpiling debris at DMS, and replacing screened sand at County designated location.	\$16.25	Cubic Yard
6.	Hazardous Stump Remove from ROW or public property and transportation to DMS or final disposal.		
6a	24" to 48" diameter	\$ 250.00	Each
6b	>48" diameter	\$ 350.00	Each
6c	Backfill - supply and placement of clean fill dirt into holes created by stump removal in the ROW	\$ 28.00	Cubic Yard
6d	Sod - supply and placement with St. Augustine Sod	\$ 4.22	Square Foot
7.	Hazardous Trees (leaning or damaged) Cut and place on ROW to be transported Remove from ROW or public property with trunk measured at DBH transportation to DMS or final disposal.		
7a	6" to 24"	\$ 395.00	Each
7b	>24" to 48"	\$ 695.00	Each
7c	>48"	\$ 110.00	Each
7d	Removal of hazardous hanging limbs from ROW or public property that are greater than 2 inches	\$ 145.00	Per Tree
8.	Demolition of structures Structure demolition with construction and demolition debris loaded at the designated work zone and hauled to an approved County landfill. Successful proposer shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, e-waste and household hazardous waste for ROW collection. Does not include removal of concrete slabs.		
8a	0 to 15 miles one-way haul	\$ 16.75	Cubic Yard
8b	>15 to 30 miles one-way haul	\$ 18.75	Cubic Yard
8c	>30 to 60 miles one-way haul	\$ 20.75	Cubic Yard
8d	>60 miles one-way haul	\$ 24.75	Cubic Yard
9.	Demolition of structures Structure demolition with regulated asbestos containing (RACM) construction and demolition debris loaded at the designed work zone and hauled to an approved Type I/II landfill. Successful proposer shall disconnect and cap the sewer and water line and coordinate all required disconnects by private utility companies. Search safely accessible structures, including garages and detached outbuildings, and remove all white goods, e-waste and household hazardous waste for ROW collection. Does not include removal of concrete slabs.		
9a	0 to 15 miles one-way haul	\$ 28.50	Cubic Yard
9b	>15 to 30 miles one-way haul	\$ 30.50	Cubic Yard
9c	>30 to 60 miles one-way haul	\$ 35.50	Cubic Yard
9d	>60 miles one-way haul	\$ 39.50	Cubic Yard
10.	RACM removal from safe-to-enter structures prior to demolition commencement. Removal will include identification through sampling, removal of, containment, proper transfer and disposal, and post removal sampling/monitoring necessary to clear the structure.		
10a	Pre-demolition removal of RACM from safe-to-enter structures	\$ 3.50	Square Foot
10b	Pre-demolition removal of RACM from safe-to-enter structures	\$ 35.00	Pound
11.	Air-quality monitoring and controls necessary to reduce or mitigation increased particulate matter concentration and exposure. To include but not limited to providing wate, hoses, and other supplies necessary to reduce impacts to the surrounding environment		
11a	Air monitoring and controls	\$ 1,850.00	Per Site/ Per Day
12.	Processing/Reducing Debris & Debris Site Management		
12a	<u>Grinding / Chipping</u> Managing, accepting, processing, and reducing vegetative debris through grinding	\$ 2.95	Cubic Yard
12b	<u>Burning</u> Managing, accepting, processing, and reducing vegetative debris through burning	\$ 0.35	Cubic Yard
12c	Processing and/or compacting C&D materials and mixed debris, based on incoming cubic yards	\$ 1.85	Cubic Yard
12d	Processing and/or compacting concrete materials and masonry, based on incoming cubic yards	\$ 5.45	Cubic Yard
12e	Debris Management Site (DMS) Management, includes the cost of site preparation, site management, acceptance, erosion control, and site closeout based on incoming cubic yards	\$ 1.85	Cubic Yard
13.	Final Disposal Disposal Fees shall be passed through to the county without markup		
13a	Load and Transport processed vegetative debris from DMS to final disposal		
13a1	0 to 30 miles	\$ 19.50	TON (Default)

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13a2	>30 to 60 miles	\$ 27.50	TON (Default)
13a3	>60 miles	\$ 39.50	TON (Default)
13b	Load and Transport compacted C & D, mixed, and other non-vegetative materials from DMS to final disposal		
13b1	0 to 30 miles	\$ 28.00	TON (Default)
13b2	>30 to 60 miles	\$ 39.00	TON (Default)
13b3	>60 miles	\$ 52.00	TON (Default)
13c	Load and Transport processed vegetative debris from DMS to final disposal		
13c1	0 to 30 miles	\$ 4.45	Cubic Yard
13c2	>30 to 60 miles	\$ 6.45	Cubic Yard
13c3	>60 miles	\$ 9.95	Cubic Yard
13d	Load and Transport processed vegetative debris from DMS to final disposal		
13d1	0 to 30 miles	\$ -	Cubic Yard
13d2	>30 to 60 miles	\$ -	Cubic Yard
13d3	>60 miles	\$ -	Cubic Yard
13e	Load and Transport processed hazardous waste from DMS to final disposal		
13e.1	0 to 30 miles	\$ 5.50	Pound
13e.2	>30 to 60 miles	\$ 6.00	Pound
13e.3	>60 miles	\$ 6.50	Pound
Total Dollar Amount		\$21,947.77	

This proposal price form submitted in any other format shall not be accepted.

TENTH ORDER OF BUSINESS
Placeholder for LMK Pipe Renewal

Eleventh Order of Business

11A.

AMENDMENT 1 TO
WORK AUTHORIZATION 207

Globaltech No. 151385

Pursuant to the provisions contained in the "Contract for Professional Engineering Consulting and Design-Build Services on a Continuing Contract Basis " between the CORAL SPRINGS IMPROVEMENT DISTRICT, hereinafter referred to as "OWNER," and Globaltech, Inc., hereinafter referred to as "FIRM," dated July 1, 2012 (hereinafter referred to as "AGREEMENT"), this Work Authorization authorizes the FIRM to provide services under the terms and conditions set forth herein and in the AGREEMENT, which is incorporated herein by reference as though set forth in full.

The OWNER desires design-build services related to the Deep Injection Well Mechanical Integrity Test (DIW MIT), hereinafter referred to as the "Specific Project."

Section 1 – Terms

NO CHANGE.

Section 2 – Scope of Work

Amendment 1 is decreasing the contract by **-\$14,053.90**. \$5,280.00 for unspent drilling fee to FDD and \$8,773.90 for unspent allowance.

Section 3 – Location

NO CHANGE.

Section 4 – Deliverables

NO CHANGE.

Section 5 – Time of Performance

NO CHANGE.

Section 6 – Method and Amount of Compensation

This Amendment No. 1 to Work Authorization 207 decreases the \$252,704.00 contract value by \$-14,053.90 to a new final contract amount of \$238,650.10.

Original Contract	\$252,704.00
Change Order 1 (CO1)	-\$14,053.90
Total	\$238,650.10

Section 7 – Application for Progress Payment

NO CHANGE.

Section 8 – Responsibilities

NO CHANGE.

Section 9 – Insurance

NO CHANGE.

Section 10 – Level of Service

NO CHANGE.

Section 11 – Indemnification

NO CHANGE.

IN WITNESS WHEREOF, this Amendment to a Work Authorization, consisting of three (3) pages has been caused fully executed on behalf of the FIRM by its duly authorized officer, and the OWNER has the same to be duly name and, in its behalf, effective as of the date herein above written.

CORAL SPRINGS IMPROVEMENT DISTRICT

Signature of Witness

Signature of President

Printed name of Witness

Curt Tiefenbrun
Printed Name of President

Date
Approved as to form and legality

District Counsel

State of Florida
County of Palm Beach

ENGINEER

Globaltech, Inc.
Company

The foregoing instrument was acknowledged before me on this

22th day of January, 2024 by
Richard D. Olson, P.E.
who is personally known to me OR
produced _____
as identification.

Signature
Richard D. Olson, P.E., VP of Engineering
Name and Title (typed or printed)

January 22, 2024
Date

Signature of Notary

11B.

WORK AUTHORIZATION

CSID WA No. 221

Globaltech No. 151440

Pursuant to the provisions contained in the "Contract for Professional Engineering Consulting and Design-Build Services on a Continuing Contract Basis " between the CORAL SPRINGS IMPROVEMENT DISTRICT, hereinafter referred to as "OWNER", and Globaltech, Inc., hereinafter referred to as "FIRM", dated July 1, 2012 (hereinafter referred to as "AGREEMENT"), this Work Authorization authorizes the FIRM to provide services under the terms and conditions set forth herein and in the AGREEMENT, which is incorporated herein by reference as though set forth in full.

The OWNER desires design-build services related to Site No. 17 Canal Bank Stabilization, hereinafter referred to as the "Specific Project". The project consists of the following thirty-two (32) properties:

Site 17A – Ten (10) properties

- 11244 NW 16th Place
- 1664, 1686, 1700, 1722, 1742, 1762, 1768, 1780, and 1794 NW 112th Terrace

Site 17B – One (1) property – 1138 NW 18th Manor

Section 1 – Terms

The FIRM shall be defined as an individual, corporation or contractor having a direct contract with the OWNER or with any other subcontractor in the performance of a part of the work contracted for under the terms of this Work Authorization with the OWNER.

Section 2 – Scope of Work

The OWNER desires design-build services related to the Sites 17 - Canal Bank Stabilization herinafter referred to as the “Specific Project”.

The FIRM will provide the following services in accordance with the AGREEMENT:

Task 1 – Project Management and Coordination

1. Conduct Kick-Off meeting with the OWNER to review the project sequencing and schedule.
2. Prepare construction schedule
3. Coordinate with the OWNER and adjacent, impacted property owners and Home Owner’s Associations as to the extent of work and duration.
4. Collect pre-construction video and photographs of the construction areas and the adjacent properties.
5. Coordinate traffic issues with the City of Coral Springs. This task will include development of Maintenance of Traffic Plan and easement access along Lakeview Drive.
6. Conduct weekly meetings with OWNER to provide updates on project progress.
7. Attend monthly Board Meetings to provide project updates.
8. Assess technical submittals for materials and methods provided by Contractor. Review submittals with OWNER and make recommendations for modifications and/or revisions.
9. Conduct boundary survey identifying the line separating private property from the CSID owned right-of-way. Following the boundary survey, a meeting will be conducted with OWNER’s staff to determine if the assumed properties will be included in the program. If the number of properties is reduced, a fee negotiation will be conducted before construction activities commence based on the revised quantities of materials to be used.

10. Conduct periodic inspections of construction activities enforcing the conditions established by OWNER.
11. Collect and monitor material quantities.
12. Review limits and transitions of construction establishing the finished base, grade and top of slope.
13. Conduct progress meetings with Subcontractor and Owner. Review project progress against master schedule and review record information collected and deviations from project design goals.
14. Conduct Substantial Completion inspection and meetings after completion of each phase. Develop punch-list items in association with OWNER for Subcontractor to address prior to re-/de-mobilization and Final Completion at each site.
15. Conduct Final Completion inspection meeting and site walk through with OWNER and Subcontractor at each of the thirty-two properties.
16. Collect post-construction photographs and video of each of the sites following Final Completion inspection.
17. Review and comment / approve Subcontractor's pay request prior to submittal OWNER.
18. Following final completion, the Engineer of Record will issue a Construction Certification Letter stating that the project was completed in substantial accordance with the plans.

Task 2 - Construction

Construction Services will include all work necessary to implement Canal Bank Stabilization for the 11 properties that make up Sites 17A and 17B. Specific activities will include the following:

1. Establish construction base line survey for the implementation of specific improvements at each of the 11 properties.

2. Determine the distance of right-of-way necessary to be added to create or ensure the existence of 5-feet of right-of-way. Right-of-way in excess of 5-feet will not be removed.
3. Locate existing utilities within easement right-of-way.
4. Collect pre-construction walk-through and photographic documentation.
5. Test run and document status of homeowner's irrigation systems. Obtain Owner acknowledgement of deficiencies.
6. Mobilize equipment and materials necessary to perform work.
7. Implement MOT along Lakeview Drive.
8. Establish staging areas along south bank of L-205 Canal and Lakeview Drive. Construct temporary ramp to access canal.
9. Remove guard rail and establish temporary barricades.
10. Install floating silt barriers within the canal to limit construction runoff into the canals at both ends of construction activities.
11. Remove homeowner's irrigation intake piping. Lock out irrigation system pumps. Sequence removal in such a manner as to minimize the time that systems are out of service. This will impact 14 homes as irrigation systems installed on both sides of the canal will need to be removed to permit boat / barge passage).
12. Mobilize barges and construction equipment into canal.
13. Remove and dispose of landscaping encroaching into canal right-of-way and construction zone (2 or 3 areas anticipated). Trimming and or removal of vegetation will only be conducted to the extent necessary to perform canal bank restoration activities. Clear cutting of the right-of-way will not be conducted. Additionally, it is not anticipated that any trees will be removed.
14. Establish design grade of canal banks as per OWNER's intention by removing organic materials along canal bank. Verify grades and elevations using field GPS survey equipment. Dispose organic material at an off-site location.

15. Place rip-rap stone at a 2:1 grade (2 horizontal run to 1 vertical rise). During the placement of rip-rap stone, divers will be in the canal to insure proper placement and grade. Rip-rap will be graded to extend approximately one (1) foot above the design canal elevation (6.5 feet). Finished top of slope will be 7.5 feet NGVD.
16. Install and anchor geotextile fabric between native soil, newly placed rip-rap, and top soil.
17. Place and compact top soil.
18. Reconnect and/or extend private irrigation intake lines into the canal and finish per design. Test irrigation systems to ensure proper operation.
19. Install sod St. Augustine sod to match existing.
20. Clean and restore construction sites prior to Substantial Completion Inspection.
21. De-mobilize and remove all equipment from staging area and Owner's facilities prior to final inspection.

Additional Construction Activities:

1. Site 17 – prepare staging area at the intersection of the L-205 Canal and Lakeview Drive. The staging area will serve as the material storage area for both Sites 17A and B. Geotextile fabric will be used to segregate rock from existing sod. Following completion of work, remove rock, restore grade and re-sod to match original conditions.
2. A flag person will be on site during working hours to direct traffic near and around construction vehicles during equipment and material deliveries.
3. Roadway will be kept clean of construction materials.
4. Following completion of construction, the roadway will be cleaned and the staging area restored to original condition.
5. Establish sidewalk detour signage during construction activities.

Assumptions

Assumptions for the project are as follows:

- An allowance of **\$70,950** is included with this project. Allowance is only to be accessed with OWNER's written approval. Unused portion of allowance to be credited back to OWNER. Allowance is in place for use at the OWNER's discretion for additional work or for unforeseen conditions.
- It is assumed that the 11 properties identified on Page 1 will be rehabilitated under this Work Authorization. If, following the boundary survey, the number of properties is reduced, a fee reduction will be negotiated based on the revised quantities of materials to be used and reduced scope. No construction activities will be performed prior to the review of the boundary survey with OWNER and the completion of the fee revision negotiation.
- Boundary survey will be conducted by a land surveyor licensed in the state of Florida and is included in the base bid for canal restoration services.
- Working hours will be Monday through Friday from approximately 7:30 AM until 5:30 PM.
- Restoration work at Site 17 will begin no earlier than March 11, 2024 and will take approximately 3 weeks to complete.
- Subcontractor's price includes approximately 3,000 tons of rip-rap bedding material.
- Extension of stormwater outfall piping is not included in base bid
- Fences extending onto OWNER's right-of-way will be remove to the last vertical post installed on private property. Fencing will not be re-installed or replaced.
- Subcontractor to provide sanitary facilities at job site in the vicinity of the staging area.

- Permits will not be required for work performed within the CSID right-of-way. Vegetation removal permits will not be required.
- Disturbed irrigation systems will be returned to their existing conditions. Property Owner will be requested to demonstrate system operation prior to construction disturbance and will sign documentation of system status prior to beginning construction activities.
- Structural repair to adjacent facilities not due to canal bank stabilization activities is beyond the scope of this project. No decks, docks, fences or other structures will be disturbed or replaced under this work authorization.
- A 6-week construction duration, including survey, mobilization and demobilization is assumed.

Section 3 – Location

The services to be performed by the FIRM shall be at Site 17 and include 11 properties along the east side of the L-205 Canal.

Section 4 – Deliverables

The FIRM will provide the following Deliverables to OWNER:

- Pre- and post-construction video and still pictures of adjacent properties
- Submittals for materials to be used in the restoration process (rock geotextile fabric, No. 1 DOT coarse aggregate (rip-rap), and sod).
- Canal bank improvements
- Lien releases from all subcontractors
- Certification of Completion

Section 5 – Time of Performance

Project will commence after execution of this Work Authorization and a Notice to Proceed is issued by OWNER. The FIRM and OWNER agree to the following schedule:

Task	Time Elapsed from NTP
Notice to Proceed (NTP)	0 Days
Mobilization	60 Days
Substantial completion	90 Days
Final Completion	105 Days
Submission of Certificate of Completion and Project Closeout	110 Days

Section 6 – Method and Amount of Compensation

1. The FIRM shall be paid by the OWNER in accordance with the Florida's Prompt Payment Act Florida Statute 218.70-79 and in accordance with the payment method as set forth in Section 6 of the AGREEMENT. The calculations shall begin using the date the invoice was received.
2. Total job price: **\$603,781**. Price includes bonding and a construction allowance of **\$70,950** (15% of construction cost plus markup).
3. On the terms contained in the FIRM's said proposal for the doing of said work and the said award therefore, and the specifications herein specifically referred to and made a part of this contract.
4. The cost for the above scope of services is a lump sum (LS). The LS is based on the materials, methods, and assumptions presented in the scope of services and may be adjusted based on final detail design and alternative selections or omissions. The LS shall not be greater than the stated amount unless there is an approved increase in the scope of services.
5. A Budget Summary for the above LS is provided in Attachment A.

Section 7 – Application for Progress Payment

1. Unless otherwise prescribed by law, at the end of each month, the FIRM shall submit to the OWNER for review, an Application for Progress Payment filled out and signed by the FIRM covering the Work completed as of the date of the Application and accompanied by such supporting documentation as is required by the AGREEMENT.
2. The Application for Progress Payment shall identify the amount of the FIRM Total Earnings to Date based upon value of original contract Work performed to date as approved by fully executed Change Orders.
3. Payment shall be based upon percentage of work completed based upon the approved schedule of values. Retainage in the amount of 5% will be withheld on the calculated value of any work, with the exception of stored materials which may be paid at the supplier's invoiced cost. At FIRM's request, after 50% completion of the work has been achieved, the OWNER will implement a reduction in retainage to 2.5% of all future pay requests. If retainage is reduced, FIRM may not withhold more than 2.5% retainage from subcontractors or suppliers and will be required to certify compliance with F.S. 218.70 *et seq* on each subsequent pay application. Notwithstanding the foregoing, in no instance can the amount retained be less than the value of OWNER's good faith claims plus the value of the work the OWNER determines remains to be put in place or required to be performed as remedial activities. For the purposes of this section, 50% completion shall be that point in time when OWNER determines that half of the Work required by the Contract has been completed. In no event shall the Work be determined to be 50% completed before the OWNER has paid 50% of the Contract amount and 50% of the Contract time has expired. The amount of previous Pay Estimate payments shall then be subtracted to equal the Balance Due during the Pay Estimate period.
4. When the OWNER determines the Work to be Substantially Complete, the OWNER may reduce the retainage to two and one half percent (2.5%) of the dollar value of all Work satisfactorily completed to date, provided that

- the FIRM is making satisfactory progress toward Final Completion of the Work, that in the opinion of both the Engineer and the OWNER there is no specific cause for a greater retainage, and the FIRM obtains the written consent of the Surety Companies furnishing the required Public Construction Bond on consent forms provided by the OWNER. The OWNER may reinstate the retainage up to five percent (5%) if the OWNER determines, at its discretion or the Engineer's discretion, that the FIRM is not making satisfactory progress toward final completion of the Work or where there is other specific cause for such withholding.
5. Partial payment may be made for the delivered cost of stored materials planned for incorporation into the Work, provided such materials meet the requirements of this Contract, the Contract Drawings, and the Specifications, and are delivered and suitably stored at the project site, or at another location acceptable to the OWNER. Such material must be stored in a secure manor acceptable to the OWNER, and in accordance with the manufacturer's recommendations.
 6. The delivered cost of such stored or stockpiled materials may be included in any subsequent application for payment provided the FIRM meets the following conditions:
 - a. An applicable purchase order or supplier's invoice is provided listing the materials in detail, the cost of each item, and identifies this specific contract by name.
 - b. The materials are fully insured against loss or damage (from whatever source) or disappearance prior to incorporation into the Work.
 - c. Stored materials approved for payment by the OWNER shall not be removed from the designated storage area except for incorporation into the Work.
 - d. Evidence that the FIRM has verified quantity and quality of the materials delivered (verified packing list).

7. It is further agreed between the parties that the transfer of title and the OWNER's payment for any stored or stockpiled materials pursuant to these General Conditions, and any applicable provisions of the Supplementary General Conditions, shall in no way relieve the FIRM of the responsibility of ensuring the correctness of those materials and for furnishing and placing such materials in accordance with the requirements of this Contract, the Contract Drawings, the Technical Specifications, and any approved changes thereto.
8. The following monthly Application for Progress Payment shall be accompanied by Bills of Sale, copies of paid invoices, releases of lien, or other documentation warranting that the FIRM has received the stored materials and equipment free and clear of all liens, charges, security interests, and encumbrances (which are hereinafter in these General Conditions referred to as "Liens") and evidence that the stored materials and equipment are covered by appropriate property insurance and other arrangements to protect the OWNER's interest therein, all of which shall be satisfactory to the OWNER.
9. The FIRM shall warrant and guarantee that title to all Work, materials, and equipment covered by an Application for Progress Payment, whether incorporated in the Work or not, will pass to the OWNER no later than the time of Final Payment free and clear of all liens or other encumbrances.
10. The Engineer shall, within ten (10) days after receipt of each Application for Progress Payment, either indicate in writing a recommendation of payment and present the Application to the OWNER, or return the Application to the FIRM indicating in writing the Engineer's reasons for refusing to recommend payment. In the latter case, the FIRM may make the necessary corrections and resubmit the Application. Thirty (30) days after presentation of the application for progress payment to the OWNER with the Engineer's recommendation, the amount approved will

(subject to the provisions of the following Paragraph) become due and when due will be paid by the OWNER to the FIRM.

In the event any dispute with respect to any payment or pay request cannot be resolved between the Contractor and Owner's project staff, Contractor may, in accordance with the alternative dispute resolution requirements of Florida Statute section 218.72, *et seq*, demand in writing a meeting with and review by the OWNER'S (agency) director. In the absence of the agency director, a deputy director may conduct the meeting and review. Such meeting and review shall occur within ten (10) business days of receipt by OWNER of FIRM's written demand. The OWNER's manager, shall issue a written decision on the dispute within ten (10) business days of such meeting. This decision shall be deemed the OWNER's final decision for the purposes of the Local Government Prompt Payment Act.

11. The OWNER may refuse to make payment of the full amount recommended by the Engineer because claims have been made against the OWNER on account of the FIRM's performance of the Work, or because Liens have been filed in connection with the Work, or there are other items entitling the OWNER to a credit against the amount recommended, but the OWNER must give the FIRM written notice within twenty (20) business days after the date on which the invoice is stamped as received (with a copy to the Engineer) which specifies the invoice deficiency and any action necessary to make the invoice complete and proper.

Section 8 – Responsibilities

The FIRM shall, under no circumstance, look to the OWNER to provide any labor or equipment for the FIRM. The FIRM shall provide all of the labor and equipment necessary to perform the job or services contracted for at the expense of the FIRM. Property of any kind that may be on the premises, which are the site of the

performance of this contract, during the performance of this Work Authorization, shall be at the sole risk of the FIRM.

8.1 The OWNER hereby designates Shawn Frankenhauser as the OWNER's representative.

8.2 In addition to applicable provisions of Section 2 of the AGREEMENT, the OWNER will:

- Provide copies of existing drawings and equipment cut sheets if requested by FIRM

The FIRM acknowledges and understands that it is an independent contractor in its relationship with the OWNER. The FIRM hereby designates Rick Olson, P.E. as the FIRM's representative.

Section 9 – Insurance

The FIRM shall provide certificate of insurance to the OWNER setting forth the type and amount of insurance carried by the FIRM and conforming to the minimum requirements set forth in the AGREEMENT.

Section 10 – Level of Service

The OWNER shall have the right to terminate said Agreement by giving the FIRM thirty (30) days written notice if the service that is being provided is not maintained at levels necessary to provide the required service. The OWNER will determine in its sole judgment what constitutes a satisfactory level of service.

Section 11 – Indemnification

The Firm shall indemnify and hold harmless the Owner and its officers and employees as set forth in Section 11 of the Agreement.

IN WITNESS WHEREOF, this Work Authorization, consisting of fourteen (14) pages and Attachment A has been caused fully executed on behalf of the FIRM by its duly authorized officer, and the OWNER has the same to be duly name and in its behalf, effective as of the date herein above written.

CORAL SPRINGS IMPROVEMENT DISTRICT

Signature of Witness

Signature of President

Printed name of Witness

Curt Tiefenbrun
Printed Name of President

Date
Approved as to form and legality

District Counsel

State of Florida
County of Palm Beach
The foregoing instrument was
acknowledged before me on this

ENGINEER
Globaltech, Inc.
Company

22 day of January, 2024 by
Richard D. Olson, P.E.
who is personally known to me OR
produced _____
as identification.

Signature
Richard D. Olson, P.E., Vice President
Name and Title (typed or printed)

Signature of Notary

January 22, 2024
Date

Attachment A

Budget Summary

Site 17 Canal Bank Restoration

	Officer 210	E7 190	E2 108	Admin 3 77	Admin 1 52	Total Globaltech	Subconsultants	Subtask Total
Task 1 Project Management/ Construction Services								
Project Management		24		4	4	\$ 5,076.00		\$ 5,076.00
Project Development and Estimating		16		4		\$ 3,348.00		\$ 3,348.00
Irrigation System Documentation & Restoration		8	32		4	\$ 5,184.00		\$ 5,184.00
Community Outreach		16		2	0	\$ 3,194.00		\$ 3,194.00
Progress Meetings		8		2	0	\$ 1,674.00	\$ -	\$ 1,674.00
Review and Approve Submittals		4	0	2	0	\$ 914.00	\$ -	\$ 914.00
Respond to Contractor RFI		8		2	0	\$ 1,674.00	\$ -	\$ 1,674.00
Periodic Site Inspection		40	120	12	0	\$ 21,484.00	\$ -	\$ 21,484.00
Substantial Completion Inspections		4	0	1	0	\$ 837.00	\$ -	\$ 837.00
Final Completion Inspections		8	0	2	0	\$ 1,674.00	\$ -	\$ 1,674.00
Construction Certification & Closeout	2	6		6	0	\$ 2,022.00	\$ -	\$ 2,022.00
Total Task 1	2	142	152	37	8	\$ 47,081.00	\$ -	\$ 47,081.00
Task 2 Construction Improvements								
Canal Bank Stabilization at Sites 1&8						\$ 430,000.00	B&Z	
Other Construction						\$ -		
15% Allowance (Construction allowance for unforeseen conditions)						\$ 64,500.00	B&Z	
								\$ 494,500.00
Reimbursable Expenses								\$ 500.00
Total Subcontractors						\$ 494,500.00		
Markup on Subcontractors (10%)								\$ 49,450.00
Total Task 2								\$ 544,450.00
Fee Subtotal								\$ 591,531.00
Construction Bond								\$ 12,250.13
Total								\$ 603,781

Assumptions used in preparing cost estimate:

- 11 Properties
- 3,000 CY of rip-rap base
- Approximately 1,000 linear feet of bank restoration
- Rock at 2:1 slope
- Increase ROW to 5' total
- Finished rock elevation approximately 8.2' (one foot above design canal elevation)
- Sodd, top soil and geotextile fabric included
- Includes restoration of irrigation systems
- Does not include fence restoration
- Vegetation removal only to the extent necessary to complet work

11C

WORK AUTHORIZATION

CSID WA No. 222

Globaltech No. 151421

Pursuant to the provisions contained in the "Contract for Professional Engineering Consulting and Design-Build Services on a Continuing Contract Basis " between the CORAL SPRINGS IMPROVEMENT DISTRICT, hereinafter referred to as "OWNER", and Globaltech, Inc., hereinafter referred to as "FIRM", dated July 1, 2012 (hereinafter referred to as "AGREEMENT"), this Work Authorization authorizes the FIRM to provide services under the terms and conditions set forth herein and in the AGREEMENT, which is incorporated herein by reference as though set forth in full.

The OWNER desires design-build services related to the Belt Filter Press Replacement, hereinafter referred to as the "Specific Project".

Section 1 – Terms

FIRM shall be defined as an individual, corporation or contractor having a direct contract with the OWNER or with any other subcontractor in the performance of a part of the work contracted for under the terms of this Work Authorization with the OWNER.

Section 2 – Scope of Work

The Coral Springs Improvement District operates two belt filter presses (BFPs) at the wastewater treatment plant. Belt filter presses are used to remove water from liquid wastewater residuals and produce a non-liquid material referred to as "cake." Dewatering wastewater solids reduces the volume of residuals, improves operation, and reduces costs for subsequent storage, processing, transfer, and disposal. The older filter press (Parkson) is approximately 40-years old and is beyond its expected life. It is in need of repair and parts are

no longer available. It is OWNER's desire to have FIRM replace the older belt filter press with a new model similar to the existing second press (Andritz). This Work Authorization provides for a structural evaluation of the existing belt filter press building , purchase and installation of a new Andritz 2m SMX-S8 belt filter press (per Andritz Proposal 3578219-2, dated 11/8/23), installation of a new BFP access platform with stairs on both ends, re-installation of the existing polymer dilution and feed system and associated, electrical, mechanical and structural work required to place the new BFP into service.

The OWNER will remove the existing Parkson BFP and mixing tank, and rinse and sweep the containment area, leaving it clean for Globaltech to do their work. The OWNER will remove the air and beltwash supply piping inside the containment area and cap or valve them off near the ceiling supports. The OWNER will remove the existing electrical panel attached to the Parkson BFP and any associated supports. The OWNER will properly lock out/tag out the existing electrical supply to the Parkson BFP. The existing electrical conduit/wire, sludge chute, polymer equipment, and BFP feed piping and polymer system water supply piping will remain and will be removed and/or modified by Globaltech.

The requested work will be completed by implementing the following two tasks:

Task 1 – Engineering Services

This task includes project management and engineering services required to complete the project.

Engineering and Project Management

1. Attend preliminary scoping meetings with the OWNER to assist in preliminary design parameters and overall scope.
2. Prepare detailed construction schedule to include as a minimum; design, site mobilization, detailed construction activities, scheduled shut

downs and durations, equipment/material delivery times, testing, and startup and commissioning.

3. Perform a structural analysis on the existing structural concrete slab, beam, column and foundation for the new BFP to determine whether additional structural improvements will be required. Inspect the handrail and block at the existing garage door opening to determine if they meet standard engineering practices and building code requirements. The purpose of this structural evaluation is informational only. Design and/or construction of any improvements associated with an existing structural deficiency is not included in this scope of work.
4. Prepare and submit a preliminary set of design drawings and specifications. Meet with the OWNER to discuss their comments.
5. Incorporate the OWNER's comments into a 60% design set of drawings and specifications. Submit the 60% design to the OWNER for review.
6. Incorporate the OWNER's comments into a Final Design set of drawings and specifications.
7. Coordinate material and equipment purchase and suppliers.
8. Review, administer, and track equipment submittals.
9. Schedule and conduct meetings, inspections, and testing with OWNER's staff.
10. Attend progress meetings and coordination meetings.
11. Oversee construction activities.
12. Conduct Substantial Completion inspection. Develop punch-list items in association with OWNER.
13. Prepare and submit Record Drawings.
14. Forward equipment documentation provided by manufacturer for new equipment to OWNER.
15. Conduct startup with the BFP technician present.
16. Conduct Final Completion inspection meeting and site walk through with OWNER.

Task 2 – Construction Services

The work, in general consists of the following:

1. Perform minor repairs to the Parkson BFP concrete containment wall.
2. Clean, sandblast, resurface and coat the containment interior surfaces with two coats of high-build epoxy. Precautions will be taken to contain the cleaning and sandblasting debris within the Parkson containment area. Other than spot coating the patches, the exterior of the containment area will not be painted.
3. Installation of a new Andritz 2-meter SMX-S8 belt filter press.
4. Mount the new washwater booster pump on the new Andritz BFP frame, similar to the existing Andritz BFP.
5. Remove the abandoned BFP PVC feed piping to just above the floor penetration and cap it. Remove the associated abandoned valves and piping.
6. Remove the BFP PVC piping that used to bypass the polymer mixing tank.
7. Remove the BFP feed piping from at least the isolation gate valve to the polymer tank, including the check valve. Install a new gate valve and new PVC BFP PVC feed piping and connect to the new Andritz BFP, similar to the piping configuration at the existing Andritz BFP. The new BFP feed line will not have a check valve in it.
8. Install the new Venturi mixer/polymer injection ring (provided with the Andritz BFP) in the BFP feed piping.
9. Reinstall the polymer dilution and feed skid and connect it to the dilution water line and the polymer injection ring.
10. Connect the existing air compressor to the new BFP.
11. Modify the existing SST sludge chute to accommodate the new BFP.
12. Install a new aluminum access platform similar to one at existing Andritz BFP, except that the new one will have stairs on both ends.

13. Remove one of the existing compressors to make room for the new control panel. Relocate the other existing compressor. Demolish both existing compressor pads and construct a new pad for the relocated compressor.
14. Mount the new BFP control panel on a new concrete pad and complete all associated electrical connections.
15. Perform WWTP PLC programming modifications required to operate and monitor the new BFP.
16. Assist with start-up.
17. Clean up and demobilize.

Assumptions

Assumptions for the project are as follows:

- The OWNER will operate all existing valves and be able to isolate the existing BFP feed piping and the existing BFP beltwash piping to allow Globaltech to work on them.
- The OWNER will provide the trash/debris dumpster and be responsible for emptying it.
- No DEP permits are required.
- No Building Department permits are required.
- Working hours will be Monday through Friday from approximately 8:00 AM until 5:00 PM.
- The existing polymer dilution and feed system and the existing compressor are fully functional and do not require any repair work.
- The new washwater booster pump requires a 50 psi supply water pressure. It is assumed that the existing supply water can meet that pressure requirement.
- No SCADA modification are required.
- FIRM will forward manufacturer's documentation for all new equipment for OWNER review. Should OWNER determine that additional clarifications or modifications are needed to the basic manuals, FIRM

will make requested changes. Fees for additional work, if needed, will be funded through the construction allowance.

- Other than minor repairs to the existing Parkson BFP containment curb, the scope does not include any structural modifications.
- Total project fee includes a construction allowance of \$50,000 for unforeseen conditions or additional work. If needed, access to the allowance will be authorized in writing by OWNER prior to obligating funds. Unspent allowance will be returned to OWNER through a project change order at the conclusion of the project.

Section 3 – Location

The services to be performed by the FIRM shall be within the Solids Handling Building at the CSID Wastewater Treatment Plant.

Section 4 – Deliverables

The FIRM will provide the following Deliverables to OWNER:

- Preliminary, 60% and Final Design Drawings.
- Submittals for materials/equipment.
- Construction Improvements.
- O&M manuals for the equipment of Improvements.
- Startup services for belt filter press
- Record Drawings.

Section 5 – Time of Performance

Project will commence after execution of this Work Authorization and a Notice to Proceed is issued by OWNER. The FIRM and OWNER agree to the following schedule:

Task	Time Elapsed to Completion
Notice to Proceed (NTP)	0 Days
Procurement	310 Days after NTP
Construction of Improvements	375 Days after NTP
Close out	430 Days after NTP

Section 6 – Method and Amount of Compensation

1. The FIRM shall be paid by the OWNER in accordance with the Florida’s Prompt Payment Act Florida Statute 218.70-79 and in accordance with the payment method as set forth in Section 6 of the AGREEMENT. The calculations shall begin using the date the invoice was received.
2. **Total job price: \$1,472,146 (includes a construction allowance of \$50,000)**
3. On the terms contained in the FIRM’s said proposal for the doing of said work and the said award therefore, and the specifications herein specifically referred to and made a part of this contract.
4. The cost for the above scope of services is a lump sum (LS). The LS is based on the materials, methods, and assumptions presented in the scope of services and may be adjusted based on final detail design and alternative selections or omissions. The LS shall not be greater than the stated amount unless there is an approved increase in the scope of services.
5. An allowance of \$50,000 is included in the total fee. The allowance will not be accessed without approval by OWNER. Unused allowance will be returned at the completion of the project.
6. A Budget Summary for the above LS is provided in Attachment A.

Section 7 – Application for Progress Payment

1. Unless otherwise prescribed by law, at the end of each month, the FIRM shall submit to the OWNER for review, an Application for Progress Payment filled out and signed by the FIRM covering the Work completed as of the

- date of the Application and accompanied by such supporting documentation as is required by the AGREEMENT.
2. The Application for Progress Payment shall identify the amount of the FIRM Total Earnings to Date based upon value of original contract Work performed to date as approved by fully executed Change Orders.
 3. Payment shall be based upon percentage of work completed based upon the approved schedule of values. Retainage in the amount of 5% will be withheld on the calculated value of any work, with the exception of stored materials which may be paid at the supplier's invoiced cost. At FIRM's request, after 50% completion of the work has been achieved, the OWNER will implement a reduction in retainage to 2.5% of all future pay requests. If retainage is reduced, FIRM may not withhold more than 2.5% retainage from subcontractors or suppliers and will be required to certify compliance with F.S. 218.70 *et seq* on each subsequent pay application. Notwithstanding the foregoing, in no instance can the amount retained be less than the value of OWNER's good faith claims plus the value of the work the OWNER determines remains to be put in place or required to be performed as remedial activities. For the purposes of this section, 50% completion shall be that point in time when OWNER determines that half of the Work required by the Contract has been completed. In no event shall the Work be determined to be 50% completed before the OWNER has paid 50% of the Contract amount and 50% of the Contract time has expired. The amount of previous Pay Estimate payments shall then be subtracted to equal the Balance Due during the Pay Estimate period.
 4. When the OWNER reduces the retainage to two and one-half percent (2.5%), FIRM must obtain the written consent of the Surety Companies furnishing the required Public Construction Bond on consent forms provided by the OWNER. The OWNER may reinstate the retainage up to five percent (5%) if the OWNER determines, at its discretion, that the FIRM is not making satisfactory progress toward final completion of the Work or where there is other specific cause for such withholding.

5. Partial payment may be made for the delivered cost of stored materials planned for incorporation into the Work, provided such materials meet the requirements of this Contract, the Contract Drawings, and the Specifications, and are delivered and suitably stored at the project site, or at another location acceptable to the OWNER. Such material must be stored in a secure manor acceptable to the OWNER, and in accordance with the manufacturer's recommendations.
6. The delivered cost of such stored or stockpiled materials may be included in any subsequent application for payment provided the FIRM meets the following conditions:
 - a. An applicable purchase order or supplier's invoice is provided listing the materials in detail, the cost of each item, and identifies this specific contract by name.
 - b. The materials are fully insured against loss or damage (from whatever source) or disappearance prior to incorporation into the Work.
 - c. Stored materials approved for payment by the OWNER shall not be removed from the designated storage area except for incorporation into the Work.
 - d. Evidence that the FIRM has verified quantity and quality of the materials delivered (verified packing list).
7. It is further agreed between the parties that the transfer of title and the OWNER's payment for any stored or stockpiled materials pursuant to these General Conditions, and any applicable provisions of the Supplementary General Conditions, shall in no way relieve the FIRM of the responsibility of ensuring the correctness of those materials and for furnishing and placing such materials in accordance with the requirements of this Contract, the Contract Drawings, the Technical Specifications, and any approved changes thereto.
8. The following monthly Application for Progress Payment shall be accompanied by Bills of Sale, copies of paid invoices, releases of lien, or

- other documentation warranting that the FIRM has received the stored materials and equipment free and clear of all liens, charges, security interests, and encumbrances (which are hereinafter in these General Conditions referred to as "Liens") and evidence that the stored materials and equipment are covered by appropriate property insurance and other arrangements to protect the OWNER's interest therein, all of which shall be satisfactory to the OWNER.
9. The FIRM shall warrant and guarantee that title to all Work, materials, and equipment covered by an Application for Progress Payment, whether incorporated in the Work or not, will pass to the OWNER no later than the time of Final Payment free and clear of all liens or other encumbrances.
 10. Progress Payments shall be made in accordance with the Local Government Prompt Payment Act. In the event any dispute with respect to any payment or pay request cannot be resolved between the FIRM and OWNER's project staff, FIRM may, in accordance with the alternative dispute resolution requirements of Florida Statute section 218.72, *et seq*, demand in writing a meeting with and review by the OWNER'S (agency) director. In the absence of the agency director, a deputy director may conduct the meeting and review. Such meeting and review shall occur within ten (10) business days of receipt by OWNER of FIRM's written demand. The OWNER's manager, shall issue a written decision on the dispute within ten (10) business days of such meeting. This decision shall be deemed the OWNER's final decision for the purposes of the Local Government Prompt Payment Act.
 11. The OWNER may refuse to make payment of the full amount because claims have been made against the OWNER on account of the FIRM's performance of the Work, or because Liens have been filed in connection with the Work, or there are other items entitling the OWNER to a credit against the amount recommended, but the OWNER must give the FIRM written notice within twenty (20) business days after the date on which the

invoice is stamped as received which specifies the invoice deficiency and any action necessary to make the invoice complete and proper.

Section 8 – Responsibilities

The FIRM shall, under no circumstance, look to the OWNER to provide any labor or equipment for the FIRM. The FIRM shall provide all of the labor and equipment necessary to perform the job or services contracted for at the expense of the FIRM. Property of any kind that may be on the premises, which are the site of the performance of this contract, during the performance of this Work Authorization, shall be at the sole risk of the FIRM.

- 8.1 The OWNER hereby designates Mike Hosein as the OWNER's representative.
- 8.2 In addition to applicable provisions of Section 2 of the AGREEMENT, the OWNER will:
 - Pay for any required permit fees

The FIRM acknowledges and understands that it is an independent contractor in its relationship with the OWNER. The FIRM hereby designates David Schuman as the FIRM's representative.

Section 9 – Insurance

The FIRM shall provide certificate of insurance to the OWNER setting forth the type and amount of insurance carried by the FIRM and conforming to the minimum requirements set forth in the AGREEMENT.

Section 10 – Level of Service

The OWNER shall have the right to terminate said Agreement by giving the FIRM thirty (30) days written notice if the service that is being provided is not maintained at levels necessary to provide the required service. The OWNER will determine in its sole judgment what constitutes a satisfactory level of service.

Section 11 – Indemnification

The Firm shall indemnify and hold harmless the Owner and its officers and employees as set forth in Section 11 of the Agreement.

IN WITNESS WHEREOF, this Work Authorization, consisting of twelve (12) pages and Attachment A has been caused fully executed on behalf of the FIRM by its duly authorized officer, and the OWNER has the same to be duly name and in its behalf, effective as of the date herein above written.

CORAL SPRINGS IMPROVEMENT DISTRICT

Signature of Witness

Signature of President

Kenneth G. Cassel
Printed name of Witness

Curt Tiefenbrun
Printed Name of President

Date

Approved as to form and legality

District Counsel

FIRM

State of Florida
County of Palm Beach

Globaltech, Inc.
Company

The foregoing instrument was acknowledged before me on this

___ day of _____, 2024 by

Signature

who is personally known to me OR
produced _____
as identification.

Richard D. Olson, P.E., Vice President
Name and Title (typed or printed)

Signature of Notary

January 22, 2024
Date

Attachment A

Budget Summary

**ATTACHMENT A
Coral Springs Improvement District**

Work Authorization No. 222 - Belt Filter Press Replacement

Engineering Fee Details

Task	Task Description	Off	E7	E5	E2	E1	CADD	Adm 3	Adm 2	Adm 1	Total Labor	Expense/ Subconsul. Fee	Subconsul.
		\$210.00	\$190.00	\$170.00	\$108.00	\$88.00	\$108.00	\$77.00	\$66.00	\$52.00			
1	Project Coordination												
	Project Development	24		16	4	16		2		2	\$9,858		
	Project Management/Coordination	40		20		20		4	4	4	\$14,340		
	General Project Meetings	8		8	8	8					\$4,608		
	Site Visits	4		4	4	4					\$2,304		
	Schedule	1		4							\$890		
2	Preliminary Design												
	Mechanical Drawings	20			40		60				\$15,000		
	Electrical Drawings	2		20		40	60				\$13,820		
	Structural Drawings	4									\$840	\$ 10,000.00	WGI
	Site Visits	4		4	4						\$1,952		
	QA/QC		8	4				1	1	1	\$2,395		
3	60% Design												
	Mechanical Drawings	20			40		60				\$15,000		
	Electrical Drawings	2		20		40	40				\$11,660		
	Structural Drawings	4									\$840		
	Site Visits	8		4	8						\$3,224	\$ 9,000.00	WGI
	QA/QC		4	4				1	1	1	\$1,635		
											\$0		
4	Final Design												
	Mechanical Drawings	16			20		36				\$9,408		
	Electrical Drawings	2		16		20	24				\$7,492		
	Structural Drawings	2									\$420	\$ 7,360.00	WGI
	QA/QC		4								\$760		
5	Services During Construction												
	Project Management	24		16				4	8	8	\$9,012		
	Mechanical Engineering	8			16	16					\$4,816		
	Electrical Engineering	4		4							\$1,520		
	Structural Engineering	4									\$840	\$ 14,820.00	WGI
	Submittals	4		4	16	16					\$4,656		
	Schedule	2		8							\$1,780		
	Site Visits	8			24						\$4,272		
	Construction Interpretations	8			12		8				\$3,840		
	Startup	8			12		8	2		2	\$4,098		
	Record Drawings	4		8	12	8	24				\$6,792		
	O&M Manual	1			4				4		\$906		
	Labor Total Hours	236	16	164	224	188	320	14	18	18	1198		
	Labor Total	\$49,560	\$3,040	\$27,880	\$24,192	\$16,544	\$34,560	\$1,078	\$1,188	\$936	\$158,978		
	Subconsultant Labor Total											\$41,180	
	Subconsultant Multiplier											1.1	
	Subcontract Total											\$45,298	
	Expenses											\$1,500	
	Expenses Multiplier											1.15	
	Expense Total											\$1,725	
	ENGINEERING TOTAL											\$206,001	



Takeoff Worksheet

01/11/24

**Coral Springs Improvement Dist
151421 CSID Filter Press Replacement**

Assembly#	Part#	Description	Unit	Quantity	Ext. Price
Job: 151421 CSID Filter Press Replacement					
Bid Item: 1 General Requirements					
		Project Development & Estimating			
		Senior Estimator	HR	30	7,260.00
		Estimator	HR	60	5,880.00
		Construction PM	HR	20	2,920.00
		Admin. Assistant	HR	20	1,520.00
		Construction General Conditions			
		Submittal Labor	HR	40	6,132.00
		Progress Meetings	HR	36	9,147.60
		Construction Scheduler	HR	74	11,810.40
		Sr. Construction Project Manager	HR	80	19,360.00
		Construction Project Manager	HR	240	30,744.00
		Assistant Construction Project Manager	HR	160	16,464.00
		Purchasing & Subcontract	HR	60	11,403.00
		Admin Assistant	HR	100	9,135.00
				Bid Item Totals:	131,776.00
Bid Item: 2 Site Work					
		Mobilization/Demobilization	LS	1	14,752.00
		Temporary Facilities			
		Sanitary	MONTH	6	2,953.20
		Sanitary Pickup/Delivery	EA	2	1,107.45
		Job Site Office Supplies	LS	1	2,461.00
		Demolition			
		Existing Compressor Pad (2 EA)	CR-D	1	2,604.00

Takeoff Worksheet

01/11/24

Continued...

Assembly#	Part#	Description	Unit	Quantity	Ext. Price
		Existing Piping and Valves Removal	CR-D	2	5,208.00
		Site Cleanup	CR-D	2	5,208.00
		Startup Crew	CR-D	4	10,416.00
		Punch Out Crew	CR-D	3	7,812.00
		Bid Item Totals:			52,521.65
Bid Item:	3	Concrete			
		BFP Control Panel & Compresor Concrete Pad Form & Materials	LS	1	615.25
		Cast In Place Concrete + Short Load Fee	YD	1	1,045.93
		Concrete Labor	CR-D	2	5,208.00
		Bid Item Totals:			6,869.18
Bid Item:	5	Metals			
		SS Unitrust, Hardware & Clamps	LS	1	3,691.50
		Misc. Metals & Fasteners	LS	1	1,845.75
		Pipe Supports & Hangers	LS	1	2,461.00
		New Walkway & Stairs Installation	LS CR-D	1 2	24,150.00 5,208.00
		BFP Chute Modifications Installation	LS CR-D	1 1	19,550.00 2,604.00
		Bid Item Totals:			59,510.25
Bid Item:	9	Finishes			
		Coating Subcontractor	LS	1	10,080.00
		Bid Item Totals:			10,080.00
Bid Item:	11	Equipment			
		Belt Filter Press Package Installation	LS CR-D	1 5	691,926.15 16,044.00

Takeoff Worksheet

01/11/24

Continued...

Assembly#	Part#	Description	Unit	Quantity	Ext. Price
				Bid Item Totals:	707,970.15
Bid Item:	26	Electrical			
		Electrical Materials	LS	1	50,450.50
		Electrical Labor	LS	1	52,581.00
		Electrical PM	HR	90	14,647.50
				Bid Item Totals:	117,679.00
Bid Item:	40	Process Interconnections			
		PVC Pipe, Fittings & Valves	LS	1	4,922.00
		Gate Valve & Misc. Fittings	LS	1	7,383.00
		Installation	CR-D	10	26,040.00
		Construction Superintendent	HR	100	16,380.00
		Construction Assistant	HR	80	6,384.00
				Bid Item Totals:	61,109.00
Bid Item:	41	Rental Equipment & Misc. Tools			
		Traversing Fork Lift	Month	2	14,758.62
		Crane	DAY	3	7,309.17
		Scissor Lift	Month	3	3,248.52
		Equipment Fuel	GAL	200	1,587.00
		Misc. Tools & Equipment	LS	1	6,152.50
		Safety	HR	10	2,541.00
		Safety Equipment	LS	1	1,230.50
		Equipment Delivery & Pickup	EA	4	2,707.10
				Bid Item Totals:	39,534.41
Bid Item:	100	Engineering			
		Engineering	LS	1	206,001.00
				Bid Item Totals:	206,001.00

Takeoff Worksheet

01/11/24

Continued...

Assembly#	Part#	Description	Unit	Quantity	Ext. Price
Bid Item:	101	Allowance			
		Allowance	LS	1	50,000.00
				Bid Item Totals:	50,000.00
Bid Item:	102	Bonds & Insurance			
		Performance Bond	LS	1	29,095.36
				Bid Item Totals:	29,095.36
				Grand Totals:	1,472,146.00

Twelfth Order of Business

Globaltech, Inc.
CSID Engineer's Report
January 22, 2024

PROJECTS UNDER CONTRACT

WA#192 – Canal Right-of-Way Tree Inventory – On Hold

- Approved by Board – 9/20/21
- Discussed re-starting program with John Sutton (Arborist) using slightly modified scope of work. Fee and labor rates to remain the same.
- Waiting on direction from CSID

WA#207 – 2024 DIW Mechanical Integrity Testing – Complete

- Approved by Board – 2/27/23
- Change order returning \$14,053.90 on January agenda

WA#213 – Digester 1 Diffuser Replacement – In Progress

- Approved by Board – 4/17/23
- Assisting staff with developing cleaning and testing protocol for air lines
- Conducted additional review of diffuser issues with staff
- Negotiating reduced cost with vendor
- Exploring installation of blow-off valve to reduce air flow and allow for continuous operation

WA#214 – Blow-off Valve and Muffler Installation – Substantially Complete

- Approved by Board – 6/19/23
- Prepared purchase orders and subcontracts
- Installed tap and valve – 8/18/23
- Installed muffler – 10/20/23
- Conducted thermal survey of Blower Room – 10/26/23
- Investigating relocating muffler to external location to reduce heat within building and minimize noise.
- Substantial Completion – 11/03/23
- Developed 2 options to revise heat and noise levels.
- Will review with staff week of 1/15/24

WA#216 – Replacement LP Gas Tanks for PS 1 – In Progress

- Approved by Board – 10/16/23
- Project to kick off shortly
- Subcontract signed by Suburban Propane
- Issued deposit for work to Suburban Propane – 12/13/23
- Work scheduled to be conducted 1/23 – 1/24/24
- Anticipated project completion – March 2024

Globaltech, Inc.
CSID Engineer's Report
January 22, 2024

PROJECTS UNDER CONTRACT (Continued)

WA#218 – Electrical Surge System Improvements – In Progress

- Approved by Board – 10/16/23
- Conducted internal kick-off meeting
- Executed contract with Bonded Lightning Protection – 11/10/23
- Conducted inventory of surge and UPS systems – 11/20/23
- Scheduling work on Lightning Suppression Systems – January 2024
- Bonded Lightning Protection conducted site visit to inventory systems – 1/09/24
- Will need to schedule electrical shut-down of Administration Building
- Technical Memorandum for UPS systems anticipated – February 2024
- Anticipated project completion – March 2024

WA#219 – Production Well 2 Repower – In Progress

- Approved by Board – 11/13/23
- Prepared purchase orders for control panel equipment – November 2023
- Conducted preliminary review of RO Building Electrical Room
- Conducting preliminary work in Electrical RO Building Electrical Room
- Gaining clearance in areas of excavations
- Anticipated completion – January 2025

Work Authorizations Under Development

WA#177 – Portable Generator Storage Building – On Hold

WA#217 – New 5,000 Fuel Tank for Generator 5 – Deleted

WA#220 – Potable Water Distribution System Sample Stations – On Hold

WA#221 – Site 17 – Canal Bank Restoration – On January Agenda

WA#222 – Belt Filter Press Replacement – On January Agenda

WA#223 – Administration Building Structural Assessment – On January Agenda